

5W hi b [ž | f`Ui VYf°` < c \Y`6i » [Y`XYf`]b
9i fcdU` `Gc`hYi Yf`_Ubb`Yg`k YfXYb`°

I f`Ui V`ja `5i g`UbX`_Ubb`hYi Yf`k YfXYb`"°9fZU`fYb`G]Yž`k]Y
\c` \Y`6i » [Y`XYf`]b`9i fcdU`FY]gYbXY`VYhfYZZYb`i bX`k Y`WXY
FY [Y`b` [Y`hYb`"



GWk Y]n`!`I f`Ui V`ja `5i g`UbX`_Ubb` [Ubn`gW`bY`hYi Yf`k YfXYbž
k Ybb`X]Y`J`Yf`_Y`fgfY [Y`b`b]W`h`VYUW`hY`h`k YfXYb`"°`ϕ`j]Y`Yb
Yi fcd`À]gW`Yb`@`AbXYfb`ZU`Yb`X]Y`6i » [Y`XYf`XYi`h]W` \`Ö`Yf`Ui`g
U`g`]b`8Yi`hgW`UbX`"°8]Yg`]gh`]bgVYgcbXYfY`ZØf`FY]gYbXY`k]W`h][`ž
X]Y`k`À`fYbX`]\`fYf`5i`ZYbh`U`hY`]b`@`AbXYfb`k]Y`B`c`f`k`Y [Ybž`XYb
B]YXYf`UbXYb`cXYf`XYf`GWk`Y]n`i`bhYfk`Y [g`g]bX`"°8]Y`5857
↗`f]ghYb`k`Y]gYb`XUfUi`Z`]\`bž`XUgg`6i » [Y`XYf`Ui`W`]b`8Yi`hgW`UbX
j`c`ghfYW`_`h`k`YfXYb`_`Ö`bbYbž`k`Ug`ni`g`À`h`]W`Y`Z]b`Ub`n]Y`Y`F`]g`_`Yb
a`]h`g]W`Vf]b [h`"

Gc`g]bX`X]Y`6i » [Y`XYf`ZØf` ; YgW`k`]bX][`_`Y]hgØVYfgW`fY]hi`b [Yb`]b
Y]b][`Yb`@`AbXYfb`n]Ya` `]W` \`c`W`"°6Y]gd]Y`gk`Y]gY`k`]fX`]b`B`c`f`k`Y [Yb
Y]b`6i » [Y`X`j`cb`V]g`ni` *`%`\$`9i`fc`Z`À`][`ž`k`Ybb`a`Ub`&\$`_`a`#`ni`

gWk bY`ZÄ\fh" ð`XYb`B]YXYf`UbXYb`i bX`XYf`GWk Y]n`VY`Ui ZYb`g]Wk
X]Y`GhfUZYb`Ui Z&&) `9i fc`VYn]Y\i b[gk Y]gY`%- \$`9i fc`ZØf`X]YgY`VY
, VYfhfYhi b[" ð`8Yi hgWk`UbX`\]b[Y[Yb`VY[]bbh`XUg`6i » [Y`X`ZØf
Y]bY`gc`Wk Y; YgWk]bX][_Y]hgØVYfgWk fY]hi b[`VY]* \$`9i fc"

GhfUZYb`ZØf`U`_c`c`]g]YfhYg` : U`fYb

8]Y`FY[Y`i b[Yb`ni a` : U`fYb`i bhYf`5`_c`c`Y]bZi gg`j Uf]]YfYb
Yf\YV`]Wk " ð`8ÄbYa Uf_ž:]bb`UbX`i bX`GWk YXYb`g]bX`X]Y`GhfUZYb
\cWk`i bX`f]Wk hYb`g]Wk`bUWk`XYa` `9]b_ca` a`Yb`XYg` : U`fYfg" `8]Y
GWk Y]n`\]b[Y[Yb`j Yf\Äb[h`UV`\$ž) `Dfca`]`Y`6i » [Y`XYf`UV`*`)
9i fcž`k Ä`fYbX`Bcfk Y[Yb`VY]`bi f`\$ž&`Dfca`]`Y`VYfY]hg`) * \$`9i fc
j Yf`Ub[h`5i Wk`]b`Dc`Yb`i bX`ñU`]Yb`a` ØggYb`5i hcZU`fYf`a`]h
GhfUZYb`UV`* \$ \$`9i fc`VYn]Y\i b[gk Y]gY`) () `9i fc`fYWk bYbž
k Ä`fYbX`X]YgY`]b`8Yi hgWk`UbX`VY]`) \$ \$`9i fc`VY[]bbh"

: U`gWkdUf`_Yb`k]fX`]b`XYb`B]YXYf`UbXYb`YVYbZU`g`hYi Yfž`k c`X]Y
GhfUZYb`UV`%&\$`9i fc`VY[]bbYb" `8UbYVYb`g]bX`]b`9gh`UbX`GhfUZYb
j cb`V]g`ni`&\$ \$`9i fc`a` Ò[`]Wk"

HYWk bc`c` []gWk Y`6i » [Y`XYf`i bX`F UVUhhY

8]Y`Bi hni b[`XYg`Ga Ufhd`cbYg`Ua` `GhYi Yf`k]fX`]b`Bcfk Y[Yb`a`]h
, +) `9i fc`i bX`]b`XYb`B]YXYf`UbXYb`a`]h(` \$`9i fc`VYghfUZhž
k Ä`fYbX`8Yi hgWk`UbX`\]Yf`Y]bYb`9]bgh]Y[gdfY]g`j cb`%\$ \$`9i fc
\Uh` `9]b`]bhYfYggUbhYf`H]dd`XYf`5857` ð`f]ghYb.` ð`Y]b][Yb`@ÄbXYfb
[]Vh`Yg`F UVUhhY`ZØf`X]Y`gcZcfh][Y`NU\`i b[`j cb`6i » [Y`XYfb" `Gc
_ÖbbYb`5i hcZU`fYf`]b`GdUb]Yb`) \$`DfcaYbh`gdUfYbž`k Ybb`g]Y
]bbYf`U`V`j cb`&\$`HU[Yb`nU\`Ybž`i bX`]b`ñU`]Yb`g]bX`Yg` ` \$`DfcaYbh
VY]`NU\`i b[`]bbYf`U`V`j cb`ZØbZ`HU[Yb"

6i » [Y`XYf`UV`+ \$`9i fc`f]b`² ghYffY]Wk`UV`&) `9i fc`É`_ÖbbYb`]b
8Yi hgWk`UbX`j c`ghfYW`_h`k YfXYb" `8]YgY`FY[Y`i b[[]`h`gY]h`&\$&(
Ui Wk`ZØf`GhfUZYb`Ui g`XYf`GWk k Y]n" `Ni ghÄbX][`ZØf`X]Y
Jc`ghfYW`_i b[`]b`8Yi hgWk`UbX`]gh`XUg`6i bXYgUa` h`ZØf` ð`gh]n"
Di b`_hYb`cXYf` : U`fj YfVchY`V`Y]VYb`XYfnY]h`Ui Z`XUg`Yk Y][[Y`@UbX
VYgWk fÄb`_hž`k cVY]`X]Y`9i` `Ub`Y]bYf`FY[Y`i b[`ZØf`Yi fcdUk Y]hY
: U`fj YfVchY`UfVY]hYh"

A Ub [Y`bXY`9]b\Y]h`]W\ _Y]h`]b

6i » [Y`X_UhU`c [Yb

A ca YbhUb`YI]gh]Yfh`_Y]b`Y]b\Y]h`]W\ Yf`6i » [Y`X_UhU`c [`ZØf`9i fcdU
cXYf`X]Y`9I "8]Y`9I `U`h`YXcW`9]bZi gg`Ui Z`X]Y`bUh]cbU`Yb
6i » [Y`X_UhU`c [Y`Xi fW` [Ya Y]bgUa Y`F]W`h`]b]Yb"8]YgY
F]W`h`]b]Yb`Yfa Ø[`]W`Yb`Yg`XYb`A]h[`]YXghUUhYb`ž`g]W`_Ui Z
[Ya Y]bgUa Y`GhUbXUfXg`ni `Y]b][Ybž`X]Y`XUbb`]b`bUh]cbU`Yg`F`YW`h
i a [YgY`mh`k`YfXYb"6Y]gd]Y`gk`Y]gY`j`YfdZ]W`hY`h`XUg`K]YbYf
, VYfY]b_ca a Yb`ØVYf`J`Yf`_Y`f`gnY]W`Yb`X]Y`A]h[`]YXgghUUhYb`ni
Y]b\Y]h`]W`Yb`F`Y [Y`i b [Yb"

8]Y`9I !F]W`h`]b]Yb`gW`UZZYb`A]bXYghghUbXUfXg`ZØf`J`Yf`_Y`f`gfY [Y`b
k]Y`; i fhdZ]W`h`i bX`?]bXYfg]hnY"i b`hYfgW`]YXY` []Vh`Yg`Y`XcW`VY]
XYb`6i » [Y`XYfb`ZØf`j`YfgW`]YXYb`Y`J`YfghØ»Yž`ni a`6Y]gd]Y`VY]
F`ch]W`h`j`Yf`Y`hni b [Yb"@AbXYf`k]Y`;]bb`UbX`i bX`8AbYa Uf`
dUggYb`6i » [Y`XYf`gc [Uf`Ub`XUg`9]b_ca a Yb`XYf`J`Yf`_Y`f`ggØbXYf`
Ub"

9g`V`Y]Vh`k]W`h`][ž`XUgg`5i hcZU`fYf`X]Y`gdYn]Z]gW`Yb
J`Yf`_Y`f`gfY [Y`b`XYg`Y`k`Y] [Yb`@UbXYg`VYUW`hYbž`]b`XYa`g]Y
ZU`fYb"5bXYfbZU`g`_ØbbYb`c`Y`6i » [Y`XYfž`X]Y`a Ø[`]W`Yfk`Y]gY
Ui W`]a`<Y]a`Uh`UbX`j`c`ghfYW`h`k`YfXYbž`Y]bY`i bYfZfYi`]W`Y
, VYffUgW`i b [`XUfghY`Yb"8]Yg`Y`Vh`Y`fj`cfž`k]Y`k]W`h`[`Yg`]ghž
g]W`j`cf`F`Y]gYUbhf]hh`ØVYf`X]Y` [Y`hYbXYb`J`Yf`_Y`f`gVYgh]a`a`i b [Yb
]b`XYb`F`Y]gY`AbXYfb`ni`]bZcfa`]YfYb"

: Øf`k`Y]hYfY`8YhU]`g`i bX`≠Zcfa`Uh]cbYb`ØVYf`
J`Yf`_Y`f`gcfXbi b [gk]Xf][_Y]hYb`]b`9i fcdU`_ØbbYb`≠hYfYgg]YfhY
X]Y`D`UhZcfa`Yb`j`cb`8Yf`K`YghYb`i bX`6i » [Y`X_UhU`c [
VYgi`W`Yb"

8YhU]`g	
Cfh	GW`k`Y]n
Ei`Y`Yb	<ul style="list-style-type: none"> • k k k "XYfk`YghYb"XY • k k k "Vi`gg[Y`X_UhU`c ["cf[

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'Y]bY!fY]gY"XY