

J c b`XYf`6`ØhYnY]h`ni f`K]YXYfVY`YVi b[.
< Ua`F c b[``cW_h`Hci f]ghYb`ni fØW_°

9bhXYW_Yb`G]Y`< Ua`F c b[`]b`GU`DUž`Y]b`Ui ZghfYVYbXYg
F Y]gYn]Y`a]h`UhYa VYfUi VYbXYf`B Uhi f`i bX`bYi `[YghU`hYhYb
hci f]gh]gW\Yb`5b[YVchYb"



GU`DUž`J]YhbUa`!`8Yf`< Ua`F c b[!6Yf[`]b`GU`DU`]gh`b]W\h`bi f`Y]b
N]Y`ZØf`B Uhi f`]YV\UVYfž`gcbXYfb`Ui W\`Y]b`C fh`a]h`fY]W\Yf
A m\c`c[]Y`i bX`Y]bYf`J]Y`nU\`j cb`5hhfU_h]cbYb" `æ`XYb`YhnhYb
»\fYb`\Uh]g]W\`XUg`² _chci f]ga i g[YV]Yh`Yf\YV`]W\`j YfÅbXYfhi bX
nY][`h]g]W\`bi b`]b`bYi Ya`@]W\h"

< Yff`A U`Wc`a ž`Y]b`Hci f]gh`Ui g`5i ghfU`]Ybž`VYgi W\hY`a]h]gY]bYf
: fUi`GU`DU`ZØf`XfY]`HU[Y`i bX`k Uf`j cb`XYf`GW\`Øb\Y]h`XYf
@UbXgW\UZh]gck]Y`XYa`Ub[YbY\`a Yb`?`]a U`XYg`< Ua`F c b[!
; YV]f[Yg`VY[Y]ghYfh`8]Y`HYa`dYfUhi`fYb`ghY][`Yb`\]Yf`YX][`]W\`Ui Z
)`V]g`%, `;`fUX`7Y`g]i`g`i bX`gW\UZZYb`gca`]h`XYU`Y`6YX]b[i b[Yb
ZØf`XYb`5bVUi`j]Y`Yf`6`i`a`YbUfhYb"8Yf`6Yf[`Yf\YVh]g]W\`ØVYf
%",`\$\$`A`YhYf`ØVYf`XYa`A`YYfYggd]Y[Y`i bX`V]YhYh]j`cb`gY]bYf

Gd]hnY`Y]bYb`UhYa VYfUi VYbXYb`DUbcfUa UV`jW`Ui Z`X]Y`GhUXh`GU
DU"

? i `hi fY`Y`i bX`[Yc[fUZ]gW`Y`<][\`][\hg

8Yf`BUa Y`<Ua`Fcb[`VYXYi hYh`?]YZYf`XYg`8fUW`Yb`i bX`]gh
j cb`a Y`fYfYb`@Y[YbXYb`i a [YVYb`"9]bY`; YgW`]W`hY`Yfn`A`h`j cb
nk Y]`8fUW`Yb`z`X]Y`k`A`fYbX`Y]bYf`, VYfgW`k Ya`a`i b[`gd]Y`hYb`z
k cVY]`Y]bYf`XUj cb`XUj cbZc[`i bX`XYf`UbXYfY`U`g`6Yf[
j YfghY]bYfhY`"; Yc[fUZ]gW`]gh`XYf`<Ua`Fcb[!6Yf[`a`]hY]bYa
ghY]`Yb`HYffU]b`i bX`Y]bYf`<O`Y`nk`]gW`Yb`%`(`) \$`i bX`%`,`) \$`A`YhYfb
VYgcbXYfg`a`Uf`Ubh`"8Yf`Ni [Ub[`ni a`6Yf[`]gh`Y]bZUW`z`XU`Yf`bi`f
Yhk`U`" ?]`ca`YhYf`j`ca`GhUX`hYb`hfi`a`GU`DU`Yb`hZ`fb`h`]gh"

6Y`]YVhY`5h`fU`_h]cbYb`Ui ZXYa`6Yf[`i a`ZUggYb`Y]bYb
CfW`]XYyb[UfhYb`a`]h`ØVYf`&\$\$`5fhYb`z`Y]bYb`; UfhYb`a`]h
`UdUb]gW`Yb`DZ]fg]W`V`Ai`a`Yb`i bX`XYb`; UfhYb`XYf`%&
H]Yf`_fY]gnY]W`Yb`"5i`»`YfXYa`_`ÖbbYb`6Ygi`W`Yf`X]Y
<]a`a`Y`gVf`ØW`Y`YffY]W`Yb`z`X]Y`VYY]bXfi`W`YbXY`5i`gV`]W`Y`]bg
HU`j`cb`GU`DU`V]YhYh`"9]b`VYgcbXYfYg`<][\`][\h`]gh`XYf`nYb`hFU`Y
6`i`a`Yb[UfhYb`z`XYf`]b`Y]bYa`Yi`fcd`A]gW`Yb`Gh`]`[YghU`hY`h`k`i`fXY`"

< YfUi gZc fXYfi b[Yb`i bX`BYi UbZ`Ab[Y

Hfchn`XYf`6Y`]YVh`Y]h`XYg`; YV]Yhg`]hYb`X]Y`hci`f]gh]gW`Yb
9]b]W`hi`b[Yb`i bYf`a`UfcXYf``ZfUghfi`_hi`f`i bX`Y]bYa`A`Ub[Y`Ub
`b`j`Ygh]h]cbYb`z]bgVYgcbXYfY`bUW`XYf`7cj`]X!%-!DUbXYa`]Y`"b`XYb
`YhnhYb``U`fYb`U`h`YXcW`Y]bY`FY]\Y`j`cb`FYbcj`]Yfi`b[Yb`i bX
`b`j`Ygh]h]cbYb`ghUhh[YZ`bXYb`z`X]Y`XUni`VY][YhfU[Yb`UVYb`z`XUg
; YV]Yh`k`]YXYfni`VY`YVYb`"GU`i`VYfY`GhY]bghfU`»`Yb`i bX`bYi
VYdZUb`nhY`6`i`a`Yb[`A`fhYb`k`i`fXYb`Ub[Y`Y[h`z`i`a`X]Y
5bn]Y`\i`b[g`fUZh`XYg`; YV]Yhg`ni`Yf`\O`Yb`"

K]Y`J`]YhbUa`"j`b`VYf]W`hYh`z`\UVYb`k`A`fYbX`XYf`:`Y]YfhU[Y`j`ca
`"\$`5df`]V]g`%"`A`U]`&\$&(`a`Y`f`U`g`("\$\$\$`Hci`f]ghYb`<Ua`Fcb[
VYgi`W`h`z`k`Ug`Y]bYa`5bghY[`j`cb`"\$`Dfc`nYb`h]a`J`Yf[`Y]W`ni`a
J`cf`U`f`Yb`hgd]f]W`h`Hfchn`X]YgYf`d`cg]h]j`Yb`9b`hk`]W`i`b[Yb`V`Y]Vh
XYf`<Ua`Fcb[!6Yf[`]a`6Yk`i`gghgY]b`j`]Y`Yf`Hci`f]ghYb`c`Zh`\]b`hYf`"

UbXYfYb`5hfhU_h]cbYb`k]Y`XYa` ;]dZY`XYg` : Ubg]dUb`cXYf`XYa
8cfZ7Uh`7Uh`ni f0W_"

Hci f]gh]gW`Y`9bhk]W_`i b[Yb`i bX
Ni _i bZhgdYfgdY_h]j Yb

8]Y`c_U`Y`FY[]Yfi b[`i bX`XUg`Hci f]gh`5fYU`A UbU[Ya Ybh`6cUfX
UfVY]hYb`Yb[U[]Yfh`Ub`XYf`K]YXYfVY`YVi b[`XYg` ; YV]Yhg`"@Ui h
XYa`) !ϫ\fygnY]hYb!Hci f]ga`i gYbhk]W_`i b[gd`Ub`j cb`GU`DU`Yf\A`h
<Ua`Fcb[`VYgcbXYfY`5i Za Yf_gUa`_Y]h`Ni`_0bZh][Y`D`AbY
i a ZUggYb`i a ZUb[fY]W`Y`FYbcj]Yfi b[Ybž
@UbXgW`UZhj YfgW`0bYfi b[Yb`i bX`j Yfgh`Af`hY`K YfVi b[`0VYf
j YfgW`]YXYbY`A YX]Yb`"8]Y`dcg]hj Yb`F0W_a`Y`Xi b[Yb`XYf
6Ygi W`Yf`ni`XYb`bUh0f`]W`Yb`GW`0b\Y]hYb`XYg`6Yf[Yg`a UW`Yb
XYi h`]W`žXUgg`<Ua`Fcb[`Y]b`k Yfhj`c`Yg`N]Y`Z0f`XYb
2`_chci f]ga`i g`V`Y]Vh"

6Ygi W`Yf`gc`hYb`g]W`Y`XcW`XUfUi ZY]bghY`Ybžk`A`fYbX`]\fYg
5i ZYbh`U`hg`]b`XYb`6Yf[Yb`VYei Ya Y`GW`i`Y`ni`hfU[Yb`i bX`X]Y
`c_U`Yb` ; YdZc[Yb`Y]hYb`ni`fYgdY_h]YfYb`"A]h`XYb`bYi Yb
9bhk]W_`i b[Yb`i bX`XYf`FYghUi fUh]cb`XYg` ; YV]Yhg`U`h<Ua`Fcb[
XUg`DchYbn]U`ž`gY]bY`Zf0`YfY`5b`Ab[YfgW`UZh`ni f0W_ni [Yk`]bbYb
i bX`k Y]hYf\]b`Y]b`ZUgn]b]YfYbXYg`N]Y`]b`J]YhbUa`ni`gY]b`": 0f
j]Y`Y`V`Y]Vh`XYf`5i ZYbh`U`h`Y]bY`Y]bn][Ufh][Y` ; Y`Y[Yb`Y]hž`X]Y
j]Y`Z`h][Y`GW`0b\Y]h`XYf`BUhi`f`\Ui`hbU`\ni`Yf`YVYb"

8YhU]`g	
C fh	GU`DUž`J]YhbUa
E i Y`Yb	<ul style="list-style-type: none">• k k k "j]YhbUa "j b• gUdUbca UX"Wca

6Ygi W`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY