

9bhXYW_Yb`G]Y`@Ygch\c. `8 Ug`? Òb][fY]W\`
]a `<]a a Y`k UfhYh`Ui Z`G]Y`°

9bhXYW_Yb`G]Y`@Ygch\c. `<Ò\Ydi b_hY`XYg`? Òb][fY]W\g`]a
<]a a Y`žj cb`XYb`VYY]bXfi W_YbXYb`A U`Yhgi bmUbY!: Ä`Yb
V]g`ni `XYb`_i `hi fY`Yb`GW\ÄhnYb"



GYa cb_cb[ž'@Ygch\c '!@Ygch\cž'Ui W\ 'VY_Ubbh'U'g' 8 Ug
?Òb)[fY]W\ 'ja ' <]a a Y` ž'ZUgn]b]Yfh'a]h'gY]bYf'UhYa VYfUi VYbXYb
@U[Y'Ui ZØVYf'%'\$\$\$'A YhYfb' < Ò\Y" '8]YgYg'i bVY_UbbhY'i bX
i bVYfØ\fhY '@UbX']b'5Zf]_U'V]YhYh'Y]bY'J]Y'nU\`'Ub'5VYbhYi Yfb'ZØf
FY]gYbXY" '8Yf'GUb]dUggž'a]h'Y]bYf' < Ò\Y'j cb '&, +' 'A YhYfbž'ZØ\fh
Xi fW\ 'X]Y'VYY]bXfi W_YbXYb'8fU_YbgVYf[Y'i bX']gh'Y]bY'VY']YVhY
Fci hY' bUW\ '@Ygch\c" '8]YgYf'; fYbndcghYb'']Y[h'Ua' '5bZUb['Y]bYf
UW\h'?]ca YhYf'`Ub[Yb'GYfdYbh]bYbghfU» YžX]Y'hY]'g'i bVYZgh][h
]gh'i bX'XU\Yf'bi f'j cb'5`fUXUi hcg'VYZU\Yb'k YfXYb'XUfZ" '8]Y
Hci f]ghYbž'X]Y'g]W\ 'Ui Z'X]YgY'Ui ZfY[YbXY'F Y]gY'VY[YVYbž'ÒbbYb
XYb'GUb] 'A ci bhU]b'9gWUdY'VYgi W\Ybž'XYb'\ØW\gh[Y'Y[YbYb'Di V
5Zf]_Ug"

⊖ '@Ygch\c'`YVYb'X]Y'6Ugch\cž'Y]b'hfUX]h]cbgVYk i gghYg'6Yf[j c`_ž
XUg'ZØf'gY]bY'BUhi f\Y]'_i bXY'i bX'A i g]_ 'VY_Ubbh']gh" '8]Y
A YbgW\Yb'hfU[Yb'W\UfU_hYf]gh]gW\Y'K c`XYW_Yb'i bX'Ghfc'\ØhY
i bX'gYhYb'cZi'6Ugch\c!Dcbmg'ZØf'HfY___]b[f]hY'ØVYf'U'hY
GÀi a YfdZUXY'Y]b" '9]bY'k]W\h][Y'GY\Ybgk ØfX][_Y]h'g]bX'X]Y'?ca Y!
< Ò\Ybž'X]Y'ja' ZfØ\Yb'%' - " \J\ f\i bXYfh'j cb'XYb'6Ug]U'YfVUi h
k i fXYb'i bX'b]W\h'bi f'U`g'GW\i hm'VY]'8ØffYb'i bX'5b[f]ZYb
X]YbYbž'gcbXYfb'Ui W\ 'U'g'HY]'XYg'BUh]cbU'Yb'?i`hi fYfVYg'[Y'hYb"

5VYbhYi Yf'i bX'BUhi fk i bXYf

@Ygch\cg'bUhØf']W\Y'GW\Øb\Y]h'nY][h'g]W\ 'Ui W\ 'ja' 'BUh]cbU'dUf_
Hg Y\`UbmUbYž'XYf'ja' k Ygh]W\Yb'8fU_YbgVYf[``]Y[h' <]Yf
VYZ]bXYb'g]W\ 'X]Y'YhnhYb'K À'XYf'XYg '@UbXYg'gck]Y'gY'hYbY
Ci \ci h!6Ài a Y" '9]b'k Y]hYfYg' <][\'] [\h'ZØf'5VYbhYi Yf'i gh][Y'g]bX
X]Y'A UYhgi bmUbY!K UggYfZÀ`Y']b'XYf'BÀ\Y'j cb'GYa cb_cb["'A]h
Y]bYf'VYY]bXfi W_YbXYb': U`\Ø\Y'j cb'%' - &'A YhYfbž'\UVYb
6Ygi W\Yf'X]Y'A Ò[`]W\ _Y]hž'Ybhk YXYf'ni a'6YW_Yb'ni'k UbXYfb
cXYf'gc[Uf'UVni gdf]b[Yb'i bX'UVni `UggYb"

9]b'6Ygi W\ 'b'@Ygch\c'k ÀfY'b]W\h'j c`ghÀbX]['c\ bY'Y]bYb
5VghYW\Yf'bUW\ 'H\UVU'6cg]i ž'Y]bYa' \]ghc]f]gW\Yb'c fhž'XYf'Yb[
a]h'XYf'; YgW\]W\hY'XYf'6Ugch\c'j YfVi bXYb']gh" <]Yf'VYZ]bXYh'g]W\

XUg; fUV j cb'A cg\cYg\cY'=#žXYa 'J UhYf'XYf'B Uh]cb"8]Y'YfghY
Wf]gh]WXY'A]gg]cb'j b'@Ygch\cžA cf]Užk i fXY'%,' ' '[Y[fØbXYhi bX
]gh\Yi hY'<Y]a Uh'XYf'À'hYghYb'?]fWXY'i bX'XYg'À'hYghYb'<Ui gYg
XYg@UbXYg'gck]Y'XYg'A cf]U'A i gYi a gžk c'Ui W'GhY]bUVXfØW_Y
j cb'8]bcgUi f]Yfb'YbhXYW_hk i fXYb"

9f`YVb]ghci fYb`Xi fW`@Ygch\cg'? i`hi f

: Øf'FY]gYbXYž'X]Y'XUg'6YghY'Ui g']\fYf'NY]h]b'@Ygch\c
\YfUi g\c`Yb'a ØW'hYbž'V]YhYb'nU\`fY]WXY'5VYbhYi YffY]gYb'Hci fYb
Ubž'X]Y'gdYn]Y''Ui Z'X]Y'Yf_i bXi b[gžYi X][Y'B Uhi f'j cb'@Ygch\c
ni [YgW\ b]hhYb'g]bX"9]bY'VY']YVhY'Hci f'VY[]bbh'Ub'XYb
A U'Yhgi bmUbY': U`g'i bX'ZØ\fh'Xi fW`XUg'H\UVU'6cg]i`7i`hi fU`
J]`U[Yžk c'X]Y'fY]W\U'h][Y'; YgW]W'hY'i bX'?i`hi f'XYf'6Ugch\c
'VYbX]['k]fX"6Ygi W'Yf'\UVYb'Ui W'X]Y'A Ø['W_Y]hž]a
Hg Y\`Ub mUbY'B Uh]cbU`DUf_X]Y'j]Y`Z`h][Y'H]Yfk Y`hi bX'X]Y
\Yff]WXYb'K`À'XYf'ni`Yf_i bXYb"

9]bY'XYf'Ui ZfY[YbXghYb'Hci fYb`]gh'X]Y'GUb]'DUgg'Hci fž'X]Y'b]W h
bi f'UhYa VYfUi VYbXY'5i gg]W'hYb'V]YhYhž'gcbXYfb'Ui W'h]YZ]b'XUg
'ÀbX']WXY'@YVYb'XYf'6Ugch\c`Y]bhUi W'h"8]YgY'Hci fž'X]Y
a]bXYghYbg'ZØf'j]Yf'; ÀghY'Vi W'VUf']ghž'i a ZUgghj YfgW]YXYbY
5hhfU_h]cbYb'k]Y'X]Y'A U'Yhgi bmUbY': U`gž'Y]bY'?i`hi fZØ\fi b[]a
H\UVU'6cg]i ž'XYb'GUb]'DUgg'i bX'XYb'B Uh]cbU`dUf_ž'gck]Y'Y]bYb
G\i hhY!GYfj]W'ni`XYb'5hhfU_h]cbYb'i bX'Y]bYb'Hci f'; i]XY"8Yf
DfY]g'ZØf'X]YgY'i bj Yf[Ygg]WXY'9fZU\fi b['VYhfÀ[h'F (- **`dfc
DYfgcb'ii bX'gW`]Y» h'X]Y'Hci f]ga i gUV[UVY'Y]b"

@Ygch\c`V]YhYh'b]W'h'bi f'5VYbhYi Yf'i bX'B Uhi fž'gcbXYfb'Ui W
Y]bY'Y]bn][Ufh][Y`_i`hi fY''Y'9fZU\fi b[ž'X]Y']bgd]f]Yfhi bX
j YfnUi VYfh"A]h'gY]bYb'i bVYfØ\fhYb'@UbXgW UZhYb'ii bX'h]YZ
j Yfk i fnY'hYb'HfUX]h]cbYb']gh'@Ygch\c`Y]bY'FY]gY'k Yfhž'X]Y'Ui Z'X]Y
@]ghY'XYf'bÀW ghYb'FY]gYn]Y'Y'[YgYhnh'k YfXYb'gc`hY"

: Øf'k Y]hYfY'≠Zcfa Uh]cbYb'ni`XYb'gdUbbYbXYb'5hhfU_h]cbYb
@Ygch\cg'VYgi WYb'G]Y'?`Y]bY'NY]hi b[]i bX'YbhXYW_Yb'G]Y'X]Y
Y]bn][Ufh][Yb'Hci fUb[YVchY'Ui Z'8]gW`j Yfm'HfUj Y`'@Ygch\c"

8YhU]`g	
C fh	GYa cb_cb[ž@Ygch\c
E i Y`Yb	<ul style="list-style-type: none"> • k k k "_`Y]bYnY]hi b["Uh • X]gWtj YfmhfUj Y`Ygch\c "Wt" `g

6Ygi W\Yb `G]Y`i bg`Ui Z. `Y]bY!fY]gY"XY