

B c f h \ ` G Y b h] b Y ` ` = g ` U b X . ` 9] b Y ` N Y] h ` Y] g h Y ` X Y g] g c `] Y f h Y g h Y b ` G h U a a Y g ` X Y f ` K Y ` h

8 Y f ` : U g n] b] Y f Y b X Y ` A m h \ c g ` j c b ` B c f h \ ` G Y b h] b Y ` ` = g ` U b X ` = a
< Y f n Y b ` X Y f ` 6 i W h j c b ` 6 Y b [U ` Y b ž ` U V [Y g W] Y X Y b ` j c b ` X Y f
N] j `] g U h] c b ` i b X ` a c X Y f b Y f ` H Y W b c ` c [] Y ž `] Y [h ` B c f h \ ` G Y b h] b Y ` ` = g ` U b X ` ` 9 g ` \ U b X Y ` h g] W ` \] Y f V Y] i a ` Y] b ` G h Ø W ` @ U b X ž ` X U g ` U i Z
a m g h Y f] Ø g Y ` K Y] g Y ` X] Y ` J c f g h Y ` i b [g _ f U ž ` X Y f ` A Y b g W Y b
k Y ` h k Y] h ž Y g g Y ` h ` B c f h \ ` G Y b h] b Y ` ` = g ` U b X `] g h ` b] W h ` b i f
[Y c [f U Z] g W `] g c `] Y f h ž ` g c b X Y f b ` U i W ` _ i ` h i f Y ` i b X ` \] g h c f] g W
Y] b ` F Å h g Y ` ` 8] Y ` = g Y ` n] Y \ h Y] b Y ` _ U f Y ` ; f Y b n Y ` n k] g W Y b ` X Y f
5 i » Y b k Y ` h i b X ` \ f Y a ` j Y f V c f [Y b Y b ` = b Y f Y b ` ` 8 U g
9] b n] [U f h] [Y ` U b ` X] Y g Y f ` = g Y ` `] g h ` X] Y ` H U h g U W Y ž ` X U g g ` g] Y ` Y] b Y
X Y f ` Y h n h Y b ` i b V Y f Ø \ f h Y b ` C f h Y ` X Y f ` 9 f X Y `] g h ž ` V Y k c \ b h j c b
Y] b Y f ` X Y f ` Y h n h Y b ` b] W h ` _ c b h U _ h] Y f h Y b `] b X] [Y b Y b ` J Ø ` _ Y f ` X Y f
K Y ` h ` X Y b ` / U a d ^ Y ` `] d /

8 Y f ` : U g n] b] Y f Y b X Y ` A m h \ c g ` j c b ` B c f h \ G Y b h] b Y ` ` = g ` U b X

= a ` < Y f n Y b ` X Y f ` 6 i W h j c b ` 6 Y b [U ` Y b ž ` U V [Y g W] Y X Y b ` j c b ` X Y f
N] j `] g U h] c b ` i b X ` a c X Y f b Y f ` H Y W b c ` c [] Y ž `] Y [h ` B c f h \ ` G Y b h] b Y ` ` = g ` U b X ` ` 9 g ` \ U b X Y ` h g] W ` \] Y f V Y] i a ` Y] b ` G h Ø W ` @ U b X ž ` X U g ` U i Z
a m g h Y f] Ø g Y ` K Y] g Y ` X] Y ` J c f g h Y ` i b [g _ f U ž ` X Y f ` A Y b g W Y b ` k Y ` h k Y] h
ž Y g g Y ` h ` B c f h \ ` G Y b h] b Y ` ` = g ` U b X `] g h ` b] W h ` b i f ` [Y c [f U Z] g W `] g c `] Y f h ž
g c b X Y f b ` U i W ` _ i ` h i f Y ` i b X ` \] g h c f] g W ` Y] b ` F Å h g Y ` ` 8] Y ` = g Y ` n] Y \ h
Y] b Y ` _ U f Y ` ; f Y b n Y ` n k] g W Y b ` X Y f ` 5 i » Y b k Y ` h i b X ` \ f Y a
j Y f V c f [Y b Y b ` = b Y f Y b ` ` 8 U g ` 9] b n] [U f h] [Y ` U b ` X] Y g Y f ` = g Y ` `] g h ` X] Y
H U h g U W Y ž ` X U g g ` g] Y ` Y] b Y ` X Y f ` Y h n h Y b ` i b V Y f Ø \ f h Y b ` C f h Y ` X Y f ` 9 f X Y
] g h ž ` V Y k c \ b h j c b ` Y] b Y f ` X Y f ` Y h n h Y b ` b] W h ` _ c b h U _ h] Y f h Y b `] b X] [Y b Y b
J Ø ` _ Y f ` X Y f ` K Y ` h ` X Y b ` G Y b h] b Y ` Y g Y b `

8 U g ` 6] X ` X Y f ` B c f h \ ` G Y b h] b Y ` ` = g ` U b X ž ` X U g ` j c b ` G U h Y ` `] h Y b `] a ` 5 ` `

[YgWΛcggYb`k]fXž`nY][hi bg`Y]b [fØbYg`DUfUX]Ygž`i a [YVYb`j cb
ga UfU[XZUfVYbYa `A Yf`i bX`UhYa VYfUi VYbXYb`?cfU`Ybf]ZZYb"
8cWΛ`k Ug`X]YgYg`6]`X`b]WΛh`nY][hž`g]bX`X]Y`_ca d`Yi Yb
[YgY`gWΛUZh`]WΛYb`i bX`a cfU`]gWΛYb` : fU[Ybž`X]Y`X]Y`9I]ghYbn`XYf
≠gY`Ui Zk]fZh`8]Y`GdUbbi b[`nk]gWΛYb`XYa `K i bgWΛž`a Y`f`ØVYf
X]YgYg`i bVY`UbbhY`HYff]hcf]i a `i bX`gY]bY`6Yk c`bYf`ni `YfZU`fYbž
i bX`XYa `Yh`]gWΛYb`≠a dYfUh]j ž`]\fY`Df]j Uhg d`ĀfY`i bX`≠gc`Uh]cb`ni
fYgdY`h]YfYbž`Uhini `nU`fY]WΛYb`8YVUhhYb` [YZØ`fh"

8 Ug`≠hYfYggY`Ub`Bcfh`GYbh]bY`≠g`UbX`]gh`b]WΛh`bi f`Y]b`DfcXi`_h
XYf`a YbgWΛ`]WΛYb`BYi []Yfž`gcbXYfb`Ui WΛ`XUg`9f[YVb]g`j cb
≠\f`i bXYfhYb`_c`cb]U`Yf` ; YgWΛ]WΛhYž`Ubh`fcd`c`c []gWΛYf
: cfgWΛi b[`i bX` [Ycdc`h]gWΛYf`6YXYi hi b["`8Ybb`hfc`m`]\fYf
5V[YgWΛ]YXYb`Y]h]gh`X]Y`≠gY`_Y]b`fYWΛhgZfY]Yf`FUi a "`G]Y`]gh`Y]b
gci j YfĀbYf`HY]`≠X]Ybg`i bX`i bhYf`Y[h`XYggYb` ; YgYhn[YVi b[ž`X]Y
f][cfcgY`GWΛi hna U» bU`a Yb`ZØf`X]Y`GYbh]bY`YgYb`j cfg]Y`h"

≠`X]YgYa `Ui gZØ`f`]WΛYb`5fh]_Y`k YfXYb`k]f`X]Y`j YfgWΛ]YXYbYb
5gdY`hYž`X]Y`Bcfh`GYbh]bY`≠g`UbX`ni `Y]bYa `XYf`]bhYfYggUbhYghYb
CfhY`Ui Zi bgYfYa `D`UbYhYb`a UWΛYbž`Y]b[Y`YbX`i bhYfgi WΛYb"
Jcb`]fYf`Y]bn][Ufh][Yb` ; Yc[fUd`Y]i bX`6]c`c []Y`V]g`]\b`ni `XYb
k Yb][Ybž`cZh`hfU []gWΛYbž`?cbhU`_hj Yfgi WΛYb`i bX`XYb`XUfUi g
fYgi `h]YfYbXYb`fYWΛh]WΛYb`FU`a YbVYX]b[i b[Yb"

; Yc [fUZ]Y. `8 Ug`i bVYfØ`fhY`DUfUX]Yg`j cb
Bcfh`GYbh]bY`≠g`UbX

8]Y`≠gY`Bcfh`GYbh]bY` [Y`Āfh`ni `XYb`5bXUa UbYbž`Y]bYf
≠gY` [fi ddY`ja `Ōgh`]WΛYb`≠X]gWΛYb`CnYUb`"; Yc [fUZ]gWΛ`]Y [h`g]Y
Yhk U`) \$`?]`ca YhYf`k Ygh]WΛ`XYf`<Ui dh]bgY`XYf`5bXUa UbYbž
Gci h`5bXUa Ub`≠g`UbX"A]hY]bYf` : `ĀWΛY`j cb`WfWU`) - ž* +
E i UXfUh_]`ca YhYfb`]gh`Bcfh`GYbh]bY`≠g`UbX`b]WΛh`VYgcbXYfg
[fc» ž`UVYf`k Ug`g]Y`Ub` ; fØ» Y`ZY`hž`a UWΛh`g]Y`Xi fWΛ`]\fY
bUhØf`]WΛY`GWΛÖb`Y]hi bX`9]bn][Ufh][_Y]h`k Yhh"

8 Ug`YfghYž`k Ug`6Ygi WΛYf`VYa Yf`_Yb`k ØfXYbž`k Ybb`g]Y`X]Y`≠gY`
VYhfYhYb`_ÖbbhYbž`]gh`X]Y`X]WΛhY`JY [YhUh]cb`Hfcd]gWΛY`K Ā`XYf
VYXYW`_Yb`XYb` ; fc» hY]`XYf`≠gY`i bX`V]`XYb`Y]bYb` [fØbYb

HYdd]W ž'XYf'fY]W 'Ub': `cfU'i bX': Ui bU']gh"8]YgY'K A`XYf'g]bX'XUg
Ni \Ui gY'Y]bYf'J]Y'nU\`j cb'H]YfYbžj cb'XYbYb'Y]b][Y
k U\fgWXY]b`]W 'bcW' i bYbhXYW_h'g]bXž'Ui Z[fi bX'XYf'`gc`Uh]cb'XYf
`bgY`"

