

8]Y 'j YfghYW_hYb 'Hf]W_g'XYf'5`!]bWi gjj Y!
< chY`g. 'Gc 'gdUfYb 'G]Y 'WYj Yf°

9bhXYW_Yb'G]Y'X]Y'Hf]W_g'j cb'5`!]bWi gjj Y!<chY`g.'k Ug
: Ua]]Yb'i bX'Hf]b_ZfYi X][Y'VYUW_hYb'gc`hYbž'i a
i bVYgWk Yfhini 'fY]gYb"



A U`c fWUž'GdUb]Yb!'5`!]bWi gjj Y!| f'Ui VY'YfZfYi Yb'g]Wk '[fc»Yf
6Y']YVh\Y]hž']bgVYgcbXYfY'VY]: Ua]]Yb'a]h'?]bXYfb'i bX'† b[Yb

9fk U\XgYbYbž'X]Y' [YfbY'5`_c\c`_cbgi a]YfYb"8]YgY'5fh'XYg
F Y]gYbg'V]YhYh; ÀghYb'Y]b'Gcf[`cg!DU_Yh'a]h'i bVY[fYbnhYb
GdY]gYb'i bX'; YhfÀb_Ybž'k Ug'ZØf'j]Y'Y'Y]bY'UhhfU_h]j Y'A Ò[`]W\ _Y]h
XUfghY`hž'X]Y'?cghYb'ja 'J c fUi g'ni ' _U'_i `]YfYb"6Y]'XYf'6i W\i b[
k]ggYb'X]Y'f'Ui VYfž'k Ug'g]Y'VYnU\`Yb'a ØggYbž'i bX'_ØbbYb'g]W\
j c`_ca a Yb'ZFY]ja ' < chY` [Y'ÀbXY'VYk Y [Ybž'k]Y': cW g'VYf]W\hYh"

8cW\`]bhYf'XYb'j Yf'cW_YbXYb'5b[YVchYb'j YfVYf[Yb'g]W\`cZh
GhfUhY[]Yb'XYf'<chY`gž'i a ']\fY'F YbhUV]'hÀh'ni 'g]W\Yfb" C Zh
k YfXYb'Y]bZUW\Y'i bX' [Øbgh][Yž'gÀh][YbXY'GdY]gYb'k]Y'GdU[\Yh!]
GU'Uh'cXYf'<Ø\ bYfVY]bY'U'g' : Ø`Yf']ja '6i ZYh'j Yfk YbXYh"9]b
6Y]gd]Y`g]bX'X]Y'J]Y'nU\`Ub'?ÀgYj Uf]Uh]cbYbž'X]Y']b' [fc» Yb
A Yb[Yb'Y]b[Y_Ui Zh'i bX'\ØVgW\`dfÀgYbh]Yfh'k YfXYbž'i a 'Y]bY
=i]g]cb'j cb'J]Y'ZU'h'ni 'gW\UZYb"

Hf]W_g'i bX'? b]ZZY']b'5`!]bWi g]j Y! < c hY`g

8]Y'; YhfÀb_Yj Yfgcf[i b[`]b'X]YgYb'<chY`g'YfZc`[h'\Ài Z[`]b
_Y]bYb'; `ÀgYfbž'i a 'X]Y'; ÀghY'ni 'Ub]a]YfYbž'ØZhYf
bUW\ni gW\Yb_Yb"8]Yg'gdUfh'XYb'<chY`g'?cghYbž'XU'X]Y'; ÀghY
a Y\fa U'g'Ub'X]Y'6Uf[Y\Yb'a ØggYb"5i »YfXYa 'g]bX'hYi fY
Gd]f]hi cgYb']b'XYf'F Y[Y`b]W\h]a 'DfY]g']bVY[f]ZZYb/ghUhhXYggYb
gYhnYb'X]Y'<chY`g'Ui ZdfY]gk YfhY'A Uf_Ybž'X]Y'ja ' ; fc» \UbXY`
[Y_Ui Zh'k YfXYb"A]W\UY`6Ui Yfž'Y]b'<chY`!'i bX'; UghfcYI dYfhYž
\YVh\Yfj cfž'XUgg'5`!]bWi g]j Y! f'Ui VY'j cf'U`Ya 'ZØf'X]Y'Yb][Yb
`c\ bYbkg Yfh'g]bXž'X]Y'j]Y'5`_c\c`_cbgi a]YfYb"

