

%\$`H]ddg`ni a `5VgW`i gg`Y]bYf  
>U\ fYgfY]gYj Yfg]W`Yfi b[

9]b`i a ZUggYbXYf`@Y]hZUXYb`ni a `5VgW`i gg`Y]bYf  
>U\ fYgfY]gYj Yfg]W`Yfi b[ žY]bgW`Y» `]W`XYggYbž`k cfUi Z`ni  
UW`hYb`]ghž`k Y`W`Y` : U`ghf]W`Y`ni `j Yfa`Y]XYb`g]bX`i bX  
k Y`W`Y` : fU[ Yb`ni `ghY`Yb`g]bX`a` >Ubi Uf`YhnhYb`>U\ fYg  
gdfUb[ `XYf`Vf]h]gW`Y`5XfYbU`]b! ž b\_]Y`6Yb`7cfb]W`Ui Z  
: ]XgW`]Ui g`%&`\$\$\$` : i » < Ò\Y`Ui g`Y]bYa` : `i [ nYi [ "`&`XYa  
A ca Ybž`]b`XYa`Yf`Ui g`XYa` : `i [ nYi [ `gdfUb[ ž`k Uf`bcW`  
b]W`h`UVgY`VUfž`XUgg`gY]b` : U`gW`]fa`b]W`h`f]W`h][  
Zi b\_h]cb]YfYb`k ØfXY`i bX`Yf`Ui Z`X]Y`9fXY`ghØfnYb`i bX`g]W`  
XUg`6Y]b`Ub`XfY]`GhY`Yb`VfYW`Yb`i bX`g]W`XYb`9`Vc[ Yb  
VfYW`Yb`k ØfXY`"9g`\_ca a`h`bcW`gW`]a`a`Yf.`6Yb`\UhhY  
\_Y]bY`FY]gYj Yfg]W`Yfi b[ `UV[ YgW`cggYb`i bX`a`i gghY  
&`\$\$\$`DZi bX`]a`J cfUi g`ZØf`/ Ua`d^Y`]d/

9]b`i a ZUggYbXYf`@Y]hZUXYb`ni a `5VgW`i gg`Y]bYf  
>U\ fYgfY]gYj Yfg]W`Yfi b[ žY]bgW`Y» `]W`XYggYbž`k cfUi Z`ni `UW`hYb`  
]ghž`k Y`W`Y` : U`ghf]W`Y`ni `j Yfa`Y]XYb`g]bX`i bX`k Y`W`Y` : fU[ Yb`ni  
ghY`Yb`g]bX

=a`>Ubi Uf`YhnhYb`>U\ fYg`gdfUb[ `XYf`Vf]h]gW`Y`5XfYbU`]b! ž b\_]Y  
6Yb`7cfb]W`Ui Z: ]XgW`]Ui g`%&`\$\$\$` : i » < Ò\Y`Ui g`Y]bYa  
: `i [ nYi [ "`&`XYa`A ca Ybž`]b`XYa`Yf`Ui g`XYa` : `i [ nYi [ `gdfUb[ ž  
k Uf`bcW`b]W`h`UVgY`VUfž`XUgg`gY]b` : U`gW`]fa`b]W`h`f]W`h][  
Zi b\_h]cb]YfYb`k ØfXY`i bX`Yf`Ui Z`X]Y`9fXY`ghØfnYb`i bX`g]W`XUg  
6Y]b`Ub`XfY]`GhY`Yb`VfYW`Yb`i bX`g]W`XYb`9`Vc[ Yb`VfYW`Yb  
k ØfXY`"

9g`\_ca a`h`bcW`gW`]a`a`Yf.`6Yb`\UhhY`\_Y]bY`FY]gYj Yfg]W`Yfi b[  
UV[ YgW`cggYb`i bX`a`i gghY`&`\$\$\$`DZi bX`]a`J cfUi g`ZØf`X]Y  
6Y\UbX`i b[ `VYnU`\Ybž`i a`gY]b`6Y]b`ni`fYhhYb`"GY]bY`9`hYfb

gUa a Y`hYb`]\fY`9fgdUfb]ggY`i bX`a UW`hYb`g]W`VYfY]hž`]\f`<Ui g  
ni`j Yf\_Ui ZYb"

5VYf`XUbb`[ UV`Yg`Y]bY`i bk U`fgW`Y]b`]W`Y`K YbXi b[ . BUW`XYf  
A YX]YbVYf]W`hYfghUhi b[ `ØVYf`6Ybg`a ]gg`]W`Y`@U[ Y`gdYbXYhYb  
j`Ò`][ : fYa XY` ; Y`Xž`i a`gY]bY`5fnhfYW`bi b[ Yb`ni`VYnU`Ybž  
k cXi fW`X]Y`?cghYb`ZØf`gY]bY`9`hYfb`a Ugg]j`[ YgYb`\_h`k i fXYb"  
Ni a` ; `ØW`\_`U`h`X]YgYf` : U`Y`b`< Uddm`9bXž`UVYf`]W`k U[ Y`ni  
VY`U`i dhYbž`XUgg`k ]f`b]W`h`U`Y`gc`j ]Y` ; `ØW`\_`U`VYb`k ØfXYb"

8Yf`Nk YW`\_`X]YgYf` ; YgW`]W`hY`]gh`b]W`hž`5b[ gh`ni`a UW`Yb`/9g`gc`  
j YfUbgW`Ui`]W`Ybž`XUgg`I bZ`\_`Y`dUgg]YfYb`\_ØbbYbž`gY`Vgh`k Ybb  
a Ubž`k ]Y`6Yb`i bX` : U`gW`]fa`gdf]b[ Ybž`Yhk Ug`hUi`gYbX`A U`c`bY  
J Yf`Yhni b[ `] YhUb`\_`U`h`"8]Y`5b`hk`cfh`Ui Z` Gc`\_`hY`]W`Y]bY  
F Y]gYj Yfg]W`Yfi b[ `UVgW`\_`Y»Yb3`\_]gh`U`\_`XcddY`h`gcž`k Ybb`G]Y  
Ui ZY]bY`@Ub[ nY]hfY]gY`[ Y`Yb`"8UfUi Zgc`\_`hYb`G]Y`VY]a`5VgW`i`gg  
Y]bYf`\_`U`fYgY]gYj Yfg]W`Yfi b[ `UW`hYb"

%`"6Y[ ]bbYb`G]Y`ZfØ`\_`a ]h`XYa`GdUfYb

8]Y`\_`Å`\_`f`]W`Y`F Y]gYj Yfg]W`Yfi b[ `ZØf`i bgYf`F Y]gY`U`\_`f`\_`cghYhY`(\$  
v`ZØf`nk Y]DYfgcbYbž`Y]bY`VYUW`h]W`Y`Gi a a Yž`k Ybb`a Ub  
VYXYb`\_`hž`XUgg`k ]f`Y]b`\_`U`f`\_`Ub[ `] YgdUfhi bX`[ YgdUfh`\_`UVYbž`i a  
X]YgY`F Y]gY`ni`j Yfk ]f`\_`]W`Yb`"K ]f`\_`UVYb`i bgYfY`J Yfg]W`Yfi b[  
gY`\_`f`\_`i fn`j cf`i bgYfYa`5VfY]gYXUhi a`UV[ YgW`\_`cggYbž`k Ug  
VYXYi hYhYž`XUgg`XYf`DfY]g`Yfbgh`UZh[ YghcW`Yb`k i fXY"

I a`X]YgYb`GW`a Yfn`ni`j Yfa Y]XYbž`fYW`bYb`G]Y`X]Y`?cghYb`gc  
ZfØ`k ]Y`a`Ò[ `]W`Y]b`i bX`VY[ ]bbYb`G]Y`gcZcfh`a ]h`XYa`GdUfYb"  
5i Z`X]YgY`K Y]gY`k YfXYb`G]Y`b]W`h`j Yfgi W`h`gY]bž`[ Ubn`XUfUi Z`ni  
j Yfn]W`hYbž`k ]Y`Yg`DYhYf`k Uf`fM]g`]W`\_`]b`bU`h`Øf`]W`ni`f`J Yfbi bZh  
[ YVfUW`h`\_`UVY`"

&`"9bhgW`Y]XYb`G]Y`g]W`\_`b]W`h`Ui`hca`Uh]gW`  
ZØf`XUg`[ Øbgh][ ghY`DU`\_`Yh

9g]ghj Yf`cW`\_`YbXž`]W`k Y]»`"5i Z`a Y]bYb`j Yf[ Ub[ YbYb`F Y]gYb`k Uf

]W\`Xi fW`X]Y`[ Øbgh][ ghY`>U\fygdc`]W`j cb`K cf`X`Bca UXg  
UV[ Yg]WYfhž`X]Y`bi f`+\$`v`\_cghYhY`"A ]h`Y]bYa`[ Ubnyb`>U\ f  
i bi bhYfvfcWYbYf`FY]gY`j cf`a` ]f`k c`hY`]W`YXcW`g]WYfghY`Ybž  
XUgg`]W`Ub[ Ya`YggYb`UV[ Yg]WYfh`V]b`"I bb`Øh][ `ni`gU[ Ybž`XUgg  
X]Y`V`][ ghY`C dh]cb`Yg`b]W`h[ Ubni`[ YgW`UZZh`U`h"

≠W`UUVY`7ca`dUfY`h\Y`A Uf`\_Yhj`Yfk`YbXYhi`bX`Ub[ Y`NY]h`XUa` ]h  
j`YfvFUW`hž`Y]bnY`bY`K`YVg]hYg`ni`ØVYfd`fØZYbž`X]Y`g]W`Ub  
i`bUV`Åb[ ]][ Y`FY]gYbXY`f]W`hYb`fh`"6`"<c`]XUm`GUZY`i`bX`GH5  
HfUj`Y`Ł`"GW`Y`Y`>]W`YbhgW`]YX`]W`a` ]W`ZØf`K`cf`X`Bca`UXgž`XUg  
Y]bY`i`a`ZUggYbXY`6Yf]W`hYfghUhi`b[ `V]YhYhž`X]Y`Xi`fW  
Yfj`c`ffU[ YbXY`C`b`]bY!6Yk`Yfhi`b[ Yb`i`bhYfgh`Øhnh`k`]fX"

>XY`[ i`hY`Dc`]W`gc`hY`G]Y`ZØf`a`YX]n]b]gW`Y`?cghYb`]b`<Ø\Y`j`cb`&  
A`]c`"v`ZØf`9i`fcdU`i`bX`)`A`]c`"v`ZØf`k`Y`hk`Y]h`UVXYW`\_Yb`"8`]Y  
Ghcfb]Yfi`b[ `gc`hY`i`b[ YZÅ`f`" "\$\$\$`v`cXYf`ni`a` ]bXYgh`X]Y`?cghYb  
XYg`i`f`Ui`Vg`VYhfU[ Ybž`i`bX`X]Y`dYfg`Øb`]W`Y`<UZh`i`b[ `gc`hY  
i`b[ YZÅ`f`%A`]c`"v`cXYf`a`Y`f`VYhfU[ Yb`"

## '`"6YUW`hYb`G]Y`8Uhi`a`gVYgW`fÅb`\_i`b[ Yb

GhY`Yb`G]Y`g]WYfž`XUgg`G]Y`U`Y`9]bgW`fÅb`\_i`b[ Yb`i`bX  
6YX]b[ i`b[ Yb`]b`6Yni`[ `Ui`ZX]Y`8Uhi`b`≠fYf`Dc`]W`j`YfghY`Yb`"  
5W`hYb`G]Y`VYgcbXYfg`Ui`Z`i`c`[ YbXYg`"

- 8]Y`a`Y]ghYb`Dc`]W`b`XYW`\_Yb`G]Y`b]W`h`UVž`k`Ybb`G]Y`≠fY`  
FY]gY`VYfY]hg`Ub[ YhfYhYb`UUVYbž`\_Ui`ZYb`G]Y`U`gcž`VYj`cf`  
G]Y`cgZU`fYb`"
- K`Ybb`≠fY`Dc`]W`VY[ ]bbhž`k`Ybb`G]Y`]a`A`U]ni`≠fYf`FY]gY`  
Ui`ZVfYW`Ybž`i`bX`G]Y`≠fY`Dc`]W`]a`>Jbi`Uf`UVgW`Y]Y`Ybž`  
g]bX`G]Y`XUbb`j`Yfg]WYfhž`k`Ybb`≠fY`FY]gY`]a`i`YVfi`Uf`  
ghc`fb]Yfh`k`]fX3`J`]Y`Y`i`bhYfbY`a`Yb`a`UW`Yb`X]Yg`b]W`h`  
XYi`h`]W`ž`U`gc`ghY`Yb`G]Y`g]WYfž`XUgg`G]Y`Yi`d`]n]h`XUbUW`  
ZfU[ Yb`"
- K`Ybb`G]Y`Ub[ Zf]gh][ `a`]h`XYa`f`i`W`gUW`\_i`bhYfk`Y[ g`g]bXž`  
ghY`Yb`G]Y`g]WYfž`XUgg`≠fY`Dc`]W`Y]bY`Ub[ Y`  
i`bi`bhYfvfcW`YbY`FY]gY`UVXYW`\_hž`b]W`h`a`Y`fYfY`\_i`fnY`  
FY]gYb`"

- K Ybb`G]Y`Y]bY`đ\ fYgfY]gYj Yfg]WXYfi b[ `ZØf`Y]bY`[ fc»Y F Y]gY`UVgW`]Y» Ybž`ghY`Yb`G]Y`g]WXYfž`XUgg`g]Y`[ Ø`h][ V`Y]Vhž`k Ybb`G]Y`ZØf`\_i fnY`NY]h`bUW` < Ui gY`[ Y\Yb`i bX XUbb` ð fY`F Y]gY`Zc fhgYhnYb`"9]b][ Y`F ]W`h`b]Yb`YbXYbž k Ybb`G]Y`bUW` < Ui gY`\_ca a Ybž`UVYf`X]Yg`k ]fX`b]W`h ]a a Yf`XYi h`]W`[ Ya UW`h"

) " ? Ui ZYb`G]Y`b]W`h`VY]` ð fYf

F Y]gY[ YgY`gW`UZh`cXYf`? fYi nZU`fh`b]Y

K Ybb`G]Y`ØVYf`Y]b`F Y]gYVØfc`cXYf`Y]bYb`F Y]gYj YfUbg`h`hYf Vi W`Ybž`gY]Yb`G]Y`b]W`h`j Yfgi W`hž`Y]bY`Y][ YbY`F Y]gYj Yfg]WXYfi b[ UVni gW`]Y» Yb`"K Ybb`XUg`i bhYfbY`a Yb`]b`Z]bUbn]Y`Y G`W`k ]Yf][ \_Y]hYb`[ Yf`À`h`fh`"6" ? cb`\_i fgłž`\_ØbbYb`G]Y`ZYghghY`Ybž XUgg`G]Y`b]W`h`a Y`f`j Yfg]WXYfh`g]bX`" ? Ui ZYb`G]Y`ghUhhXYggYb`VY] Y]bYa`gYf]ØgYb`J Yfg]WXYfYf"

`U`h1 K Ybb`G]Y`X]fY`\_h`VY]`Y]bYa`F Y]gYVØfc`cXYf`Y]bYf ? fYi nZU`fh[ YgY`gW`UZh`Y]b`\_Ui ZYbž`\_ØbbhYb`G]Y`Ui Z`XYa HfcW`\_YbYb`g]hnYb` 2 K Ybb`G]Y`X]fY`\_h`VY]`Y]bYa`F Y]gYVØfc`cXYf Y]bYf`? fYi nZU`fh[ YgY`gW`UZh`Y]b`\_Ui ZYbž`\_ØbbhYb`G]Y`Ui Z`XYa HfcW`\_YbYb`g]hnYb`

\* " `GhY`Yb`G]Y`g]WXYfž`XUgg`Yg`X]Y ; fi bX`U[ Yb`UVXYW`\_h

8]Y` ; fi bXj Yfg]WXYfi b[ `gc`h`F Y]gYfØW`\_hf]hh`i bX`!UVVfi W`ž a YX]n]b]gWXY`BchZ`Yž` ; Yd`À`\_i bX` : `Ø[ Y`UVXYW`\_Yb` `i bX bUhØf`]W`ZØf`XUg`@UbX`cXYf`X]Y`@`bXYf`[ Y`hYbž`X]Y`G]Y`VYgi WXYb k YfXYb`"A Ø[ `]WXYfk Y]gY`a ØggYb`G]Y`Ui W` : c`[ YbXYg VYfØW`\_g]W`h][ Yb.

- BchYj U`\_i ]Yfi b[ .`8]Yg`]gh`g]bbj c`ž`k Ybb`G]Y`k UbXYfbž VYf[ ghY][ Yb`cXYf`g]W`\_Ub`Y]bYa`UV[ Y`Y[ YbYb`C`fh Ui Z`U`hYb"
- A YX]n]b]gWXYf`F ØW`\_hfUbgdc`fh`J ]Y`Y`Dc`]W`b`V]YhYb`Y]bY a YX]n]b]gWXY`6Y`UbX`i b[ `Ubž`UVYf`\_Y]bYb`F ØW`\_hfUbgdc`fh

ni ` Æ bYb`bUW` < Ui gY"

- K ]bhYf!`cXYf`9! hfYa gdcfh`5i W`k Ybb` Æ fY`Dc`]W  
K ]bhYfgdcfh`UVXYW`hž`ØVYfd`fØZYb`G]Y` Æ fY`gdYn]Z]gWYb  
6YXØfZb]ggY" `9]b][ Y`Dc`]W`b`XYW`Yb`XUg`G`\_Z]U`fYb`UVgY]hg  
XYf`D]ghYb`ØVYf`U`i`dh`b]W`h`UV`cXYf`VY[ fYbnYb`X]Y  
; YgUa`hnU`X`XYf`G`\_]hU[ Y" `5bXYfY`[ YVYb`a`Ø[ `]WYfk`Y]gY  
Ubž`XUgg`G]Y`VY]` Æ fYb`?`Y`hYfY`dYX]h]cbYb`Y]bYb` :`Ø`fYf`  
a`]hbY`a`Yb`a`ØggYb"
- ; Yd`UbhYf` :`i`[ Ui`gZU` :`K`Ybb` Æ fY` :`i`[ [ YgY`gW`UZ`h`d`Y]hY  
[ Y`hž`ØVYfb]a`a`h`X]Y`J`Yfg]WYfi`b[ `X]Y`?`cghYb`bi`fž`k`Ybb  
 Æ fY`Dc`]W`XYb` [ Yd`UbhYb` :`i`[ Ui`gZU` :`UVXYW`hž`U`gc  
d`fØZYb`G]Y`X]Yg"

## + " `J`Y`fa`Y]XYb`G]Y`X]Y`Zc`[ YbXYb` :`U`ghf]W`Y

- GY`VghVYhY]`][ i`b[ .`6Yn]Y`h`g]W` Æ fY`GY`VghVYhY]`][ i`b[  
fXYf`6YhfU[ ž`XYb`G]Y`ZØf`Y]bYb`GW`UXYbgZU` :`VYnU`Yb  
a`ØggYb`U`i`Z`Y`XYb`GW`UXYbgZU` :`cXYf`Y`XYb`5VgW`b]hh  
 Æ fYf`Dc`]W`3`9fghYfYg`VYXYi`hY`hž`XUgg`G]Y`Yg`bi`f`Y]ba`U`  
d`fc`GW`UXYbgZU` :`VYnU`Yb" `@Y`hnhYfYg`\_Ø`bb`hY`VYXYi`hYbž  
XUgg`G]Y`ž`k`Ybb` Æ fY`HUgW`Y`a`]h`GW`a`i`W`ž`Y]bYf  
6f]Y`ZhUgW`Y`i`b`X`Y]bYa`HY`Y`Zc`b`XUf]b`[ Y`ghc`Y`b`k`]fXž`X]Y  
GY`VghVYhY]`][ i`b[ `a`Ø[ `]WYfk`Y]gY`XfY]a`U`VYnU`Yb  
a`ØggYb`ž`k`Ybb`X]YgY` ; Y[ Yb`gh`Ab`XY`]b`j`YfgW`]Y`XYb`Yb  
5VgW`b]hhYb` Æ fYf`Dc`]W`Ui`Z[ Y`ZØ`f`h`g]b`X"
- J`Yf`i`ghc`VYf[ fYbnYb.`6YUW`hYb`G]Y`ž`XUgg`Yg`c`Zh  
J`Yf`i`ghc`VYf[ fYbnYb`[ ]V`hž`]bgVYgc`b`XYfY`VY]  
Y`Y`\_hfc]gW`Yb`5fh`\_Y`b" `8`Ug`VYXYi`hY`hž`k`Ybb`G]Y`Y]bYb  
@U`dhcd`]a`K`Yfh`j`cb`%`\$\$`\$`v`j`Yf`]YfYbž`X]Y`C`VYf[ fYbnY`ZØf  
9`Y`\_hfc]\_`Y`XcW` )`\$\$`v`VYhf`Ä[ hž`Yf`U`hYb`G]Y`a`U`i`]a`U`  
)`\$\$`v`" `K`Yb`XYb`G]Y`g]W`VY]`6YXUfZ`Ub`Y]bY  
 :`UW`UVXYW`\_i`b[ `ZØf` Æ fY`9`Y`\_hfc]\_`"
- 6Ygc`b`XYfY`i`a`gh`Ab`XY`VY]`F`Y]gYb`a`]h`?`]b`XYfb.`K`Ybb`G]Y  
a`]h`?`]b`XYfb`fY]gYbž`VYUW`hYb`G]Y`ž`XUgg`j`]Y`Y`Dc`]W`b`X]YgY  
b]W`h`UVXYW`Yb`ž`k`Ybb`g]Y`b]W`h`VY]` Æ bYb`Y`VYb`f`X`k`Ybb  
G]Y`[ YgW`]Y`XYb`c`XYf`[ YhfYb`bh`Y`VYb`i`b`X`k`c`Ub`XYfg  
`Y`VYb`L` ,`VYfd`fØZYb`G]Y`X]Yg`[ Y[ YVYb`Yb`ZU`g"

U`h1 6Y[ fYbnhY`K YfhY`Z0f`≠fY`9`Y\_hfcb]\_`\_0bbYb`VYXYi hYbž  
XUgg`G]Y`Y]bYb`6fi W`hY]`]\fYg`K YfhYg`Yf\U`hYb`25h`Ug/`6cchg  
; YXYW\_Y`hY`K YfhY`Z0f`≠fY`9`Y\_hfcb]\_`\_0bbhYb`VYXYi hYbžXUgg`G]Y  
VY]`Y]bYa`J`Yfi`ghj`cb`%`\$\$\$`v`bi`f`)`\$\$`v`Yf\U`hYb

## , "5 W`hYb`G]Y`Ui`Z`5i`gbU`a`Yb

K ]Y`G]Y`j ]Y`Y]W`h`Yfk`UfhYbž`[ ]Vh`Yg`a`Y`fYfY`5i`gbU`a`Ybž`X]Y`ni`f  
5V`Y`bi`b`[`≠fYg`5bgdfi`W`g`Z0\`fYb`\_`0bbYb`"6YUW`hYb`G]Y  
: c`[ YbXYg`"

- ?fYi`nZU`fhYb.`J`]Y`Y`Å`f`]W`Y`F`Y]gYj`Yfg]W`Yfi`b`[`gdc`]W`b  
VY]b`U`hYb`\_`Y]bY`?fYi`nZU`fhYbž`U`gc`ØVYfd`fØZYb`G]Y`X]Ygž  
k`Ybb`G]Y`[`Ui`VYbž`XUgg`G]Y`Ui`ZY]bYf`UbXYb`\_`0bbhYb  
fk`]Y`k`]f`Yg`[`YhUb`U`VYb`Ł`"
- 5`\_c`c`#8fc`[`Yb.`8]Y`F`]W`h`b]Yb`XYW`Yb`]b`XYf`FY`[`Y`  
\_`Y]bY`U`\_c`c`!`cXYf`Xfc`[`YbVYX]b`[`hYb`J`cfZ`Å`Y`UVž`gY]Yb  
G]Y`U`gc`j`cf]g]W`h`[`"
- B]W`h`Ub`[`Y`[`YVYbY`J`cfYf`fUb`\_i`b`[`Yb.`K`Ybb`G]Y`b]W`h  
[`Ubnc`ZYb`ØVYf`Y]b][`Y#U`Y`≠fY`J`cfYf`fUb`\_i`b`[`Yb  
[`Ygdfc`W`Yb`U`VYbž`\_`0bbYb`G]Y`≠fY`[`YgUa`hY`Dc`]W`  
Ubbi`Y`YfYb`"8Uni`[`Y`ØfYb`\_`Y]bYfY`6YgW`k`YfXYb`k`]Y  
5gh`a`U`":`fU`[`Yb`G]Y`]a`Nk`Y]ZY`gZU`VY]a`J`Yfg]W`YfYf  
bUW`"
- 6Ygh]a`a`hY`C`fhY.`B`U`h`Øf`]W`a`ØggYb`G]Y`ØVYfd`fØZYbž`cV  
≠fY`Dc`]W`Y`XYg`@UbX`UVXYW`hž`XUg`G]Y`VYgi`W`Yb  
k`YfXYb`"GhY`Yb`G]Y`g]W`Yfž`XUgg`G]Y`Y`XYg`A`U`  
ØVYfd`fØZYbž`cV`G]Y`j`Yfg]W`Yfh`g]bXž`k`Ybb`G]Y`g]W`  
Yb`hgW`Y]XYbž`]b`Y]b`i`b`[`Yd`Ub`hYg`@UbX`ni`fY]gYbž`bi`f`Z0f`  
XYb`:`U`ž`XUgg`≠f`J`Yfg]W`Yfi`b`[`ggW`i`hn`i`b`[`Ø`h][`k`]fX`"
- F`ØW`\_g]W`hg`cgYg`J`Yf\U`hYb.`K`Ybb`Yg`Ui`Z`[`fi`bX`≠fYg  
fØW`\_g]W`hg`cgYb`J`Yf\U`hYbg`ni`Y]bYa`J`cfZU`\_`Ua`ž  
\_`0bbhYb`G]Y`g]W`Ui`g`Y][`YbYf`HUgW`Y`k`]YXYfZ]bXYb`"9g  
[`]Vh`\_`Y]bY`cV`Y`\_`h]j`Y`8`Y`Z]b]h]cb`j`cb`fØW`\_g]W`hg`cgYa  
J`Yf\U`hYbž`UVYf`]a`:`fi`bXY`]gh`Yg`Yhk`Ugž`Ub`XYa`Y]bY  
j`Yfb`Øb`Zh][`Y`DYfgcb`b]W`h`hY]`bY`a`Yb`k`ØfXY`"f`W`V]b`a`]f  
b]W`h`g]W`Yfž`cV`XUg`G]hnYb`Ui`Z`XYa`F`UbX`Y]bYg`U`\_`h]j`Yb  
J`i`\_`Ub`g`n`Å`h`cXYf`b]W`h`Ł`"

