

5VgWk]YX`j cb`?i`hZ][i f`8 Ua Yf`. GdYYXk Um!GhUX]cb`]b`HfUi Yf`

H\ca Ug`GhfYV`ž`VY_Ubbh`U`g`8 Ua Yf`i`bX`?i`hZ][i f`VY]a`A G7
C`Wk]b[ž`j YfghUfV`]a`5`hYf`j cb`*(`š\`fYb``GY]b`J Yf`i gh
gWka Yfnh`XYb`J YfY]b`h]YZ`



C`Wk]b[ž`8 Yi hgWk`UbX`!`8 Yf`GdYYXk Um!Gdcfh`]b`C`Wk]b[`hfUi Yfh
i a`Y]bY`[Ubn`VYgcbXYfY`DYfgOb`]Wk_Y]h`H\ca Ug`GhfYV`ž`j]Y`Yb
VYggYf`VY_Ubbh`U`g` 8 Ua Yf` ž`]gh]a`5`hYf`j cb`*(`š\`fYb
j Yfghc`fVYb``GY]bY`DUgg]b[`\Uh`b]Wk`h`bi f`XYb`A G7`C`Wk]b[ž
gcbXYfb`Ui Wk`X]Y`[YgUa`hY`GdYYXk Um!7ca`a`i`b]hm`h]YZ`[Yhfc`ZYb`
8 Yf`J YfY]bgj`cfg]mYbXY`A Ufh]b`Ga`c`]bg_]ž`XYf`]\b`gY]h`ØVYf`\$
š\`fYb`_UbbhY`ž`Äi`» YfhY`g]Wk`VYhfc`ZYb`ØVYf`XYb`J Yf`i gh`Y]bYg
: fYi`bXYg`i`bX`K`Y`[[YZ`š\`fYb`ž`XYf`]b`XYb`Y`hnhYb`š\`fnY`b`hYb`U`g
?i`hZ][i f`]a`GhUX]cb`[U`h`

8 Ua Yf`k Uf`ZØf`j]Y`Y`Y]b`i`bj Yf`_YbbVUfYf`HY`]`XYg`A G7`C`Wk]b["
C`ZhigU\`a`Ub`]b`a`]h`gY]bYa`Wk`UfU`hYf]gh]gWk`Yb`[fUi`Yb`:]`n\`i`hž
k`Å\`fYbX`Yf`gY]bY`nU\`fY]Wk`Yb`5i`Z[UVYb`ØVYfbU\`a`"9f`k`Uf`b]Wk`h

bi f'A YW\Ub]_Yf'i bX'i bhYfghØhnhY : U\ fYf'k]Y'Ga c`]bg_]`Ui Z'XYf
GUbXd]ghYž'gcbXYfb`Ui W\`9j Ybh!6YUi ZhfU[hYfž'XYf`ja`<]bhYf[fi bX
j]Y`Y`cf[Ub]gUhc]gW\Y`5i Z[UVYb`Yf`YX][hY``5`g`GhUX]cbgd fYW\Yf
k Uf`Yf`VY`Ub bh`ZØf`gY]bYb`<i a`cf`i bX`gcf[hY`ghYhg`ZØf`X]Y
f]W\h][Y`Gh]a`a`i`b[`]a`GhUX]cb"

9]b`9f]bbYfi b[gghØW_`XYf`VYgcbXYfYb`5fh

9]b`VYgcbXYfYg`NY]W\Yb`gY]bYf`J`YfVi bXYb`Y]h`ni a`Gdcf`hi bX`ni
gY]bYb` : fYi bXYb`k Uf`Y]b`J`cfZU``k`Å`fYbX`Y]bYg`HfU]b]b[gž`U`g
Ga`c`]bg_]`g]W\`Ub`XYf`<UbX`j`Yf`YhnhY``GhfYV`hfi [`XUfUi`Z`]b`nk`Y]
UV[YgW\ b]hYbY` :]b[Yf`j`cb`Ga`c`]bg_]`g`<UbXgW\i` \`Ub`gY]bYa
<i`hž`k`Ug`ZØf`j`]Y`Y`]a`GhUX]cb`Y]b`G]bbV]`X`gY]bYf`@cmU`]hÅ`hi bX
A`YbgW\`]W\`_Y]h`k`Uf"