9]b' ðX]_Uhc'f'ZØf'X]Y'E i U`]hÀh'XYg'<chY`g'_Ubb'XUg': fØ\ghØW`gY]b"
: f]gW\Yg'A Øg`]'i bX'\cW\k Yfh][Y'Ni hUhYb'g]bX'NY]W\Yb'Y]bYg
VYggYfYb'5b[YVchg"9]b'Ui g[Yk c[YbYg'i bX'[Ygi bXYg'5b[YVch
ZØf'?]bXYf'hfÀ[h'YVYbZU`g'ni f'5hhfU_h]j]hÀh'Y]bYg'5`!]bWi g]j Y!
<chY`g'VY]"8]Y'G]W\Yf\Y]h'XYf'; ÀghY'k]fX'Xi fW\`A U» bU\ a Yb'k]Y
6ÀbXW\Yb'i bX'GYW f]hm[Yk À\f'Y]ghYhž'i a 'XYb'Ni hf]hh'YI hYfbYf
DYfgcbYb'ni 'j Yf\]bXYfb"5`YfX]b[g[]Vh'Yg'Ui W\`GW\k UW\ghY`Yb
]a '6ÀbXW\Yb'gmghYa '9g'VYghY\h'X]Y'A Ò[`]W\ _Y]hž'XUgg'A i ghYf
[Y [Yb'; Y`X'Yfk cfVYb'k YfXYbž'k Ug'ni 'G]W\Yf\Y]hgd'fcV`Ya Yb
ZØ\ fYb'_Ubb"

9]b`k Y]hYfYf`5gdY_hž`XYf`]b`XYb`YhnhYb`đ\`fYb`Ub`6YXYi hi b[
 [Yk cbbYb`\Uhž`g]bX`G]WXYf\Y]hgj cf_Y\fi b[Yb`[Y[Yb`XUg`F]g]_c
 j cb`?`"!c`!HfcdZYbž`]bgVYgcbXYfY`]b`VY`YVhYb`I f`Ui Vgn]Y`Yb`k]Y
 A U`cfWU`"<]YfZØf`k i fXY`Y]b`]bbcj Uh]j Yf`6Y\À`hYf`Yb`hk]W_Y`hž`XYf
 X]Y`I f`Ui VYf`gWØhnYb`gc`"

⇒g[YgUa h`gc`hYb`FY]gYbXY`VY]a`6i WYb`j cb`5`!]bWi gjj Y!
 I f`Ui VYb`[i h`]bZcfa]Yfh`gY]b`i bX`X]Y`VYgWf]YVYbYb`Hf]W_g`XYf
 <chY`g]a`i<]bhYf_cdZVY`U`hYb`"Gc`_ØbbYb`g]Y`g]WXYfghY`Ybž`XUgg
 XUg`[YVchYbY`5b[YVch]\`fYb`9fk Ufhi b[Yb`Ybhgdf]W`hi bX`g]Y
]\`fYb`I f`Ui V`]b`j c`Yb`NØ[Yb`[Yb]Y»Yb`_ØbbYb`"K Y]hYfY
 ⇒Zcfa Uh]cbYb`ni`X]YgYa`H\Ya U`V]YhYb`K Uhgc b`"

8YhU]`g	
C fh	A U`cfWUž`GdUb]Yb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "ZcW`g"XY • k k k "k Uhgc b"XY

6Ygi WYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY