

GW\cW_`]a `@i ZhfUi a .
: `i [nYi [UVXYW_i b[``Ògh'g]W\`
DUggU[]YfY`]b`DUB]_`°

5a `%* "'A U]'&\$&) `[UV`Yg`Y]bYb`U`Ufa]YfYbXYb`Nk]gW\YbZU``
a]h`Y]bYa `A UbXUf]b`5]f`]bYg: `i [nYi [ž`U`g`Y]bY
A chc fUVXYW_i b[`VY]a `GhUfhj`ca `: `i [\UZyb`?Uc\g]i b[
UV[Yf]ggYb`k i fXY" `DUggU[]YfY`Yf`YVhYb`DUB]_ž`XcW\`X]Y
6YgUhni b[``UbXYhY`XUg: `i [nYi [`ig]W\Yf`ni fØW_``9]bY
l bhYfgi W\i b[`ni f`l fgUW\Y``Ài Zh"



? Uc\g]i b[ž'HU]k Ub '!5a '%*"A U]_Ua 'Yg'Ui ZY]bYa ': 'i ['XYf
A UbXUf]b'5]f`]bYg'j cb'?Uc\g]i b['ni 'XYb'?]ba Yb!ϕgY`b`]b'HU]k Ub
ni 'Y]bYa 'U'Ufa]YfYbXYb'J cfZU`ž'XYf': fU[Yb'ni f'hYWX b]gWXYb
G]WXYf\Y]h`]b'XYf'@ ZhZU\fh'Ui Zk]fZh''8]Y'A UgW]bYž'Y]b'Hi fVcdfcd!
: 'i [nYi ['j ca 'Hmd'5HF '+&!*\$ž'Yf`YVhY'k Å\fybX'XYg': 'i [Yg'Y]b
gWk Yfk]Y[YbXYg'a YWU b]gWYg'J YfgU[Yb"'?i fn'bUW'XYa 'GhUfh
'ŌghY'g]W'Y]bY'A YhU`d`UhhY'Ua 'Hf]YVk Yf_ž'k Ug'ni 'Y]bYf
9fgW ØhhYfi b['XYg': 'i [nYi [g'ZØ\fhY"

DUggU[]YfYž'X]Y'XYb'J cfZU`a]hYf`YVhYbž'VYf]W hYhYb'j cb'DUb_
i bX'5b[ghž']bgVYgcbXYfY'U'g'g]Y'Xi fW'XUg': YbghYf'X]Y'cZZbY
5VXYW_i b['XYg'Hf]YVk Yf_g'gU\Yb"'9]b': 'i [[Ugh'_cbbhY'Y]b'J]XYc
Ui ZbY\ a Ybž'XUg'nY][hž'k]Y'X]Y'5VXYW_i b['XYg'`]b_Yb'Hf]YVk Yf_g
ZUhhYfhY'i bX'9]bV`]W_Y']b'XUg'ϕbYb`YVYb'XYg'Hf]YVk Yf_g
cZZbVUfhY"'8Yf'J cfZU`YfY][bYhY'g]W'bi f'k Yb][Y'A]bi hYb'bUW
XYa 'GhUfh] ca ']bhYfbUh]cbU'Yb': 'i [\UZYb'?Uc\g]i b["

G]WXYfY'F ØW_Y\ f'ni a ': 'i [\ UZYb

B UW'XYa '9fY][b]g'Yf_`ÅfhY'X]Y': 'i [VYgUmi b['gWkbY`XYb
BchZU`"8]Y'D]`chYb'_cbbhYb'X]Y'A UgW]bY'g]WXYf'ni fØW_'bUW
'?Uc\g]i b['ghYi Yfbž'k c'g]Y'YfZc`[fY]W'UbXYhY"' ; `ØW_]WXYfk Y]gY
[UV'Yg'_Y]bY'J Yf'YhnhYb'cXYf'CdZYf'i bhYf'XYb'DUggU[]YfYb'cXYf
XYf'7fYk "'9]bY'i a ZUggYbXY'l bhYfgi W'i b['k i fXY'Y]b[Y'Y]hYhž'i a
X]Y'[YbUi Y'l fgUWY'X]YgYg'a YWU b]gWYb'J YfgU[Ybg'ni ' _`ÅfYbž
k]Y'J]YhbUa "j b'VYf]W hYh"

8Yf'J cfZU`k]fZh'Ui W'[fi bX'Y[YbXY': fU[Yb'ni f'K Ufhi b['i bX
G]WXYf\Y]hgØVYfd fØZi b['j cb'DfcdY`YfZi [nYi [Yb'Ui Z'A UbXUf]b
5]f`]bYgž'Y]bY'HcW hYf[YgY`gWUZhi] cb'7\]bU'5]f`]bYgž'k i fXY'%- - %
[Y[fØbXYhi bX'\Uh]\fyb'G]hn`]b'HU]dY\ "'8]Y'5]f`]bY'V]YhYh
\Ui dhgÅW`W'fY[]cbU'Y'J YfV]bXi b[Yb']bbYf\U'V'HU]k Ubg'Ub'i bX
YfZØ`higca]hY]bY'k]W h][Y'F c`Y']a ': 'i [j Yf_Y\ f'XYf'F Y[]cb"

J Yf[`Y]W' a]h'Å\ b`]WXYb'J cfZÅ`Yb

Ÿ\ b`jWXY`JcfZÄ`Y`g]bX`]b`XYf` ; YgW]W hY`XYf`@ ZhZU\fh`b]W h`bYi` "
 ð`XYf`JYf[Ub[Yb\Y]h`[UV`Yg`j Yf[`Y]WVUFY`JcfZÄ`Yž`k]Y`Yhk U`VY]
 Gci h`k Ygh`5]f`bYgž`X]Y`YVYbZU`g` : fU[Yb`ni` `XYb
 K Ufhi b[gj YfZU\fYb`i bX`XYf`hYW`b]gW`Yb`G]W`Yf\Y]h`Ui Zk UfZYb`"
 8]Y`@ ZhZU\fh]bXi ghf]Y`ghY`h`i bhYf`8fi W_ž`X]Y`A YW`Ub]ga Yb`XYf
 K Ufhi b[`i bX`G]W`Yf\Y]hgd fØZ` b[`ni` `j YfVYggYfbž`i a
 g]W`Yfni ghY`Ybž`XUgg`gc`W`Y`JcfZÄ`Y`]b`Ni` _i bZhj Yfa]YXYb
 k YfXYb`"

Ni gUa a YbZUggYbX`nY][h`XYf`JcfZU`a`]h`A UbXUf]b`5]f`bYgž`k]Y
 k]W`h][`Yg`]ghž`Y]bYb`ghfYb[Yb`K Ufhi b[gghUbXUfX
 Ui ZfYW`hni Yf\U`hYb`i bX`X]Y`G]W`Yf\Y]h`XYf`DUggU[]YfY`ghYhg`Ub
 YfghY`GHY`Y`ni` `gYhYb`" `9g`V`Y]Vh`UVni k UfhYbž`k Y`W`Y`@Y`fYb`Ui g
 X]YgYf`G]h`i Uh]cb`[Ync[Yb`k YfXYb`i bX`k Y`W`Y`A U» bU`a Yb
 Yf[f]ZZYb`k YfXYbž`i a `X]Y`G]W`Yf\Y]h`]b`XYf`@ ZhZU\fh`k Y]hYf`ni
 [Yk Ä`f`Y]ghYbž`k]Y`Ui W` ? fcbY"Uh`ZYghghY`h`"

8YhU]`g	
C fh	?Uc\g]i b[ž`HU]k Ub
E i Y`Yb	<ul style="list-style-type: none"> • k k k "j]YhbUa "j b • k k k "_fcbY"Uh

6Ygi W`Yb`G]Y`i bg`Ui Z. `Y]bY!fY]gY`XY