

8 ][ ]hU`'B ca UXg.'5 fVY]hYb`i bX`F Y]gYb`]b  
]bgd]f]YfYbXYb`8 Ygh]bUh]cbYb

9bhXYW\_Yb`G]Y`X]Y`VYghYb`8 Ygh]bUh]cbYb`ZØf`X][ ]hU`Y  
Bca UXYb.`< chgdchgž`\_i`hi`fY`Y`GWÅÅhY`i`bX`H]ddg`ZØf`Y]b  
Ui`g[ Yk`c[ YbYg`5fVY]hYb`i`bhYfk`Y[ g"



GhY`X]f`j`c`f`ž`Xi`g]hnh`Ub`Y]bYa`d`UfUX]Yg]gWÅ`Yb`Ghf`Ub`X`ž`X]Y`G`cb`b`Y`  
\_]hnY`h`i`XY]bY`<`Ui`h`ž`k`Å`f`Y`b`X`Xi`a`]h`Y]bYa`@`J`d`h`c`d`Ui`Z`X`Y`b`?`b]Y`b`  
[`Y`f`U`X`Y`Ub`Y]bYa`gd`Ub`b`Y`b`X`Y`b`D`f`c`Y`\_`h`i`U`f`V`Y]h`Y`g`h`?`]b[`h`k`]Y`Y]b`  
H`f`U`i`a`ž`c`X`Y`f`3`:`Ø`f`]a`a`Y`f`a`Y`f`A`Y`b`g`WÅ`Y`b`k`]f`X`X]Y`g`Y`f`H`f`U`i`a`  
F`Y`U`]h`Å`h`i`X]Y`K`Y`h`X`Y`f`X][ ]hU`Y`b`B`ca`U`X`Y`b`Ö`Z`b`Y`h`i`f`Y`H`Ø`f`Y`b`Ø`V`Y`f`  
V`Y`Y]b`X`fi`W`\_`Y`b`X`Y`6`Y`f[`Y`ž`Y`V`U`Z`h`Y`G`h`Å`X`h`Y`i`b`X`j`Y`f`g`h`Y`W`\_`h`Y`6`i`WÅ`h`Y`b`"

⊖`X]Y`g`Ya`5`fh`\_`Y`b`Y`a`Y`b`k`]f`X]WÅ`a`]h`Ui`Z`Y]b`Y`Ui`Z`f`Y[`Y`b`X`Y`  
F`Y]g`Y`9`f`Z`c`f`g`WÅ`Y`a`]h`i`b`g`X]Y`V`Y`g`h`Y`b`<`c`h`g`d`c`h`g`Z`Ø`f`X][ ]hU`Y`  
B`ca`U`X`Y`b`ž`X]Y`j`c`b`X`Y`f`G`h`Y]b`d`U`h`Y`ni`a`Gi`f`Z`V`f`Y`h`i`Z`Ø`f`Y`b`"i`b`X`  
\_`Y]b`Y`G`c`f[`Y`ž`k`]f`n`Y][`Y`b`X]f`ž`k`]Y`Xi`\_`i`hi`f`Y`Y`G`WÅ`Å`h`Y`i`b`X`K`@`5`B`!  
C`U`g`Y`b`Z]b`X`Y`g`h`ž`X]Y`d`Y`f`Z`Y`\_`h`Ui`Z`X`Y]b`Y`K`c`f`\_`Uh]c`b`!`K`Ø`b`g`WÅ`Y`  
UV[`Y`g`h]a`a`h`g]b`X`"

5VYf`XUg`jgh`bcW`b]W`h`U`Yg`8i`YfZ`A`fgh`z`k`jY`Xi`X]Y`6U`UbW`  
nk`]gW`Yb`XY]bYa`6Øfc`i`bX`XYa`5VYbhYi`Yf`XYg`FY]gYbg`  
a`Y]ghYfgh`G]bX`XY]bY`?cZZYf`[YdUW`h3`@Ugg`i`bg`[Ya`Y]bgUa`]b`  
X]YgY`ZUgn]b]YfYbXY`K`Y`h`Y]bhUi`W`Yb`i`bX`X]Y`fY]`Y]h`XYg`  
5fVY]hYbg`i`bX`FY]gYbg`YbhXYW`Yb`

J`c`b`X`Y`f`G`h`Y]b`d`U`h`h`Y`ni`a`G`i`f`Z`V`f`Y`h`h`8`j`Y`  
V`Y`g`h`Y`b`<`c`h`g`d`c`h`g`Z`Ø`f`X`][`]`h`U`Y`B`c`a`U`X`Y`b`

GhY`X]f`Y]bYb`5VYbX`Ua`GhfUbX`j`cb`6U`]j`cfz`XYf`<]a`a`Y`]b`  
`Yi`W`hYbXYb`C`f`Ub`[`Y!`i`bX`F`cgUh`Ø`b`Yb`[`YhUi`W`h`8i`g`W`k`Yb`\_`gh`  
XY]bYb`@Udhcd`ni`i`bX`k`Å`f`YbX`X]Y`G`c`b`b`Y`Ub`[`g`Ua`]a`C`n`Y`Ub`  
j`Yfg]b`\_`h`z`[`Y`gh`Xi`X]Y]bYb`b`Å`W`ghYb`5fVY]hggW`f]h`h`Xi`f`W`"  
?`f`Y`Uh]j`Y`f`Y]`Y]h`\_`ca`V]b]Yf`h`a`]h`Y]bYf`Yb`hgd`Ub`b`h`Y`b`  
@YVYb`gk`Y]gY`XUg`jgh`XUg`A`chc`j`j]Y`Yf`X`][`]h`U`Yf`B`c`a`U`X`Y`b`z`X]Y`  
XYf`F`ci`h]b`Y`j`cb`;`fc»`ghUXhV`Ø`fc`g`XYb`F`Ø`W`Yb`\_`Y`f`Yb`"8`UVY]`g]b`X`  
Yg`b]W`h`bi`f`X]Y`UhYa`VYfUi`VYbXYb`@Ub`X`g`W`U`Z`h`b`z`X]Y`X]Y`  
`b`gd]f]Yf`h`Yb`Ubn]Y`Y`b`z`g`c`b`X`Y`f`b`Ui`W`Y]b`Y`j`j]Y`n`U`X`j`cb`<`c`h`g`d`c`h`g`z`  
X]Y`Y]b`Y`d`Yf`ZY`\_`h`Y`G`ma`V]c`g`Y`Ui`g`5fVY]h`i`b`X`5VYb`h`Yi`Yf`V]Y`h`Y`b`"

9]b`Y`W`h`Y`f`;`Y`Y]a`h]dd`jgh`XUg`W`Ufa`UbhY`I`Vi`X`"A`]h`g`Y]b`Y`f`  
Ødd][`Yb`B`Uhi`f`z`n`U`f`Y]W`Yb`7`c`!`K`c`f`\_]b`[`!`G`d`U`W`g`i`b`X`Y]b`Y`f`  
\_`f`Y`Uh]j`Yb`7`ca`a`i`b]hm`Ui`g`?`Ø`b`gh`Y`fb`i`b`X`9`b`h`f`Y`d`f`Y`b`Yi`f`Y`b`z`V]Y`h`Y`h`  
X]Y`g`Y`f`C`f`h`X]Y`X]Y`U`Y`5`ma`c`g`d`Å`f`Y`"<]Y`f`\_`Ub`b`gh`Xi`X]Y]bYb`@Udhcd`  
i`b`h`Y`f`Y]bYa`DUj`]`cb`Ui`Z`\_`U`dd`Y`b`z`k`Å`f`Y`b`X`Xi`X]Y`a`g`Ub`Z`h`Y`b`  
D`Å`hg`W`Y`fb`Y]b`Y`g`b`U`Y`b`K`U`gg`Y`f`Z`U`g`Ui`g`W`gh`8`j]Y`7`U`Z`Å`g`g]b`X`  
b]W`h`bi`f`V`Y]Y`V`h`Z`Ø`f`]f`Y`b`U`f`ca`Uh]g`W`Y`b`?`U`Z`Z`Y`z`g`c`b`X`Y`f`b`Ui`W`Z`Ø`f`  
XUg`ghUV]Y`K`@5B`"8]Y`[`Y`gi`b`XY`?`Ø`W`Y`a`]h`j`j]Y`Y`b`j`Y`[`Ub`Y`b`  
C`d`h]c`b`Y`b`g`W`a`Y`W`h`b]W`h`bi`f`[`i`h`z`g`c`b`X`Y`f`b`g`c`f`[`h`Ui`W`X`U`Z`Ø`f`z`  
XUgg`Xi`Y`b`Y`f`[`Y`h]g`W`V`Y]V`gh`"

K`Y`b`b`Xi`XUg`A`YYf`VY]j`cfni`[`ghz`]gh`@]gUV`c`b`Y]bY`Y`f`j`c`ffU`[`Y`b`XY`  
K`U`X`"8]Y`g`Y`G`h`U`X`h`U`h`Y]bYb`XYf`X`mb`Ua`]g`W`ghYb`7`c`!`K`c`f`\_]b`[`!  
A`Å`f`\_`h`Y`9i`f`cd`Ug`D`Å`h`m`Y`k`j]Y`XYf`G`Y`W`c`b`X`<`ca`Y]a`J]Y`f`h`Y`D`f`É`b`W`d`Y`  
F`Y`U`Ø`V`Y`fn`Yi`[`Y`b`b]W`h`bi`f`Xi`f`W`]f`Y`\_`f`Y`Uh]j`Y`9]b]f]W`h`i`b`[`z`  
g`c`b`X`Y`f`b`Ui`W`Xi`f`W`Y]b`gh`Uf`\_`Y`g`B`Y`h`k`Y`f`\_`j`cb`;`Y]W`[`Y`g]b`b`h`Y`b`"  
B`U`W`X`Y`f`5`f`V`Y]h`\_`Ub`b`gh`Xi`]b`X]Y`K`Y`Y`b`X`Y`f`5`[`U`f`j`Y`g`d`f]b`[`Y`b`  
c`X`Y`f`X`U`g`B`U`W`h`Y`V`Y`b`X`Y`g`6`U]f`f`c`5`h`c`Y`f`\_`i`b`X`Y`b`Y]b`k`U`X`f`Y`g`

DUFUX]Yg`Z0f`Gi fZVY[ Y]ghYfhY`i bX`B UWX`hYi`Yb`[ `Y]WXYfa U»Yb"

B]W`h`ni`j`Yf[ YggYb`]gh`XYf`6Yf[ gYY`]b`7\]Ub[ `A U]"`8]Y  
h\U]`AbX]gWXY`GhUXh`\Uh]g]W`ni`Y]bYa`< chgdch`Z0f`X][ ]hU`Y  
Bca UXYb`Yb`hk ]W\_Y`h`z`X]Y`[ 0bgh][ Y`@VYbg\U`hi b[ g\_cghYb`i bX  
Y]b`Yb`hgdUbbhYg`@VYbg[ YZ0\`gi`WXYb" `<]Yf`YI ]gh]Yfh`Y]bY  
`VYbX][ Y`A ]gW`i b[ `Ui`g`HfUX]h]cb`i bX`A cXYfbY" `8i`\_Ubbgh`XY]bY  
5fVY]h]b`Y]bYa`XYf`j ]Y`Yb`7UZ`Ag`Yf`YX][ Yb`z`X]Y`a ]h`\_cghYb`ZfY]Ya  
K @5B`i bX`Y]bYa`? UZZY`ni a`A ]hb`Y`a Yb`Ui`Z`X]W`k UfhYb" `I bX  
Ub`XY]bYb`ZfY]Yb`HU[ Yb`\_Ubbgh`Xi`X]Y`j ]Y`Z`h][ Yb`HYa`dY`  
Yf`\_i bXYb`z`Y]b`9`YZUb`hYb`WJa`d`VYgi`WXYb`cXYf`Y]bY`XYf  
nU`\fY]WXYb`HfY`\_\_]b[ hci`fYb`Xi`fW`X]Y`Y]bXfi`W\_gj`c`Yb  
6Yf[ `UbXgW`UZ`hYb`i b`hYfbY`a`Yb"

9]b`k`Y]hYfYf`[ Y\Y]a`Yf`@W\_YfV]ggYb`]gh`A`YXY``Eb`z`k`c`X]Y`  
X][ ]hU`Yb`Bca UXYb`Ui`g`U`Yf`K`Y`h]b`XYb`i`VYf`7c!K`cf\_]b[ !  
GdUW`g`Ui`ZY]bUb`XYfhfY`ZYb" `8]YgY`GhUXh`\Uh]b]W`h`bi`f`Y]b  
a`cXYfUhYg`?`]a`U`XUg`[ Ub`nY`d\`f`0VYf`z`gcbXYfb`Ui`W`Y]bY  
VYY]bXfi`W\_Yb`XY`HfUbgZcfa`Uh]cb`Xi`fW`[ Ya`UW`h" `J`cb`Y]bYf  
\_f]gYb[ Yd`U[ hYb`J`Yf[ Ub[ Yb`Y]h`\]b`ni`Y]bYf`V`0\Yb`XYb  
`b`bcj`Uh]cb`g\`i`V`Y`g`]gh`Y]bZUW`]b`gd]f]YfYb`X`z`]b`Y]bYa`@Ub`X`ni  
UfVY]hYb`z`XUg`Y]bY`gc`Xmb`Ua`]gW`Y`Y`YgW`]W`hY`Yfn`A`\`h" `I bX`b`UW  
: Y]YfUVYb`X`A`Xh`XUg`di`g]YfYb`XY`B`UW`h`YVYb`XYf`GhUXh`X`Uni`Y]b`z  
a`]h`b`Yi`Yb`: fYi`bXYb`Ub`ghc»`Yb`i bX`X]Y`c`\_U`Y`A`i`g]\_gnYbY  
Yb`hXYW\_Yb`ni`[ Y\Yb"

≠`X]YgYb`< chgdch`V`0\Yb`X][ ]hU`Y`Bca UXYb`Ui`Z`]b`gd]f]YfYb`i bX  
`UggYb`g]W`]b`gd]f]YfYb`z`k`A`\fYb`X`g]Y`X]Y`K`Y`h`Yf`\_i bXYb`i bX  
[ `Y]W`nY]h][ ]\fYb`@VYbgi`bhYf`U`h`j`YfX]YbYb" `K`c`Ui`W`]a`a`Yf  
XYf`b`A`W`ghY`X][ ]hU`Y`5VYb`hYi`fYf`\]bZ0\`fYb`a`U[ z`X]Y`?`ca`V]bUh]cb  
Ui`g`5fVY]h`i bX`F`Y]gY`gc`f[ h`Z0f`gdUbbYb`XY`9f`YVb]ggY`i bX  
i`bj`Yf[ Ygg`]WXY`6Y[ Y[ bi`b[ Yb"

?`i`h`i`fY`Y`G`W`A`hnY`i`b`X`K`@5B!`C`UgYb.`Gc  
Z]bXYgh`Xi`X`Y]b`]XYU`Yg`K`cf`\_Uh]cb!`N]Y`

K`Ybb`Xi`U`g`X][ ]hU`Yf`Bca UXY`b`UW`X`Ya`]XYU`Yb`K`cf`\_Uh]cb!`N]Y`  
gi`W`gh`z`X`Ubb`]gh`Y`g`k`]W`h][ ]z`b]W`h`bi`f`Ui`Z`X]Y`K`@5B!

; YgWk ]bX][ \_Y]hni 'UW hYbž'gcbXYfb 'Ui W 'Ui Z'X]Y '\_i 'hi fY''Yb  
GW ĀhnYž'X]Y 'Y]b 'C fh'ni 'V]YhYb '\Uh" '8Ybb 'k Ā\fybX 'XUg' ðhYfbYh  
X]W 'a ]h'XYf'K Y'hj Yfv]bXYhž' \_ŌbbYb''c\_U'Y'HfUX]h]cbYb' i bX  
ZUgn]b]YfYbXY'; YgW ]W hY 'XY]bY 'GY'Y 'VYfY]W Yfb'' < ]Yf'g]bX  
Y]b][ Y'N]Y'Yž'X]Y 'VY]XYg'dYfZY\_h'Wc'a V]bYfYb"

9]b' < cW 'Ui Z'X]Y 'nUi VYf\UZhY 'GhUXh'@]gVcU''8]Y '\Ø[ Y'] [ Y  
A Yhfc d c'Y'ghc'n]Yfh'ghc'n'Ua '5h'Ubh]\_ 'i bX'V]YhYh'b]W h'bi f'Y]bY  
]bgd]f]YfYbXY'5ha cgd\ĀfYž'gcbXYfb 'Ui W 'nU\ 'fY]W Y'7UZĀgž']b  
XYbYb'Xi 'X]W 'a ]h'XY]bYa '@Udhcd'b]YXYf'UggYb' \_Ubbgh' ð'X'Yb  
VYfØ\ a hYb'J ]YfhY'b'5'ZJa U'i bX'6U]ffc'5'hc' \_Ubbgh'Xi 'nk ]gW Yb  
XYb'5fVY]hgd\UgYb'Xi fW 'Yb[ Y'; UggYb'gW 'YbXYfb' i bX'XYb  
gØ»Yb'? 'Ub[ 'XYf': UXC!A i g]\_ '\ŌfYb''6Ygi W Y'XUg' **A cghY]fc 'Xcg  
>fī b]a c gž**Y]b 'A Y]ghYfk Yf\_ 'XYf' A Ubi Y' ]b]\_ž' i bX'VYk i bXYfY'X]Y  
\_i bghj c''Yb'J Yfn]Yfi b[ Ybž'X]Y'X]Y'a Uf]h]a Y'; YgW ]W hY 'Dc'fhi [ U'g  
'VYbX][ 'k YfXYb''UggYb"

K Ybb'Xi 'Y]bY'A ]gW i b[ 'Ui g'GhfUbX'i bX'?i 'hi f'gi W ghž']gh'I Vi X  
Ui Z'6U]'XYf'dYfZY\_hY'C fh'ZŌf'XY]bY'K c'f\_Uh]cb'' < ]Yf'\_Ubbgh'Xi  
hU[ gØVYf'Ub'XY]bYa 'Dfc'Y\_h'UfVY]hYb' i bX'UVYbXg'Y]bYb  
hfUX]h]cbY''Yb'VU']bYg]gW Yb 'HUBn'ja ' **I Vi X'DU'UW'** [ Yb]Y»Yb''8]Y  
YbhgdUbbhY'5ha cgd\ĀfY' i bX'X]Y'nU\ 'fY]W Yb'Wc'k c'f\_]b[ 'gdUW'g'  
k ]Y'XUg']bgd]f]YfYbXY' < **i Vi X'** 'Yfa Ō[ 'W Yb'Yg'X]fž'\_fYUh]j' ni  
UfVY]hYb' i bX'[ 'Y]W nY]h][ 'X]Y'W Ufa UbhY'VU']bYg]gW Y  
@VYb'gk Y]gY'Ui Zni gUi [ Yb"

GWUi 'X]f'Ui W '6i Ybcg'5]fYg'Ubž'X]Y'di 'g]YfYbXY' < Ui dhghUXh  
5f[ Ybh]b]Ybg''G]Y ]gh'Y]b'GW a Y'nh]Y[ Y''Ui g'Yi fcdĀ]gW Ya ' : 'U]f  
i bX''UhY]bUa Yf]\_Ub]gW Yf'@YVYbgZfYi XY''8]Y'GhfU»YbWUŽĀg'ja  
GhUXhY]'GUb'HY'a c''UXYb'ni a 'J Yfk Y]Yb'Y]b' i bX'V]YhYb  
gW bY''Yg' ðhYfbYh' 'dYfZY\_hž' i a 'Ub'XY]bYa 'bĀW ghYb'Dfc'Y\_h'ni  
ZY]Yb''Ni XYa ' \_Ubbgh'Xi 'XUg'fY]W \U'h][ Y'\_i 'hi fY''Y'9fVY'XYf  
GhUXh'Yf'\_i bXYb. '6Ygi W Y'XUg' **HYUhfc'7c'Ī b**ž'Y]bYg'XYf'VYghYb  
C dYfb\Āi gYf'XYf'K Y'hž' i bX'[ Yb]Y»Y'Y]bYb' i bj Yf[ Ygg']W Yb  
5VYbX'a ]h'\_Ugg]gW Yf'A i g]\_"

9]b'k Y]hYfYg'N]Y'ž'XUg'Yg'k Yfh']ghž'Yf'\_i bXYh'ni 'k YfXYbž']gh'  
'? cdYb\U[ Yb' ]b'8ĀbYa Uf\_''8]YgY'GhUXh'\Uh'Y]b'ZUbhUgh]gW Yg

BYnk Yf\_ j cb`Wc!k cf\_]b[ `FÀi a Ybž`X]Y`cZh`Ui W` ]b  
VYY]bXfi W\_YbXYbž`\\]ghcf]gWXYb` ; YVÀi XYb`i bhYf[ YVfUW`hig]bX``Gc  
\_Ubbgh`Xi` [ `Ubn`]a` ; Y]ghY`XYf`bcfX]gWXYb`8Yg][ bhfUX]h]cb  
UfVY]hYb`i bX`[ `Y]W`nY]h][ `XUg`\_i`hi`fY`Y`5b[ YVch`XYf`GhUXh  
YbhXYW\_Yb``8Ug`**B Uh]cbU`a`i`gYi`a` `V]YhYh`Y]bYb`ZUgn]b]YfYbXYb  
9]bV`]W\_`]b`X]Y`XAb]gWXY` ; YgW]W`hY`i bX`?i`hi`fž`i bX`]b`Y]bYa` `XYf  
j`Y`Yb`[ `Ya`Øh]WXYb`7UZÅg`\_Ubbgh`Xi` `a` ]h`Y]bYa` `?UbY`Vc`Y`  
fN]a` hgW`bYW\_Y`U`i`Z`XUg`A`Yf`gW`Ui`Yb`i`bX`bYi`Y`≠YYb  
Ybhk`]W\_Y`b``**

≠XYf`X]YgYf`C`fhY`c`W`h`a` ]h`gY]bYf`Y][ `YbYbž`Y]bn][ `Ufh][ `Yb  
A`]gW`i`b`[ `Ui`g`?i`hi`f`i`bX`HYW`bc`c`[ `]Y``Bi`hnY`X]Y` ; Y`Y`[ `Yb`\\Y]hž  
i`a` `XUg`@YVYb`U`g`X][ `]hU`Yf`B`ca` UXY`ni` [ `Yb]Y»Yb`i`bX`XUVY]`X]Y  
ZUgn]b]YfYbXYb`GW`Å`hnY`X]YgYf`K`Y`h`ni` `YbhXYW\_Yb``

6U`UbW`nk` ]gWXYb`6Øfc`i`bX`5VYbhYi`Yf.  
H]ddg`ZØf`XUg`dYfZY`\_hY`B`ca` UXYb`YVYb`Ui`Z  
F`Y]gYb`

8Ug`@YVYb`U`g`X][ `]hU`Yf`B`ca` UXY`YfZcfXYfh`Y]bY`ZY]bY`6U`UbW`  
nk` ]gWXYb`5fVY]h`i`bX` :`fY]nY]hž`Y]b`HUbni`Ui`Z`XYa` `8fU`hgY]`  
nk` ]gWXYb`dfcXi`\_hj`Yb`Ghi`bXYb`Ua` `@Udhcd`i`bX`UVYbhYi`Yf`]WXYb  
9f`YVb]ggYb`` `≠`XYb`a` U`Yf]gWXYb` ; UggYb`j`cb`@]ggUVcb  
VY]gd]Y`gk`Y]gY`\_Ubbgh`Xi` `Ub`Y]bYa` `XYf`nU`fY]WXYb`H]gWXY`]b  
Y]bYa` `7UZÅ`a` ]h`6`]W\_`Ui`Z`XYb`HY`c`g]hnYb``K` Å`fYbX`Xi` `X]Y  
Ybhgd`fYWXYbXYb`9!A`U]`g`VYUbhk`cfhY`ghž`gW`k`Y]ZYb`XY]bY  
 ; YXUb\_Yb`]a`a`Yf`k`]YXYf`ni` `XYb`\\]ghcf]gWXYb` ; YVÀi`XYb`i`bX`XYb  
Vi`bhYb`5ni` `Y`c`gž`X]Y`X]W`i`a` [ `YVYb``8Yf`8i`Zij`cb`Zf]gW  
 [ `YVfØ`hYa` `?`UZZY`i`bX`DUghY]g`XY`B`UhU`n]Y`h`Xi`fW`X]Y`@`Zhi`bX  
]bgd]f]YfhX]W`ni` `bYi`Yb`≠YYb``

9]b`k` ]W`h][ `Yg`9`Ya`Ybh`ZØf`X]YgY`6U`UbW`]gh`X]Y`K`U`X`XYg  
5fVY]hgc`fhYg`` `≠`Gh`Å`XhYb`k` ]Y`7`\\]Ub[ `A`U]ž`VYfØ`a`h`ZØf`\\`fY`Wc!  
k`cf\_]b[ `gdUW`gž`Z]bXYgh`Xi` `b]W`h`bi`f`Y]bYb`C`fhž`i`a` `XY]bY  
Dfc`Y`\_hY`j`cfUbn`i`hfY]VYbž`gcbXYfb`Ui`W`Y]b`]bgd]f]YfYbXYg  
BYnk`Yf`\_`Ub` ; `Y]W`[ `Yg]bbhYb``8]Y`a`Y]ghYb`X]YgYf`C`fhY`g]bX  
Xi`fW`Xfi`b[ `Yb`j`cb`Y]bYa` ; YZØ`X`XYf`?`fYUhj]`h`h`i`bX

; Ya Y]bgWkUZh"8i`\_UbbghX]Wk`]b`Y]bY`[ Ya Øh]WkY`9W\_Y  
ni fØW\_n]Y\Yb`i bX`dfcXi`\_hj`gY]bž`bi`f`i`a`gd`ÅhYf`Ub`Y]bYf`XYf  
BYhk`cf\_]b[ !JYfUbghU`hi`b[ Yb`hY`ni`bY`a`Yb`cXYf`a`]h`UbXYfYb  
Bca`UXYb`X]Y`c`\_U`Yb`?Øgh]Wk`\_Y]hYb`ni`Yf`\_i`bXYb`"

8cWk`5VYbhYi`Yf`]gh`Ui`Wk`XYf`GWk`ØggY`ni`Y]bYa`YfZØ`hYb  
Bca`UXYb`YVYb`"D`UbY`fY[ Y`a`Å»][ Y`5i`gZØ[ Y`i`bX`9f`YVb]ggYž`X]Y  
XYb`?cdZ`ZfY]`a`UWkYb`"GWk`bUdd`X]f`XY]b`Gi`fZcUfX`]b`6U`i`bX  
j`YfVf]b[ `XYb`BUWk`a`]hU[ `]b`XYb`K`Y`Yb`j`cb`?i`hUž[ `YZc`[`hj`cb  
Y]bYa`GdUn]Yf[ Ub[ `Xi`fWk`X]Y`FY]gZY`XYf`]b`i`Vi`X`"CXYf`k`U[ Y  
Y]bY`K`UbXYfi`b[ `ni`a`UhYa`VYfUi`VYbXYb`DfY]\_Yghc`Yb`]b  
Bcfk`Y[ Ybž`k`c`Xi`a`]hY]bYa`DUbcfUa`U!6`]W`VY`c`b`h`k`]fghž`XYf  
X]f`X]Y`GdfUWkY`fUi`Vh`8]YgY`9f`YVb]ggY`gWk`ÅfZYb`]b]Wk`h`bi`f`XY]bYb  
; Y]ghž`gcbXYfb`j`Yf`Y]\Yb`Ui`Wk`XY]bYa`5`hU[ `Y]bY`[ Yk`]ggY  
K`ØfnY`"

9]b`k`Y]hYfYf`5gdY`\_h`XYf`6U`UbWk`]gh`XUg`f]Wk]h[ Y  
NY]ha`UbU[ Ya`Ybh`"Bi`hN`5ddg`k`]Y`HfY`c`c`XYf`HcXc]ghž`i`a`XY]bYb  
5fVY]hgUV`Ui`Zni`c`f[ Ub]g]YfYb`"GYhnY`X]f`ZYghY`5fVY]hgnY]hYbž`ni`a  
6Y]gd]Y`nk`]gWkYb`-`i`bX`%(`i`fž`i`bX`k`]Xa`Y`XUbb`X]Y`fYgh]WkYb  
Ghi`bXYb`XYf`9f`\_i`bXi`b[ `XY]bYf`i`a`[ YVi`b[ `8]Yg`j`Yf\]bXYfž`XUgg  
XY]bY`5fVY]h`]b`XY]b`5VYbhYi`Yf`Xf]b[`hi`bX`gcf[`h`XUZØfž`XUgg`Xi  
X]Wk`gck`c`\`dfcXi`\_hj`\_U`g`Ui`Wk`Yb`hgdUbbh`ZØ`\`gh`"

I`bX`Ugh`Vi`h`bch`YUgh`[`ØbbY`X]f`DUi`gYb`"@Ugg`X]Wk`Y]bZUWk`a`U`  
hfY]VYb`"@UXY`XY]b`BchYVcc`\_]b`Y]bYa`gWkUhh[`Yb`DUf`\_c`XYf`Ua  
GhfUbX`Ui`Zi`bX`[ Yb]Y»Y`X]Y`i`a`[ YVi`b[ `5Wk`hgUa`\_Y]hi`bX`XYf  
; Ybi`gg`XYf`\_Y]bYb`8]b[ Y`g]bX`Ygž`X]Y`XUg`bca`UX]gWkY`@YVYb`gc  
VYfY]WkYfb`i`bX`X]f`\Y`ZYbž`X]Wk`]bg`<]Yf`i`bX`X`hnh`ni`j`YfgYhnYbž  
k`Å`fYbX`Xi`]b`XYf`GcbbY`g]hni`bX`X]Y`K`Y`hi`a`X]Wk`\Yfi`a  
VYcVUWk`hYgh`"

GhY`X]f`j`cfž`Xi`ghY`gh`a`cf[ Ybg`Ui`Zž`X]Y`GcbbY`\_Øggh`XY]b  
; Yg]Wk`hi`bX`XUg`F`Ui`gWkYb`XYf`K`Y`Yb`VY[ `Y]hYh`X]Wk`VY]a`YfghYb  
?UZZY`XYg`HU[ Yg`8Y]bY`5fVY]h`k`]fX`ni`a`5VYbhYi`Yfž`YXYf  
?bchYb`]b`XY]bYa`@Jdhcd`UVY`\_ØbbhY`g]Wk`]b`Y]bY`bYi`Y  
6Y[ Y[ bi`b[ `j`Yfk`UbXYb`"8]Y`VYghYb`<`chgd`chg`ZØf`X][`]hU`Y  
Bca`UXYb`k`UfhYb`bi`f`XUfUi`Zž`j`cb`X]f`Yb`XYW`\_h`ni`k`YfXYb`"C`V`Xi`

]b`Y]bYa` [ Ya` Øh`]W\Yb`7UZÅ`a` ]h`6`]W`\_Ui` Z`X]Y`5`hghUXh`g]hnh`cXYf`]b  
Y]bYf`GhfUbXVUf`XY]b`b`ÅW\ghYg`Dfc`Y`\_h`d`Ubghž`X]Y`K`Y`h`]gh`XY]b  
6Øfc`"

B]a`a` `X]Y`<YfUi`gZc`fXYfi`b[ `Ubž`X]Y`\_i` `hi`fY`Yb`GW\ÅhnY`XYf`  
8Ygh]bUh]cbYb`ni` `Yf`\_i`bXYbž`k`Å`fYbX`Xi` `XY]bY`\_fYUh]j`Y`:`fY`\Y]h`  
`YVgh`"i`bX`j`Yf[ ]gg`b]W\h`8Ug`dYfZY`\_hY` ;` `Y]W\ [ Yk` ]W\h`nk` ]gW\Yb`  
A`YYh]b[ g`i`bX`Gi`fZVfYhh`]gh`XYf`GW\`ØggY`ni` `XY]bYa` `bca`UX]gW\Yb`  
9fZc`[ "`@Ugg`X]Y`]bgd]f]YfYbXYb`C`fhYž`X]Y`Xi` `VYfY]ghž`b]W\h`bi`f`  
XY]bY`5fVY]hž`gcbXYfb`Ui` W\`XY]b`@YVYb`VYfY]W\Yfb`"DUW`\_XY]bYb`  
@Jdhcd`Y]b`i`bX`a`UW\`X]W\`VYfY]hž`XUg`bÅW\ghY`?`Ud]hY` `XY]bYf`  
FY]gY`ni` `gW\fY]VYb`"8]Y`K`Y`h`fi`Zh`

8YhU]`g`

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`Y]bY`!fY]gY`"XY`