

J]YhbUa g' ? i `hi f`]a `: c_i g. 'GWXi `i b[`ni f
9f\ U`hi b[` \]ghcf]gWYf`GWX`ÀhnY`°

9]b`GWXi `i b[g_i fg`ni f`6Yk Yfhi b[`XYg' ? i `hi fYfVYg`]b
J]YhbUa `ghUfhYh'&\$&) `]b`8]Yb`6]Yb`D\i "N]Y`.: UWXk]ggYb
i bX`F Yggci fW`bUi gVUi "



8]Yb`6]Yb`D\i `7]hmž`Dfcj]bn`8]Yb`6]Yb`ž`J]YhbUa `!`÷
J]YhbUa `k]fX`]a `nk Y]hYb`cXYf`Xf]hhYb`E i UfhU`&\$&) `Y]b
GWXi `i b[g_i fg`ni f`J YfVYggYfi b[`XYg`6Yk i gghgY]bg`i bX`XYf
: UWX`Yb`bh]ggY`]a `6YfY]W`XYf`6Yk Yfhi b[`XYf`5i gk]f_i b[Yb`Ui Z
XUg` ? i `hi fYfVY`ghUhhZ]bXYb" `8 Ug`N]Y`X]YgYf`÷]h]Uh]j Y`]gh`Y]bY
bUW\ U`h][Y`GhY][Yfi b[`XYf`E i U`]h`h`XYf`<i a UbYggci fW`b`Z0f
A]hUfVY]hYf`]b`XYf` ? i `hi fVfUbW`Y" `÷g[YgUa h`k YfXYb`Yhk U`%) \$
HY]`bY`a Yf`Yfk UfhYhž`XUfi bhYf`6YUa hY`i bX`ÖZYbh]W`Y
5b[YghY`hY`Ui g`XYb`A]b]ghYf]Yb`Z0f` ? i `hi fž`Gdcfhi bX`Hci f]ga i g
gck]Y`c_U`h`h] [Y`A]hUfVY]hYf`i bX`J Yfk U`hi b[gf`hY`j cb`A i gYYb
i bX`\]ghcf]gWYb`F`Y`_hYb" **J]YhbUa "j b`VYf]W`hYhž`XUgg`X]Y**
GWXi `i b[Yb`Y]bYb`9fZU\fi b[gUi ghUi gW`]b`XYb`6YfY]W`Yb
J Yfk U`hi b[ž`GWXi hn`i bX`: ÖfXYfi b[] cb`_i `hi fY`Yb`9fVYg
i a ZUggYb`k YfXYb"

8]Y`GW\i`i b[`Z]bXYh]b`8]Yb`6]Yb`D\i`7]hmž`Dfcj`]bn`8]Yb`6]Ybž
ghUhh"J YfhfYhYf`XYg`i B9G7C!6Øfcg]b`<Ubc]ž`a Y\fyfy`A`i gYYb
i bX`fY`Yj UbhY`Cf[Ub]gUh]cbYb`k YfXYb`YVYbZU`g`Ub`XYa`?i fg
hY]`bY`a Yb"8 Ug`A]b]ghYf]i a`ZØf`_i`hi fY`Yg`9fVY`]gh`ZØf`X]Y
@Y]hi b[`i bX`?ccfX]bUh]cb`XYf`[YgUa`hYb`J YfUbghU`hi b[
j YfUbhk`cfh]W`"9]b`VYgcbXYfYg`5i [Yba`Yf`_`Y[h`XUfUi`Z`Y]bY
Yb[Y`J YfV]bXi b[`nk`]gW\Yb`H\Ycf]Y`i bX`DfUi`]g`VY`]XYf
J Yfk`U`hi b[ž`9f`U`hi b[`i bX`: ØfXYfi b[`XYf`\]ghcf]gW\Yb`i bX
_i`hi fY`Yb`FY`]hY`ni`gW\UZYb"

N]Y`Y`i bX`GW\k Yfdi b_hY`XYf`GW\i`i b[

9]b`nYbhfU`Yg`N]Y`]gh`Ygž`X]Y`9ZZ]n]Ybn`i bX`N]Y`[Yf]W\hYh\Y]h`XYf
A U»bU`a Yb`ni`[Yk`Å`f`Y]ghYb`i bX`[`Y]W\`nY]h][`X]Y
K]fhgW\UZh]W`_Y]h`gck]Y`X]Y`9]b`U`hi b[`XYf`J`cf]gW\`f]ZhYb`ØVYf`X]Y
5i g[UVYb`XYg`GhUUhg`Ui`g`U`hg`g]W\Yfni`ghY`Yb"8i fW\`X]YgY
GW\i`i b[`gc`Yb`X]Y`HY]`bY`a Yf`VY`Z`Å`][h`k YfXYbž`VYggYf`a`]h`XYb
<YfUi`gZcfXYfi b[Yb`]b`XYf`?i`hi fVfUbW\Y`i a`ni [Y`Yb`i bX`X]Y
j]Y`Z`h][Yb`K YfhY`XYg`_i`hi fY`Yb`9fVYg`ni`VYk`U`fYb"

