

HfUi a i f`Ui V`Ua `A YYf. `8]Y `gWÅ ÒbghYb GhfÀbXY `k Y`hk Y]h

9bhXYW_Yb `G]Y `X]Y `gWÅ ÒbghYb `GhfÀbXY `k Y`hk Y]h `J c b
YbhgdUbbYbXYb `C UgYb `V]g`ni ` _i `hi fY`Yb `5VYbhYi Yfb `ZØf
`YXYb `F Y]gYbXYb"



GhY`X]f`j cfž`Xi `ghY\gh'a]h`XYb : Ø» Yb `ja `k Ufa Yb `GUbXž`XUg
F Ui gWÅYb `XYf`K Y`Yb `YfZØ`hX]Y `@ Zhž`i bX`X]Y `GcbbY ` _Øggh`XY]bY
<Ui h`HfUi a ghfÀbXY `[]Vh`Yg`i bnÀ` \][Y ` `XcW`k c `Z]bXYh'a Ub`X]Yž
X]Y `XUg`<Yfn`k]f`_]WÅ ` \Ò\Yf`gWÅ `U[Yb `UggYb3` ð`i bgYfYa
Ui ZfY[YbXYb `5fh]_Y `bY\ a Yb`k]f`X]WÅ `a]h`Ui Z`Y]bY`F Y]gY`ni `XYb
gWÅ ÒbghYb `GhfÀbXYb `k Y`hk Y]h` `8]Y `YfghYb `GcbbYbghfU\ `Yb `XYg
HU[Yg`k YW_Yb `b]WÅ h`bi f`XY]bY `J cfZfYi XY `Ui Z`Y]bY `YbhgdUbbhY
5i gnY]hž`gcbXYfb `Vf]b[Yb `X]WÅ `Ui WÅ `ni `j YfghYW_hYb `?ØghYb `i bX
`YVYbX][Yb `?i `hi fYb"

ð`XYb ` _ca a YbXYb `5VgWÅ b]hhYb `k UfhYb `gca a Yf`]WÅ Y
HfUi a ghfÀbXY `Ui Z`X]WÅ ž`Ub `XYbYb `Xi `Y]bZUWÅ `bi f`X]Y `GYY`Y
VUi a Yb `UggYb ` _Ubbgh`K]f`nY][Yb `X]f`C fhYž`X]Y
UVYbhYi Yf`i gh][Yb `GYY_Äi nYb `Y]b `Y]bn][Ufh][Yg`9f`YVb]g`V]YhYb

i bX`X]Y`b]W\h]b`YXYa`F Y]gYZ\ fYf`ghY\Yb" J cb`XYf`_Uf]V]gW\Yb
≠m`Y`V]g`ni`XYb`Zi`b`_Y`bXYb`K`Y`Yb`XYg`A`]hh`a`YYfg`VY[]V`X]W\
a`]hi`bg`Ui`ZY]bY`9bhXYW`i`b[`gfY]gY`i`bX`Z]bXY`XY]bYb
dYfg`Ob`]W\Yb`GhfUbX`XYg;`ØW`g`DUW`XY]bY`6UXYgUW\Yb`i`bX
`Ugg`i`bg[`Ya`Y]bgUa`X]Y`dYfZY`hY`5i`gnY]h`Ua`A`YYf`d`UbYb`

Gca`a`Yf`]W\Y`HfUi`a`ghf`ÅbXY`ZØf`

9bhgdUbbi`b[`di`f.`K`c`X]Y`GY`Y`VUi`a`Y`b`
_Ubb`

GhY`Yb`G]Y`g]W`j`cf`ž`G]Y`Y[`Yb`Ui`ZY]bYa`k`Ufa`Yb`GUbXghfUbXž
XYf`gUbZ]j`cb`XYb`K`Y`Yb`XYg`_`UfYbž`hØf`_]gV`Ui`Yb`K`UggYfg
i`a`gdØ`h`k`]fX"8]Y`GcbbY`ghfU`h`Ua`<]a`a`Y`ž`k`Å`fYbX`Y]bY
Ub[`YbY`a`Y`6f]gY`Xi`fW`X]Y`DU`a`YbV`Å`hhYf`fUi`gW`h"8]Y
GhfUbXVUf`]b`XYf`B`Å`Y`V]YhYh`≠`bYb`Y]b`Zf]gW`[`Ya`]l`hYg`7`cW`hU]`ž
k`Å`fYbX`XUg`ZYfbY`@UW\Yb`j`cb`UbXYfYb`i`f`Ui`VYfb`Y]bY
j`Yf[`bØ[`]W\Y`A`Y`cX]Y`gW`UZh"9g[]Vh`C`fhY`Ui`Z`X]YgYa`D`UbYhYbž
k`c`X]Y`NY]h`gh]`ni`ghY\Yb`gW\Y]bh`i`bX[`YbUi`X`cf`h`k`YfXYb`≠`fY
Hf`Åi`a`Y`j`cb`9bhgdUbbi`b[`i`bX`9f`c`i`b[`k`U`f`"

- A`U`X]j`Yg`9]b`DUfUX]Yg`ZØf`F`i`Y`gi`W\YbXY.`<]Yf`
Yfk`UfhYb`G]Y`b]W\h`bi`f`UhYa`VYfUi`VYbXY`
GcbbYbi`bhYf[`Åb[`Yž`gcbXYfb`Ui`W`i`i`f]ØgY`,`VYfk`UggYfI`
6i`b[`U`ck`g";`Yb]Y»`Yb`G]Y`XUg`F`Ui`gW\Yb`XYg`C`nYUbg`i`bX`
[`ØbbYb`G]Y`g]W`Y]bY`A`UggU[`Y`i`bhYf`ZfY]Ya`<]a`a`Y`"
- GYmW\Y`Yb`8]Y`;`Y`Y]a`b]ggY`XYf`B`Uhi`f.`8]YgY`
≠`gY`[`fi`ddY`j`YfnUi`VYfh`a`]h`i`bVYfØ`f`hYb`Ghf`ÅbXYb`i`bX`
Y]bYf`Ødd][`Yb`i`c`fU`i`bX`i`Ui`bU"6Ygi`W\Yb`G]Y`5bgY`
Gci`fW`X`5f[`Yb`hž`VY`_Ubbh`ZØf`gY]bY`ga`UfU[`X[`fØbYb`
@U[`i`bYb`i`bX`f]Yg][`Yb`i`fUb]hZY`gYb`"
- D`UmU`XY`7`Ufa`Yb`?`Uf]V]_Z`U]f`Ub`XYf`F`]j`]YfU`
A`UmU.`9]b`VY`]YVhYg`N]Y`ZØf`GcbbYbUbVYhYfž`X]YgY`
?`ØghYbghUXh`V]YhYh`b`VYb`hfUi`a`U`ZhYb`Ghf`ÅbXYb`Ui`W`
Y]bY`di`g]YfYbXY`5ha`cgd`Å`fY`]b`XYb`bU`Y[`Y`Y[`YbYb`
6ci`h]ei`Yb`i`bX`F`YghUi`fUbhg" <]Yf`_ØbbYb`G]Y`g]W`Ui`W`Ub`
Y]bYa`XYf`VYfØ`a`hYb`7`Yb`chYb`YfZf]gW\Yb`"
- ≠V]nU`A`Y`f`U`g`bi`f`DUfhm`BYVYb`XYb`VY`_UbbhYb`

: Y]Yf!A Ò[`]W_X]hYb`nY]W_XbYh'g]W_X]Y`b'gY`Ui W_Xi fW
j YfghY_W_hY`6i W_XhYb`i bX`fi `][Y`Ghf`AbXY`Ui g`7U`U`7ca hY
i bX`7U`U`HUf]XU`g]bX`dYfZY`_h`ZØf`Y]bYb`Yb'hdUbbhYb`HU[
a]h`6`]W`_Ui Z`XYb`GcbbYbi bhYf[Ub["

