

F]g_c!K Y`h_UfhY`&\$&) .`K c`l f`Ui VYf
i bVYX]b[h]j c f g]W\ h][`gY]b`gc``hYb`°

9bhXYW_Yb`G]Y`X]Y`F]g]_ck Y`h_UfhY`&\$&) ž`X]Y`≠bYb`\\`Žž
g]W\YfY`F Y]gYn]Y`Y`ni`k`À`\\Yb`i`bX`[YZÀ`f`]W\Y`C`fhY`ni
a`Y]XYb`"



5 Z[\ Ub]ghUbž`@UbX`!`8]Y` F]g_]`A Ud`&\$&) `V]YhYhY]bY
i a ZUggYbXY`, VYfg]W`h`ØVYf`X]Y`G]W\Yf`\\Y]h]j`cb`F Y]gY`ÀbXYfb`i`bX
nY][h`Ui`Z`k`Y`W\Y`8Ygh]bUh]cbYb`i`f`Ui`VYf`a`Y]XYb`gc``hYb`"
9bhk]W_Y`h]j`cb`XYf`5`A` ;` `cVU`A`cb]hcf]b[` ;` a`V<`ž`_Ubb`X]Y
?UfhY`]a` `6fck`gYf`Ui`Z[Yfi`ZYb`cXYf`U`g`D8: `\\Yfi`bhYf[Y`UXYb
k`YfXYb``8Ug`D8: !8c_i`a`Ybhj`Yfk`YbXYhY]bY` :`UfVg_U`Už`i`a`X]Y
G]W\Yf`\\Y]hg`U[Y`XYf`Y]bnY`bYb`@ÀbXYf`XUfni`ghY`Yb``8]YgY
k]W\h][Y`≠Zcfa`Uh]cbgei`Y`Y`k`]fX`fY[Y`a`À»][`U_hi`U`]g]Yfhi`bX

VYfØW_g]W h[h: U_hcFY`k]Y`9]b!`i bX`5i gfY]gYVYX]b[i b[Ybž
dc`h]gWY`I bfi \Ybž`gck]Y`BUhi f!`i bX`I a k Y`h[YZU\FYb"

8]Y`G]WYf\Y]hgghi ZYb`fY]WYb`j cb`Xi b_Y`[fØbž`k Ug`ZØf`gY\ f
b]YXf][Yg`F]g]_c`ghY`h`i bX`F Y]gYb`c`bY`9]bgW fÅb_i b[Yb
Yfa Ò[`]W hž`V]g`ni `fchž`k c`j cb`F Y]gYb`Xf]b[YbX`UV[YfUHYb`k]fX"
Nk]gWYb`X]YgYb`VY]XYb`9I hfYa ghi ZYb`k YfXYb`@ÅbXYf`]b`Y`[fØb
fb]YXf][Yg`F]g]_c`ž[Y`V`fdchYbn]Y`Yg`F]g]_c`i bX`cfUb[Y`f\Ò\YfYg
F]g]_c`Y]b[YhY`h`Ni `XYb`U`g`g]WYf`Y]b[Yghi ZhYb`F Y]gY`ÅbXYfb
nÅ`Yb`A]hY`Yi fcdUž`? UbUXUž`X]Y`I G5`gck]Y`5i ghfU`]Ybž`I fi [i Umž
5f[Ybh]b]Ybž`BUa]V]U`i bX`6chgk UbU" `a `; Y[YbgUhn`XUni `[Y`hYb
NYbhfU`Už]_Už`fUbž`fU`ž`5Z[\Ub]ghUbž`DU_]ghUbž`A mJba Ufž`Gmf]Ybž
X]Y`I _fU]bY`i bX`F i gg`UbX`U`g`\cW [YZÅ`f`]W "

6YgcbXYfY`I bg]WYf\Y]hYb`]a `>U`f`&\$&)

6YfY]hg`Yhnh]g]bX`Y]b][Y`; YV]YhY`U`g`VYgcbXYfg`i bg]WYf
]XYbh]Z]n]Yfh`k cfXYbž`XUfi bhYf`5Z[\Ub]ghUbž`Gca`U`]Už`Gmf]Ybž
>a Yb`i bX`A`U`]`F Y]gYbXY`k]fX`[YfUHYbž`j cf`XYf`D`Ubi b[`Y]bYf
F Y]gY`X]Y`U`_hi Y`Y`F]g]_c`k Y`h`UfhY`gck]Y`X]Y`F Y]gY!`i bX
G]WYf\Y]hg\]bk Y]gY`XYg`5i gk Åfh][Yb`5a hg`ni `_cbgi `h]YfYb" `8]Y`
G]WYf`F Y]gYb`!5dd`XYg`5i gk Åfh][Yb`5a hg`ghY`h`_cghYb`cg
ZØf`5bXfc]X`i bX`]CG`ni f`J YfZØ[i b[`i bX`V]YhYh`hU[YgU`_hi Y`Y`
`bZcfa Uh]cbYb`ni `F]g]_Yb`]b`j YfgW]YXYbYb`@ÅbXYfb"

8]Y`F]g]_cY]bghi ZI b[Yb`VUg]YfYb`b]W h`bi f`Ui Z`XYb`[Ycdc`h]gWYb
6YX]b[i b[Ybž`gcbXYfb`VYfØW_g]W h[Yb`Ui W`nU`\`fY]WY`k Y]hYfY
: U_hcFYb" `8Uni `nÅ`Yb`i`bhYf`UbXYfYa `X]Y`J YfZØ[VUf`_Y]h]j cb
HfUbgdcfha]hY`bž`X]Y`; Ygi bX`Y]hgg]hi Uh]cb`]a `N]Y`[YV]Yh`gck]Y
k]fhgWUZh]WY`9a VYXXYX`f]g]_Yb`k]Y`? cffi dh]cb`cXYf
`bXi ghf]Ygd]cbU[Y`Ni XYa`gd]Y`h`X]Y`G]WYf\Y]h`]b`6Yni [`Ui Z
; Yk U`h`_f]a]bU`]hÅ`hi bX`HYffc[YZU`f`Y]bY`YbhgWY]XYbXY`F`c`Y
VY]`XYf`9]bgW`Åmi b[`XYf`F Y]gYn]Y`Y"

J YfUbhk cfhi b[gj c`Yg`F Y]gYb

: Øf`F Y]gYbXYž`X]Y`f]g`_UbhYfY`; YV]YhY`VYgi WYb`a ÒW`hYbž`g]bX
[fØbX`]WY`J cf`_Y`fi b[Yb`i bX`G]WYf\Y]hg`_cbnYdhY`i bYf`Ågg`]W "

8]Y' F]g_ 'A Ud' &\$&) 'Ya dZ]Y\`h'gdYn]Y``Y'5bh]!8]YVghU\`!
Fi W_gÅW_Y'U`g'<]`Zga]hhY`ž'i a `K YfhgUWkYb'g]WkYf`Ui Zhi VYk U\fyb
i bX'dchYbn]Y``Yb'F]g]_Yb'j cfni VYi [Yb"6Y`]YVhY'FY]gYn]Y`Y'k]Y
X]Y'HØf_Y]ž'Hi bYg]Yb'i bX'GØXUZF]_U`UVYb'YVYbZU`g' [Y`VY
F]g]_cY]bghi ži b [Ybž'X]Y'Ui ZYf\Ø`hYž'YXcW`a UbU [YUV`Y'F]g]_Yb
\]bk Y]gYb"

5b [Yg]Wk hg'XYf'J]Y`nU\`Ub': U_hc'fYbž'X]Y'X]Y'G]WkYf\Y]h'Y]bYg
FY]gYn]Y`Yg'VYY]bZi ggYbž']gh'Yg'i a gc'k]Wk h] [Yfž' [i h']bZcfa]Yfh
]bg'5VYbhYi Yf'ni 'ghUfhYb"i f'Ui Vgc'fhYž'X]Y'U`g'g]WkYf' [Y'hYbž
V]YhYb'b]Wk h'bi f'Y]bY'VYggYfY'FY]gYYfZU\fi b [ž'gcbXYfb'Ui Wk'Y]b
VYfi \] [YbXYg'; YZØ\`XYf'G]WkYf\Y]h'ZØf'X]Y'FY]gYbXYb"

8YhU]`g	
Cfh	5Z [\Ub]ghUbž'@UbX
Ei Y``Yb	<ul style="list-style-type: none">• k k k "[] [U"XY• k k k "gYW f]hmg nYbY"XY

6Ygi WkYb'G]Y'i bg'Ui Z.'Y]bY!fY]gY"XY