8]Y`6YXYi hi b[`j`cb`?ccdYfUh]cbg]b]h]Uh]j Yb`]b`XYf`?i`hi f!`i bX
6]Xi b[gZØfXYfi b[`k`]fX`Ui`W`Xi`fW\`X]Y`Øb[ghY`Ni`gUa`a`YbUfVY]h
nk`]gW\Yb`i B9G7C`i bX`XYf`GCJ`⇒C`; fci`d`Yfj`cf[Y`cVYb"@"Ui`h`
I B9G7C``\Uh`8f" `B[i`mYb`H\]`D\i`cb[`H\Ucž`X]Y`J`cf]g]hnYbXY`j`cb
GCJ`⇒C`ž`X]Y`K`]W\h][`_Y]h`Y]bYf`ghfUhY`[]gW\Yb`Ni`gUa`a`YbUfVY]h
ØVYf`nY`b`š`Y`fY`VY`h`c`b`h`"

GhfUhY []gW\Y`DUfhbYfgW\UZhYb`ZØf`X]Y`?i`hi`f

8]YgY`DUfhbYfgW\UZh`gYhnh`g]W\`XU`ZØf`Y]bž`J]YhbUa`g`_i`hi fY`Y
5_h]j]h`hYb`Xi`fW\`XUg`i B9G7C`7fYUh]j`Y`7]h]Yg`BYhk`cf`_ni
ZØfXYfb`i bX`6]Xi b[gdfc[fUa`a`Yž`k`]Y`XUg`<Uddm
GW\cc`!Dfc[fUa`a`ž`j`cf]Ubni`hfY]VYb"8]Y`J`YfY]bVUfi b[`n]Y`h`Ui`Z
bUW\`U`h][Y`9b`hk`]W`_i`b[gn]Y`Y`UVž`X]Y`Ui`Z`J]YhbUa`g`_i`hi fY`Ybž
\]ghcf]gW\Yb`i bX`hfUX]h]cbY`Yb`K`YfhYb`VUg]YfYb`i bX`Y]bYb
[`cVU`Yb`9]bZi`gg`ZØf`Y]bY`VYggYfY`Ni`_i`bZi`UbghfYVYb"

GY]h`&\$&\$`\Uh`GCJ`⇒C`VYfY]hg`VYhf`ÅW\h]W\Y`6Y]hf`Å[Y`ni`nk`Y]

k]W\h][Yb`l B9G7C!#h]Uhj] Yb`[Y`Y]ghYh"8]Y`YfghY`#h]Uhj] Yž
 A cV]`n]b[`7i`hi fU`8mbUa]Wg`UbX`Mci h\`DUfh]W]dUh]cb`Zcf`h\Y`<U
 Bc]`7fYUhj] Y`7Ud]hU` žn]Y`h`XUfUi Z`UVž`š [YbX`]W\Y`]b`_fYUhj] Y
 Dfc`Y`_hY`ni f`K]YXYfVY`YVi b[`XYf`GhUXh`<Ubc]`bUW\`XYf
 DUbXYa]Y`Y]bni VYn]Y\`Ybž`Y]b`HY]`XYf` J]Yh`BUa `7fYUhj] Y
 6Y`h`!GhfUhY []Y``9]bY`nk Y]hY`#h]Uhj] Y`_cbnYbhf]Yfh'g]W\`XUfUi Zž
 š [YbX`]W\Y`i bX`i: fUi Yb`ni`Yfa`ÀW\h][Ybž`i a`gh`Àf`_YfY
 J YfV]bXi b[Yb`i bX`[f0» YfY`c`_U`Y`J cfhY]`Y`Ub`l B9G7C!
 K Y`hYfVYgh`ÀhYb`i bX`_fYUhj] Yb`Gh`ÀXhYb`]b`J]YhbUa`ni`Yfn]Y`Yb"

l B9G7C` \Uh`GCJ`⇒C`Ui » YfXYa`f`UhgW\`À [Y`ni f`J YfZY]bYfi b [
 \]fYf`7cfdcfUhY`GcW]U`F Ygdcbg]V]`]hm`f7GF`!GhfUhY []Y`[Y [YVYbž
 X]Y`g]W\`Ui Z`XfY]`G`Ài`Yb`gh`Ø`hnh`?i`hi`fi`bX`i; YgY`gW\UZh`ž`6]`Xi b [
 i bX`#bcj Uh]cb`gck]Y`l a`k Y`hi`bX`F Yg]`]Ybn`"A]hY]bYa`bYi Yb
 FU`a YbUV`_ca`a Yb`k]fX`X]Y`Ni gUa`a YbUfVY]h`nk]gW\Yb`l B9G7C
 i bX`GCJ`⇒C`[Ygh`Àf`_hi`bX`ni`_ØbZh][Y`#h]Uhj] Yb`]b`XYb`6YfY]W\Yb
 ?i`hi`fž`6]`Xi b [`i bX`UbXYfYb`k]W\h][Yb`i: Y`XYfb`[Yk`À`f`Y]ghYh"

8YhU]`g	
Cfh	8]Yb`6]Yb`D\i`7]hmž`Dfcj]bn`8]Yb`6]Ybž J]YhbUa
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "j]YhbUa "j b • k k k "i bYgW\`"cf[

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY`XY