- "GY\Yb`G]Y`g]W\`XYb`5bgdfi W\gd fcnYgg`Ub

6Yj cf`G]Y`ΔfY`Δ\`fYgfY]gYj Yfg]W\Yfi b[ `Vi W\Ybž`k YfZYb`G]Y`Y]bYb  
6`]W\_`Ui Z`XYb`G\UXYbdfcnYgg"? Ubb`Yg`cb`]bY`Y]b[ YfY]W\h  
k YfXYb3`g`h`Yg`fY`Uh]j`Y]bZUW\`cXYf`VY]b\U`hYh`Yg`%  
: Yfb[ Ygdf`ÅW\Y`i bX`Y]bYb`FY[ YbhUbn`a`]h`Y]bYa`UZF`\_Ub]gW\Yb  
5ZYb3`G]Y`k YfXYb`i bhYfk Y[ g`b]W\h`]a`a Yf`Ni [ f]ZZ`Ui Z`HY`YZcbY  
\UVYbž`U`gc`XYb`\_Yb`G]Y`XUfUb"

6Yk U\`fYb`G]Y`]b`6Yni [ `Ui Z`XYb`G\UXYbgZU``U`Y`ΔfY`6Y`Y[ Y`Ui`Z`  
DYhYf`k UfZ`gY]bY`; cDfc!E i`]hhi b[ `k Y[ `i bX`a`i gghY`XYa` ; YgW\`ÅZh  
Y]bY`9!A U]`gW\]W`Ybž`i`a`Y]bY`?cd]Y`ni`Yf\U`hYbž`U`g`gY]bY  
[ Y`]YVhY`?Ua YfU`VY]Y]bYa`HUi W\ [ Ub[ `fi`]b]Yfh`k`i`fXY"

K Ybb`G]Y`C dZYf`Y]bYf`GhfUZhUh[ Yk cfXYb`g]bXž`ghY``Yb`G]Y  
gW\`]Y»`]W\`g]W\Yfž`XUgg`G]Y`cZZ]n]Y``Y`fYW\h`]W\Y`G\W`f]hhY`Y]b`Y]hYb  
f9fghUhhYb`G]Y`Y]bY`5bnY][ Yž`Yf\U`hYb`G]Y`Y]bY`5`\_hYbnY]W\YbŁ`-a  
K YgYbh]W\Yb`[ ]h`Δ`a`Y`f`l`bhYf`U[ Yb`G]Y`Z0f`ΔfYb`5bgdfi W\  
VYb0h][ Ybž`XYghc`[ f0» Yf`g]bX`ΔfY`7\UbW\`b`Ui ZY]bY`9fghUhi b[ "

%"\$" , VYfd f0ZYb`G]Y`X]Y`8YZUe hc!

6Yk Yfhi b[ Yb

8YZUehc`]gh`Y]b`i bUV\`Åb[ ][ Yf`F YgYUfW\Yf`Z0f`:]bUbndfcXi`\_hY`ž  
XYf`j YfgW\]YXYbY`J Yfg]W\Yfi b[ gdfcXi`\_hY`i bhYfgi W\hi bX`]bYb  
Y]b`E i U`]h`ÅhgfUh]b[ `ni k Y]ghž`VY]`XYa`Y]b`GhYfb`b]YXf][ `i bX`Z0bZ  
GhYfbY`\cW\`g]bX"

9g`[ ]Vh`Y]b][ Y`8YVUhhYb`0VYf`X]Y`B0hn`]W\`\_Y]h`Y]bYg`8YZUe hc!  
F Uh]b[ g`ni`a`U`Yg`a`]bXYghYbg`Y]bYb`VY`\_UbbhYb`:]U``[ ]Vhž`]b`XYa  
Y]b`Ca`Vi`Xga`Ubb`Yg`Z0f`VYXYi`hi`b[ g`cg`VYZUbX`U`UVYf`Yg`]YZYfh  
Ui ZY]bYb`6`]W`\_Y]bYb`<]bk Y]g`Ui Z`X]Y`E i U`]h`Åh`j YfgW\]YXYbYf  
DfcXi`\_hY``ΔW`k 0fXY`j`cfgW\`U[ Ybž`XUgg`U`Yg`a`]h`Y]bYf`6Yk Yfhi b[  
j`cb``GhYfbYb`i bX`\0\Yf`Y]bY`l`bhYfgi W\i b[ `k Yfh`]gh`  
"

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY