

8] [] hU`Y `F Yj c`i h]cb `]b `XYf`a Uf]h]a Yb
@c []gh]_ . `F cVchYf`i bX`? =]a `9]bgUhn`°

: UWX_cbZYfYbn`]b`<Ua Vi f[`Ua `&, "\$) "&\$&) `X]g_i h]Yfh
X][]hU`Y `HYWxbc`c[]Yb`ni f`Cdh]a]Yfi b[`XYf`a Uf]h]a Yb
@c []gh]_`i bX`l a k Y`h"



< Ua Vi f[!< UfVi f[ž`8Yi hgWx`UbX`!`5a `&, "A U] &\$&) `ZUbX`X]Y
: UWX_cbZYfYbn`XYg`: fUi b`cZYf!7YbhYfg`ZØf`a Uf]h]a Y`@c []gh]_`i bX
8]Ybgh`Y]ghi b[Yb`f7A @`]b`<Ua Vi f[!< UfVi f[`ghUhh`8Yf`: c`i g`XYf
J YfUbghU`hi b[``U[`Ui ZXYf`8][]hU`]g]Yfi b[`a Uf]h]a Yf`@c []gh]_ž
]bgVYgcbXYfY`]b`6Yni [`Ui Z`G]WxYf`Y]hž`9ZZ]n]Ybn`i bX
BUWx`U`h[`_Y]h`9l dYfhYb`Ui g`XYf`6fUbWxY`X]g_i h]YfhYb
j YfgWx]YXYbY`hYWx`bc`c[]gWxY`BYi Yfi b[Ybž`X]Y`X]Y
< YfUi gZcfXYfi b[Yb`]a `a Uf]h]a Yb`GY`hc`f`Ub[Y`Yb`gc``Yb"

9]b`nYbhfU`Yg`H\Ya U`k Uf`X]Y`X][]hU`Y`HfUbgZcfa Uh]cb`VY]
K Ufhi b[gY]bgÅhnYb``H\ca Ug`DUi `mj`cb`K`Åfhg]`Å`VYf]WxhYh`ØVYf
X]Y`V]g\Yf][Yb`J YfZU`fYbž`X]Y`cZi`Ui Z`hfUX]h]cbY``Yb`A]hhY`k]Y
?`UXXYž`?i [Y`gWx`fY]VYf`i bX`DUD]YfnY]Wx`bi b[Yb`VYfi `Yb``Ni f

J YfVYggYfi b['X]YgYf'DfcnYggY'k i fXY'XUg'Dfc'Y_hi' Jc]W!hc!
F Ydcfh 'j cf[YghY''hž'k Y'WYg'XYb'9]bgUhn'j cb'8 UhYbVf]'Yb'ibX
hfU[VUfYb'; YfÀhYbž'Ui W'VY_Ubbh'U'g']bXi ghf]U'k YUFUV'Yg ž
i a ZUggh''8]YgY'HYW'bc`c[]Yb'Yfa Ò['W'Yb'Yg'XYb'Bi hnYf]bbYb
i bX'Bi hnYfbž: chc gž'J]XYcg'i bX'[YgdfcW'YbY' ðZcfa Uh]cbYb'dYf
GdfUW'VYZ'\`ni 'YfZUggYbž'k À\fybX'? ðGmghYa Y'Y]bYb
ghfi _hi f]YfhYb'6Yf]W'h]b'9b['gW' [YbYf]YfYb"

ðbbcj Uh]j Y'HYW'bc`c[]Yb'ni f

9a]gg]cbga Yggi b['i bX'5i hca Uh]g]Yfi b[

<]bf]W'6fi a a 'j cb'9bXfYggž <Ui gYf'G=7? 'dfÀgYbh]YfhY'XUg
Dfc'Y_hi'8 ð A 5@8 5ž'XUg'XYf'@j Y!A Yggi b['j cb'9a]gg]cbYb'X]fY_h
Ua 'GW'cfbghY]b'X]Ybh''8 Ug'N]Y'X]YgYg'Dfc'Y_hg]gh'Ygž'dfÀn]gYfY
9a]gg]cbgUb[UVYb'ni 'Yf\U'hYbž'i a ', VYfnU\`i b[Yb'ni
j YfaY]XYb''8]Y'YfghYb'GYbgcFYb'k i fXYb'VYfY]hg'Ui ZXYa
7cbhU]bYfZfUW'hYf' A G7'GUj cbU ']bghU''Yfh"

9]b'k Y]hYfYf'']bbcj Uh]j Yf'5bgUhn'k Uf'X]Y'9bhk]W_'i b['Y]bYg
fc''YbXYb'F cVchYfg'a]h'A U[bYhUfa ž'XYf'gW'k YfY'D]bg'ZØf
7cbhU]bYf'Ui Z'; ØhYfnØ[Yb'VYk Y[Yb'_Ubb''8]YgY'D]ch'Øgi b['k]fX
]b'Ni gUa a YbUfVY]h'a]h'XYf'<Ua Vi f[Yf'<UZb'c[]gh]'<<@5'Ui Z
XYa 'HYfa]bU'Hc''Yfcfh[YhYghYh''8Yf'F cVchYf'gc''X]Y'D]bg'j cf
Ni [VY'UXi b[Yb'Ui hca Uh]gW']b'Dcg]h]cb'Vf]b[Yb'/U_hi Y''']ghYf
YXcW'Ub[gUa Yf'U'g'a YbgW'W'Y'5fVY]hYfž'k Ug'X]Y
Bchk YbX][_Y]h'Y]bYf'J YfVYggYfi b['XYf'F cVi gh\Y]hi bhYfghfY]W'h"

8]Y'F c''Y'XYf'F cVch]_]b'XYf'@c[]gh]_

ð'XYf'[Y[Ybk Àfh][Yb'`c[]gh]gW'Yb'@UbXgW'UZh'k]fX'Y]b'gdØfVUfYf
A Ub[Y''Ub'A]hUfVY]hYbXYb']b'j YfgW']YXYbYb'6YfY]W'Yb'k]Y
@U[Yfž'DfcXi _h]cb'gck]Y'?fUb_Yb\Ui gl'i bX': 'i [\UZb'c[]gh]_
j YfnY]W'bYh''8]Y'6Y'Y[gW'UZh']b'XYf'@c[]gh]_ 'k]fX'ni XYa
ni bY\ a YbX'À'hYfž'k Ug'XYb'6YXUfZ'Ub'9bh'Ughi b['j cb'_ØfdYf']W'
gW'k YfYb'5fVY]hYb'Yf\Ø'h''5i g'X]YgYa ' ; fi bX'gd]Y'Yb'F cVchYf
Y]bY'YbhgW'Y]XYbXY'F c''Y''G]Y'_ØbbYb'Ybhk YXYf'5i Z[UVYb
j c''ghÀbX]['ØVYfbY\ a Yb'cXYf']b'Ni gUa a YbUfVY]h'a]h'A YbgW'Yb

U[]YfYb": U\ fYf`cgY`HfUbgdcfhZU\fnYi [Y`i bX`a`cV]`Y
HfUbgdcfhfcVchYf`g]bX`YggYbn]Y``ZØf`X]Y`8][]hU`]g]Yfi b[`j`cb
Gi`dd`m`7\U]bg``8]YgY`HYW\bc`c[]Yb`ghYi`Yfb`XYb
]bbYfVYhf]YV`]W\Yb`A`UhYf]U`Zi`ggž`XYf`ZØf`@U[Yf`i`bX`DfcXi`_h]cb
j`cb[`fc»Yf`6YXYi`hi`b[`]gh: fUi`b\`cZYf`=A`@`VYf]W\hYh"

8]Y`ϕhY[fUh]cb`j`cb`F`cVchYfb`]b`@c[]gh]_dfcnYggY`j`YfVYggYfh`X]Y
9Z]n]Ybn`XYg`A`UhYf]U`Zi`ggYg`Yf\YV`]W\`i`bX`ghY`h`g]W\Yfž`XUgg`X]Y
l`bhYfb`Y\`a`Yb`XYb`a`c`XYfb`Yb`5b`ZcfXYfi`b[Yb`Ub`@]YZf`_YhhYb
[YfYW\h`k`YfXYb`_ØbbYb``5XUdh]j`Y`i`bX`ZYI`]V`Y
: Yfh][i`b[`gj`YfZU\`fYb`g]bX`bch`k`YbX][ž`i`a`X]Y`ghY][YbXYb
J`Uf]Ub`hYb`Ub`ZcfXYfi`b[Yb`ni`VYX]YbYb`i`bX`X]Y`ni`_ØbZh][Y`@c[]gh]_
ni`[YghU`hYb"

5VgW\`]Y»YbX`k`i`fXY`Ui`W\`XUg`DchYbn]U`j`cb`E`i`Ub`hYb`W`c`a`di`hYfb
U`g`cdh]a`]YfYbXY`HYW\bc`c[]Y`ZØf`F`ci`hYb!`i`bX`; YgW\`Å`Zhd`Ubi`b[
h\Ya`Uh]g]Yfh`8Yf`ϕbcj`Uh]cbgXfi`W`_]a`a`Uf]h]a`Yb`GY`_hcf`V`Y]Vh
\`cW\`ž`i`bX`X]Y: UW\`_cbZYfYbn`\`UhY]ba`U`a`Y`\f`X]Y`6YXYi`hi`b[
Y]bYf`X][]hU`Yb`HfUbgZcfa`Uh]cb`\`YfUi`g[YghY`h`HYW\bc`c[]Yb`k`]Y
XUg`F`cVchYfgmghYa`GYU7`YUf`&"\$ž`XUg`ni`f`[Yn]Y`hYb
A`Ø`VYgY]h][i`b[`Yb`hk`]W`_Y`h`k`i`fXYž`nY][Yb`VYfY]hg`Y`hnhž`k`]Y
X][]hU`Y`@Øgi`b[Yb`ni`f`J`YfVYggYfi`b[`XYf`B`UW\`U`h][_Y]h]b`XYf
a`Uf]h]a`Yb`@c[]gh]_`VY]hfU[Yb`_ØbbYb"

K`Y]hYfY`ϕZcfa`Uh]cbYb`ni`f`J`YfUbg`hU`hi`b[`V]YhYh`B`c`f`X`&(`"

8YhU]`g	
C`fh	<Ua`Vi`f[`!<UfVi`f[ž`8Yi`hgW\`UbX
E`i`Y``Yb	<ul style="list-style-type: none">• k`k`k`"bcfX&(`"XY• k`k`k`"ja` ``ZfUi`b\`cZYf"XY

6Ygi`W\`Yb`G]Y`i`bg`Ui`Z.`Y]bY`!fY]gY"XY