

8 Yi hgW\ Y 'fY]gYb 'hfc hn' =b Z`Uh]c b. 'GdUfYb
ZØf`XYb`Gca a Yfi f`Ui V°

8]Y`5857`Hci f]ga i gghi X]Y`&\$&) `Ybh\Ø`hž`k]Y`8Yi hgW\ Y
hfc hn' [Ygh]Y [YbYf`?cghYb`l f`Ui Vgd`ÀbY`fYU`g]YfYb`i bX`]\fY
F Y]gYk ØbgW\ Y`UbdUggYb"



8 Yi hgW\ `UbX`!`8Yi hgW\ Y`l f`Ui VYf`nY][Yb`g]W\`i bVYY]bXfi W_h
j cb`ghY][YbXYb`@YVYbg\U`hi b [g!`i bX`F Y]gY`cghYb`i bX`gYhnYb
U`Yg`XUfUbž`]\fY`Gca a Yfi f`Ui Vgd`ÀbY`ni `j Yfk]f`_]W\ Yb`"9]bY
U`hi Y`Y`5bU`mgY`j cb`5``]Ubn`DUfhbYfg`**V Y f]W\ hY hY**ž`XUgg`hfc hn`XYf
Z]bUbn]Y`Yb`<YfUi gZc fXYfi b [Yb`X]Y`F Y]gYk ØbgW\ Y`i bX
![Yk c\b\Y]hYb`XYf`8Yi hgW\ Yb`k Y]hYf\]b`ghUV]`g]bX`"l a `]\fY

I f`Ui Vgn]Y`Y`ni `YffY]WXYbžg]bX`j]Y`Y`VYfY]hž`Ub`UbXYfYb`GhY`Yb
]a`5`hU[`ni`gdUfYbž]bgVYgcbXYfY`VY]`FYghUi fUbhVYgi WXYb"

9]b`i`a`ZUggYbXYfYf`6`]W`Ui`ZXUg`FY]gYj`Yf`U`hYb`XYf`8Yi`hgWXYb
Yf`Ui`Vh`X]Y`5857`Hci`f]ga`i`gghi`X]Y`&\$&)`ž`X]Y`Ui`ZY]bYf`6YZFU[`i`b[
j`cb`ØVYf`)`\$\$`DYfgcbYb`]a`8YnYa`VYf`&\$&(`VYfi`h`8]YgY
Ghi`X]Y`nY][`h`g][`b]Z]_UbhY`J`Yf`ÅbXYfi`b[`Yb`]a`FY]gYj`Yf`U`hYb`Ui`Ž
X]Y`ni`f`GhUV]`]h`Åh`XYf`FY]gY`_i`hi`f`]b`8Yi`hgW`UbX`VY]hfU[`Yb`"Gc
[`UVYb`),`i`XYf`6YZFU[`hYb`Ubž]a`ž`f`&\$&(`I`f`Ui`VgfY]gYb`j`cb
a`]bXYghYbg`ZØbZHU[`Yb`ni`i`bhYfbY`a`Ybž`k`cVY]`ZØf`&\$&)`Y]b
ghUV]`Yf`5bhY]`Yfk`UfhYh`k`]fX"

F]g]b [`HfYbXg`]b`HfUj`Y`

6YgcbXYfg`Ui`ZÅ`][`]gh`XYf`5bgh]Y[`XYf`J]Y`i`f`Ui`VYf`ž`X]Y`ZØbZ
cXYf`a`Y`f`FY]gYb`dfc`ž`f`d`UbYb`"8]YgYf`5bhY]`gh]Y[`j`cb`i`Ui`Z
,`i`"9]b`k`Y]hYfYf`HfYbX`nY][`hž`XUgg`XYf`5bhY]`XYf`Yb][`Ybž`X]Y`]bg
5i`g`UbX`fY]gYbž`j`cb`*(`i`]a`ž`f`&\$&&`Ui`Z`-`i`]a`ž`f`&\$&(
ni`[`Ybca`a`Yb`U`hž`k`Å`fYbX`" `%i`XYf`FY]gYbXYb`]b`8Yi`hgW`UbX
V`Y]VYbž`k`Ug]a`J`Yf[`Y]W`ni`" `*`i`]b`&\$&&`Y]bYb`F`ØW`[`Ub[
XUfghY`h"

8Yi`hgW`UbX`V`Y]Vh`nk`Uf`Y]b`VY`]YVhYg`FY]gYn]Y`ž`YXcW`a`]h
Y]bYa`UVbY`a`YbXYb`Dfc`nYb`hgUhn`Ub`FY]gYbXYb`"8]Y`6i`W`i`b[
XYg`<`Ui`dhi`f`Ui`Vg`YfZc`[`h`ni`bY`a`YbX`]a`J`cfUi`gž`((`i`XYf
6YZFU[`hYb`[`UVYb`Ubž]`fYb`i`f`Ui`V`&\$&(`j`Yf`A`cbU`hY]a`J`cfUi`g
ni`Vi`WXYbž]a`J`Yf[`Y]W`ni`" `i`]b`&\$&&`"8]Y`Bi`hni`b[`XYg
:`i`[`nYi`[`g`nY][`h`YVYbZU`g`Y]bYb`5bgh]Y[`i`bX`k`]fX`ZØf`&\$&(`j`cb
`+`i`XYf`FY]gYbXYb`Yfk`UfhYhž`k`Å`fYbX`XUg`5i`hc`k`Y]hYf`]b`XUg
dcdi`ÅfghY`J`Yf`_`Y`fga`]hY`V`Y]Vh"

I`f`Ui`VgY]b`ghY`i`b[`Yb`i`bX`!`df`ÅZYfYb`nYb`

8UfØVYf`]\`bUi`g`VYf]W`hYb`X]Y`6YZFU[`hYb`j`cb`Y]bYf`Ni`bU`a`Y`Ub
DUi`gW`U`fY]gYbž`X]Y`" `&i`XYf`6i`W`i`b[`Yb`&\$&(`Ui`ga`UW`hYbž
k`Å`fYbX`ž`X]j`]Xi`U`fY]gYb`a`]h`*`+`i`k`Y]hYf`]b`X]Y`A`Y`f`Y]h
XUfghY`Yb`"Hfc`hn`XYf`Z]b`Ub`n]Y`Yb`i`bg]WXYf`Y]h[`YVYb`)`\$i`XYf
FY]gYbXYb`Ubž`ZØf`&\$&)`a`]h`Å`b`]WXYa`Z]b`Ub`n]Y`Yb`Gd]Yf`Ui`a`ni`

fYVXbYb" " b hYfYggUb hYfk Y]gY`_ÖbbhYb`YXcVX`' & i`Ui ZFY]gYb
j Yfn]VXhYb"

6Y]XYb? f]hYf]Yb`ZÖf`6i VXi b[Yb`ghY\Yb`i b_ca`d`]n]YfhY`5b!`i bX
5VfY]gYb`Ub`YfghYf`GhY`Y`fH+(i`Łž[YZc`[`h]`cb`XYf`]bHU`hYb`BUhi`f`
f%, i`Ł`BUVX`U`h][`_Y]hi`bX`dc`]h]gVX`Y`GhUV`]hÅh`UVYb`VY]`XYf`
I`f`Ui`Vgd`Ubi`b[`k`Yb][`Yf`9]bZi`gg`9]b[`fc»Yf`HY]`XYf`6YZfU[`hYb`
+&i`g]Y\`h`Cj`Yfhci`f]ga`U`g`DfcV`Ya`ž`k`cVY]`*`%i`VYhcbYb`ž`XUgg
g]Y`VYhfc`ZYbY`I`f`Ui`Vgc`fhY`a`Y]XYb":`YfbYf`i`bhYfgh`Ø`hnYb`)`\$i`X]Y
9]bZÖ\`fi`b[`j`cb`Ni`[`Ub[`g[`YVØ\`fYb`ni`f`9bh`Ughi`b[`ghUf`_
ZfYe`i`Ybh]YfhYf`Hci`f]ghYbc`fhY"

Ni`gÅhn`]VX`]gh`Ui`ZZÅ``][`ž`XUgg`i`&(i`XYf`FY]gYbXYb`]fYb
<Ui`dhi`f`Ui`V`]b`:`Yf]Ybk`c\`bi`b[`Yb`]YfVf]b[`Yb`ž`k`Å\`fYbX`*`&i`g]VX
XYf`c`_`U`Yb`K`c\`bfUi`a`g]hi`Uh]cb`VYk`i`ggh`g]bX`ž`YXcVX`Ui`Z`Y]bYb
J`Yfn]VX`h]`Yfn]VX`hYb`a`ÖVX`hYb"8Yf`5857`Hci`f]ga`i`gdfÅg]XYbh
\`YVh`X]Y`B`chk`YbX][`_Y]h`Ub[`Ya`YggYbYf`A`U»bU\`a`Yb`[`Y[`Yb
C`j`Yfhci`f]ga`Y`Yfj`cf`ž`i`a`X]Y`?`UdUn]hÅhYb`Ub`hci`f]gh]gVX`Yb
<`chgd`chg`b`UVX`U`h][`ni`Ybh`UghYb"

8YhU]`g	
C`fh	8Yi`hgVX`UbX
E`i`Y`Yb	<ul style="list-style-type: none">• k k k "Zj k "XY• k k k "UXUWXY

6Ygi`VX`Yb`G]Y`i`bg`Ui`Z.`Y]bY!fY]gY"XY