

9`YZUbhYb`]b`H\U]`UbX. `9]b`hfÀbYb fY]WXYf
6Ygi WX`]a`9`YZUbhYb!7Ua d`

9]bY`Hci f]gh]b`Yf`YVh`Y]bY`i`bj`Yf[`Ygg`]WXY`6Y[`Y[`bi`b[`a`]h
9`YZUbhYb`]b`H\U]`UbXž`k`À\`fYbX`XYf`GW`i`hn`X]YgYf`H]YfY`]a
: c_i`g`ghY`h`"



7\]Ub[`A U]ž`H\U]`UbX`!`a`F U`a`Yb`Y]bYg`VYa`Yf`_Ybgk`YfhYb
l`f`Ui`VgVYgi`WX`g`\`Uh`Y]bY`Hci`f]gh]b`Y]b`9`YZUbhYb!7Ua`d`]b
H\U]`UbX`Ui`Z[`Ygi`WX`h`8]Y`h]YZj`Yfk`i`fnY`hY`6Yn]Y\i`b[`nk`]gWXYb
A`YbgW`i`bX`9`YZUbh`k`]fX`]b`XYf`h\U]`ÀbX]gWXYb`?`i`hi`f`U`g`Ài`»`Yfgh
VYXYi`hYbX`Ub[`YgY`Yb`"9`YZUbhYb`gma`Vc`]g]YfYb`K`Y]g\Y]hž`Gh`Àf`_Y
i`bX`:`f]YXYb`i`bX`\`UVYb`gc[`Uf`Y]bYb`Y][`YbYb`6i`WX`ghUVYb`]a
h\U]`ÀbX]gWXYb`5`d`\`UVYhž`VY`_Ubb`h`U`g`7\`cf`7\`Ub[`f`**B`Y`f`
K`Y`gh`Y`b`£`" @Y]XYf`g]bX`X]Y`a`U`Y`gh`À`h]gWXYb`H]YfY`ni`bY`a`YbX
VYXfc`\`h`Xi`fWX`XYb`J`Yf`i`gh`\`fYg`@VYb`gfUi`a`gž`k`Y`WX`Yf`Xi`fWX
a`YbgW`]WXY`5`_h]j`]h`À`hYb`i`bX`XYb`Ub`ghY][`YbXYb`Hci`f]ga`i`g`bc`WX
j`YfgW`À`f`Zi`k`]fX`"**

Ni gÀhn`jWk`hfÀ[h`XjY`?`a U_f]gY`ni` \`Ài Z[YfYb
9l hfYa k YhhYfYfY][b]ggYb`VY]žk Ug`XjY`@YVYbgVYX]b[i b[Yb`XYf
9`YZUbhYb`k Y]hYf`YfgWk Yfh`9]b][Y`9`YZUbhYb!7Ua dg` \UVYb`g]Wk
YXcWk`XYf`FY_i`hj]Yfi b[`i bX`DZY[Y`X]YgYf`H]YfY`j YfgWk]f]YVYbž
]bXYa`g]Y[Ygi bXY`@YVYbg[Ya Y]bgWkUZhYb`ZOfXYfb`i bX`gc[Uf
A Ò[`]Wk`_Y]hYb`ni`f`5i gk`j`XYfi b[`UbV]YhYb`f?` \Uc`@U`_9f`YVYb`Ł"

9]b`< Yfn`Yfk`Àfa`YfbXYg`9f`YVb]g

K`À`fYbX`j`fYg`6Ygi`Wk`g`Yf`YVhY`X]Y`Hci`f]gh]b`Y]bY`gd]Y`Yf]gWk`Y
`hYfU_h]cb`a`]h`Y]bYa`_`Y]bYb`9`YZUbhYbž`XYf`ZfÒ` \]Wk`Ui`Z`g]Y
ni`_Ua`"A`]h`gY]bYa`Yf`cVYbYb`F`ØggY`i`a`Ufa`hY`Yf`g]Y`i`bX`gc`f[`hY
XUa`]h`ZOf` \Yfn`]Wk`Y`@UWk`Yf`"8`Yf`9`YZUbh`nc[`]`f`gd]Y`Yf]gWk`XYb
<`i`hj`ca`?`cdZi`bX`gYmhY`j`b`j`f`gd`ÀhYf`k`]YXYf`Ui`Z`8]YgY
i`bVYgWk`YfhY`6Y[Y[bi`b[`a`UWk`hY`XYb`5i`gZi`[`ni`Y]bYa
i`bj`Yf[Ygg`]Wk`Yb`9f`YVb]gž`k`Y`Wk`Yg`X]Y`6]bXi`b[`nk`]gWk`Yb
A`YbgWk`Yb`i`bX`9`YZUbhYb`Y]bXfi`W_gj`c``j`YfXYi`h`]Wk`hY`f`B`Y`f
K`Y`ghYb`Ł"

8]Y`d`cg]hj`Y`F`c``Yž`X]Y`9`YZUbhYb`]b`XYf`h`U]`ÀbX]gWk`Yb
;`YgY``gWk`UZh`gd]Y`Ybž`k`]fX`Xi`fWk`j`fY`_i`hi`fY``Y`i`bX`fY`][`]`ÒgY
6YXYi`hi`b[`]`Ygh`Àf`_h`" `h`j`]Y`Yb`HfUX]h]cbYb`k`YfXYb`9`YZUbhYb`U`g
`Y`][`Y`H]YfY`j`YfY`f`hž`X]Y`b]Wk`h`bi`f`X]Y`bUh]cbU`Y``X`Yb]h]h`Àh
fYdf`ÀgYb]h]YfYbž`gcbXYfb`Ui`Wk`]b`XYf`Vi`XX` \]gh]gWk`Yb`A`mh`c`c[`]Y
Y]bY`k`]Wk`h][`Y`F`c``Y`gd]Y`Yb`f?` \Uc`@U`_9f`YVYb`Ł"G]Y` \UVYb`]b
XYf`j`Yf[Ub[Yb`Y]h`nU` \fY]Wk`Y`5i`Z[UVYb`ØVYfbca`a`Ybž`j`cb
`UbXk`]fhgWk`UZh]Wk`Yb`5fVY]hYb`V]g` \]b`ni`a`]`]h`Àf]gWk`Yb`9]bg`ÀhnYb`"

< YfUi`gZc`fXYfi`b[Yb`i`bX`DYfgdY`_h]j`Yb

Hfchn`j`fYf`[YgWk`ÀhnhYb`F`c``Y`g]bX`X]Y`< YfUi`gZc`fXYfi`b[Ybž`j`cf
XYbYb`9`YZUbhYb`ghY`Ybž`Yf`YV`]Wk`"8`Yf`8fi`W`_XYg`Hci`f]ga`i`g` \Uh
]b`j`]Y`Yb`:`À``Yb`ni`b]Wk`h`Ufh[YfYWk`hYb`@YVYbgVYX]b[i`b[Yb`j`cb
9`YZUbhYb`[YZ` \fh`" `h`Y]b][Yb`hci`f]gh]gWk`Yb`9]bf]Wk`hi`b[Yb`k`YfXYb
9`YZUbhYb`ZOf`i`bhYf`U`hi`b[gnk`YW`_Y`Y]b[YgYmhž`k`Ug`ni
A`gg` \UbX`i`b[Yb`Z` \fYb`_Ubb`"8`Yb`bcWk`[`]Vh`Yg`Ui`Wk`d`cg]hj`Y
9b`hk`]W`_i`b[Ybž`a`]h`h`]h]Uh]j`Ybž`X]Y`g]Wk`Ui`Z`gUb`ZhYb`Hci`f]ga`i`g
_cbnYbhf]YfYb`i`bX`XUfi`a`VYa`Ø`h`g]bXž`9`YZUbhYb`a`]h`F`YgdY`_h`ni

VY\UbXY`b`f? \Uc`@U_`9f`YVYbŁ"

GWxi hndfc`Y_hY`g]bX`YbhgWXY]XYbX`ZØf`X]Y`Ni`_i`bZi`XYf`9`YZUbhYb
]b`H\U]`UbX``BUhi fgWxi hm[YV]YhY`ghY\Yb`]a`:`c_i`gži`a``XYb`H]YfYb
g]WXYfY`@YVYbgfÅi`a`Y`ni`V]YhYb`i`bX`[`Y]WxnY]h][`XYb
bUW\U`h][`Yb`Hci`f]ga`i`g`ni`ZØfXYfb``Ni`_ØbZi][`Y`DYfgdY_h]j`Yb
\Åb[`Yb`ghUf`_j`cb`YZZY_h]j`Yb`BUhi fgWxi hna`U»`bU\`a`Yb`i`bX`Y]bYa
k`UW`gYbXYb`[`YgY``gW`UZh]WXYb`6Yk`i`gghgY]b`UVž`XUg`X]Y
B`chk`YbX][`_Y]hni`a`GWxi`hm`X]YgYf`a`U`YghÅh]gWXYb`H]YfY
i`bhYfghfY]W`h"

8YhU]`g	
Cfh	7\]Ub[`A U]ž`H\U]`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "XYfk`YghYb"XY• k k k "_\Uc!`U_!Yf`YVYb"XY

6Ygi`WXYb`G]Y`i`bg`Ui`Z.`Y]bY!fY]gY"XY