B`YVYb`gY]bYf`@Y]XYbgW\UZh`ZØf`Gd`Y`Y`X`k`Um`k`Uf`H\`ca`Ug`GhfYV`
Ui`W\`Y]b`VY[`Y]ghYfhYf`A`chc`ffUXZU`fYf``6YgcbXYfg`X]Y`A`Uf`_Y
<Uf`Y`m`8`Uj`]Xgcb` \`UhhY`Yg`]`a`Ub[`YhUb``8`UfØVYf`\`]bUi`g`k`Uf`Yf
a`i`g]_U`]gW\`U`_h]j`i`bX`gd]Y`hY`gck`c`\`GW\`U[`nYi [`U`g`Ui`W\`a`]h
@ØZY`b`ž`k`Ug`gY]bY`_fYUh]j`Y`5XYf`i`bhYfghf]W\``GY]b`gY`VghghÅ`bX][`Yf
<Ui`ga`Y]ghYfX]Ybgh`i`a`ZUgghY`b]W\`h`bi`f`X]Y`GhUX]cb`dZY[`Yž
gcbXYfb`Ui`W\`X]Y`6YhfYi`i`b[`d`f]j`Uh[`Ybi`hnhYf` ;`fi`bXghØW`_Y"

? f]h]gW\Y`HØbY`i`bX`X]Y`Ni`_i`bZh`XYg`7`i`Vg

8]Y`HfUi`Yf`i`a`GhfYV``ZÅ``h]b`Y]bY`gW\`k`]Yf][`Y`NY]h`ZØf`XYb`A`G7
C`W\]b[``5i`Z: `UW`V`cc`_`Åi`»`YfhY`H\`ca`Ug`GhfYV``]b`Y]bYa`gY]bYf
`YhnhYb`6Y]hfÅ[`Y`6YXYb`_Yb`ØVYf`X]Y`J`YfUb`hk`cfhi`b[`g`c`g][`_Y]h
]bbYf`U`V`XYg`7`i`Vg``9f`k`]Yg`XUfUi`Z`\]bž`XUgg`X]Y`ϕ`hY[`f]hÅ`h]j`cb
<Yffb`@c`W\`bYf`j`cb`Y]b][`Yb`]b` :`fU[`Y[`YghY``h`k`i`fXY`i`bX`VYhcb`hY
X]Y`B`chk`YbX][`_Y]hž`XYb`J`YfY]b`a`]h`9`\f`]W\`_Y]h`i`bX`F`YgdY`_h
Ui`ZfYW\`hni`Yf`\`U`hYb``8]Y`6Yk`YfVi`b[`ZØf`XYb`G97`k`i`fXY`VYfY]hg
j`cf`gY]bYf`5a`hgnY]h`Y]b[`YfY]W\`hž`i`bX`X]Y`A`]h[`]YXYf`g]bX
Ui`Z[`Yfi`ZYbž`J`YfUb`hk`cfhi`b[`ni`ØVYfbY`\`a`Yb"

A`Ufh]b`Ga`c`]bg_]`VYgW\`fY]Vh`H\`ca`Ug`GhfYV``U`g`Y]bY`Y]bn][`Ufh][`Y
DYfgØb`]W\`_Y]hž`XYfYb`<i`a`cf`i`bX`9]bgUhn`ZØf`XYb`J`YfY]b
i`bj`Yf[`Ygg]W\`V`Y]VYb`k`YfXYb``ϕ`X]YgYb`gW\`k`YfYb`HU[`Yb`k`]fX

gY]bY`DfÅgYbn`ja`GhUX]cb`gWÅa`Yfn`]WÅ`j`Yfa`]ggh`k`YfXYbž`i`bX`X]Y
 9f]bbYfi`b[`Yb`Ub`XYb`8`Ua`Yf`k`YfXYb`]b`XYb`<`YfnYb`gY]bYf`
 :`fYi`bXY`i`bX`K`Y[`[`YZÅ`fhYb`YVYbX][`V`Y]VYb`Ni`XYa`k`YfXYb`
 Ui`WÅ`gY]bY`6Ya`Ø\i`b[`Ybž`XYb`7`i`V`i`bX`XYb`GdYYXk`Um!`Gdcfh`
 j`cfUbni`Vf]b[`Ybž`b]WÅ`h]b`J`Yf[`YggYb`Y]h[`YfUhYb`"

5i`ZX]Y`K`cfhY`j`cb`A`Ufh]b`Ga`c`]bg_]`]gh`J`Yf`Ugg.`9f`k`]fX`i`bg`
 ZY`Ybž`]b`YXYf`<`]bg]WÅ`h`8]Y`GdYYXk`Um!:`Ua`]Y`YVh]a`
 ;`YXYb`_Yb`Ub`H\ca`Ug`GhfYV`k`Y]hYf`"

8YhU]`g	
C`fh	C`WÅ]b[`ž`8Yi`hgWÅ`UbX
E`i`Y`Yb	<ul style="list-style-type: none"> • k k k "a`Yf`_i`f"XY • k k k "gdYYXk`Um!`Zc`fi`a`"XY

6Ygi`WÅ`Yb`G]Y`i`bg`Ui`Z.`Y]bY`!fY]gY`"XY