

7`cddYbVi f[`YbhXYW_Yb. `@UbXgWU ZhYbž
?i `hi f`i bX`_i `]bUf]gWY`< Ò\Ydi b_hY

9bhXYW_Yb`G]Y`7`cddYbVi f[. `a U`Yf]gWY`@UbXgWU ZhYbž
\]ghcf]gWYg`9fVYž`_i `]bUf]gWY`<][\`][\hg`i bX`gdUbbYbXY
: fY]nY]hU_hj]]hÀhYb`ZØf`U`Y`"HUi WYb`G]Y`Y]b`



K]`_ca a Yb`]b`7`cddYbVi f[žY]bYa `j YfghYW_hYb`š k Y`]a `<YfnYb
B]YXYfgUW]gYbgž`k c`a U`Yf]gWY`@UbXgWU ZhYbž`fY]W \U`h[Y
; YgW]W]hY`i bX`YVYbX][Y`?i `hi f`Ui ZY]bUbXYfhfYZYb`"K Ybb`G]Y
Ui ZXYf`Gi WY`bUW`Y]bYa `FY]gYn]Y`g]bXžXUg`gck c`\`9f\c`i b[
U`g`Ui W`5VYbhYi Yf`j Yfgdf]W]hž`XUbb`]gh`7`cddYbVi f[` [YbUi `XYf
f]W]h[Y`Cfh`ZØf`G]Y`<]Yf`Yfk UfhYb`G]Y`gUbZhY`< Ø[Y`ž`U`hY
6Ui XYb_a `À`Yf`i bX`_i `]bUf]gWY`? Ògh]W_Y]hYbž`X]Y` ÆfYb
; Ui a Yb`YfZFYi Yb`k YfXYb`" Æ`X]YgYa `5fh]_Y`bY`a Yb`k]f`G]Y`a]h
Ui ZY]bY`gdUbbYbXY`FY]gY`Xi fW`X]Y`UhYa VYfUi VYbXYb
BUhi fgW`Òb\Y]hYbž`X]Y` \]ghcf]gWY`6YXYi hi b[`X]YgYf`FY[]cbž`X]Y
VYghYb` : fY]nY]hU_hj]]hÀhYb`gck]Y`X]Y`YVYbX][Yb`J YfUbghU`hi b[Ybž
X]Y`7`cddYbVi f[`ni `V]YhYb`\Uh`@UggYb`G]Y`g]W`]bgd]f]YfYb`i bX

YbhXYW_Yb`G]Y`a]hi bg`X]Y`J]Y`ZU`h`X]YgYg`W Ufa UbhYb
GhAXhWYbg`

9bhXYW_i b[`XYf`a U`Yf]gW Yb`@UbXgW UZhYb
j cb`7`cddYbVi f[

7`cddYbVi f[žY]bY`W Ufa UbhY`GhUXh`]a` <YfnYb`XYg`C`XYbVi f[Yf
@UbXYgž`VYgh]W h`Xi fW`]\fY`UhYa` VYfUi`VYbXYb`@UbXgW UZhYb`i bX
Y]bY` : Ø`Y`bUhØf`]W Yf`GW`Öb`Y]hYbž`X]Y`ni a` 9bhXYW_Yb`Y]b`UXYb`
8]Y`FY[]cb`]gh`[YdfÄ[hij`cb`gUbZhYb` < Ø[Y`bž`Ui`g[YXY`b`hYb
K`Ä`XYfbž`a`U`Yf]gW Yb`K`]YgYb`i bX`Zf]YX`]W Yb` ; Yk`ÄggYfb`" <]Yf
_Ubbgh`Xi`X]Y`Fi` \Y`XYf`B`Uhi`f`[Yb]Y» Ybž`k`Ä`fYbX`Xi`X]Y
j`YfgW]YXYbYb` : UW`hYb`X]YgYf`]Xm`]gW Yb`I`a` [YVi`b[`Yf_i`bXYgh`

9]b`VYgcbXYfg`VY`]YVhYf`C`fh`]gh`XYf`7`cddYbVi f[Yf`GhUXhk`U`X`
A`h`igY]bYb`[i`h`Ui`g[YVUi`hYb`K`UbXYf`i`bX`F`UXk`Y[Yb`]gh`Yf`XYf
]XYU`Y`C`fh`ZØf`B`Uhi`f`]YV`UVYf`"8]Y`U`hYb`6Äi`a`Y`i`bX`X]Y
UfhYbFY]W Y` : `cfU`i`bX` : Ui`bU`UXYb`ni`Yb`hgdUbbYbXYb
GdUn]Yf[Äb[Yb`Y]b`"K`Ybb`Xi` ; `ØW`_`\Ughž`_Ubbgh`Xi`]`j`Y`Y`W`h
gc[Uf`Y]b][Y`XYf`\Y]a`]gW Yb`H]YfYž`k`]Y`FY`\Y`cXYf`j`YfgW]YXYbY
J`c[Y`UfhYbž`VYcVUW`hYb`"9]bY`GW`b]hY`U[X`Xi`fW`XYb`K`U`X
_Ubb`ni`XYa`Y]b`Ui`ZfY[YbXYg`5VYb`hYi`Yf`ZØf`X]Y`[Ub`nY` : Ua`]`Y
XUfghY`Yb`°

9]b`k`Y]hYfYg`<][\`][\h`]gh`X]Y`J`Y`W`hY`ž`Y]b`a`U`Yf]gW Yf` : `i`ggž`XYf
g]W`Xi`fW`X]Y`FY[]cb`gW`Äb[Y`h` <]Yf`_Ubbgh`Xi` [Ya`Øh]W`Ua
I`Zf`g]hYbž`d]W_b]W_Yb`cXYf`Y]bZUW`XUg`HfY]VYb`XYf`B`Uhi`f
VYcVUW`hYb`"ä`Gca`a`Yf`k`]fX`XUg`I`Zf`XYf`J`Y`W`hY`ni`a`VY`]YVhYb
HfYZZdi`b_h`ZØf` : Ua`]`Yb`i`bX` : fYi`bXYž`X]Y`g]W`]a` : fY]Yb
Yb`hgdUbbYb`a`ÖW`hYb`"5i`W`K`UggYfgdc`fhUfhYb`k`]Y`?`Ubi`ZU`\fYb
cXYf`GhUbX`!`d!`DUX`]b[`g]bX`\]Yf`a`Ö[`]W`i`bX`gc`f[Yb`ZØf`Y]b
i`bj`Yf[Ygg`]W`Yg`9f`YVb]g`

8]Y`k`Y]hYb` : Y`XYf`fi`bX`i`a` 7`cddYbVi f[`g]bX`Y]b`k`Y]hYfYg
ZUgn]b]YfYbXYg`A`Yf_a`U`XYf`FY[]cb`"6YgcbXYfg`]a` : fØ`]b[
V`Ø`Yb`\]Yf`nU`\fY]W`Y`K`]XV`i`a`Yb`i`bX`X]Y`@UbXgW UZh`YfghfU`\`h
]b`Vi`b`hYb` : UfVYb`"9]b`gdc`bhUbYf`F`cUXhf]d`Xi`fW`X]Y`i`a`]Y[YbXYb
8`ÖfZYf`]gh`bU`Y`ni`Y]b`A`i`ggž`i`a`X]Y`GW`Öb`Y]h`X]YgYf`ÄbX`]W`Yb

I a [YVi b['ni 'k ØfX][Yb"

- 6i bhY`K]`XV`i a Ybk]YgYb. : ÆYU`ZØf': chchci fYb`i bX fca Ubh]gWXY`GdUn]Yf[Åb[Y"
- : U\ ffUXfci hYb. `A Y\ fYfY`a Uf_]YfhY`K Y[Y`Xi fW`X]Y @UbXgW UZh`ZØ\ fYb`Ub`]Xm`]gWYb`6`]W_di b_hYb`j cfVY]"
- J c[Y`gW`i hn[YV]YhY. `6YcVUW`hY`gY`hYbY`J c[Y`UfhYb i bX`[Yb]Y»Y`X]Y`Fi \Y`XYf`BUhi f"

9]b`k Y]hYfYf`ZUbhUgh]gWYf`C fh`ni a `9bhgdUbbYb`]gh`XYf`DUf_`XYf ; ÅfhYb`"8]YgYf'; UfhYbdUf_]gh`b]W`h`bi f`Y]b`VchUb]gWYg 9f`YVb]gž`gcbXYfb`Ui W`Y]b`C fh`XYf`Fi \Y`i bX`6Yg]bbi b["`8]Y `]YVYj c``[YghU`hYhYb`6`i a YbVYhY`i bX`X]Y`j YfgW]YXYbYb H\Ya Yb[ÅfhYb`UXYb`XUni `Y]bž`X]Y`GY`Y`VUi a Y`b`ni ``UggYb`"<]Yf Z]bXYb`Ui W`fY[Y`a Å»][`J YfUbghU`hi b[Yb`i bX`K cf_g\cdg`ni ; UfhYb`h\Ya Yb`ghU`hž`X]Y`ZØf`U`Y`DZUb`nYb`]YV\UVYf`]bhYfYggUbh g]bX"

5_hj]]hÅhYb	C fh	6YgcbXYf\Y]hYb
K UbXYfb	7`cddYbVi f[Yf GhUXhk U`X	; i h`Ui g[YVUi hY K Y[Y
? Ubi ZU\ fYb	J YW`hY	; Ya Øh]W`Y`Hci fYb
: chchci fYb	K]`XV`i a Ybk]YgYb	: UfVYbZfc\Y GnYbYf]Yb`]a : fØ\`]b[
J YfUbghU`hi b[Yb	DUf_`XYf'; ÅfhYb	K cf_g\cdg`i bX ; UfhYbZYghY

8]Y`i a `]Y[YbXYb`8ØfZYf`i a `7`cddYbVi f[`g]bX`YVYbZU`g`Y]bYb 6Ygi W`k Yfh`8]Y`ÅbX`]W`Y`Æm`Y`i bX`X]Y`hfUX]h]cbY`Yb <cZUb`U[Yb`]YfnUi VYfb`a]h`]fYa `W`Ufa UbhYb`: `U]f`"<]Yf`_Ubbgh Xi `Y]b][Y`fY[]cbU`Y`GdYn]U`]hÅhYb`dfcV]YfYbž`X]Y`cZh`Ui g`Y][YbYb ; ÅfhYb`cXYf`c_U`Ya `5bVUi `ghUa a Yb`"8Yf`?cbhU_h`ini `XYb ZfYi bX`]W`Yb`9]b\Y]a]gWYb`k]fX`XY]b`9f`YVb]g`bcW i bj Yf[Ygg`]W`Yf`a UW`Yb"

?i fn[YgU[hž`X]Y`a U`Yf]gWYb`@UbXgW UZhYb`j cb`7`cddYbVi f[V]YhYb`Y]bY`\Yfj cffU[YbXY; Y`Y[Yb\Y]hž`X]Y`GW`Øb\Y]h`XYf`BUhi f

ni `Yf`YVYb" `9[U`ž`cV`Xi `U`_hj `gY]b`cXYf`Y]bZUW`bi`f`X]Y`Fi` \Y
[Yb]Y»Yb`a` ÒW`hYgh`i` 7`cddYbVi`f[` \U`h`ZØf`YXYb`Yhk`Ug`ni` `V]YhYb"
JYf[]gg`b]W`hž`XY]bY`?Ua`YfU`Y]bni`dUW`Ybž`i`a` `X]Y
UhYa`VYfUi`VYbXYb`5i`gV`]W`_Y`i`bX`X]Y`J]Y`ZU`h`XYf`B`Uhi`f
ZYghni` \U`hYb" `A`]h`gY]bYf`A`]gW`i`b[`Ui`g`B`Uhi`fgW`Òb` \Y]hYbž
fY[]cbU`Yb`9f`YVb]ggYb`i`bX`XYf` \Yfn`]W`Yb`5ha`cgd` \ÀfY`k`]fX
7`cddYbVi`f[`gW`bY`Y]bYb`VYgcbXYfYb`D`Um`]b`XY]bYa
FY]gY` \Yfn`Y]bbY` \a`Yb"

<]ghc`f]gW`Y`<][` \`][` \hg.` 8`Ug`9fVY`XYf`F`Y[]c`b
Yf`_i`bXYb

7`cddYbVi`f[ž`Y]bY`GhUXh]a` `a`U`Yf]gW`Yb`B]YXYfgUW`gYbž`n]Y` \h
6Ygi`W`Yf`a`]h]` \fYa` `fY]W`Yb` \]ghc`f]gW`Yb`9fVY`i`bX`W`Ufa`UbhYb
GY` \Ybgk`ØfX][`_Y]hYb`Ub" `8]Y` ; YgW`]W`hY`XYf`F`Y[]cb`k`]fX`]b
nU` \fY]W`Yb`A`i`gY`Ybž`XYb`_a`U`[YgW`ØhnhYb` ; YV`Ài`XYb`i`bX
Ui`h` \Ybh]gW`Yb`J`Yf`Ub`ghU`hi`b[Yb`Y`VYbX][` "K`Yf`X]Y`J`Yf[Ub[Yb` \Y]h
X]YgYf`j`Yf[`Y]W`gk`Y]gY`_`Y]bYb`GhUXh`_Yb`bYb`YfbYb`a` ÒW`hYž
gc` `hY`g]W` `Ui`ZY]bY`9b`hXYW`_i`b[gfY]gY`Xi`fW` `X]Y` \]ghc`f]gW`Yb
<][` \`][` \hg`VY[YVYb"

9]bY`XYf`k`]W`h][`ghYb`5hhfU`_h]cbYb`]b`7`cddYbVi`f[`]gh`XUg`
C`XYbVi`f[]gW`Y`@Ub`XgW`UZhga`i`gYi`a` "8`Ug` : fY`]W`ha`i`gYi`a`ž
XUg`%-`+` ,`Yf`ÒZbYh`k`i`fXYž`V]YhYh`Y]bYb`ZUgn]b]YfYbXYb`9]bV`]W`_]b
X]Y` `ÀbX`]W`Y`?i` `hi`f`i`bX` ; YgW`]W`hY`XYf`F`Y[]cb" `<]Yf`_`Òb`bYb
6Ygi`W`Yf`cf][]bU`[YhfYi`fYghUi`f]YfhY` ; YV`Ài`XY`Ui`g
j`YfgW`]YXYbYb`9dcW`Yb`Yf`_i`bXYbž`XUfi`bhYf`6Ui`Yfb` \Ài`gYfž
K`]bXa`Ø` \Yb`i`bX`K`Yf`_gh`ÀhhYb" `8]YgY`Ui`h` \Ybh]gW`Yb`Ghfi`_`hi`fYb
VY` \YfVYf[Yb`k`YW`gY`bXY`5i`gghY`i`b[Ybž`X]Y`g]W` `a`]h
j`YfgW`]YXYbYb`5gdY`_hYb`XYg`@YVYbg`]b`XYf`F`Y[]cb`VY`ZUggYbž`k`]Y
@Ub`Xk`]fhgW`UZhž`< Ub`Xk`Yf`_i`bX`6fUi`W`hi`a` "

9]b`k`Y]hYfYg`VYXYi`hYbXYg` \]ghc`f]gW`Yg`<][` \`][` \h]gh`X]Y`
Gh"!`x` \Ub`bYg`!`?]fW`Y`" `8]YgY`?]fW`Yž`X]Y`Ui`Z`XUg`%&"` ð\`f` \i`bXYfh
ni`fØW`_ [Y` \hž]gh`Y]b`k`U` \fYg` ð`k`Y`XYf`bc`fXXYi`hgW`Yb
6UW`_ghY]b[`ch]_` "6YgcbXYfg`VYY]bXfi`W`_YbX`g]bX`X]Y`U`hYb
 ; Ya`À`XY`i`bX`X]Y`df`ÀW`h][`Yb`5`h`ÀfYž`X]Y`X]Y`fY`][]ØgY`?i`bgh`YbYf
NY]h`k`]XYfgd]Y[Y`b" `8]Y`?]fW`hi`fa`gd]hnY`V]YhYh`ni`XYa` `Y]bYb

\Yff`jWkYb`6`jW_`ØVYf`XjY`GhUXh`i bX`XjY`i a` `jY[YbXYb
@UbXgWkUZhYb"

9g`c`b`h`g]Wk`ž`XjY`5`h`g`h`U`X`h`j`c`b`7`c`d`d`Y`b`V`i`f`[`n`i` `Y`f`_`i` b`X`Y`b`" `A`]h
]\fYb`[`i` h`Y`f`U`h`Y`b`Y`b`ž`]\]g`h`c`f`]g`W`k`Y`b` ; YV`Ä`i` X`Y`b`i` b`X`Y`b`[Y`b` ; Ugg`Y`b`
Y`f`n`Ä`h`g]Y` ; Y`g`W`k`]W`k`h`Y`b`U`i` g`j` Y`f`[U`b`[Y`b`Y`b``ž`\`f`i` b`X`Y`f`h`Y`b`" `8`]Y
W`k`U`f`a` U`b`h`Y`b` : U`W`k` Y`f`_`Ä`i` g`Y`f`i` b`X`X`U`g`'\`]g`h`c`f`]g`W`k`Y`F`U`h`U`i` g`g`]b`X`
Y`]b`V`Y`]Y`V`h`Y`g` : c`h`c`a` c`h`j` `i` b`X`V`]Y`h`Y`b`Y`]b`Y`b`a` U`Y`f`]g`W`k`Y`b`
<]b`h`Y`f`[`f`i` b`X`Z`Ø`f`Y`]b`Y`b`Y`b`h`g`d`U`b`b`h`Y`b`G`h`U`X`h`V`i` a` a` Y`" `9`]b`[Y`X`Y`f`
Ä`h`Y`g`h`Y`b`<Ä`i` g`Y`f`g`h`U`a` a` Y`b`U`i` g`X`Y`a` `%"`" `i` b`X`%"`+`" `ž`\`f`i` b`X`Y`f`h`i` b`X`
h`f`U`[Y`b`n`i` f`W`k`U`f`a` U`b`h`Y`b`5`h`a` c`g`d`\`Ä`f`Y`X`Y`f`G`h`U`X`h`V`Y`]"

: Ø`f` ; Y`g`W`k`]W`k`h`g`]b`h`Y`f`Y`g`g`]Y`f`h`Y` `]g`h`X`U`g`<`Y`]a` U`h`U`i` g`Y`]b`k`Y`]h`Y`f`Y`g`
A`i`g`g`" `8`]Y`g`Y`g`<`Y`]a` U`h`a` i` g`Y`i` a` `j` Y`f`a`]h`h`Y`h`U`b`g`W`k`U`i` `]W`k`X`]Y`
 ; Y`g`W`k`]W`k`h`Y`i` b`X`X`]Y`6`f`Ä`i` W`k`Y`X`Y`f`G`h`U`X`h`i` b`X`]\`f`Y`f`i` a` [Y`V`i` b`[" `<`]Y`f`
Z`]b`X`Y`b` `c`_`U`Y`9`l` d`c`b`U`h`Y`i` b`X`_`i` `h`i` f`Y`" `Y`5`f`h`Y`Z`U`_`h`Y`]\`f`Y`b`D`U`h`n`ž`X`]Y`
X`Y`b`6`Y`g`i` W`k`Y`f`b`Y`]b`h`]Y`Z`Y`f`Y`g`J`Y`f`g`h`Ä`b`X`b`]g`Z`Ø`f`X`U`g`@`Y`V`Y`b`]a` `%-`" `i` b`X`
&`\$`" `ž`\`f`i` b`X`Y`f`h`V`]Y`h`Y`b`" `6`Y`g`c`b`X`Y`f`g`U`b`g`W`k`U`i` `]W`k`g`]b`X`X`]Y`
`Y`V`U`Z`h`Y`b`8`U`f`g`h`Y`" `i` b`[Y`b`j` c`b` : Y`g`h`Y`b`i` b`X`H`f`U`X`]h`]c`b`Y`b`ž`X`]Y`V`]g`
\`Y`i` h`Y`[Y`d`Z`Y`[`h`k` Y`f`X`Y`b`"

Ni`g`Ä`h`n`]W`k`V`]Y`h`Y`h`7`c`d`d`Y`b`V`i`f`[`Y`]b`Y`F`Y`]\`Y`j`c`b` `]\`]g`h`c`f`]g`W`k`Y`b`
J`Y`f`U`b`g`h`U`h`i` b`[Y`b`ž`X`]Y`X`U`g`f`Y`]W`k`Y`_`i` `h`i` f`Y`" `Y`9`f`V`Y`X`Y`f`F`Y`[]c`b`
n`Y`Y`V`f`]Y`f`Y`b`" `K` Ä`\`f`Y`b`X`X`Y`g`[U`b`n`Y`b` `ž`\`f`Y`g`Z`]b`X`Y`b`j` Y`f`g`W`k`]Y`X`Y`b`Y`
 : Y`g`h`Y`g`h`U`h`ž`X`U`f`i` b`h`Y`f`X`U`g`@`U`b`X`Y`g`Z`Y`g`h`X`Y`f`C`X`Y`b`V`i`f`[Y`f`
<`Y`]a` U`h`V`i` b`X`Y`g`ž`X`U`g`a`]h`h`f`U`X`]h`]c`b`Y`" `Y`b`H`f`U`W`k`h`Y`b`ž`
<`U`b`X`k` Y`f`_`g`_`i` b`g`h`i` b`X`Y`f`Y`g`Y`b`Y`b`f`Y`[]c`b`U`Y`b`G`d`Y`n`]U`]h`Ä`h`Y`b`
U`i` Z`k`U`f`h`Y`h`G`c`W`k`Y`J`Y`f`U`b`g`h`U`h`i` b`[Y`b`g`]b`X`b`]W`k`h`b`i`f`i` b`h`Y`f`U`h`g`U`a` ž`
g`c`b`X`Y`f`b`V`]Y`h`Y`b`U`i` W`k`Y`]b`Y`b`Y`]b`n`[U`f`h`[Y`b`9`]b`V`]W`_`]b`X`]Y`
`Y`V`Y`b`X`][Y`H`f`U`X`]h`]c`b`X`Y`f`F`Y`[]c`b`"

5`h`f`U`_`h`]c`b`	6`Y`g`W`k`f`Y`]V`i`b`[6`Y`g`c`b`X`Y`f`Y`]h`Y`b`
C`X`Y`b`V`i`f`[]g`W`k`Y`g` @`U`b`X`g`W`k`U`Z`h`g`a`i`g`Y`i`a`	:`f`Y`]W`k`h`a`i`g`Y`i`a`a`]h` \`]g`h`c`f`]g`W`k`Y`b` ; Y`V`Ä`i`X`Y`b`	K`Y`W`k`g`Y`b`X`Y` 5`i`g`g`h`Y`" `i`b`[Y`b`
G`h`!`ž`\`U`b`b`Y`g`!`?`]f`W`k`Y`	?`]f`W`k`Y`U`i`g`X`Y`a` `%"`&`" ž`\`f`i`b`X`Y`f`h`	6`Y`Y`]b`X`f`i`W`_`Y`b`X`Y`f` 6`]W`_`j`c`a` `?`]f`W`k`h`i`f`a`
<`Y`]a`U`h`U`i`g`	<`Y`]a`U`h`a`i`g`Y`i`a`n`i`f`	9`l`d`c`b`U`h`Y`U`i`g`%-`"

5`hfU_h]cb	6YgWfY]Vi b[6YgcbXYf\Y]hYb
	`c_U`Yb'; YgW]W hY	i bX`&\$"':\f\i bXYfh
5`hghUXh	7\Ufa UbhY \]ghcf]gWY; YVÄi XY i bX'; UggYb	: UWk Yf_\Äi gYf`XYg %* "#%+"':\f\i bXYfhg

K Ybb`G]Y`Xi fW`X]Y`GhfU»Yb`7`cddYbVi f[g`gW`YbXYfbž`k YfXYb
G]Y`a]h`YXYa`GWf]hh`XUg; YZ0`\\UVYbž`]b`Y]bY`UbXYfY`NY]h
Y]bni hUi W`Yb"8]Y`9]b\Y]a]gWYb`dZY[Yb`]\fY`HfUX]h]cbYb`i bX
j Yfa]hhY`b`XYb`6Ygi W`Yfb`ghc`n`XUg`K]ggYb`ØVYf`\fY`J`cfZU`fYb"
8]Y`GhUXh`V]YhYh`nU`fY]WY: Ø`fi b[Yb`Ubž`X]Y`j`cb`YfZU`fYbYb
; i]XYg[Y`Y]hYh`k YfXYbž`X]Y`a`bYb`gdUbbYbXY; YgW]W hYb`i bX
5bY`XchYb`ØVYf`X]Y`F Y[]cb`YfnÄ`Yb"

9[U`ž`cV`G]Y`g]W`Z0f`5fW]hY`_hi fž`?i bgh`cXYf`XUg`Ä`bX`]WY`@YVYb
]bhYfYgg]YfYbž`X]Y`\]ghcf]gWYb`<][\`][\hg`j`cb`7`cddYbVi f[`g]bX
Y]b`YW`hYg`9f`YVb]g" `D`UbYb`G]Y`[YbØ[YbX`NY]h`Y]bž`i`a`YXYg
8YhU]`ni`YbhXYW`Yb`i bX`X]Y`h]YZ`J`YfVi bXYb\Y]h`XYf`GhUXh`a]h
]\fYf'; YgW]W hY`ni`gdØfYb"

? i `]bUf]gWY; YbØggY. `@c_U`Y`GdYn]U`]hÄhYb
i bX; Y\Y]a h]ddg

7`cddYbVi f[ž]a`<YfnYb`XYg`gW`ØbYb`B]YXYfgUW`gYb`[Y`Y[Ybž
V]YhYh`Y]bY: Ø`Y`j`cb`_i`]bUf]gWYb`<][\`][\hgž`X]Y`gck`c\
9]b\Y]a]gWY`U`g`Ui W`6Ygi W`Yf`VY[Y]ghYfb"8]Y`F Y[]cb`]gh
VY`_Ubbh`Z0f`\fY`Zf]gWYbž`fY[]cbU`Yb`DfcXi`_hY`i bX`hfUX]h]cbY`Yb
; Yf]W`hYž`X]Y`h]YZ]b`XYf`?i`hi`f`j`Yfk`i`fnY`h`g]bX" `J`cb`XYZh[Yb
GdY]gYb`V]g`ni`gØ»Yb`@YW`YfY]Yb`[]Vh`Yg`j]Y`ni`YbhXYW`Yb"

9]b`UVgc`i`hYg`A`i`gg]b`7`cddYbVi f[`]gh`XUg`6Øgi`a`!
K`i`bgW`Vf`ØhW`Yb"8]YgY`\Yfn`UZhYb`6f`ØhW`Yb`g]bX`a`]h
j`YfgW]YXYbYb`5`hYfbUh]j`Yb`[YZ0`h`j`cb`GW]b`_Yb`ØVYf`?`ÄgY`V]g
ni`Zf]gWYb; Ya`ØgYj`Uf]Uh]cbYb"»XYU`Z0f`Y]b`[Ya`Øh]W`Yg
: fØ`ghØW`_cXYf`Y]bYb`GbUW`_Z0f`nk]gWYbXi fW`K`Ybb`G]Y`Ui`Z
XYf`Gi`W`Y`bUW`Y]bYf`j`c`k`Yfh[Yb`A`U`\nY]h`g]bXž`dfcV]YfYb`G]Y
XYb`C`XYbVi f[Yf; fi b`_c`a`]h`D]b`_Y`ž`Y]bY`hfUX]h]cbY`Y
b]YXYfgÄW`g]gWY`GdY]gYž`X]Y`VYgcbXYfg]b`XYb`K]bhYfa`cbUhYb

VY`jYVh]gh"8]Y?ca V]bUh]cb`Ui g`XYZh][Yb`K ØfghYb`i bX`XYb
 [Ygi bXYb`6`ÀhYfb`XYg; fØb_c`g`a UW`h`X]YgYg; Yf]W`h`ni`Y]bYa
 k U`fYb; Ybi gg"

Æ`7`cddYbVi f[[]Vh`Yg`Ui W`X]j YfgY`F`YghUi fUbhg`i bX`7UZ`gž`X]Y
 fY[]cbU`Y`GdY]gYb`UbV]YhYb"9]b][Y`VY`Y]VhY`C`dh]cbYb`g]bX.

- F`YghUi fUbh`Ni a`5`hYb`Nc`\\`Ui g` `VY`_`Ubbh`ZØf`gY]bY
 \`Yfn`U`ZhYb`b]YXYfg`À`W`g]gW`Yb; Yf]W`h`Y`i bX`Y]bYf
 Y]b`UXYbXYb`5ha`cgd`À`fY"
- 7UZ`A`Ua` `A`Uf`_`h` `]XYU` `ZØf`Y]bY`?`UZZYdUi gY`a`]h
 \`Ui g[Ya` UW`h`Yb`Hc`fhYb`i bX`?`i`W`Yb"
- @UbX`\\`Ui g`7`c`f`b`Y`Y` `V]YhYh`gU]gcbU`Y`i bX`fY[]cbU`Y
 ?`Ø`W`Y`]b`Y]bYa` `fi`gh]_`U`Yb`5a`V]Yb`hY"

9]b`k`Y]hYfYf; Y`\\`Y]a`h]dd`]gh`XYf`7`c`dd`Yb`Vi`f[`Yf
 K`c`W`Y`ba`Uf`_`hž`XYf`^`XYb`8`c`bb`YfghU[`ghU`hž]b`XYh`<`Yf`_`Ubb
 a`Ub`b]W`h`bi`f`Zf]gW`Y`DfcXi`_`hYž`k`]Y`C`Vgh`i`bX; Ya`Ø`gYž`X]fY`_`h
 j`cb`XYb`9`fnYi`[`Yfb`_`Ui`ZYbž`gcbXYfb`Ui`W`_`UbXYfY`@`Y`W`_`YfY]Yb`k`]Y
 \`UbX`k`Yf`_]W`_`Yf[`YghY`hY`?`À`gYž`K`i`fghk`UfYb`i`bX`fY[]cbU`Yg`6`fch
 Yb`hXYW`_`Yb"8`Yf`A`Uf`_`h]gh`Ui`W`_`Y]b`[`fc»`Ufh][`Yf`C`fhž`i`a`X]Y
 \`Yfn`]W`Y`5`ha`cgd`À`fY`XYf`GhUX`h`ni`Yf`YVYb`i`bX`c`_`U`Y
 GdYn]U`]h`hYb`ni`d`fcV]YfYb"

6YgcbXYf\Y]h

6YgW`fY]Vi`b[

6Øgi`a`!`K`i`bgW`VfØ`hW`Yb	<`Yfn`U`ZhY`6`fØ`hW`Yb`a`]h j`YfgW`]YXYbYb`:`Ø`i`b[`Ybž`]XYU` ZØf`^`XYb`5b`Ugg"
C`XYbVi`f[`Yf;`fØb_c`\\`	HfUX]h]cbY`Y`Yg;`Yf]W`h`a`]h D]b`_`Y`ž`VYgcbXYfg]a`K`]b`hYf gYfj`]Yfh"
@cWU`:`Ufa`Yfg`A`Uf`_`Yh	9]b`C`fh`ZØf`Zf]gW`Y`ž`c`_`U`Y DfcXi`_`hY`i`bX`fY[]cbU`Y GdYn]U`]h`hYb"

K`Ybb`G]Y`gØ»`Y`5`hYfbUh]j`Yb`VYj`c`fni`[`Ybž`gc`hYb`G]Y`i`bVYX]b[`h
X]Y`?`Ø`W`_`Y]b`c`XYf`X]Y`Ghi`hYb`_`Yf`Y`d`fcV]YfYbž`X]Y]b`j`]Y`Yb
6`À`W`_`YfY]Yb`XYf`GhUX`h`Ub[`YV`chYb`k`YfXYb"8]YgY`_`Y]bYbž`gØ»`Yb

<YZ[YVÄW_ghØW_Y j Yfk UbXY`b`YXYb`GbUW_]b`Y]b` : Ygh"9]b
k Y]hYfYg`<][\`][\h]gh`XYf`GwX k Ufnk Ä`XYf`?]fgwX hc fhYž`X]Y
Xi fW`]\fY`?ca V]bUh]cb`Ui g`GwX`c`_c`UXYž`?]fgwX Yb`i bX`GU\bY`ni
XYb` : Uj cf]hYb`j]Y`Yf`B UgwX`_UhnYb`[Y\Öfh"

8]Y` ; Ughfcbca]YgnYbY`]b`7`cddYbVi f[``Y[h[fc» Yb`K Yfh`Ui Z
BUwX`U`h][_Y]h`i bX`FY[]cbU`]hÄh"J]Y`Y`FYghUi fUbhg`j Yfk YbXYb
bi f`fY[]cbU`Y`Ni hUhYbž`i a`X]Y`E`i U`]hÄh`i bX` : f]gWXY`]\fYf`GdY]gYb
ni`[Yk Ä`f`Y]ghYb"8 Ug`VYXYi hYhž`XUgg`G]Y`b]W`h`bi f`_Ögh]W`Yg
9ggYb`[Yb]Y» Ybž`gcbXYfb`Ui W`X]Y`c`_U`Y`K]fhgW`UZhi bhYfghØhnYb
i bX`Y]b`GhØW`_XYf`b]YXYfgÄW`g]gW`Yb`?i`hi`f`Yf`YVYb`_ÖbbYb"

9]b`VYgcbXYfYg`9f`YVb]g`]gh`Y]b`5VYbXYggYb`]b`Y]bYa`XYf`
\]ghcf]gW`Yb` ; Ugh`Äi`gYf`XYf`GhUXhž`]b`XYbYb`hfUX]h]cbY`Y
FYnYdhY`Ui g`Ub[]Yf[Ub[YbYb`NY]hYb`gYfj]Yfh`k YfXYb" <]Yf
\UVYb`X]Y` ; ÄghY`X]Y`A Ö[`]W`_Y]hž`]b`Y]bY`UbXYfY`NY]h
Y]bni hUi W`Yb`i bX`X]Y`5fca Yb`j Yf[Ub[YbYf`9dcW`Yb`ni`Yf`YVYb
`Y]b`k U\`fYg` : Ygh`ZØf` : Y]bgW`a`YW`Yf`

Ni`gUa`a`YbZUggYbX`Äggh`g]W`gU[Ybž`XUgg`7`cddYbVi f[`Y]bY
J]Y`nU`\`Ub`_i`]bUf]gW`Yb` ; YbØggYb`V]YhYhž`X]Y`Yg`k Yfh`g]bXž
YbhXYW`h`ni`k YfXYb"J cb`fY[]cbU`Yb`GdYn]U`]hÄhYb`ØVYf
hfUX]h]cbY`Y`GØ» gdY]gYb`V]g`\]b`ni`j YfghYW`hYb` ; Y\Y]a`h]ddg`[]Vh
Yg`\]Yf`ZØf`YXYb`Yhk Ug`D`UbYb`G]Y`ÄfY`FY]gY`i bX`hUi W`Yb`G]Y
Y]b`]b`X]Y`_Ögh]W`Y`K`Y`h`j`cb`7`cddYbVi f[`

8]Y`VYghYb` : fY]nY]hU`_h]j]hÄhYb`ZØf` ; fc» `i bX
?`Y]b

7`cddYbVi f[`V]YhYh`Y]bY`J]Y`nU`\`j`cb` : fY]nY]hU`_h]j]hÄhYbž`X]Y
gck`c`\`ZØf`X]Y`?`Y]bYb`U`g`Ui W`ZØf`X]Y` ; fc» Yb`i bhYf`i bg
[YY][bYh`g]bX"8]Y`GhUXh`i bX`\fY`i a`[YVi b[`g]bX`[Ygd]W`_h`a`]h
A Ö[`]W`_Y]hYbž`X]Y`BUh`i f`ni`[Yb]Y» Ybž`U`_h]j Y`Ghi bXYb`ni
j YfVf]b[Yb`i bX`i bj Yf[Ygg`]W`Y`9f`YVb]ggY`ni`gUa`a`Y`b" <]Yf`g]bX
Y]b][Y`XYf`VYghYb` : fY]nY]h`A Ö[`]W`_Y]hYbž`X]Y`G]Y`k Ä`fYbX`ÄfYg
6Ygi W`g]b`7`cddYbVi f[`b]W`h]j YfdUggYb`gc`hYb"

: Ua`j`]YbUi gZØ[Y`]a`A`i`gYi`a`gXcfZ

9]b'<][\][\ h'ZØf'X]Y' [UbnY': Ua]]Y']gh'XUg' A i gYi a gXcfZ
7`cddYbVi f["'<]Yf' _ØbbYb'6Ygi WYf'Y]bYb'9]bV`]W_`]b'XUg
'ÅbX`]WY'@YVYb'j Yf[Ub[YbYf' ð\ f\ i bXYfhY' [Yk]bbYb"'8]Y
Ui h\Ybh]gWYb'6Ui Yfb\ Åi gYfž'\]ghcf]gWYb'K Yf_ghÅhhYb' i bX
'YVYbX][Yb'<UbXk Yf_gj cfZØ\ fi b[Yb'j YfZØ\ fYb' ð b['i bX'5`h
XUni žX]Y'; YgW]W hY'\ Ui hbU\`ni 'Yf'YVYb"'?]bXYf' _ØbbYb'\]Yf
b]W h'bi f'j]Y''YfbYbž'gcbXYfb'Ui W'gY'Vgh'U_h]j 'k YfXYb"
6YgcbXYfg'VY']YVh'g]bX'X]Y'GW i `a ÅbbYf' i bX' ð b[YgY''Yb
Dfc[fUa a Yž'X]Y'gdYn]Y''ZØf'Øb[YfY'6Ygi WYf'[YghU'hYh'g]bX"

5_h]j 'ja ': fY]Yb. 'F UXZU\ fYb' i bX'K UbXYfb

8]Y']Xm`]gWY'@UbXgW UZh'fi bX' i a '7`cddYbVi f[']gh']XYU' _ZØf
F UXZU\ fYf' i bX'K UbXYfYf"'8]Y' GhUXh'j YfZØ[h'ØVYf'Y]b' [i h
Ui g[YVUi hYg'BYhm'Ub'F UXk Y[Yb' i bX'K UbXYfdZUXYbž'X]Y
Xi fW' a U'Yf]gWY'@UbXgW UZhYb'ZØ\ fYb"'9]b][Y'VY']YVhY'F ci hYb
g]bX.

- < UgY!9a g!F ci hY. '9]bY'gW'ØbY'GhfYW_Yž'X]Y'Xi fW
gUZh[Y'K]YgYb' i bX'X]W hY'K Å'XYf'ZØ\ fh"
- 8]Y' C`XYbVi f[Yf'A ccffci hY. '<]Yf' _ØbbYb'G]Y'X]Y
VYgcbXYfY': `cfU' i bX': Ui bU'XYg'A ccfYg'YbhXYW_Yb"
- K UbXYfk Y[' 6i bhY': Y`XYf ' .9]b'K Y[ž'XYf'VYgcbXYfg
]a 'GdÅhgca a Yf'a]h'XYf': UfVYbdfUW h'XYf'V`Ø\ YbXYb
' : Y`XYf'VYY]bXfi W_h"

GdU» 'ja ': fY]nY]hdUf_

: Øf'5XfYbU`]b' b_]Yg' i bX'5VYbhYi Yf' i gh][Y' []Vh'Yg'X]Y
A Ø[`]W_ _Y]hž'XYb': fY]nY]hdUf_ ' 9bhXYW_Yf'UbX' `ni 'VYgi WYbž
XYf'bi f'Y]bY'_i fnY'5i hcZU\fh'j cb'7`cddYbVi f['YbhZYfbh']gh"<]Yf
k UfhYb'Ui ZfY[YbXY': U\ f[YgW'ÅZhYž'Ui ZfY[YbXY'5hfu_h]cbYb' i bX
nU\`fY]WY'Gd]Y'VYfY]WY'Ui Z'X]Y' [UbnY': Ua]]Y"'Jcb
bYfj YbUi ZfY[VYbXYb'5W hYfVU\ bZU\ fhYb'V]g'\]b'ni ' [Ya Øh]WYb
? Ufi ggY''g']gh'ZØf'^XYb'; YgW'a UW_`Yhk Ug'XUVY]"J Yf[YggYb'G]Y
b]W hž'X]Y'j YfgW]YXYbYb' [Ughfcbca]gWYb'5b[YVchY'ja 'Duf_'ni
dfcV]YfYb'`X]Y'Dca a Yg' i bX'K UZZY`b'g]bX'gY\`f'VY']YVh'

H]YfVY[Y[bi b[Yb`]a `H]YfdUf_

9]b`k Y]hYfYg`<][\`][\h`Z0f`H]YfZfYi bXY`]gh`XYf`7`cddYbVi f[Yf
H]YfdUf_žk c`?]bXYf`i bX`9fk UWgYbY`ØVYf`" \$`j YfgW]YXYbY
H]YfUfhYb`Ui g`b`ÅWghYf`B`Å\Y`Yf`YVYb`_`ÖbbYb`"8Yf`DUf`_`gc f[h`Z0f
Y]bY`gd]Y`Yf]gWY`i bX`Y`ffY]WY`9fZU\fi b["Ni`XYb
<Ui dhUhfU_h]cbYb`[Y\ÖfYb.

- K `]`XY`H]YfY.` , VYf`&\$`5fhYb`j cb`\Y]a]gWYb`i bX
YI ch]gWYb`H]YfYb`"
- H]YfZ0hhYfi b[Yb.`5b`VYgh]a a hYb`HU[Yb`\UVYb
6Ygi WYf`X]Y`A Ö[`]W`_Y]hž`VY]: ØhhYfi b[Yb`ni ni gY\Yb`"
- 5VYb`hYi Yf!Gd]Y`d`Uhn.`9]b`gdYn]Y`Yf`6YfY]W`Z0f`?]bXYf
ni a`Gd]Y`Yb`i bX`?`YhhYfb`"

? i `hi fY`Y`5`_h]j]h`hYb`i bX`K`cf`_g`c`d`g

7`cddYbVi f[`]gh`b]W`h`bi f`Z0f`gY]bY`BUhi f`VY`_Ubbhž`gcbXYfb`Ui W
Z0f`XUg`_i`hi fY`Y`5b[YVch`"a`GhUXhnYbhfi a`Z]bXYb`fY[Y`a`A»][`i
? i fgY`i bX`K`cf`_g`c`d`g`ghUhhž`X]Y`g]W`Ub`U`Y`5`hYfg[fi ddYb
f]W`hYb`"8Uni`[Y\ÖfYb.

- ? i bgh!`i bX`H0dZYf`_i fgY.`@UggYb`G]Y`Δ`fYf`?`fYUh]j]h`h
ZfY]Yb`@Ui Z`"
- A i g]_!K`cf`_g`c`d`g.`9f`YfbYb`G]Y`Y]b`bghfi a`Ybh`cXYf
g]b[Yb`G]Y`]a`7`c`f`"
- ? cWYb`Z0f`?]Xg.`?]bXYf`YfbYb`\]Yf`gd]Y`Yf]gW`žk]Y
a`Ub`Y]bZUWY`i bX`Y`W`_YfY` ; Yf]W`hY`ni VYfY]hYh`"

9bhgdUbbi b[`Ua`6UXYgYY

: Øf`YbhgdUbbYbXY`HU[Y`_ÖbbYb`6Ygi WYf`ni`Y]bYa`XYf
6UXYgYYb`]b`XYf`b`Å\YfYb`I a [YVi b[`ZU\fyb`"8Yf`6UXYgYY
A`ccfVUX`V]YhYh`b]W`h`bi f`X]Y`A Ö[`]W`_Y]h`ni a`GWk`]a`a`Ybž
gcbXYfb`Ui W`ni`j`YfgW]YXYbYb` : fY]nY]hU`_h]j]h`hYb`k]Y
J`c`YmVU`ž` :]gWYb`cXYf`Y]bZUW`bi f`F`Y`UI`Yb`Ua`GhfUbX`"<]Yf
_ÖbbYb` : Ua`]Y]Yb`Y]bYb`[YgUa`hYb`HU[`j`YfVf]b[Ybž`c`b`Y`g]W
`Ub[k`Y]`Yb`ni`a`ØggYb`"

7`cddYbVi f[`V]YhYh'a]h'gY]bYb`UVk YW`g`i b[gfY]W`Yb
: fY]nY]hU_hj]h`hYb`ZØf`YXYb`Yhk Ug" `9[U`ž`cV`G]Y`Ui Z`XYf`Gi W`Y
bUW`9f`c`i b[ž`5VYbYi Yf`cXYf`i: fY]nY]hgdU» `g]bXž`X]Y`W`Ufa UbhY
GhUXh`k]fX`G]Y`i bX`≠fY`i: Ua `]Y`a]h`cZYbYb`5fa Yb`Ya dZUb[Yb"

J YfUbghU`hi b[Yb`i bX`i: YghY. `? i `hi f` \ Ui hbU\` Yf`YVYb

7`cddYbVi f[ž`a]h'gY]bYf`fY]W`Yb`i; YgW`]W`hY`i bX`W`Ufa UbhYb
5ha cgd`ĀfYž`V]YhYh`XUg`[Ubny`≠\f`ØVYf`Y]bY`J]Y`nU\`j`cb
J YfUbghU`hi b[Yb`i bX`i: YghYbž`X]Y`X]Y`c`_U`Y`?i `hi f`nY`YVf]YfYb"
8]YgY`9j Ybhg`g]bX`b]W`h`bi f`Y]b`i: Ygh`ZØf`X]Y`G]bbYž`gbXYfb`Ui W`
Y]bY`[fc» Ufh][Y`A Ò[`]W`_Y]hž`X]Y`i; Ya Y]bgW`UZh`ni `Yf`YVYb`i bX`
X]Y` \Yfn`]W`Y`i; UghZfYi bXgW`UZh`XYf`6Yk c`bYf`_YbbYbni `YfbYb"

≠XYg`≠\f`n]Y`h`XUg`7`cddYbVi f[Yf`GhUXhZYgh`9]b`Y]a]gW`Y
i bX`Hci f]ghYb`[`Y]W`Yfa U» Yb`Ub" `8]YgYg`Vi bhY`i: Ygh`Z]bXYh
bcfa U`Yfk Y]gY`]a `gd`hYb`Gca a Yf`ghUhh`i bX`V]YhYh`Y]bY`J]Y`nU\`
j`cb`5_hj]]h`hYb`ZØf`U`Y`5`hYfg[fi ddYb" `J`cb`@] Y!A i g]_`ØVYf`
i bgh`UbXk Yf`]W`Y`Gh`bXY`V]g` \]b`ni ` _Øgh]W`Yb`fY[]cbU`Yb
GdYn]U`]h`hYb`i ` \]Yf`[]Vh`Yg`ZØf`YXYb`Yhk Ug" `8]Y`GhfU» Yb
j Yfk UbXY`b`g]W`]b`Y]b`i: Ygh[Y`AbXYž`i bX`X]Y`A YbgW`Yb`[Yb]Y» Yb
X]Y`ZYgh`]W`Y`Gh]a a i b["

9]b`k Y]hYfYg`<][\`][\`h]a `J YfUbghU`hi b[g`_U`YbXYf`]gh`XYf`
7`cddYbVi f[Yf`K`Y]\`bUW`hga Uf`_hž`XYf`]b`XYf`5Xj YbhgnY]h
ghUhh]bXYh" `8]YgYf`hfUX]h]cbY`Y`A Uf`_h`n]Y`h`6Ygi W`Yf`a]h'gY]bYb
ZYgh`]W`XY`_cf]YfhYb`Gh`bXYbž` \UbX[YZYfh][hYb`i; YgW`Yb`_Yb`i bX`
Ufca Uh]gW`Yb`@YW`YfY]Yb`Ub" `8]Y`gh]a a i b[gj`c`Y`6Y`Yi W`hi b[
i bX`X]Y`K`Y]\`bUW`hga i g]_`gcf[Yb`ZØf`Y]bY`nUi VYf`UZhY
5ha cgd`ĀfY" `9g`]gh`XYf`dYfZY`_hY`Cfhž`i a`i; YgW`Yb`_Y`ni ` _Ui ZYb
cXYf`Y]bZUW`i`bi f`Y]bYb`i; `Ø`k Y]b`ni ` [Yb]Y» Yb"

8]Y`7`cddYbVi f[Yf`?i bgh!`i bX`?i `hi fk`cW`Y`]gh`Y]b`k Y]hYfYg
VYa Yf`_Ybgk YfhYg`9fY][b]gž`VY]`XYa `c`_U`Y`?ØbghYfž`A i g]_Yf`i bX`
GW`Ui gd]Y`Yf`X]Y`J]Y`ZU`h`XYf`?i bghgnYbY`XYf`GhUXh`d`f`ĀgYbh]YfYb"
K`cf`_g`cdgž`5i gghY`i b[Yb`i bX`5i ZØ`fi b[Yb`Z]bXYb`Ub
j YfgW`]YXYbYb`CfhYb`ghUhh`i bX`V]YhYb`Y]bY`D`UhhZcfa `ZØf`

hU`Ybh]YfhY`'bX]j]Xi Ybž'\fY`5fVY]hYb`ni`nY][Yb"8]YgY`K`cWXY`]gh
 Y]bY`\Yfj`c ffU[YbXY` ; Y`Y[Yb\Y]h`ZØf`U`Yž`X]Y`g]W`ZØf`?i`bghi`bX`
 ?i`hi`f`]bhYfYgg]YfYb"

: Øf`A`i`g]_`]YV\UVYf`V]YhYh`XUg`7`c`ddYbVi`f[Yf`'U`nnZYgh]j`U`
 Y]bY`Y]bn][Ufh][Y` ; Y`Y[Yb\Y]hž`k`Y`h`_`UggY`'U`nnYf`"j`Y`ni`Yf`YVYb`"
 8]YgYg`9]Yb`h`n]Y`\`h`b]W`h`b`i`f`c`_`U`Y`HU`Yb`h`Y`Ub`ž`g`c`b`X`Y`f`b`U`i`W`
]b`h`Y`f`b`U`h]c`b`U`Y`?Ø`b`g`h`Y`f`ž`X]Y`]a`'a`U`Y`f]g`W`Y`b`G`Y`h`h]b[`X`Y`f`G`h`U`X`h`
 U`i`Z`h`f`Y`h`Y`b`"8]Y`Y`b`h`g`d`U`b`b`h`Y`'5`h`a`c`g`d`Å`f`Y`i`b`X`X]Y`A`Ø[`]W`X`_`Y]hž`a`]h`
 U`b`X`Y`f`Y`b`'A`i`g]_`]YV\UVYf`b`]bg` ; Y`g`d`f`Å`W`'ni`'_`c`a`a`Y`b`ž`a`U`W`Y`b`
 X]Y`g`Y`g` ; Y`g`h]j`U`'ni`'Y]b`Y`a`'<][\`][\`h`X`Y`g`'U`f`Y`g"

9]b`k`Y]hYfYg`9]Yb`hž`XUg`G]Y`b]W`h`j`Y`f`d`U`g`g`Y`b`'g`c`h`Y`b`ž`]g`h`X`Y`f`
 7`c`ddYbVi`f[Yf`'C`_`h`c`V`Y`f`Z`Y`g`hž`k`c`X]Y`V`U`m`Y`f]g`W`Y`?i`hi`f`]b`
 B`c`f`X`X`Y`i`h`g`W`'U`b`X`'Y`V`Y`b`X][`k`]f`X`"<]Yf`_`Ø`b`Y`b`'G]Y`h`f`U`X]h]c`b`Y`Y`
 X`Y`i`h`g`W`Y` ; Y`f]W`h`Y`ž`@]Y`!`A`i`g]_`i`b`X`X]Y`V`Y`f`Ø`a`h`Y`b`'6]Y`f`Y`
 [Yb]Y`»`Yb`"8]Y`G`h]a`a`i`b[`]g`h`i`b`V`Y`g`W`f`Y]V`]W`X`ž`i`b`X`X]Y`
 9]b`Y`]a`]g`W`Y`b`V`Y[fØ`»`Y`b`X]Y` ; Å`g`h`Y`'a`]h`i`c`Z`Y`b`Y`b`'5`f`a`Y`b`ž`i`a`
 [Y`a`Y]b`g`U`a`'ni`'Z]Y`f`b"

<]Yf`]g`h`Y]b`Y` , V`Y`f`g]W`h`Ø`V`Y`f`Y]b][Y`X`Y`f`k`]W`h][g`h`Y`b`
 J`Y`f`U`b`g`h`U`'h`i`b[Y`b`]b`7`c`ddYbVi`f[.

J`Y`f`U`b`g`h`U`'h`i`b[8`U`h`i`a`	C`f`h`
7`c`ddYbVi`f[Yf` G`h`U`X`h`Z`Y`g`h`	5`i` [`i`g`h`f`B`U`h`i`a` j`U`f]]Y`f`h`k`	G`h`U`X`h`n`Y`b`h`f`i`a`
7`c`ddYbVi`f[Yf` K`Y]\`b`U`W`h`g`a`U`f`_`h`	8`Y`n`Y`a`V`Y`f`'f`p`" 5`X`j`Y`b`h`k`	A`U`f`_`h`d`'U`h`n`
7`c`ddYbVi`f[Yf` ?i`b`g`h`'i`b`X` ?i`hi`fk`c`W`Y`	:`f`Ø`\`U`\`f`'f`B`U`h`i`a` j`U`f]]Y`f`h`k`	G`h`U`X`h`k`Y]h`
7`c`ddYbVi`f[Yf` U`nnZYgh]j`U`	š`]'f`B`U`h`i`a`'j`U`f]]Y`f`h`k`	G`h`U`X`h`n`Y`b`h`f`i`a`
7`c`ddYbVi`f[Yf` C`_`h`c`V`Y`f`Z`Y`g`h`	C`_`h`c`V`Y`f`'f`B`U`h`i`a` j`U`f]]Y`f`h`k`	G`h`U`X`h`n`Y`b`h`f`i`a`

: Øf`X]Y`Y`b][Ybž`X]Y`g]W`X`Ø`V`Y`f`X]Y`b`Y`i`Y`g`h`Y`b`J`Y`f`U`b`g`h`U`'h`i`b[Y`b`i`b`X`
 : Y`g`h]W`X`_`Y]h`Y`b`U`i`Z`X`Y`a`'@`U`i`Z`Y`b`X`Y`b`\`U`h`Y`b`'a`Ø`W`h`Y`b`ž`Y`a`d`Z]Y`\`h`Y`g`

g]Włż'X]Y'K YVg]hY'XYf'GhUXh'7`cddYbVi f['ni 'VYgi WłYb" '<]Yf
Z]bXYb'G]Y'U_hi Y''Y' ðZcfa Uh]cbYbž'HYfa]bY'i bX'a Y\ f'8YhU]`g'ni
XYb'VY[Y\ fhYghYb'9j Ybhg'XYf'FY[]cb. '7`cddYbVi f['CZZ]n]Y''Y
K YVgY]hY"

9[U'ž'cV'G]Y'Y]b': U]V'Y'ZØf'A i g]_ž'?i bgh'cXYf'_i`']bUf]gWłY
?Øgh]Wł_Y]hYb'\UVYbž'7`cddYbVi f['\Uh'ZØf'YXYb'Yhk Ug'ni
V]YhYb"'8]Y'J YfUbgH'hi b[Yb'i bX': YghY'XYf'GhUXh'g]bX'Y]b
k i bXYfVUfYf'K Y[ž'i a`']b'X]Y'`c_U'Y'?i`'hi f'Y]bni hUi WłYb'i bX'X]Y
\Yfn`]WłY; Ya Y]bgWłUZh'ni 'Yf'YVYbž'X]Y'7`cddYbVi f['gc
VYgcbXYfg'a UWłh"' ðf'5i ZYbh'U'h'k]fX'g]WłYf`]Wł'i bj Yf[Ygg`]Wł`

B Uhi fgWł i hn[YV]YhY'i bX'Ci hXccf!5VYbhYi Yf
]b'7`cddYbVi f[

ð'XYf'FY[]cb'7`cddYbVi f['[']Vh'Yg'Y]bY'J]Y'nU\`j cb
B Uhi fgWł i hn[YV]YhYbž'X]Y'b]Wł'hibi f'X]Y'VYY]bXfi W_YbXY': `cfU
i bX': Ui bU'VY\YfVYf[Ybž'gcbXYfb'Ui Wł'jXYU'Y'A Ø[`]Wł_Y]hYb'ZØf
Ci hXccf!5_hj]]h'AhYb'V]YhYb"'8]Y'?ca V]bUh]cb'Ui g'i bVYfØ\fhYf
B Uhi f'i bX'Y]bYa 'fY]Wł\U'h][Yb': fY]nY]hUb[YVch'a UWłh
7`cddYbVi f['ni 'Y]bYa 'dYfZY_hYb'N]Y'ZØf'B Uhi f']YV\UVYf'i bX
5VYbhYi Yf'i gh][Y"

9]b'VYgcbXYfg'VYa Yf_Ybgk YfhYg'B Uhi fgWł i hn[YV]Yh'gh'XUg
A cc f[YV]Yh'j cb'7`cddYbVi f["'8]YgY'Y]bn][Ufh][Yb'@UbXgWłUZhYb
g]bX'@VYb'gfUi a`'ZØf'nU\`fY]WłY'VYXfc\hY'5fhYb'i bX'V]YhYb
6Ygi WłYfb'X]Y'A Ø[`]Wł_Y]hž'X]Y'ZUgn]b]YfYbXYb'8YhU]`g'XYf
A cc f'UbXgWłUZh'ni 'YbhXYW_Yb"'8]Y'K UbXYf!'i bX'FUXk Y[Y'g]bX'gc
Ub[Y'Y[hž'XUgg'G]Y'X]YgYf'Y]bn][Ufh][Yb'I a [YVi b['[' Ubn'bU\
_ca a Yb'_ØbbYb"

<]Yf'g]bX'Y]b][Y'XYf'<][\`][\hg'XYg'A cc f[YV]Yhg.

- 6YfVYf]hnY'fłYfVYf]g'j i`'[Uf]gŁ. '9]bY'gWł ØbY'DZUb'nYž
X]Y'j b'XYf'FY[]cb'k ÀWłgh'i bX'Y]bY'k]Włh][Y
BU\fi b[gei Y''Y'ZØf'j]Y'Y'H]YfUfhYb'V]YhYh"
- B]gh_ÀghYb. 'a`'A cc f[YV]Yh'g]bX'nU\`fY]WłY'B]gh_ÀghYb
Ui Z[Y\Àb[hž'i a`'Y]hj YffØW_hY'J Ø[Y'k]Y'XYb'; fØbgdYWłh

ni`gW\ØhnYb"

- @Y\fdZUXY. `9bhXYW_Yb`G]Y`Xi fW`]bhYFU_hj] Y`@Y\fdZUXY
a Y\`f`ØVYf`X]Y`A ccf`UbXgW UZh`i bX`XYfYb`6]cX]j Yfg]h`h"

9]b`k Y]hYfYg`VYY]bXfi W_YbXYg`N]Y`ZØf`BUhi f`]YV\UVYf`]gh`XYf`
BUhi fdUf`_K]`XYg\Ui gYf`; YYghž`XYf`g]W`bi f`Y]bY`_i fnY` : U\fh] cb
7`cddYbVi f[`YbhZYfbh`VYZ]bXYh`A]h`gY]bYf`A]gW`i b[`Ui g
K `À`XYfbž`K]YgYb`i bX`gUbZhYb`<Ø[Y`b`V]YhYh`Yf`Y]b
\Yf] cffU[YbXYg`HYffU]b`ni a`K UbXYfbž`F UXZU\fyb`i bX`F Y]hYb`"
8]Y`[i`h`a Uf_]YfhYb`K Y[Y`gc f[Yb`XUZØfž`XUgg`G]Y`X]Y` ; Y[YbX
g]W`Yf`Yf`_i bXYb`_ØbbYbž`k `À`fYbX`X]Y`UVk YW`g`i b[gfY]W`Y
@UbXgW UZh`gh`h`bX][`bYi Y`DYfgdY_hj] Yb`V]YhYh`"

8]Y`gW`ØbghYb`K UbXYfk Y[Y`]a`BUhi fdUf`_i a`ZUggYb.

K UbXYfk Y[@Ab[Y`f`_a`Ł	GW`k]Yf][`_Y]hg[fUX
DUXXY`!`i bX K UbXYfk Y[,	A]hY`
; YYghk Y[%&	9]b ZUW`Y
À[Yfk Y[)	GW`bY`YfY/`@Y]W`hY

: Øf`5VYbhYi fYfž`X]Y`Y]bY`U_hj] YfY`9fZU\fi b[`gi W`Ybž`[]Vh`Yg`X]Y
A Ø[`]W`_Y]h`XYg`?U`U_ZU\fybg`Ui Z`XYb`fi \][Yb` ; Yk `ÀggYfb`fi bX
i a`7`cddYbVi f[" `a` : fØ`_b[`i bX`Gca a Yf`V]YhYb`_c`_U`Y
5bV]YhYf`?U`U`_i fgY`i bX`[YZØ\fhY`Hci fYb`Ubž`VY]`XYbYb`G]Y`X]Y
a U`Yf]gW`Y`I a [YVi b[`j ca`K UggYf`Ui g`[Yb]Y»Yb`_ØbbYb`"
GhY`Yb`G]Y`g]W`j cfž`k]Y`G]Y`gUbZh`ØVYf`XYb` : `i gg[`Y]hYbž`
k `À`fYbX`G]Y`X]Y`Fi \Y`XYf`BUhi f`i a`g]W` \Yfi a`gdØfYb`"

Ni XYa` []Vh`Yg`nU\`fY]W`Y` : U\ffUXfci hYbž`X]Y`Xi fW`X]Y
]Xm`]gW`Yb`8ØfZYf`i bX`a U`Yf]gW`Yb`@UbXgW UZhYb`ZØ\fyb`"8]Y
I a [YVi b[`i a`7`cddYbVi f[`]gh`ZUW`ž`k Ug`g]Y`ni `Y]bYa
[fc»Ufh][Yb`C`fh`ZØf`F UXZU\fyf`U`Yf`B]j YUi g`a UW`h`9]b][Y
VY`]YVhY`FUXk Y[Y`]b`XYf`F Y[]cb`g]bX.

- F UXk Y[`Ybh`Ub[`XYf`<i bhY. ; Yb]Y»Yb`G]Y`X]Y
I ZYf`UbXgW UZh`i bX`X]Y`W`Ufa UbhYb`8ØfZYf`"
- K U`Xfci hY. : U\fyb`G]Y`Xi fW`XYb`K]`XYg\Ui gYf`; YYgh

i bX`YbhXYW_Yb`G]Y`X]Y`X]W`hYb`K`A`XYf"

- GWk]a a YbXY`K`]YgYb.`9]b`Y]bn][Ufh][Yf`C fhž`XYf`XUg
F UXZU\fyb`a`]h`Y]bYa` `UhYa` VYfUi` VYbXYb`6`]W`_Ui` ZX]Y
BUhi`f`_ca` V]b]Yfh"

5V[YgY\Yb`j`cb`XYb`K` UggYf!`i`bX`:`U\ffUXU_h]j`]h`hYb`k`YfXYb
C`i`hXccf!9bh`i`g]UghYb`Ui`W`a`]h`J`c[Y`VYcVUW`hi`b[`VY`c`\bh`"8]Y
j`YfgW`]YXYbYb`BUhi`fgW`i`hn[YV]YhY`]b`i`bX`i`a` `7`cddYbVi`f[`g]bX
<Y]a`Uh]j`]Y`Yf`J`c[Y`UfhYbž`X]Y`VY[Y]ghYfhY`C`fb]h`c`c[Yb
Ubn]Y\Yb`"9]b][Y`XYf`VYghYb`C`fhY`ni`f`J`c[Y`VYcVUW`hi`b[
i`a`ZUggYb.

GhUbXcfh

6YcVUW`hVUfY`5fhYb

8Ug`A`ccf[YV]Yh	K`UW`hY`ž`?`fUb]W`
K`]`XYg\Ui`gYf`:`YYgh	:`Y`X`Y`f`W`Y`ž`F`cha`]`Ub
5\`c`fb`Yf`8`0`bb	I` \`i`ž`K`U`X`g`W`b`Y`d`ZY

9[U`ž`c`V`G]Y`:`fYi`XY`Ua` `K` UbXYfbž`F`UXZU\fybž`?`U`U`_ZU\fyb`c`XYf
Y]bZUW`bi`f`9bhgdUbbYb`]b`XYf`BUhi`f`\UVYbž`7`cddYbVi`f[`V]YhYh
Z0f`YXYb`Yhk`Ug`"8]Y`i`bVYf0\fhY`BUhi`f`i`bX`XUg`gW`0`hnYb`gk`YfhY
9fVY`XYf`F`Y[]cb`UXYb`XUni`Y]bž`X]Y`5i` »Ybk`Y`h`ni`Yf`_i`bXYb`i`bX
XUg`6YghY`Ui`g`XYb`C`i`hXccf!5VYbhYi`Yfb`ni`a`UW`Yb`"@UggYb`G]Y
g]W`j`cb`XYf`J`]Y`ZU`h`XYf`@UbXgW`UZ`hYb`j`YfnUi`VYfb`i`bX`Yf`YVYb
G]Y`X]Y`BUhi`f`]b`]\fyf`i`fgdf0b[`]W`ghYb`:`cfa` "

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`Y]bY!fY]gY`XY