5b`X]YgYb`CfhYb`_ÒbbYb`G]Y`b]W_Xh`bi f`i f`Ui V`a UW_XYbž`gcbXYfb
g]W_X`Ui W_X`j`cb`XYb`Gcf[Yb`XYg`5`hU[g`Yb'hZU`hYb`"BY`a Yb`G]Y`g]W_X
Y]bYb`A`ca Ybh`NY]hž`i a`VUfZ`»`ØVYf`XYb`ZY]bYb`GUbX`ni`[Y`Yb
i bX`XYb`Zf]gW_XYb`A`YYfYgXi Zh`Y]bni Uha Yb`"@UggYb`G]Y`XUg`k`Ufa`Y
K`UggYf`ØVYf`≠fY`:`Ø»Y`[`Y]hYbž`k`À`fYbX`XUg`@]W_Xh`XYf`[c`XYbYb
Ghi bXY`XYb`<c`f]ncbh`_Øggh`<]Yf`]gh`XYf`dYfZY`_hY`Cfhž`i a`X]Y
GYY`Y`VUi a`Y`b`ni`"UggYb`i bX`]b`≠fY`:`YXUb`_Yb`ni`j`Yfg]b`_Yb`"

; Y`Yb`G]Y`Y]bYb`GW_Xf]h`k`Y]hYf`Mc[U`Ua`GhfUbXž`[YZc`[h]`cb
Y]bYf`_Ògh]W_XYb`c`_U`Yb`GdYn]U`h`h`h`b`Y]bYa`XYf`W_XUfa`UbhYbž
_`Y]bYb`FYghUi`fUbhgž`X]Y`XYb`Zf]gW_XYghYb`:`]gW_X`XYf`FY`[]cb
gYfj`]YfYb`"b`YXYa`GW_X`i`W`_≠fYg`7c`W`hU]`g`gW_X`a`YW`_Yb`G]Y`XUg
DUfUX]Ygž`i bX`YXYf`6]gg`XYg`8YggYfhg`Vf]b[h`G]Y`bcW_X`b`À`Yf`Ub
XYb`dYfZY`_hYb`A`ca`Ybh`"8]YgY`GhfUbXi`f`Ui`VY`g]bX`b]W_Xh`bi`f
FY]gYbž`g]Y`g]bX`9f`YVb]ggYž`X]Y`ZØf`]a`a`Yf`]b`≠fYf`9f]bbYfi`b[
V`Y]VYb`k`YfXYb`"

5VYbhYi Yf`i bX`?`i`h`i`f`Ua`A`YYf.
; Y`Y]a`h]ddg`ZØf`i`bj`Yf[Ygg`]W_XY
GhfUbXi`f`Ui`VY

GhY`Yb`G]Y`g]W_X`j`cfž`G]Y`gW_X`YbXYfb`Xi`fW_X`XUg`a`U`Yf]gW_X`Y`8cfZ
GUb`ž`Ub`XY`"Gi`f`]b`B]WUfU[i`Už`k`c`XYf`:`Yfi`W_X`j`cb`Zf]gW_X
[YVfØ`hYa`?`UZZY`i`bX`[Y[f]`hYa`:`]gW_X]Y`@`Zh`YfZØ`h`<]Yfž`Ub
XYf`DUn]Z]__ØghYž`a`]gW_XYb`g]W_X`UVYbhYi`Yf`]W_XY
K`UggYfgdcfha`Ò[`]W_X_Y]hYb`a`]h`_c`cb]U`Yf`5fW_X]hY`_hi`f`i`bX`Y]bYf
`YVYbX][Yb`?`i`h`i`f`"8]Y`Ghf`AbXY`g]bX`b]W_Xh`bi`f`Y]b`C`fh`XYf
9f`c`i`b[ž`gcbXYfb`Ui`W_X`Y]b`GW_X`a`Y`nh]Y[Y`j`cb`5`_h]j`]h`h`h`b`"
Gi`fZYb`]gh`Yf`VYgcbXYfg`dcdi`Àfž`j`cf`U`Ya`Ub`XYb`Ghf`AbXYb
j`cb`D`UmU`A`UXYfUg`i`bX`D`UmU`:`fUbUXUž`k`c`X]Y`K`Y`Yb`ghYh][`ZØf`
5i`ZfY[i`b[`gc`f[Yb`"8]YgY`Ghf`AbXY`g]bX`]XYU`ZØf`5b`Z`b[Yf`i`bX
:`cfh[YgW_Xf]hYbY`i`bX`X]Y`Gi`fZgW_X`i`Yb`V]YhYb`b]W_Xh`bi`f`?`i`fgY

Ubž'gcbXYfb`Ui Wk`Y]bYb`9]bV`]W_`]b`XUg`c`_U`Y`@YVYb"

9]b`k`Y]hYfYg`đ`k`Y`ž`XUg`bi`f`k`Yb][`Yb`F`Y]gYbXYb`VY`_Ubbh`]ghž`]gh`
X]Y`_`Y]bY`[`f]YWk`]gWk`Y`đ`gY`_`_Uf]U`"5VgY]hg`XYf`Ui`g[`YhfYhYbYb`
DZUXY`V]YhYh`g]Y`b]Wk`h`bi`f`Y]b][`Y`XYf`gW`ObghYb`Ghf`AbXY`XYg`
A`]hY`a`YYfgž`gcbXYfb`Ui`Wk`Y]bY`ZUgn]b]YfYbXY`?i`hi`f`i`bX`
HfUX]h]cbYbž`X]Y`k`Y]h`ni`f`ØW`_fY]Wk`Yb"5a`GhfUbX`j`cb`GYmWk`Y`Ygž`
VYbUbbh`bUWk`gY]bYb`a`U`Yf]gWk`Ybž`[`fc»`Yb`;`fUb]hghY]bYbž`_ObbYb`
G]Y`i`b[`Ygh`Øfh]a`i`[`Ug`_`UfYb`K`UggYf`gWk`k`]a`a`Yb"i`;`Yb]Y»`Yb`G]Y`
UbgWk`]Y»`YbX`Y]bY`A`U`nY]h]b`Y]bYf`XYf`_`Y]bYb`HUj`YfbY`X]fY`_h`
Ua`GhfUbX`ž`k`c`X]Y`i`:]gWk`[`Yf]Wk`hY`gc`Zf]gWk`g]bXž`XUgg`g]Y`X]fY`_h`
Ui`g`XYa`i`K`UggYf`Ui`Z`XYb`HY`Yf`_ca`a`Yb"

đ`Dcfhi`[`U`ž`Ub`XYf`5`[`Ufj`Yž`Z]bXYb`g]Wk`i`[`c`XYbY`?`]ddYb`i`bX`
j`YfghYW`hY`6i`Wk`hYbž`X]Y`a`]h`h`Øf`_]gZUfVYbYa`i`K`UggYf`Ui`Zk`UfhYb`
8]Y`Ghf`AbXY`j`cb`@U[`cg`g]bX`j`c`j`cb`A`Ø[`]Wk`_Y]hYbž`g]Wk`]b`X]Y`
K`Y`Yb`ni`gh`ØfnYb`cXYf`VY]Y]bYf`6c`chghci`f`X]Y`VYY]bXfi`W`YbXYb`
;`fchYb`ni`Yf`_i`bXYb"9]b`i`;`Y`Y]a`h]dd`]gh`XYf`DfU]U`Xc`7Ua`]cž`k`c`
G]Y`ØVYf`Y]bY`a`U`Yf]gWk`Y`<`c`nhfYddY`_`]bUVghY][`Yb`i`bX`Y]bY`
UhYa`VYfUi`VYbXY`5i`gg]Wk`h[`Yb]Y»`Yb`_ObbYb"i`a`[`YVYb`j`cb`
:`Y`gYb`i`bX`Ødd][`Yf`J`Y[`YhUh]cb`]gh`X]YgYf`GhfUbX`dYfZY`_hž`i`a`
Y]bZUWk`X]Y`GY`Y`VUi`a`Y`b`ni`UggYb`i`bX`XUg`F`Ui`gWk`Yb`XYf`
K`Y`Yb`ni`i`[`Yb]YggYb"

K`Yf`X]Y`?ca`V]bUh]cb`Ui`g`5VYb`hYi`Yf`i`bX`_i`hi`fY`Y`Ya`F`Y]Wk`hi`a`
gi`Wk`hž`gc`hY`Y]bYb`5VghYWk`Yf`bUWk`6U`i`i`bhYfbY`a`Yb"8]Y`
Ghf`AbXY`j`cb`GYa`]bmU`_n]Y`Yb`Gi`fZYf`Ui`g`U`Yf`K`Y`h`Ubž`k`A`fYbX`
?i`hU`ZØf`gY]bY`DUfhmgnYbY`VY`_Ubbh`]gh"8c`Wk`XUg`k`U`fY`9f`YVb]g`
k`UfhYh`]b`XYb`k`Yb][`Yf`VY`_UbbhYb`Ghf`AbXYb`k`]Y`6U`Ub[`Ub`i`bX`
DUXUb[`DUXUb[`"B`UWk`Y]bYa`HU[`]a`i`K`UggYf`cXYf`VY]a`Mc[`U`Ua`
GhfUbX`_ObbYb`G]Y`X]Y`B`UWk`h`]b`Y]bYa`XYf`c`_U`Yb`K`Ufi`b[`g`
j`YfVf]b[`Ybž`k`c`XYf`8i`Zhj`cb`[`Y[`f]`hYa`GUhUm`i`bX`Zf]gWk`Yb`
?c`_cgb`ØggYb`X]Y`G]bbY`VYh`Øfh`HUi`Wk`Yb`G]Y`Y]b`]b`X]Y`
VU`]bYg]gWk`Y`?i`hi`f`VY]`_cWk`_Ugg][`Yb`HUb`nUi`ZØ`fi`b[`Ybž`X]Y`c`Zh`
VY]`GcbbYbi`bhYf[`Ub[`ghUhh]ZbXYb`i`Y]b`i`bj`Yf[`Ygg]Wk`Yg`9f`YVb]gž`
XUg`đ`f`<`Yfn`VYf`Ø`fYb`k`]fX"

đ`a`]hYb`X]YgYf`5VYb`hYi`Yf`i`bX`_i`hi`fY`Y`Yb`9bhXYW`i`b[`Yb`[`]Vh`Yg`

bcW`Y]bYb`k Y]hYfYb`< Ò\Ydi b_h`X]Y`GhfÅbXY`XYf`A U`YX]j Yb`"
GhY`Yb`G]Y`g]W`k Y]» Y`GUbXghfÅbXY`a`]h`DU`a` Yb`i` bX
høf`_]gZUfVYbYa` `K UggYf`j` c fž`]b`XYa` `G]Y`gW`bcfW`Y`b`i` bX`X]Y
Vi` bhY`i` bhYfk` UggYfk` Y`h`Yf`_i` bXYb` `Öb`bYb`"9]b][` Y`F`Ygc`fhg`V]YhYb
ZUgn]b]YfYbXY`HU[` YgUi` gZØ[` Y`ni` `i` bVYk` c`b`hYb` `æ`gY`b`Ubž`k` c`G]Y
Y]bYb`HU[` `bi` f`ZØf`g]W` `UVYb`"9f`YVYb`G]Y`X]Y`A`U[`]Y`XYf`
A`U`YX]j` Yb`b]W`h`bi` f`Ub`XYb`GhfÅbXYbž`gcbXYfb`Ui` W`X`i` fW`X]Y
`Yfn`]W`Y` ;` UghZfYi` bXgW`UZh`XYf`9]b`Y]a`]gW`Ybž`X]Y` `a`bYb`]`fY
?`i` `hi` f`i` bX`HfUX]h]cbYb`b`Å`YfVf]b[` Yb`k` YfXYb`"

J`c`b`XYf`?`Uf]V]_`V]g`ni`a` `A`]hhY`a` YYf.`8]Y
A`i` gh!GYY!GhfÅbXY`ZØf`Y`XY`F`Y]gYgYY`Y`

8]Y`?`Uf]V]_`]gh`Y]b`GY`bgi` W`hgc`fh`ZØf`j`]Y`Y`i` f`Ui` VYfž`i` bX`_Y]b
K`i` bXYf.`<`]Yf`fY`\Yb`g]W` `hfUi` a` `UZhY`GhfÅbXY`k`]Y`DYf`Yb`Ub`Y]bYf`
?`YhhY`"9]bYg`XYf`UVgc`i` hYb`<`][` \`][` \hg`]gh`XYf` ;` fUW` `6`Um`6`YUW`
Ui` ZXYb`Hi` f_g!`i` bX`7U]W`g]bgY`b`"A`]hgY]bYa` `gW`bYYk`Y]»` Yb`GUbX
i` bX`XYa` `høf`_]gV`Ui` Yb`K` UggYf`ZØ`h`a` Ub`g]W`k`]Y`]a` `DUfUX]Yg`"
6Y]`Y]bYa` `Ø`Yb`8f]b`_]b`Y]bYf`XYf`GhfUbXVUfg`c`XYf`VY]a`
GW`bcfW`Y`b`]a` `UfYb`K` UggYf`Yb`hXYW`h`a` Ub`Y]bY`ZUfVYb`Zfc`Y`
i` bhYfk` UggYfk` Y`h`8]Y`ZfYi` bX`]W`Yb`9]b`Y]a`]gW`Yb`Yfn`Å`Yb
[`YfbY`j`cb`]`fYf`?`i` `hi` f`i` bX`HfUX]h]cb` `k`]Ygc`U`gc`b]W`h`Ui` W`a` U`
gY`VghY]bYb` `æ`gY`fi` bX[` Ub[` `a`]h`]`bYb`a` UW`Yb3`

æ`A`Yi`]_c` `cW`h`X]Y`D`UmU`XY` `7`Ufa` Yb`YVYb`gc`j` YfZØ`fYf]gW` "
<`]Yf`a`]gW`hg]W` `XYf`di` `g]YfYbXY`F` \m`a` i` g`XYg`@YVYb`g`Ub`@UbX
a`]h`XYa` `gUbZhYb`F`Ui` gW`Yb`XYg`A`YYfYg`"8]Y` \`]ddYb`GhfUbXVUfg`
i` bX`F`YghUi` fUbhg`j` Yf`Y`\Yb`XYf`?`ØghY`Y]b` `Àgg][` Yg`i` `U]f`"9]b
VYgcbXYfYg`9f`YVb]g`]gh`Y]bY` :`U`fh`a`]h`XYa` `DUXXY`VcUfX`bUW`
7cni`a` Y`ž`k`c`X]Y`?`cfU`Yb]f]ZZ`Y]bZUW`UhYa` VYfUi` VYbX`g]bX`"
J`Yf[`YggYb`G]Y`b]W`hž`VY]`GcbbYbi` bhYf[` Ub[` `Y]b`D`ÀhnW`Yb`Ua`
GhfUbX`ni` `gi` W`Yb` `X]Y` :`UfVYb`XYg`<`]a` a` Y`g`g]bX`Y]b`k` U`fYg`
GdY`hU`Y`"

æ`a` `Yi` fcdÅ]gW`Yb`F`Ui` a` `U`h`X`Ug`ÖghY`ffY]W`]gW`Y` <`j` Uf`b]W`h`bi` f`
a`]hgY]bYf`VYY]bXfi` W`YbXYb`5`hghUXhž`gcbXYfb`Ui` W`a`]hgY]bYb`
GhfÅbXYb`j`]Y`ni` `V]YhYb`"6YgcbXYfg`XYf`GhfUbX`8i` Vc`j`]WUž`Y]b`
UV[` Y`Y[` YbYf`?]YgY`ghfUbXž`]gh`d`YfZY`_h`ZØf`U`Y`ž`X]Y`Yhk` Ug`

5V[YgW\jYXYb\Y]h'gi W\Yb"l a [YVYb'j cb'Xi ZhYbXYb'D]b]Yb'i bX
C`j] YbVAi a Yb`_ÖbbYb'G]Y'\]Yf'X]Y'GY'Y'VUi a Y`b`"UggYb'i bX'X]Y
a YX]hYffUbY'5ha cgd\ÄfY'[Yb]Y»Yb"5a`VYghYb`_ca a h'a Ub'a]h
Y]bYa`_Y]bYb'6cch'\]bž'k Ug'XUg'; YZØ\`j cb'5VYbhYi Yf'i bX
9bhXYW_i b['ghY][Yfh"

5i ZXYf'UbXYfYb'GY]hY'XYg'A]hY'a YYfYg'g]bX'X]Y'GhfÄbXY'@U
DY`cgU'i bX'D]gW]b Ug']b'GUfX]b]Yb'Y]b'A i gg" <]Yf'hf]Zh'ZY]bYfž
k Y]»Yf'GUbX'Ui Z'XUg'_f]ghU``_UfY'K UggYf'`Y]bY'?i`]ggYž'X]Y'Ub
?Uf]V]_Ii f'Ui V'Yf]bbYfh"K Ybb'G]Y'XYb'GhfUbX'j cb'@U'DY`cgU
VYgi W\Ybž'XYb_Yb'G]Y'XUfUbž'ZfØ\`ni`_ca a Ybž'i a`X]Y
A YbgW\Yba Yb[Yb'ni`j Yfa Y]XYb"9]b`VYgcbXYfYg'<][\`][\h]gh
X]Y`_Y]bY'j cf[Y`U[YfhY'`bgY'ž'X]Y'G]Y'VY]9VVY'ni`i` »`YffY]W\Yb
_ÖbbYb"8]Y`B Uhi f'gc`hY'a Ub'i bVYX]b[h'fYgdY_h]YfYb.`<U`hYb'G]Y
5VghUbX'ni`XYb'8ØbYbž'X]Y'Y]b'Ya dZ]bX`]W\Yg'²`_cgmghYa`g]bX"

Ni`i[hYf'@Ymh'XUfZ'XYf'VYfØ\`a hY'D`U[Y'XY'GU`YWW]U'Ui Z
?cfg]_U`b]W\h'ZY\`Ybž'k c`XUg'5ni fV'Ui`XYg'K UggYfg'a]h'XYa
[fØbYb'<]bhYf'UbX`_cbhfUgh]Yfh" <]Yf' []Vh'Yg'_Y]bY' [fc»Yb'<chY`gž
XUZØf'j]Y`i bVYfØ\`fhY`B Uhi f"9]b`_Y]bYf'?`UddYfZY`Xk Y[`ZØ\`fh
\]bž'gcXUgg'bi f'X]Y'UVYbhYi Yf'i gh][ghYb'GY'Yb'X]YgYb
[Y\Y]a b]gj c``Yb'`Cfh'Z]bXYb"DUW_Yb'G]Y'Y]b'D]W_b]W_Y]b'i bX
[Yb]Y»Yb'G]Y'XYb'k c\`gW`ÖbghYb'GcbbYbi bhYf[Ub[ž'XYb'G]Y
`Ya U'g[YgY\Yb`\UVYb'`VY[`Y]hYh'j cb'XYa`VYfi`\][YbXYb'?`Ub[
XYf'K Y`Yb"

@Ugg'X]Y'K Y`Yb'f'fUi gW\Yb'i bX'X]Y'GcbbY'XY]b'<Yfn'Yfk Äfa Yb`
5b'XYb'hfUi a` \UZhYb'GhfÄbXYb'X]YgYf'K Y'h'k UfhYh'b]W\h'bi f
5ni fV'Ui`i bX'ZY]bYf'GUbX'Ui Z'X]W`ž'gcbXYfb'Ui W\Y]b'; YZØ\`j cb
: fY]\Y]h'i bX'5VYbhYi Yf" GhY``X]f'j cfž'k]Y'Xi`Ua`A]hY'a YYf'Y]bYb
Zf]gW\Yb':]gW[Ybi gg'j Yf_cghYgh'cXYf']b'XYf'?Uf]V]_`a]h'XYa
6`]W`_Ui ZXYb'<cf]ncbh'X]Y'GY'Y'VUi a Y`b`"Äggh"»XYf'X]YgYf
GhfÄbXY'YfnÄ`h'gY]bY'Y][YbY'; YgW]W\hY'i bX`\Ä`h'i bnÄ`\][Y
; Y\Y]a b]ggY`VYfY]hž'X]Y'XUfUi Z'k UfhYbž'j cb'X]f'YbhXYW_h'ni
k YfXYb"K U[Y'XYb'GW]f]hž'dUW`_XY]bY'9fk Ufhi b[Yb'i bX'X]Y
J cfZfYi XY']b'XYb'?cZYf'i bX'a UW\Y'X]W`_Ui Z'ni`Y]bYa
i bj Yf[Ygg']W\Yb'9f'YVb]g'j c``Yf'9bhgdUbbi b[ž'?i`hi f'i bX
5VYbhYi Yf'8Yf'dYfZY_hY'GhfUbX'k UfhYh'VYfY]hg'Ui Z'X]W`_Yg'g]h

Ub`XYf`NY]hž`]\b`ni`Z]bXYb`i bX`ni`[Yb]Y»Yb"GW`Y»`X]Y`5i [Ybž
ZØ\`XYb`GUbX`nk]gWYb`XY]bYb`NY\Yb`i bX`Ugg`X]W`j cb`XYf
A U[]Y`XYg`A YYfYg`j YfZØ\`fYb`

F YZYfYbnYb

- @cbY`m`D`UbYh`F Y]gYZØ\`fYf` `V]YhYh`i a ZUggYbXY`i bX
U_hi`Y`Y`ϕZcfa`Uh]cbYb`ni`nU\`fY]WYb`F Y]gYn]Y`Ybž
Y]bgW`Y]Y»`]W`XYf`gW`ØbghYb`Ghf`ÅbXY`k`Y`hk`Y]h`
- 5857`F Y]gYZØ\`fYf` `Ybh`À`h`XYhU]`YfhY`H]ddg`ni
Ghf`ÅbXYb`]b`9i`fcdU`i bX`UbXYfYb`F Y[]cbYbž`Yf[`Åbnh
Xi`fW`6Yk`Yfhi`b[Yb`i bX`dYfg`Øb`]WY`9fZU\`fi`b[Yb`
- ; Yc`]bc`F Y]gYb` `Y]bY`D`UhhZcfa`ž`X]Y`ZUa`]YbZfYi`bX`]WY
F Y]gYn]Y`Y`i bX`Ghf`ÅbXY`j`cfghY`hž`]XYU`ZØf`Y]bYb
hfUi`a` \UZhYb`i`f`Ui`V`Ua` `A`YYf`

Ghi X]Yb

- Ghi`X]Y` `8]Y`VY`]YVhYghYb`i`f`Ui`Vgn]Y`Y`j`cb
8Yi`hgWYb`&\$&&` `j`YfØZYbh]W`h]cb`XYf`89<C;`5ž
[]VhY]bYb` ,`VYfV`]W`ØVYf`HfYbXg`i`bX`Df`ÅZYfYbnYb`]a
GhfUbXi`f`Ui`V`
- I`a`k`Y`hghi`X]Y`XYg`K`K` :`ni` `Ghf`ÅbXYb`i`bX
?`ØghYb`Ø_c!`GmghYa`Yb` `V]YhYh`k`Yfhj`c`Y`9]bV`]W`Y`]b
XYb`Ni`ghUbX`XYf`gW`ØbghYb`Ghf`ÅbXY`k`Y`hk`Y]hi`bX`XYfYb
GW`i`hn`

K Y]hYfZØ\`fYbXY`@]hYfUhi`f

- GhfUbX!`HU[`Y.`K`Y`hk`Y]hY`GhfUbXY]bXfØW`Y`i`bX
9f`YVb]ggY` `j`cb`5bbU`GW`a`]Xh` `Y]b`]bgd]f]YfYbXYg
6i`W`ØVYf`X]Y`gW`ØbghYb`Ghf`ÅbXY`i`bX`X]Y`?`i`hi`f`fi`bX`i`a
g]Y`
- ϕbgY`hf`Åi`a`Y.`F Y]gYb`ni` `XYb`gW`ØbghYb`Ghf`ÅbXYb
XYf`K`Y`h` `j`cb`?` `Ui`g`A`Ø`Yf` `Y]bY`i`a`ZUggYbXY
GUa`a` `i`b[`j`cb`F Y]gYVYf]W`hYb`i`bX` :`chc[`fUZ]Yb`ni
hfUi`a` \UZhYb`Ghf`ÅbXYb`
- 8Yf`[`fc»`Y`F Y]gYZØ\`fYf`ZØf`GhfUbXi`f`Ui`V.`H]ddg`/`

Hf]W_g'ZØf'ÆfYb'dYfZY_hYb'I f`Ui V`j cb`@]gU'6YW_Yf
`\\]ZfY]WXY'5b`Y]hi b[Yb`i bX`Æg]XYfk]ggYb'ZØf`Y]bYb
i bj Yf[Ygg`]WXYb`GhfUbXi f`Ui V"

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY