

5ghfcg`Ui Z`J YfghÀf_i b[ggi W\Y. ; UfW]U
]bgd]f]Yfh`hfc hn`D]hW\ Yf!DfcV`Ya Yb`°

8]Y`<ci ghcb`5ghfcgž`U_hi Y``Ui Z`D`Uhn`nk Y]`]b`XYf`5a Yf]W]b
@YU[i Y`K Yghž`gi W\Yb`bUW\ `D]hW\ Yf!J YfghÀf_i b[`j cf`XYf
<UbXY`gZf]ghž`i a `]\fY`H]hY`W\UbW]b`ni`k U\fyb`"



<ci ghcbž`I G5`!`8]Y`<ci ghcb`5ghfcg`nY][Yb`g]W\`]b`X]YgYf`GU]gcb
U`g`Y]b`HYUa`a`]h`VYa Yf_Ybgk YfhYf`F Yg]`]Ybn`i bX`ghfUhY [`]gW\Yf
5bdUggi b[gZ\`][_Y]h`8YfnY]h`fUb[`]YfYb`g]Y`Ui Z`XYa`nk Y]hYb
D`Uhn`XYf`5a Yf]W]b`@YU[i Y`K Yghž`hfc`hn`j cb`J Yf`Yhni b[Yb
[Yd`U[hYf`GhUfh]b[`D]hW\Yfž`ni`XYbYb`Ui W\`@`]g; UfW]U`nÀ`h`
; UfW]Už`XYf`Y]bY`Yb`hgW\Y]XYbXY`F c``Y`]a`HYUa`gd]Y`hž`]bgd]f]Yfh
gY]bY`A`]hgd]Y`Yf`i bX`ZØ`fh`X]Y`5ghfcg`]b`Y]bYa`YfUi gZcfXYfbXYb
`U\`f`"

Hfchn`XYf`GW\k`]Yf][_Y]hYb`U`h`XUg`HYUa`Yg`[YgW\UZZhž`g]W\`Ub
F ØW_gW\`À[Y`Ubni`dUggYb`i bX`nY][h`Y]bYb`_c``Y`_h]j Yb`9]bgUhnž`XYf
XUfUi Z`UVn]Y`hž`X]Y`K Yh`VYk YfVgZ\`][_Y]h`ni`g]W\Yfb`"8Yf`9]bZi`gg
j`cb`; UfW]U`fY]W\h`ØVYf`gY]bY`]bX]j`]Xi`Y``Yb`@Y]ghi`b[Yb`Y]bUi`g`i`bX
]gh`Y]b`nYbhfU`Yf`6YghUbXhY]`XYg`9fZc`[Yg`XYf`5ghfcgž`X]Y`g]W\

b]W h'bi f'a]h'XYb'U_hi Y''Yb'<YfUi gZcfXYfi b[Yb
Ui gY]bUbXYfgYhmYbž'gcbXYfb'U_hj] 'bUW 'A Ò['W_X]hYb'gi W_Ybž
i a '\f'D]hW]b['j cf'XYf'VYj cfghY\YbXYb'<UbXY'gZf]gh'ni
j YfghÀf_Yb''8]Y'5ghfcg'g]bX'YbHgW`cggYbž'b]W h'bi f'ni 'ØVYf'YVYbž
gcbXYfb'a]h'j c''Yf'?fUZh'ni '[YXY]\Yb"

< YfUi gZcfXYfi b[Yb]a 'D]hW]b [

8]Y'J Yf'Yhni b[Yb']b'XYf'GhUfh]b['F chUh]cb '\UVYb'XUg'HYUa 'ghUf_
[YhfcZYbž'k cVY]; UfW]U'j cfUi gg]W h]W 'bcW'ØVYf'Y]bYb'A cbUh
Ui gZU''Yb'k]fX''5_hi Y''gY]Yb'bi f'nk Y]j Yf'Àgg]W_Y'D]hW_Yf']a
'UXYfž'k Ug'X]Y'5ghfcg'nk]b[hž'Ui ZXYa 'HfUbgZYfa Uf_h'icZYbg]j
bUW 'J YfghÀf_i b[Yb'ni 'gi W_Yb''8]Y'@Y]ghi b['XYf'D]hW_Yf'ni
6Y[]bb'XYf'GU]gcb'k Uf'gW'k UW ž'i bX'GdY_i 'Uh]cbYb'ØVYf'Y]bYb
a Ò['W_Yb'K YW'gY''ja '?UXYf'bY\ a Yb'ni ''8UVY]'ghY\Yb'XfY]
dchYbn]Y''Y'N]Y'gd]Y'Yf'ZØf'X]Y'5ghfcg'[Ubn'cVYb'Ui ZXYf'@]ghY.

- GUbXm'5`WU b hUfU'fA]Ua]'A Uf`]bgŁ.'8Yf'; Yk]bbYf'XYg
BUh]cbU''@YU[i Y'7m'M'ci b['5k UfXg'&\$&&'_Àa dZn]b'X]YgYf
GU]gcb'a]h'Y]bYf'6]'Ubn'j cb'&!+'i bX'Y]bYa '9F5'j cb', "(+
bUW 'Y]bYf'Hca a m'ε\ b'Gi f[Yfm' 'Hfchn'X]YgYf
GW'k]Yf][_Y]hYb'['Ui VYb'GW'ci hgž'XUgg'Yf'g]W 'Yf\c`Yb
_Ubb"
- Gcbbm'; fUm'fGh''@ci]g'7UfX]bU`gŁ.'A]h'Y]bYf'6]'Ubn'j cb
)!%i bX'Y]bYa '9F5'j cb'("\$*'_ØbbhY'Yf'Y]bY'k Yfhj c''Y
9f[Àbni b['gY]bž'j cf'U''Ya ž'XU'Yf'k Yb][Yf'8fi W_'Ui Z'g]W
gdØfYb'k ØfXYž'gc`hY'Yf'ni 'XYb'5ghfcg'k YW'gY'b"
- 7\ f]g'6Ugg]hh'fHc fcbhc'6'i Y'>UmgŁ.'6Ugg]hh'\Uh'Y]bY
6]'Ubn'j cb'(!' a]h'Y]bYa '9F5'j cb'"" , "'GY]bY'@Y]ghi b[
_ØbbhY'j cb'Y]bYf'ghÀf_YfYb'cZYbg]j Y'XYf'5ghfcg
dfcZ]h]YfYbž'k À\ fYbX'gY]b'5'hYf']a 'J Yf['Y]W'ni ' ; fUm'X]Y
J Yf\UbX'i b[gdcg]h]cb'XYf'5ghfcg'b]W h'j YfgW`YW'hYfb
k ØfXY"

8]Y'5ghfcg'g]bX'YbHgW`cggYbž'U''Yg'ni 'hi bž'i a '\f'N]Y''ni
YffY]W_Ybž'i bX']\fY'9bHgW'Y]Xi b[Yb']b'XYf'_ca a YbXYb
< UbXY'gZf]gh'k YfXYb'YbHgW'Y]XYbX'gY]b''8Yf': c_i g''Y[h'b]W h'bi f
XUfUi Zž'Y]bYb'D'Uhm'j b'XYb'5@D'UmcZZg'ni 'g]W_Yfbž'gcbXYfb'Ui W'ž

YfbYi hi a `Y]bYb`H]hY`ni ` _Åa dZYb" A UbU[Yf`9gdUXU`i bX` ; YbYfU`
A UbU[Yf`8UbU`6fck b`ghY\Yb`j cf`[fc» Yb`< YfUi gZcfXYfi b[Ybž`X]Y
XYb`J Yf`Ui ZXYf`GU]gcb`Yf\YV`]W\`VYY]bZi ggYb`_ÖbbhYb"

6YcVUW`hi b[Yb`XYf`5ghfcg`k Å\`fYbX`XYf`< UbXY`gZf]gh
j YfUbgW`Ui `]W`Yb`X]Y`ghfUHy`[]gW`Y` ; Yb]U`]hÅ`hi bX` : Ø`fi b[ž`X]Y
X]Y`C f[Ub]gUh]cb`Ui gnY]W`bYb" `9fZc`[fY]W`Y`5_h]cbYb`k YfXYb
b]W`h`bi f`X]Y`a`ca`YbhUb`Ub[YgW`U[YbY`D]hW`]b[!GhUZZ`ghÅ`f`_Ybž
gcbXYfb`Ui W`X]Y`J cfUi ggYhni b[Yb`ZØf`_ØbZh[Y`9fZc`[Y`gW`UZZYb"

K]Y`a`c`hc`fW`hWY`gd`c`fhg"b`Y`h`VYf]W`hYhž`g]bX`X]Y`5ghfcg
YbhgW`c`ggYbž`Ub`XYf`Gd]hnY`XYf`A`U`cf`@YU[i`Y`6UgYVU``ni
V`Y]VYb`i`bX`]b`X]Y` : i`» ghUdZYb`ZfØ`YfYf`9fZc`[Y`ni`hfYhYbž
k Å\`fYbX`g]Y`g]W`X`Yb`U`hi`Y``Yb`< YfUi gZcfXYfi b[Yb`ghY``Yb"

8Ybb`Ui`W`k`Ybb`XUg`HYUa`b]W`h`a`Y`f`XUg`[`Y]W`Y`]gh`k`]Y`X]Y
A`Y]ghYfa`UbbgW`UZhYb`j`cb`&\$%+`i`bX`&\$&&ž`V`Y]Vh`X]Y`7`UbW`ž
YfbYi`h`X]Y`8]j`]g]cb`ni`[`Yk`]bbYbž`VYghY\Yb" `8]Y`_ca`a`YbXY
< UbXY`gZf]gh`k`]fX`YbhgW`Y]XYbX`gY]bž`i`a`ni`gY\Ybž`k`]Y`g]W`X]Y
< ci`ghcb`5ghfcg`]a`?`Ua`dZi`a`X]Y`D`Umc`Zg`gW`U[Yb`k`YfXYb"

K`Y]hYfY`≠Zcfa`Uh]cbYb`ni`dchYbn]Y``Yb`J`YfghÅ`f`_i`b[Yb`i`bX
U`hi`Y``Yb`9bhk`]W`_i`b[Yb`Z]bXYb`g]W`VY]`Wi`hW`d`c`]bhg"W`a`"

8YhU]`g	
C`f`h`	< ci`ghcbž`l`G5
E`i`Y``Yb`	<ul style="list-style-type: none">• a`c`hc`fW`hWY`gd`c`fhg"b`Y`h`• Wi`hW`d`c`]bhg"W`a`"

6Ygi`W`X`Yb`G]Y`i`bg`Ui`Z.`Y]bY`!fY]gY`"XY