

7cVi f[ '! '8 ]Y 'VYghYb 'GY\Ybgk ØfX][ \_Y]hYb  
]b '7cVi f[ . '9]b 'i 'h]a Uh]j Yf'; i ]XY

9f`YVYb 'G]Y 'X]Y '\ ]ghcf]gWXY 'GhUXh'7cVi f[ '7cVi f[ ' ]gh'Y]bY  
\ ]ghcf]gWXY 'GhUXh']b '6UmYfbž'X]Y 'j c``Yf'GY\Ybgk ØfX][ \_Y]hYb  
ghYW\_h" 'J cb 'Y]bXfi W\_gj c``Yb 'GWX `ØggYfb 'i bX '?' ]fWXYb 'V]g '\ ]b  
ni 'UhYa VYfUi VYbXYb'; ÅfhYb 'i bX 'DUF\_g']gh'ZØf' 'YXYb 'Yhk Ug  
XUVY]" ð 'X]YgYa 'i 'h]a Uh]j Yb'; i ]XY 'k YfXYb 'k ]f'X]Y 'VYghYb  
GY\Ybgk ØfX][ \_Y]hYb ]b '7cVi f[ 'j c fghY``Yb 'i bX 'Yf\_`ÅfYbž'k Ug  
G]Y 'Yfk UfhYb '\_ØbbYb" '7cVi f[ Yf'GWX `cgg'8Ug '7cVi f[ Yf  
GWX `cgg']gh'Y]bY 'XYf'VY\_UbbhYghYb 'GY\Ybgk ØfX][ \_Y]hYb 'XYf  
GhUXh" '9g' ]gh'Y]b 'a ]hY 'U'hYf']WXYg 'GWX `cggž'XUg' ]a ' %' "  
ł\ł\i bXYfh'YfVUi h'k i fXY" '9g'k i fXY' ]a '@Ui ZY 'XYf  
ł\ł\i bXYfh' 'a Y\fa U`g'Yfk Y]hYfh'i bX' ]gh'\Yi hY 'Y]b  
Y]bXfi W\_gj c``Yg'; YVAi XY" '<Yi hY 'VY\YfVYf[ h'Yg'XUg  
GhUUh]WXY 'A i gYi a 'ZØf'?i bgh'i bX'?i 'hi f[ YgWXYWXYh' i bX  
/ Ua d^Y``]d/



9f`YVYb 'G]Y 'X]Y '\ ]ghcf]gWXY 'GhUXh'7cVi f[

7cVi f[ ' ]gh'Y]bY '\ ]ghcf]gWXY 'GhUXh']b '6UmYfbž'X]Y 'j c``Yf

GY\Ybgk ØfX][\_Y]hYb`ghY\_W`h" J cb`Y]bXfi W\_gj c`Yb`GW`ØggYfb`i bX  
?]fWYb`V]g`]\b`ni`UHYa VYfUi VYbXYb`; ÅfhYb`i bX`DUf\_g`]gh`ZØf  
YXYb`Yhk Ug`XUVY]"`b`X]YgYa`i`h]a Uhj`Yb`; i`]XY`k YfXYb`k ]f`X]Y  
VYghYb`GY\Ybgk ØfX][\_Y]hYb`]b`7cVi f[ `j`c fghY`Yb`i bX`Yf`\_`ÅfYbž  
k Ug`G]Y`Yfk UfhYb`\_`ØbbYb`"

## 7cVi f[ Yf`GW`cgg

8 Ug`7cVi f[ Yf`GW`cgg`]gh`Y]bY`XYf`VY`\_UbbhYghYb  
GY\Ybgk ØfX][\_Y]hYb`XYf`GhUXh`"9g`]gh`Y]b`a` ]hhY`U`hYf`]W`Yg  
GW`cggž`XUg`]a` `%'`" `]Å\`f\`i bXYfh`YfVUi h`k`i`fXY`"9g`k`i`fXY`]a  
@Ui ZY`XYf`]Å\`f\`i bXYfh`Y`a`Y`fa`U`g`Yfk`Y]hYfh`i`bX`]gh`\`Yi`hY`Y]b  
Y]bXfi W\_gj c`Yg`; YV`Åi`XY`"<`Yi`hY`VY`YfVYf[`h`Yg`XUg`GhUUh`]W`Y  
A`i`gYi`a`ZØf`?`i`bgh`i`bX`?`i`h`i`f[`YgW`]W`hY`i`bX`V]YhYh`6Ygi`W`Yfb  
Y]bYb`9]bV`]W\_]b`X]Y`; YgW`]W`hY`XYf`F`Y`[`]cb`"

## J YghY`7cVi f[

8]Y`J`YghY`7cVi f[`]gh`Y]bY`k`Y]hYfY`\`]ghc`f]gW`Y`GY\Ybgk ØfX][\_Y]hž  
X]Y`a`Ub`g]W`b]W`h`Yb`h[`Y`Y`b`UggYb`gc`hY`"9g`]gh`Y]bY  
a` ]hhY`U`hYf`]W`Y`6i`f[`ž`X]Y`]a` `%'`" `]Å\`f\`i bXYfh`YfVUi h`k`i`fXY`i`bX  
Ui ZY]bYa`<`Ø[`Y`ØVYf`XYf`GhUXh`h`f`cbh`"9g`]gh`Y]b`k`]W`h[`Yg  
Gma`Vc`ZØf`7cVi f[`]i`bX`Y]b`VY`]YVhYg`N]Y`ZØf`Hci`f]ghYb`"9g  
VY`YfVYf[`h`Ui`W`Y]b`A`i`gYi`a`ž`]b`XYa`a`Ub`a`Y`f`ØVYf`X]Y  
; YgW`]W`hY`XYf`GhUXh`YfZU`fYb`\_`Ubb`"

## Gh`A`cf]n`?]fW`Y

8]Y`Gh`A`cf]n`?]fW`Y`]gh`Y]bY`k`Y]hYfY`GY\Ybgk ØfX][\_Y]h`]b`7cVi f[`"  
9g`]gh`Y]bY`\_`Uh`c`]gW`Y`?]fW`Y`ž`X]Y`]a` `%'`" `]Å\`f\`i bXYfh`YfVUi h  
k`i`fXY`"G]Y`]gh`Y]b`k`]W`h[`Yg`fY`][`]ØgYg`i`bX`\`]ghc`f]gW`Yg`Gma`Vc`  
XYf`GhUXh`i`bX`V]YhYh`6Ygi`W`Yfb`Y]bYb`gW`ØbYb`6`]W`\_`Ui`Z`X]Y  
i`a``]Y[`YbXY`@Ub`XgW`UZh`"

## 9\`fYbVi f[

9\`fYbVi f[`]gh`Y]b`k`Y]hYfYg`\`]ghc`f]gW`Yg`; YV`Åi`XY`]b`7cVi f[`"9g

k i fXY`ja`%\*`" `đ\`f\i bXYfh`YfVUi hi bX`]gh`Y]b`k` ]W`h][ Yg`Gma` Vc`  
ZØf`X]Y`GhUXh`"9g`VY`YfVYf[ h`Y]b`A`i`gYi`a`ž`]b`XYa` `a` Ub`a` Y`f`ØVYf`  
X]Y` ; YgW` ]W`hY`XYf`GhUXh`YfZU`fYb`\_`Ubb`"

## GW`c`gg`F`cgYbUi

GW`c`gg`F`cgYbUi` `]gh`Y]b`k`Y]hYfYg`a` ]hhY`U`hYf`]W`Yg`GW`c`gg`]b`  
7cVi`f[``"9g`k`i`fXY`ja`%)`" `đ\`f\i bXYfh`YfVUi hi bX`]gh`Y]b`  
k` ]W`h][ Yg`Gma` Vc`ZØf`X]Y`GhUXh`<Yi`hY`VY`YfVYf[ h`Yg`Y]b`  
A`i`gYi`a`ž`]b`XYa` `a` Ub`a` Y`f`ØVYf`X]Y` ; YgW` ]W`hY`XYf`GhUXh`  
YfZU`fYb`\_`Ubb`"

## GhUXhdZUff\_]fW`Y`Gh`"5i`[`i`gh]b

8]Y`GhUXhdZUff\_]fW`Y`Gh`"5i`[`i`gh]b`]gh`Y]b`Y`k`Y]hYfY`  
GY`Ybgk`ØfX][`\_]h`]b`7cVi`f[``"9g`]gh`Y]bY`VUfcW`Y`?`]fW`Y`ž`X]Y`ja`  
%+`" `đ\`f\i bXYfh`YfVUi`h`k`i`fXY`"G]Y`]gh`Y]b`k` ]W`h][ Yg`fY`][` ]ØgYg`  
i`bX`]\]ghc`f]gW`Yg`Gma` Vc`XYf`GhUXh`i`bX`V]YhYh`6Ygi`W`Yfb`Y`]bYb`  
gW`ØbYb`6`]W`\_`Ui`Z`X]Y`i`a` `]Y[ YbXY`@UbXgW`UZh`"

## @UbXYgh`Y`U`hYf`7cVi`f[

8Ug`@UbXYgh`Y`U`hYf`7cVi`f[`]gh`Y]b`k`Y]hYfYg`<][` \`][` \h`]b`7cVi`f[``  
9g`]gh`Y]b`H`Y`U`hYf`ž`XUg`]a` `%-`" `đ\`f\i bXYfh`YfVUi`h`k`i`fXY`i`bX`Y]b`  
VY`]YVhYg`N]Y`ZØf`Hci`f]ghYb`]gh`"9g`V]YhYh`Y]bY`J]Y`nU`]\`j`cb`  
5i`ZØ`fi`b[ Ybž]`cb`\_`Ugg]gW`Yb`GhØW`Yb`V]g`]\]b`ni` `a`cXYfbYb`  
A`i`g]W`g`"

## J`Y`ghY`<`Y`XVi`f[

8]Y`J`Y`ghY`<`Y`XVi`f[`]gh`Y]b`Y`k`Y]hYfY`a` ]hhY`U`hYf`]W`Y`6i`f[`]b`  
7cVi`f[``"9g`k`i`fXY`ja`%\*`" `đ\`f\i bXYfh`YfVUi hi bX`]gh`Y]b`  
k` ]W`h][ Yg`Gma` Vc`ZØf`X]Y`GhUXh`<Yi`hY`VY`YfVYf[ h`Yg`Y]b`  
A`i`gYi`a`ž`]b`XYa` `a` Ub`a` Y`f`ØVYf`X]Y` ; YgW` ]W`hY`XYf`GhUXh`  
YfZU`fYb`\_`Ubb`"

## 7cVi`f[ Yf` ;`Å`fhYb

7cVi f[ \Uh'Ui W'Y]b][ Y'gW'ObY'; ÅfhYb'i bX'DUf\_gž'X]Y'a Ub'g]W  
b]W'h'Ybh[ Y\Yb''UggYb'gc''hY''8Yf'7cVi f[ Yf'; UfhYb']gh'Y]b' [ fc»Yf  
DUf\_ž'XYf'ja '%- "':\f\i bXYfh'Ub[ Y'Y[ h'k i fXY'i bX'\Yi h'Y'Y]b  
VY'YVhYg'N]Y''ZØf'Hci f]ghYb']gh''9g'VY\YfVYf[ h'Ui W'Y]b][ Y  
\]ghcf]gW'Y'8Yb\_a Å'Yf'i bX'; YVÀi XYž'X]Y'a Ub'g]W'b]W'h  
Ybh[ Y\Yb''UggYb'gc''hY"

: Un]h

7cVi f[ ]gh'Y]bY'k i bXYfgW'ObY'i bX'\]ghcf]gW'Y'GhUXhž'X]Y'j c''Yf  
GY\Ybgk ØfX][ \_Y]hYb'ghY\_W'h" J cb'Y]bXfi W\_gj c''Yb'GW'ØggYfb'i bX  
?]fW'Yb'V]g'\]b'ni 'UhYa VYfUi VYbXYb'; ÅfhYb'i bX'DUf\_g]gh'ZØf  
'YXYb'Yhk Ug'XUVY]"'ē'X]YgYa 'i'h]a Uh]j Yb'; i ]XY'\UVYb'k ]f'X]Y  
VYghYb'GY\Ybgk ØfX][ \_Y]hYb']b'7cVi f[ 'j cf[ YghY''h'i bX'Yf\_Åfhž  
k Ug'G]Y'Yfk UfhYb'\_ØbbYb" K Ybb'G]Y'X]Y'GhUXh'VYgi W'Ybž'gc''hYb  
G]Y'g]W'Ui Z'YXYb': U''X]Y'NY]h'bY\ a Ybž'i a 'Y]b][ Y'X]YgYf  
GY\Ybgk ØfX][ \_Y]hYb'ni 'VYgi W'Yb"

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'Y]bY!fY]gY"XY