9]b'k Y]hYfYg'VYa Yf_Ybgk YfhYg'A Yf_a U`]gh'XUg'?cfU`Ybf]ZZ'XUg
X]Y`bgY`i a []Vh"8]YgY'bUhØf`]WXY'6Uff]YfY'a UW'h'X]Y
5bbA\Yfi b['Ub'X]Y`bgY`dYf'6cch'gWk k]Yf]['i bX'\Uh'g]WXYf`]W
XUni 'VY][YhfU[Ybž'X]Y`gc`Uh]cb'XYf'GYbh]bY'YgYb'ni 'VYk U\fyb"
8]Y'F]ZY'g]bX'Ui W'Y]b'k]W'h][Yf'HY]'XYg'a Uf]bYb'^2 _cgmghYa g
i bX'V]YhYb'@VYVbgfUi a 'ZØf'Y]bY'J]Y'nU\`j cb'A YfYgh]YfYb"

; Yc`c[]gW'VYhfUW'hYh']gh'Bcfh\`GYbh]bY`g`UbX'j i `_Ub]gWYb
l fgdfi b[gžk Ug'ni 'Y]bYf'F Y]\Y'j cb'[Yc[fUZ]gWYb
6YgcbXYf\Y]hYb'k]Y'bUhØf`]WYb'6i W'hYb'i bX'i b[Yk Ø\b`]WYb
: Y`gZcfa Uh]cbYb'[YZØ\fh'\Uh"8]YgY'A Yf_a U'Y`_ØbbhYb']b'XYf
@VYVbgk Y]gY'XYf'GYbh]bY'YgYb'Y]bY'F c`Y'gd]Y`Ybž'Yhk U'VY]'XYf
K U\`j cb'G]YX'i b[gcfhYb'cXYf'XYf'B U\fi b[ggi W'Y"

8 Ug'?`]a U'XYf'`bgY`]gh'hfcd]gW ž'a]h'Y]bYf'\c\Yb'@ ZhZYi W'h][_Y]h
i bX'8i fWgWk]hghYa dYfUhi fYbž'X]Y'XUg'[UbnY'`U\`f'ØVYf'fY'Uh]j
_cbghUb'h'g]bX"8]Y`bgY`Yf'YVh'Ui W'X]Y'5i gk]f_i b[Yb'XYg
A cbgi bgž'XYf'j cb'A U]V]g'GYdhYa VYf'ZØf'ghUf_Y'F Y[YbZÅ`Y'gcf[h'

`bg[YgUa h'dfÅgYbh]Yfh'g]W'X]Y'; Yc[fUZ]Y'j cb'Bcfh\`GYbh]bY`
g`UbX'U'g'Y]b'_ca d`Yi Yg'Ni gUa a Ybgd]Y'bUhØf`]WXYf'9`Ya YbhYž
X]Y'ni gUa a Yb'Y]b']gc`]YfhYg'i bX'k Y]h[Y\YbX'i bYfZc'fgW'hYg
^2 _cgmghYa 'V]'XYb" `XY'X]YgYf'[Yc[fUZ]gWYb'9][YbgW UZhYb
gd]Y'h'Y]bY'F c`Y']b'XYf'5fhi bX'K Y]gYž'k]Y'X]Y'GYbh]bY'YgYb
ØVYf'VYb'i bX']bhYfU[]YfYb'a]h'\fYf'l a [YVi b[ž'i bX'ZØ[h'Y]bY
k Y]hYfY'GW]W'h'XYg'A mghYf]i a g'ni 'X]YgYf'VYfY]hg'ZUgn]b]YfYbXYb
`bgY`\]bni "

6Yj Ø`_Yfi b[. '8]Y'6Yk U\fyf'XYg'5`hYb
K Y`h[Y\Y]a b]ggYg

8Yf'k U\fy'F Y]ni bX'XUg'A mghYf]i a 'j cb'Bcfh\`GYbh]bY`g`UbX
'Y[Yb']b'gY]bYf'Y]bn][Ufh][Yb'6Yj Ø`_Yfi b[. 'XYb'GYbh]bY'YgYb"

8]YgYg]bX][YbY'Jc`_`Uh'Yg'[YgWUZZh'g]W'ØVYf'HUi gYbXY'j cb
>U\fyb'j cb'XYf'Ài » Yfyb'k Y'hUVni gWc'hYb" "Àfy' [YbUi Y'NU\`']gh
i bVY_Ubbh'z'GW'Àhni b[Yb'j Uf]]Yfyb'j cb'gc'k Yb]['k]Y') \$'V]g
j]Y`Y]W'h(\$\$'A YbgWYb'z'XcW'X]YgY'NU\`Yb'g]bX'gdY_i `Uh]j "

8]Y'GYbh]bY`YgYb'g]bX'k U\fgWY]b`]W'X]fY_hY`B UWZU\fyb'XYf
YfghYb'a YbgW`]WYb'Dcdi `Uh]cbYb'z'X]Y'Ui g'5Zf]_U'Ui g[Yk UbXYfh
g]bX" "Àf' [YbYh]gWYg'9fVY'a UW'h'g]Y'ni `Y]bYa 'i b[`Ui V`]W
k]W'h][Yb'? Ud]hY`]b'XYf'a YbgW`]WYb'; YgW]W'hY'z'UVYf'Yg']gh
Y]bYg'z'XUg'k]f'j]Y`Y]W'h'b]Y'j c`gh'ÀbX]['j YfghY\Yb'k YfXYb'z'XU
XUg'Jc`_`_Y]bY'?cbhU_hY'ni f'5i » Ybk Y'h'k ØbgW'h"

Àfy'@VYb'gk Y]gY'gh'k Y]h[Y\YbX'Y]b'F'ÀhgY" "K Ug'Xi fW
6YcVUW'hi b[Yb'Ui g'XYf': YfbY`VY_Ubbh]gh'z'XYi hYh'Ui ZY]bY'À[Yf!
GUa a `Yf!; YgY`gWUZh'\]b" "G]Y'bi hnYb'Y]bZUWY'K Yf_nYi [Y'i bX
K UZZYb'z'j]Y`Y'XUj cb'Ui g'A UhYf]U`Yb'z'X]Y'g]Y'j]b`]\fyf
i ba]hhY`VUFYb'i a [YVi b[`Z]bXYb" "9g'k]fX'Ub[Ybca a Yb'z'XUgg'g]Y
j cb'XYf'>U[Xz'XYa ':]gWZUb['i bX'XYa 'GUa a Y'b'j cb'DZUb'nyb
`YVYb"

Àfy'?`Y]Xi b['gh'a]b]a U`z'cZh'VYgWf'Àb_h'Ui Z'@YbXYbgW'i fnY" "G]Y
gWY]bYb'j]b`_Y]bYb'; Ya Y]bgWUZhYb'ni `YVYb'z'k cVY]Y]bZUWY
<ØhYb'U'g'i bhYf_ØbZhY'X]YbYb" "8]YgY'g]bX'cZh'Ui g'bUhØf`]WYb
A UhYf]U`Yb'k]Y'6'ÀhYfb'i bX'Nk Y][Yb' [YZYfh][h'z'k Ug'Ui ZY]bYb
bUW\U'h][Yb'i a [Ub['a]h]\fyf'i a [YVi b[`]\]bXYi hYh"

8]Y'GdfUWY'XYf'GYbh]bY`YgYb'g]gh'YVYb'gc'Y]b'A mghYf]i a " '?Y]bY
VY_UbbhY'GdfUWY'cXYf'8]U`Y_h'gWY]bh'Y'\b`]W_Y]hYb'a]h'XYf
GdfUWY'XYf'GYbh]bY`YgYb'ni `UVYb'z'k Ug'k Y]hYfY': fU[Yb'ØVYf
]\fy'<Yf_i bZhi bX'; YgW]W'hY'Ui Zk]fZh"

8]Y'?i`hi f'i bX'HfUX]h]cbYb'XYf'GYbh]bY`YgYb'g]bX'j]b'8i b_Y`Y]h
[Y\Ø`h'z'XcW']\fy': À\][_Y]h'z']\fy'`gc`Uh]cb'hf'chn'XYf
Zc'fhgW'fY]hYbXYb'; `cVU`g]Yfi b[`Ui ZfYW'hni Yf\U'hYb'z'gh
VYa Yf_Ybgk Yfh" "8]YgYf'GW'i hn'\fyf'?i`hi f'i bX'Df]j Uhgd\Àfy
ghY`h'ZØf'9h\bc`c[Yb'i bX'A YbgWYb'fYW'hYf'Y]bY'k]W'h][Y
Yh\]gWY', VYf'Y[i b[`XUf"

? cbhU_hj Yfgi WXY. '9]bY'; YgW]W hY 'j c`Yf

? cbhfcj YfgYb 'i bX '? cbZ]_hY

8]Y'; YgW]W hY 'XYf?cbhU_hj Yfgi WXY 'a]h'XYb 'GYbh]bY'YgYb ']gh'gc
_ca d'YI 'k]Y'X]Y 'gY'gY'Vghi bX '[YdfA[hj cb 'Y]bYf'FY)\Y
Yh\]gWYfž'_i 'hi fY'Yf'i bX'dc'h]gWYf'<YfUi gZcfXYfi b['Yb''8]YgY
J Yfgi WXY '_ÖbbYb ']b'a Y\fyfY'D\UgYb 'i bhYfhY]'h'k YfXYbž'X]Y'j cb
ZfØ\Yb '9bhXYW_i b['Yb'V]g'\]b'ni 'a cXYfbYbž'cZh'_cbhfcj YfgYbž
hYfU_h]cbYb 'fY]WXYb"

æ 'š\ f'%, * + 'Yf'h'Y]b ']bX]gWYg'<UbXY'ggW]Z'Y]bYb 'GW]ZVfi W
bU\Y 'Bcfh\ 'GYbh]bY'g'UbX''8]Y'6YgUhni b['k i fXY'j cb 'XYb
GYbh]bY'YgYb 'Ub['Y[f]ZYbž'_cbbh'g]W 'UVYf'fYhYb''8]Yg'k Uf
Y]bYf'XYf'YfghYb'Xc_i a Ybh]YfhYb': Å'Y'j cb '?cbhU_hj Yfgi WXYbž
i bX'Yg'gYhnhY'XYb'Hcb'ZØf'ni _ØbZh]['Y'6Y['Y[bi b['Yb"

9]b'k Y]hYfYf'VYa Yf_Ybgk YfhYf'J Yfgi W 'k Uf'X]Y'Vf]h]gWY
9I dYX]h]cb 'ja 'š\ f'%, , \$ž'Ub['YZØ\fh]j cb 'A Ui f]W'J]XU'Dcfha Ub"
CVk c\ 'Dcfha Ub 'Y]b]['Y'GYbh]bY'YgYb '['YZUb['Yb'bU\ a 'i bX'g]Y'Ui Z
X]Y'<Ui dh]bgY'XYf'5bXUa UbYb 'VfUW hYž'Yfk]YgYb'g]W 'X]Y
?cbgYei YbnYb 'U'g'_UhUghfcd\U''8]Y'; YZUb['YbYb'k i fXYb'_fUb_ž
i bX'bUW ']\fyf'FØW_ZØ\fi b['ghUfVYb'k U\fgWY]b'W]j]Y'Y
gY'VYk c\ bYf'Ub'XYb 'Y]b['YgW 'YddhYb '?fUb_\Y]hYb"

æ '&\$"i bX '&%'š\ f\i bXYfh['UV'Yg'a Y\fyfY'J Yfgi WXYž
; YgWYb_Y 'i bX'; ØhYf'Ub'XYb 'i ZYfb'XYf'gY'ni '\]bhYf'UggYbž']b
XYf'<cZbi b['ž'X]Y'GYbh]bY'YgYb'k ØfXYb'g]Y'UbbY\ a Yb'i bX'gc
Y]bY': cfa 'XYg'?cbhU_hg'Yfa Ö['WXYb''8]YgY'J Yfgi WXY'ZØ\fhYb
'YXcW 'gY'hYb'ni 'dcg]h]j Yb'9f['YVb]ggYb'i bX'k UfYb'cZh'a]h'; YZU\ f
j YfVi bXYb''9]b'VY'_UbbhYf': U'']gh'XYf'XYg'Ua Yf]_Ub]gWYb
A]gg]cbUfg'æ\ b'5''Yb'7\Ui ž'XYf'&\$%, ']'Y['U'X]Y'gY'VYhfUh'i bX
['YhØhYh'k i fXY"

GY]h'%- - %\Uh'X]Y ']bX]gWXY'F Y[]Yfi b['cZZ]n]Y''U'Y'J Yfgi WXYž
?cbhU_h'a]h'XYb 'GYbh]bY'YgYb 'Ui Zni bY\ a Ybž'Y]b['YghY''h''<Yi hY
]gh'Yg']'Y['U'ž'g]W 'XYf'gY'ni 'bÅ\Yfbž'i bX'X]Y ']bX]gWY
F Y[]Yfi b['\Uh'Y]bY') !?'ca YhYf!Di ZYfncbY'i a 'X]Y'gY'
Y]b['Yf]WXYh'h"

8]YgY' ?cbhfcj YfgYb'i bX'Yh\]gWXYb'8]Ya a UhU'k YfZYb'j]Y`Y
: fU[Yb'Ui Z'Gc`hY'a Ub'k Y]hYf\]b'j Yfgi WXYbž'X]Y'GYbh]bY`YgYb'ni
_cbhU_h]YfYbž'i a `]\bYb'a Ò[`]WXYfk Y]gY'XYb'Ni [Ub[`ni
a cXYfbYf'A YX]n]b'i bX'6]Xi b[`ni `Yfa Ò[`]WXYb3'C XYf'gc`hY`]\f
K i bgW' bUW' `gc`Uh]cb'fYgdY_h]Yfh'k YfXYbž'gY`Vgh'k Ybb'XUg
VYXYi hYhž'XUgg'g]Y'j cb'XYf'fYgh]WXYb'K Y'h'UV[YgW'b]hhYb
V`Y]VYb3

8]Y'; YgW]W'hY`XYf' ?cbhU_hj Yfgi WXY'a]h'Bcfh\`GYbh]bY` `g`UbX
X]Ybh'U'g`Y]bY'A U\bi b[`ØVYf'X]Y`F]g]_Yb'i bX'Yh\]gWXYb': fU[Ybž
X]Y`YbhghY\Ybž'k Ybb'nk Y]j Ò`][`i bhYfgW]YX`]WXY`K Y`hYb
Ui ZY]bUbXYfhfYZZYb"

; YgYhn`]WXY`F U\ a YbVYX]b[i b[Yb. `9]b
GWX i hnk U``ZØf'X]Y` `gc`]YfhYghYb'XYf'K Y`h

8]Y'[YgYhn`]WXY`@U[Y'fi bX'i a `Bcfh\`GYbh]bY` `g`UbX`]gh`_Uf. `9g
]gh`]Y[Už'X]Y` `gY`ni `VYhfYhYb'cXYf'ni `j Yfgi WXYbž' ?cbhU_h'a]h
XYb'GYbh]bY`YgYb` \Yfni ghY`Yb"8]Y']bX]gWXY`FY[]Yfi b[`Uh'Y]bY
) !?]`ca YhYf!Di ZZYfncbY'fi bX'i a `X]Y` `gY`Y]b[Yf]W'hYhž'i bX'XYf
J Yfghc» `[Y[Yb'X]YgY`FY[Y'i b[Yb`_Ubb'gW'k YfY`GhfUZYb' bUW
g]W`n]Y\Yb"

8]YgY'[YgYhn`]WXYb'A U» bU\ a Yb'k i fXYb'ni a `GWX i hn'XYf
GYbh]bY`YgYb`Yf`UggYb" `G]Y`gc`Yb'j Yf\]bXYfbž'XUgg' ?fUb`_Y]hYb
Y]b[YgW`Yddh'k YfXYbž'X]Y`ZØf'XUg]bX][YbY`Jc`_hØX`]W`gY]b
_ØbbhYbž'XU'g]Y`ØVYf`_Y]bYb'`a a i bgW' i hn'[Y[Yb'j]Y`Y
?fUb`_Y]hYb'j YfZØ[Ybž'X]Y`]b'XYf'fYgh]WXYb'K Y'h'j YfVfY]hYh'g]bX"
5i » YfXYa `X]YbYb'X]Y'; YgYhnY`XYa `GWX i hn'XYf'?i `hi f'i bX
Df]j Uhgd\`ÄfY`XYf'GYbh]bY`YgYb"

8Yf'5bXUa Ub'UbX`B]WcVUf` `g`UbXg'fDfchYW]cb'cZ'5Vcf][]bU`
Hf]VYgk`FY[i `Uh]cbž'Y]b'; YgYhn'Ui g`XYa `J\ f`%-) *ž'V]YhYh'Y]bYb
i a ZUggYbXYb'fYW'h]WXYb'FU\ a Yb'ZØf'XYb'GWX i hn'XYf
I fY]bk c\ bYf'XYf'5bXUa UbYb'i bX`B]_cVUfYbž'Y]bgW`Y]Y» `]WXYf
GYbh]bY`YgYb" `9g]j YfV]YhYh'XUg'6YhfYhYb'j cb'FYgYfj Uhg[YV]YhYb
i bX'g]Y\h'GhfUZYb'ZØf'Ni k]XYf\UbX'i b[Yb'j cf"

B UW\XYa`HcXYgZU`XYg`Ua`Yf]_Ub]gWYb`A`]gg]cbUfg`æ\`b`5`Yb
7\Ui`]a``đ\`f`&\$%,`U`h`X]Y`]bX]gWY`F`Y`[`]Yfi`b`[`X]Y`[`YgYhn`]WYb
6Ygh]a`a`i`b`[`Yb`bcW`a`U`g`ØVYfd`f`ØZ`h`i`b`X`VY`_f`ÅZ`h][`h`"9g`k`i`f`XY`_`Uf
[`YghY`h`ž`X`Ugg`X`Ug`6YhfYhYb`XYf`đ`gY`b`W`h`b`i`f`]`Y`[`U`]ghž`gcbXYfb
Ui`W`Y`]b`Y`6YXfc\`i`b`[`Z`Ø`f`X]Y`G`Y`b`h]b`Y`Y`g`Y`b`X`U`f`g`h`Y`h`"

9]b][`Y`A`Y`b`g`W`Y`b`f`Y`W`h`g`c`f`[`U`b]g`U`h]c`b`Y`b`i`b`X`9`h`b`c`c`[`Y`b
i`b`h`Y`f`g`h`Ø`h`n`Y`b`X]Y`g`Y`;`Y`g`Y`h`n`Y`i`b`X`g`Y`Y`b`g]Y`U`g`b`c`h`k`Y`b`X][`Y`b
G`W`i`h`n`Z`Ø`f`Y`]b`Y`g`X`Y`f`Y`h`n`h`Y`b`]g`c`]Y`f`h`Y`b`J`Ø`_`Y`f`X`Y`f`K`Y`h`"5`b`X`Y`f`Y
_`f]h]g]Y`f`Y`b`g]Y`Y`X`c`W`U`g`d`U`h`Y`f`b`U`]g`h]g`W`i`b`X`U`f`[`i`a`Y`b`h]Y`f`Y`b`ž
X`U`g`g]Y`X`Y`b`G`Y`b`h]b`Y`Y`g`Y`b`X]Y`A`Ø`[`W`_`Y]h`j`Y`f`k`Y`f`Y`b`ž`j`c`b`X`Y`f`
a`c`X`Y`f`b`Y`b`N]j`]g`U`h]c`b`i`n`i`d`f`c`Z]h]Y`f`Y`b"

H`f`c`h`n`X`Y`f`8`Y`V`U`h`h`Y`V`Y]V`h`X]Y`[`Y`g`Y`h`n`]W`Y`D`c`g]h]c`b`_`U`f`8`]Y
`g`c`U`h]c`b`X`Y`f`G`Y`b`h]b`Y`Y`g`Y`b`k`]f`X`X`i`f`W`_`]b`X]g`W`Y`i`b`X`]b`h`Y`f`b`U`h]c`b`U`Y
;`Y`g`Y`h`n`Y`[`Y`g`W`Ø`h`n`ž`i`b`X`X`Y`f`J`Y`f`g`i`W`ž`X]Y`g`Y``g`c`U`h]c`b`i`n`i
X`i`f`W`V`f`Y`W`Y`b`ž`]g`h`]Y`[`U`i`b`X`Y`h`]g`W`d`f`c`V`Y`a`U`h]g`W`"

H`c`i`f]g`h]g`W`Y`F`Y`Y`j`U`b`n`8`]Y`[`Y`Z`Å`f`]W`Y`
5`b`n]Y`\`i`b`[`g`_`f`U`Z`h`X`Y`f`J`Y`f`V`c`h`Y`b`Y`b`đ`g`Y`"

B`c`f`h`n`G`Y`b`h]b`Y``g`U`b`X`Ø`V`h`Y]b`Y`Z`U`g`h`a`U`[`b`Y`h]g`W`Y`:`U`g`n]b`U`h]c`b`U`i`Z
5`V`Y`b`h`Y`i`f`Y`f`i`b`X`F`Y]g`Y`i`g`h][`Y`U`i`g`ž`X]Y`j`c`b`X`Y`f`J`c`f`g`h`Y`i`b`[`Y]b`Y`f`
i`b`V`Y`f`Ø`h`f`h`Y`b`ž`j`c`b`X`Y`f`N]j`]g`U`h]c`b`U`V`[`Y`g`W`c`h`h`Y`h`Y`b`K`Y`h
U`b`[`Y`n`c`[`Y`b`k`Y`f`X`Y`b`"8`]Y`F`Y`U`]h`Å`h`]g`h`Y`X`c`W`ž`X`U`g`g`Y`[`]W`Y`
H`c`i`f]g`a`i`g`U`_`h]j`]h`Å`h`Y`b`]b`6`Y`n`i`[`U`i`Z`X]Y`đ`g`Y`b`W`h`b`i`f`]Y`[`U`ž
g`c`b`X`Y`f`b`U`i`W`_`Ø`W`g`h`Y`h`]g`W`V`Y`X`Y`b`_]W`g]b`X"

8`]Y`]b`X]g`W`Y`F`Y`[`]Y`fi`b`[`U`h`g`h`f`Y`b`[`Y`;`Y`g`Y`h`n`Y`Y`f`U`g`g`Y`b`ž`X]Y`X`U`g
6`Y`h`f`Y`h`Y`b`X`Y`f`đ`g`Y`c`X`Y`f`]f`Y`f`i`a`]Y`[`Y`b`X`Y`b`;`Y`k`Å`g`g`Y`f`j`Y`f`V]Y`h`Y`b`"
8]Y`g`Y`;`Y`g`Y`h`n`Y`X]Y`b`Y`b`X`Y`a`G`W`i`h`n`X`Y`f`G`Y`b`h]b`Y`Y`g`Y`b`i`b`X`]f`Y`f`
?`i`h`i`f`ž`U`V`Y`f`U`i`W`_`X`Y`f`G]W`Y`f`Y`h`d`c`h`Y`b`n]Y`Y`f`6`Y`g`i`W`Y`f`"9`g`[`]V`h
g`W`k`Y`f`Y`G`h`f`U`Z`Y`b`Z`Ø`f`X]Y`A`]g`g`U`W`h`i`b`[`X]Y`g`Y`f`6`Y`g`h]a`a`i`b`[`Y`b`ž
Y]b`g`W`Y`Y`»`]W`;`Y`X`g`h`f`U`Z`Y`b`i`b`X`;`Y`Z`Å`b`[`b]g`g`h`f`U`Z`Y`b`"

đ`X`Y`f`J`Y`f`[`U`b`[`Y`b`Y]h`U`V`Y`b`Y]b`n`Y`b`Y`D`Y`f`g`c`b`Y`b`j`Y`f`g`i`W`h`ž`X]Y
;`Y`g`Y`h`n`Y`n`i`i`a`[`Y`Y`b`ž`c`Z`h`a`]h`h`f`U`[`g`W`Y`b`9`f`[`Y`V`b]g`g`Y`b`"8`Y`f`
V`Y`_`U`b`b`h`Y`g`h`Y`:`U`]gh`X`Y`f`X`Y`g`U`a`Y`f]_`U`b]g`W`Y`b`A`]gg]c`b`U`f`g`æ`b`

5`Yb`7\Ui žXYf`X]Y`đgY`&\$%,]`Y[U`VYhfUh`i bX`XUVY][Yh`OhYh
k i fXY`"GY]b` : U`X]Ybh`U`g`UVgW`fYW`YbXYg`6Y]gd]Y`Z0f`X]Y
F]g]_Yb`i bX`Yh\]gW`Yb`6YXYb`_Ybž`X]Y`a]h`XYa` J Yfgi W`ž`X]Y`đgY`
ni`VYgi W`Ybž`Y]b`Yf[Y`Yb"

Hci f]ga i gi bhYfbY`a Ybž`X]Y`Hci fYb`]b`X]Y`B`A`Y`XYf`đgY`
UbV]YhYbž`[YfUhYb`c`Zi`]b`X]Y`?f]h]_`"G]Y`Ui ZYb` ; YZU`fž`b]W`h`bi`f
[YgYhn`]W`Yž`gcbXYfb`Ui W`Yh\]gW`Y` ; fYbnYb`ni`0VYfgW`fY]hYb`
9h`bc`c[Yb`i bX`A YbgW`Yb`fYW`hgc`f[Ub]gUh]cbYb`VYhc`bYbž`XUgg
Y[`]W`Y`Gh`0fi`b[`XYf`GYbh]bY`YgYb`i bX`]`fYf`@VYbgk`Y]gY`U`g
J Yf`Yhni`b[`]`fYf`A YbgW`Yb`fYW`hY`VYhfUW`hYh`k`YfXYb`_`Ubb"

?i fni`a`ž`B`cfh`GYbh]bY``g`UbX`]gh`_Y]b`Hci f]ghYbn]Y`i bX`gc`hY`Yg
Ui W`b]W`higY]b`"8]Y`F]g]_Ybž`gck`c`Z0f`X]Y`6Ygi W`Yf`U`g`Ui W`Z0f`
X]Y`GYbh]bY`YgYbž`g]bX`Y]bZUW`ni`[`fc`»`"8]Y`Hci f]ghYbž`X]Y
XYbbcW`j`Yfgi W`h`g]bXž`gc`hYb`X]Y`[YgYhn`]W`Yb`i bX`Yh\]gW`Yb
?cbgYei`YbnYb`]`fYf`<UbX`i`b[Yb`]b`6YhfUW`h`n]Y`Yb"

: Un]h. `F`YgdY`_`h`i`b`X`J`c`f`g]W`h`g]b`X` ;`Y`V`c`h`Y`b

B`cfh`GYbh]bY``g`UbX`]gh`Y]b`ZUgn]b]YfYbXYg`A`mghYf]i`a`ž`Y]bY
`YhnY`6Ugh]cb`XYf`a`YbgW`]W`Yb`?i`hi`fž`X]Y`g]W`XYf`a`cXYfbYb
K`Y`h`YfZc`[`fY]W`Ybhn]Y`h`"K`A`fYbX`X]Y`đgY`i`bX`]`fY`6Yk`c`bYf
j]Y`Y`B`Yi`[`]Yf][`Y`i`bX`5VYbhYi`fYf`Ubn]Y`Ybž`a`0ggYb`k`]f`XYb
Yh\]gW`Yb`i`bX`fYW`h]W`Yb`F`U`a`Yb`fYgdY`_`h]YfYbž`XYf`X]Y`gY
Y]bn][`Ufh][`Y` ;`Ya`Y]bgW`U`Zi`gW`0hnh`" ;`YgYhn`]W`Y`6Ygh]a`a`i`b[`Yb
j`YfV]YhYb`Y]bXYi`h][`XYb`J`Yfgi`W`ž`X]Y`đgY`ni`VYhfYhYb`c`XYf`a`]h
XYb`GYbh]bY`YgYb`]b`?cbhU`_`h`ni`hfYhYbž`i`bX`X]Y`gY` ;`YgYhn`X]Y`b`Yb
XYa`G`W`i`hn`VY]XYf`GY]hYb"

8]Y`J`Yfgi`W`Yž`X]Y``g`c`Uh]cb`XYf`GYbh]bY`YgYb`ni`Xi`fW`VfYW`Ybž
`UVYb`c`Zi`hfU[]gW`Y`?cbgYei`YbnYb`Z0f`X]Y`9]bXf]b[`]b[`Y`i`bX
dchYbn]Y``_`UhUghfcd`U`Y`5i`gk`]f`_i`b[`Yb`Ui`Z`X]Y`GYbh]bY`YgYb
gY`Vgh`5i`W`k`Ybb`X]Y`J`c`f`ghY`i`b[`Y]bYf`i`bYb`hXYW`_`hYbž
i`bVYf0`fhYb`K`Y`h`fca`Ubh]gW`i`bX`ZUgn]b]YfYbX`gY]b`a`U[`ž`gc`hY
g]Y`b]W`h`X]Y` ;`fi`bX`U[`Yb`XYg`F`YgdY`_`hg`i`bX`XYf`Yh\]gW`Yb
J`Yf`Ub`hk`c`f`hi`b[`i`bhYf[`fUVYb"

æa 'NY]hU`hYf`XYf'; `cVU`]g]Yfi b[ž'k c'k Yb][Y`C fhY`Ui Z`XYf`9fXY
i bYfZc fgW h`V`Y]VYbž`V]YhYh`B c fh\`GYbh]bY`'g`UbX`Y]bY`k]W h][Y
9f]bbYfi b[`Ub`X]Y`J]Y`ZU`h`XYf`a YbgW`]W Yb`9fZU`fi b[`i bX`X]Y
B c h k Y b X][_Y]hž`g]Y`ni `gW`ØhYb`" `b`Y]bYf`K Y`hž`X]Y`]a a Yf
j YfbYhnhYf`i bX`\ca c[YbYf`k]fXž`ghY`h`X]Y`b`gY`i bX`]\fY`]gc`]YfhY
6Yj Ò`_Yfi b[`Y]bY`\YfUi gZcfXYfbXY`Yh\]gWY`i bX`a YbgW`]W Y
: fU[Y`XUfž`XYfYb`5bhk c fh[fÒ» hY`Gc f[ZU`hi bX`F YgdY`_h`YfZcfXYfh"

8YhU]`g

6Ygi W X Y b `G]Y`i b g `Ui Z. `Y]bY!fY]gY"XY