

5i gk UbXYfb 'bUWk 'A U`c fWU. 'GcbbYž
: fY]\Y]h'i bX`_Y]bY` ; 9N!; YVØ\ fYb`°

9bhXYW_Yb`G]Y`X]Y`J cfnØ[Y`A U`c fWUg`U`g`VY`]YVhYg`F Y]gYn]Y`
ZØf`8Yi hgWkY. '5i gk UbXYfbž`@YVYbg\U`hi b[g_cghYb`i bX
H]ddg`ZØf`Y]bYb`YfZc`[fY]WkYb`l a ni ["



A U`c fWUž`GdUb]Yb`!`8]Y`gcb]b][Y`đgY`A U`c fWU]j YfnY]Wk bYh
Y]bYb`_cb]b]bi]Yf`]WkYb`Ghfca`X]Yi hgWkYf`Hci f]ghYbž`X]Y
\Ui dhgÅWk`]Wk`X]Yb`6U`Yfa`Ubb`i bX`X]Y` : Y]Yf`]Wk_Y]hYb`Ub`XYf
D`UmU`XY`DU`a`U`UbghYi`Yfb`"BYVYb`X]Yb`VY`_UbbhYb`DUfhmg`n]Y\h
X]Y`đgY`a`Y\fi`bX`a`Y\f`A`YbgWkYb`Ubž`X]Y`g]Wk`Yb`hgWkY]X]Ybž
XUi`Yf\UZh`Xcfhni`"YVYb`"8]Y`5i gk UbXYfi`b[`bUWk`A U`c fWU`k`]fX
gck`c`j`cb` : cfgWk`i`b[`gVYf]Wk`hYb`U`g`Ui`Wk`j`cb`dYfgØb`]Wk`Yb
9fZU\fi`b[`Yb`VY`Yi`Wk`hYh`"8cf]g`?]fWk`žY]bY`5i gk UbXYfYf]b`i`bX
9l`dYfh]b`ZØf`A U`c fWUž`ghY`h`X]Y`J cfnØ[Y`X]Yg`@YVYbg`Ui`ZXYf`đgY`
\YfUi`g"

A U`c fWU`V]YhYh`b]Wk`h`bi`f`GcbbY`i`bX`A`YYfž`gcbXYfb`Ui`Wk`Y]bY
Ub[`YbY\`a`Y`@YVYbgUfh`ž`Yf`_`Åfh`?]fWk`ž`X]Y`gY]h`&\$&\$`Ui`ZXYf`đgY`

YVh"8]YgY@VYbgk Y]gYž[YdUUFh'a]hXYf[Yf]b[Yb
GdfUW VUff]YfY' j]Y'Y'A YbgWYb'gdFYWYb'Ui ZXYf'gY'Ui W
8Yi hgW' Yf'Y]W hYfh'8Yi hgWYb'XYb'l a gh]Y[]b'Y]b'bYi Yg
@VYb"8cW'hfchn'XYf'gWY]bVUFYb'JcfhY]Y[]Vh'Yg'Y]b[Y
<YfUi gZcfXYfi b[Ybž'a]h'XYbYb'dchYbn]Y''Y'5i gk UbXYfYf
_cbZfcbh]Yfh'g]bX"

< YfUi gZcfXYfi b[Yb'VY]a '5i gk UbXYfb

8]Y'9bhgWY]Xi b['ni'Ya][f]YfYb']gh'b]W h']a a Yf'Y]bZUW"'@Ui h
l bhYfgi W i b[Yb'j cb'gY'fUX]c'a ÒW hYb'j]Y'Y'A YbgWYb'bUW
A U'cfWU'Ui gk UbXYfbž'gWY]hYfb'YXcW'cZhiUb'XYf'l a gYhni b[
]\fYf'D'ÀbY"K]W h[Y'JcfUi ggYhni b[Yb'ZØf'Y]bYb'YfZc'[fY]WYb
l a ni ['g]bX'VY]gd]Y'gk Y]gY'Y]b'g]WYfYf'æV'Ui ZXYf'gY'Ui bX
Ui gfY]WYbXY'Z]bUbn]Y''Y'FØW_U[Ybž'i a 'X]Y'YfghYb'A cbUhYž'X]Y
cZhiYi Yf'k YfXYb'_ÒbbYbž'ni 'ØVYfvfØW_Yb"'5i W
GdfUW_Ybbhb]ggY'g]bX'b]W h'ni 'i bhYfgW'ÀhYbž'k Yg\U'V'Y]b
GdfUW_i fg]b'8Yi hgW'UbX'ZØf'j]Y'Y'Xf]b[YbX'Ub[YfUhYb'k]fX"

?Yfbd i b_hY'XYf'D'Ubi b['i a ZUggYb'Ui W'VØfc_fUh]gWY'5gdY_hY"
6Yj cf'a Ub'bUW'A U'cfWU'ØVYfg]YXY'hž'gc''hYb'J YfhfÀ[Y']b
8Yi hgW'UbX'[Y_ØbX][hi bX'X]Y'5Va Y'Xi b['Ua'K c\bg]hn
YfZc'[Yb"8]Yg'ZØ\fh'XUni ž'XUgg'_Y]bY
?fUb_Ybj Yfg]WYfi b[gVY]hfÀ[Y'a Y'f']b'8Yi hgW'UbX'ni 'nU'Yb
g]bX"8]Y'6YUbhfU[i b['XYf'B⇒!Bi a a Yfž'Y]bYf'GhYi Yfbi a a Yf
bchk YbX]['ZØf'X]Y'9fØZZbi b['j cb'6Ub__cbhYb'i bX'XYb'5VgW'i gg
j cb'?Ui Z] YfhfÀ[Ybž'_Ubb'gck c'\']b'8Yi hgW'UbX'U'g'Ui W'Ui Z
A U'cfWU'Yf'YX][h'k YfXYb"

:]bUbn]Y''Y', VYf'Y[i b[Yb'i bX

@VYbg\U`hi b[g_cghYb

9]b'k Y]hYfYg'nYbhfU'Yg'H\Ya U'g]bX'X]Y'@VYbg\U`hi b[g_cghYb'Ui Z
A U'cfWU"'BUW'5i ggU[Yb'j cb'8cf]g'?]fW' _ÒbbYb'A YbgWYb'a]h
Y]bYa 'BYhhcY]b_ca a Yb'j cb'k Yb][Yf'U'g'%, \$\$'9i fc
GWk]Yf][_Y]hYb'\UVYbž'ØVYf'X]Y'F i bXYb'ni '_ca a Yb"K Yf']b
DU'a U'k c\ bYb'a ÒW hYž'a i gg'a]h'A]YhdfY]gYb'j cb'Yhk U')) \$'9i fc

ZØf'Y]b'K ; !N]a a Yf'i bX'UV', \$\$'9i fc'ZØf'Y]bY'9]bn]a a Yfk c\bi b[
fYWXbYb''6Yfi Zga Ò['W_X]hYb'g]bX'j cf'U''Ya 'ja 'Hci f]ga i gž']b
XYf'; Ughfcbca]Y'i bX'ja ' < UbXk Yf_'nU\`fY]W_X'j cf\UbXYbž'k Ug
j]Y'Yb'BYi Ub_Òa a 'b[Yb'Ni [Ub['ni 'Y]bYa '9]b_ca a Yb
Yfa Ò['W_X'h"

9]b'k Y]hYfYf'J cfhY]'ž'XYb'5i gk UbXYfYf'gW_X'ÀhYbž']gh'X]Y
9bhUghi b['j cb'XYb'Fi bXZi b_VY]hfÀ[Yb']b'8Yi hgW_X'UbXž'X]Y
U_hi Y''%, ž- ('9i fc'dfc'A cbUh_cghYb''8]YgY'6YZfY]i b['[]h'YXcW_X
bi f'ZØf'9a dZÀb[Yf'j cb'Gcn]U''Y]ghi b[Yb'' ð'GdUb]Yb'k]fX'XYf
ÒZYbh]W_X!fYWX'h]W_X'Y'Fi bXZi b_ØVYf'GhYi Yfb'Z]bUbn]Yfhž'k Ug
5i gk UbXYfYf']b'X]YgYf' <]bg]W_X'h'Ybh'UghY'h"

J cfVYfY]hi b[']gh'XYf'GW_X'ØggY`

8]Y'J cfVYfY]hi b['Ui Z'XUg'@YVYb'Ui Z'A U''cfWU'YfZcfXYfh'Y]bY
gcf[ZÀ'h][Y'D'Ubi b[''8]Y'9bhgW_X]Xi b[ž'bUW_X'A U''cfWU
Ui gni k UbXYfbž'gc''hY' [i h'Xi fW_X'UW_X'higY]b''A ÒV'YfhY'K c\bi b[Yb
k YfXYb'ZØf'BYi Ub_Òa a 'b[Y'Ya dZc'\`Ybž'k À\fybX
I a ni [gi bhYfbY\ a Yb'X]Y'8]Ybgh'Y]ghi b[Yb'UbV]YhYbž'i a 'Y]bYb
fY]Vi b[g'cgYb'I a ni ['ni '[Yk À\`f'Y]ghYb''Ni 'XYb'k]W_Xh][Yb
UXa]b]ghfUh]j Yb'GW_Xf]hYb'nÀ\`h'Ui W_X'X]Y'I a a Y'Xi b['XYg'5i hcg
]bbYf\U'V'j cb'- \$'HU[Yb'bUW_X'XYf'5b_i bZž'Y]bgW_X'Y» `]W_X'XYf
bch'k YbX][Yb'8c_i a YbhY'k]Y': U\fnYi [dUd]YfY'i bX'9; !
, VYfY]bg]a a i b[gVYgW_X]b][i b["

Ni gUa a Yb[YZUggh'VY`Y[Yb'X]Y'5i gZØ\fi b[Yb'j cb'8cf]g'?]fW_X
i bX'XYb'9i dYfhYb'j cb' ðgY'fUX]cž'XUgg'XUg'5i gk UbXYfb'bUW_X
A U''cfWU'j]Y'Y'7\UbW_X'b'V]YhYhž'YXcW_X'Ui W_X'nU\`fY]W_X'Y
j cfVYfY]hYbXY'A U» bU\ a Yb'YfZcfXYfh''A]h'Y]bYa ' '_UfYb'D'Ub'i bX
Y]bYf'gc`]XYb'; fi bXUi gghUhi b['ghY\`h'Y]bYa 'bYi Yb
@YVYbgUVgW_Xb]hh'Ui Z'XYf'VY`Y]VhYb'A]hhY`a YYf]bgY`b]W_Xhg'ja
K Y[Y''K Yf'VYfY]h']ghž'g]W_X'XYb' < YfUi gZcfXYfi b[Yb'ni 'ghY`Ybž
_Ubb'g]W_X'ja 'DUfUX]Yg'b]YXYf'UggYb'i bX'X]Y'gdUb]gW_X'Y'@YVYbgUfh
[Yb]Y» Yb"

K Y]hYfY' ðZcfa Uh]cbYb'i bX'H]ddg'ni a '5i gk UbXYfb'bUW_X
A U''cfWU'Z]bXYb'G]Y']b'XYb'5fh]_Y'b'j cb'XYfk YghYb''XY'i bX'

]bgY`fUX]c"WŁa "

8YhU]`g	
C fh	A U`cfWUž`GdUb]Yb
E i Y`Yb	<ul style="list-style-type: none">• k k k "XYfk YghYb"XY• k k k "]bgY`fUX]c"WŁa

6Ygi WŁ Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY