

5dd`Y`fYj c`i h]cb]Yfh`K YhhYf!5dd.
I bk YhhYfk Ufbi b[Yb`ZØf`F Y]gYbXY`°

9fZU\fyb`G]Yž`k]Y`]CG`&*`X]Y`K YhhYf!5dd`i a
I bk YhhYfk Ufbi b[Yb`Yfk Y]hYfh`i bX`FY]gYbXY`j cf`YI hfYa Yb
K YhhYfVYX]b[i b[Yb`gWØhnh"



F Y]gYn]Y`ž`8Yi hgW\`UbX`!`5dd`Y`\`Uh`Ua` `%%" ħ b] &\$&)` `X]Y
`h]Uhj Y`Yf[f]ZYbž`i a` `X]Y`G]WYf\Y]hgY]bYf`Bi hnYf`ni` `Yf\Ø\Yb"
A]h`XYf`_ca` a YbXYb`J`Yfg]cb`j`cb`]C`Gž`VY`_Ubb`h`U`g`]CG`&*`ž`k`]fX
X]Y`K YhhYf!5dd`i a` `i a` ZUggYbXY`i bk YhhYfk Ufbi b[Yb`i bX
UbdUggVUfY`K`]X[Yhg`ZØf`F Y]gYn]Y`Y`Yfk Y]hYfh`"8]Yg`[YgW]Y\`h`ja
F U\`a Yb`XYg`N]Y`gž`Bi hnYf`fYW`hnY]h][`ØVYf`dchYbn]Y`Y
K YhhYf[YZU\fyb`Ub`] \fyb`F Y]gYn]Y`Yb`ni` `]bZcfa`]Yfyb`"@Ui`h`
**]HcdbYk g`gc`Yb`X]YgY`bYi Yb`i b`_h]cbYb`a`]h\]`ZY`j`cb`
DfcU`_hj`Yf`h`hY`][`Ybn` `i bX`XYf`9]bghY`i b[`G][`b]Z`_UbhY`C`fhY`/
F`ci`hYb` `]a`d`Ya`Ybh]Yfh`k`YfXYbž`X]Y`Yg`XYf`5dd`Yfa` Ò[`]W`hž
fY`Yj`UbhY`h`Zcfa` Uh]cbYb`VUg]YfybX`Ui`Z`XYa` `U`_hi`Y`Yb`GhUbXcfh`**

XYf`Bi hnYf`VYfY]hni ghY`Yb"

8i fW`X]Y`5_hj]Yfi b[`XYg`GhUbXcfhni [f]Zg`_Ubb`X]Y`K YhhYf!5dd
j cf`YI hfYa Yb`K YhhYf`U[Yb`k UfbYbž`VYj cf`XYf`Bi hnYf`Ua `N]Y`cfh
Ub_ca a h`l a `X]YgY`bYi Y`i b_h]cb`bi hnYb`ni `_ÖbbYbž`a ØggYb
X]Y`l gYf`Y]b][Y`J cfUi ggYhni b[Yb`YfZØ`Yb.`8Yf`GhUbXcfhni [f]Z
a i gg`Ui Z` ð a Yf`Y]b[YghY`higY]bž`X]Y`i b_h]cb` G][b]Z`_UbhY
CfhY`/ `Fci hYb` _U_hj]Yfhi bX`X]Y`l bk YhhYfk Ufbi b[Yb`]b`XYb
K YhhYf!9]bghY`i b[Yb`Y]b[YgW`U`hYhigY]b``Ni g`Åh`]W`k]fX`Ui Z`XYb
8UhYbgW`i hni [YUW`hYhž`]bXYa `ðZcfa Uh]cbYbž`Å`b`]W`k]Y`VY`]XYf
5dd`Y!`8ž`ni [YcfXbYh`k YfXYb"

ðbhY [fUh]cb`]b`Ga Ufh`8Yj]W`g

A]h`XYf`9]bZØ\fi b[`j cb`]CG`&*`k YfXYb`X]Y`K YhhYf!K]X[Yhg`Ui W`
Ui Z`XYf`5dd`Y`K UhW`g]W`hVUf``8]YgY`YfgW`Y]bYb`]b`Ga Ufh`GhUW`g
i bX`fYU[]YfYb`VUg]YfYbX`Ui Z`j cf\Yf[YgU[hYb`F`Y]gYn]Y`Yb``5i W`
X]Y`J cfG`W`Å[Y`ZØf`X]YgY`K]X[Yhg`g]bX`ghUbXcfhVUg]Yfž`k Ug`X]Y
5bdUggi b[gZ`Å][_Y]hi bX`Bi hnYfYfZU\fi b[`k Y]hYf`j YfVYggYfh"
Ni XYa `k]fX`XYf`GUhY``]hYb!GC G!8]Ybghi a `K YhhYfXUhYb`Yf[`Åbnhž
gcXUggi`l bk YhhYfk Ufbi b[Yb`Ui W`c`bY`A`cV]`Z` b`cXYf`K @5B
Ya dZUb[Yb`k YfXYb`_ÖbbYb"

J cf`XYa `<]bhYf[fi bX`XYg`g]W`j Yf`ÅbXYfbXYb`?`]a Ug`i bX`XYa
5bgh]Y[`YI hfYa Yf`K YhhYfYfY][b]ggY`k]fX`X]Y`6YXYi hi b[`j cb
K Ufb!5ddg`ni bY`a YbX`fY`Yj UbhYf``5ddg`k]Y`X]Y`B`B5!5ddž`X]Y
cZ]n]Y``Y`B`chZU``!`ðZcfa Uh]cbg`!i bX`B`UW`f]W`hYb!5dd`XYg`6i bXYgž
gYbXYb`K Ufbi b[Yb`ØVYf`l bk YhhYf`i bX`UbXYfY
?UhUghfcd\Ybg]hi Uh]cbYb``8]YgY`5bk YbXi b[`]gh`_cghYb`cg`]a `5dd
Ghc fY`Yf`Å`h`]W`i bX``]YZfhi`6YbUW`f]W`h][i b[Yb`dYf`Di`g`!
A]hY`i b[ž`YfZcfXYfh`Y`XcW`Y]bY`8UhYbj YfV]bXi b[`i bX`; DG!
GhUbXcfhni [f]Z``8]Y`?UfhYbUbg]W`h`XYf`5dd`nY][h`U`_hi`Y``Y
K Ufbi b[Yb`i bX`k]fX`j ca `K UfbgmghYa `XYg`6i bXYg`fA`cK`UGŁ
gck]Y`XYa `8Yi hgW`Yb`K YhhYfX]YbghfB`K`8Ł`i bhYfghØmhž`k]Y`
]D\cbY!Hf]W_g`Yf`Åi`hYfh"

J]Y`gY]h][Y`K Ufb!5ddg`U`g`Yf[`ÅbnYbXY

G]W\ Yf\ Y]hg`Ògi b [

5i W`X]Y`?5HK 5FB!5ddž`X]Y`j cb`ÒZYbh]W\Yb`J Yfg]W\YfYfb`]b
Ni gUa a YbUfVY]h`a]h`XYa `: fUi b`cZYf`ϕgh]hi h`Ybhk]W_Y`h`k i fXYž
gd]Y`h`Y]bY`VYXYi h`YbXY`F c``Y``G]Y`ØVYfa]hhY`h; YZU\fyb!`i bX
?UhUghfcd\Ybk Ufbi b[Ybž`X]Y`YVYbZU`g`_cgYb`cg`]a `5dd`GhcfY
j YfZØ[VUf`g]bX``Bi hnYf`Yf\U`hYb`ghUbXcfhVUg]YfhY`A Y`Xi b[Yb`dYf
Di g\!A]hhY`]i b[`i bX`_ÒbbYb`gc[Uf`a Ubi Y``]\fyb`5i ZYbh\U`hgcfh
Y]b[YVYb``8Yg`K Y]hYfYb`V]YhYh`X]Y`8K 8`K UfbK YhhYf!5dd
Ua h]W\Y`K Ufb\]bk Y]gY`ØVYf`Yi hfYa Y`K YhhYfVYX]b[i b[Yb`Ub
i bX`i bhYfghØhnh`Bi hnYf`a]h`Y]bYf`?UfhYbUb]g]W\h`XYf`U`hi Y``Yb
K Ufb`U[Y"

Ni gÀhn`]W`k i fXY`Y]b`bYi Yg`K UfbgmghYa ž`7Y``6fcUXWUghž
Y]b[YZØ\fhž`XUg`gY]h`XYa `&` ``: YVfi Uf`&\$&` `Zi b`_h]cb]Yfh``8]YgY
HYW\bc`c[]Y`gYbXYh`K Ufb\]bk Y]gY`X]fY`_h`dYf`GA G`Ub`U``Y
A cV]Zi b`_[YfÀhY`]b`Y]bYf`: i b`_nY``Yž`k Ug`Y]bY`ϕhYfbYhj YfV]bXi b[
ØVYfZØgg][`a UW`h``8Yf`J cfhY``]Y[h`XUf]bž`XUgg`_Y]bY
dYfgÒb`]W\Yb`8UhYb`cXYf`HY`YZcbbi a a Yfb`k Y]hYf[Y[YVYb
k YfXYb`a ØggYbž`k cXi fW`X]Y`Df]j Uhgd\ÀfY`XYf`Bi hnYf`[Yk U\fh
V`Y]Vh"

8YhU]`g	
C fh	F Y]gYn]Y`ž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "]hcd bYk g"XY•]d\`c bY!hf]W_g"XY

6Ygi W\Yb`G]Y`i bg`Ui Z. `Y]bY!fY]gY"XY