

9bhXYW_Yb`G]Y`U`hYfbUh]j Y`HfUi a]bgY`b.
' ; Y\Y]a h]ddg`ni`XYb`? UbUfYb`°

9bhXYW_Yb`G]Y`&\$&) `X]Y`VYghYb`U`hYfbUh]j Yb`F Y]gYn]Y`Y`ni
XYb`? UbUfYb`]b`9i fcdU. `5ncfYbž`NmdYfb`i bX`DfcW]XU`k UfhYb
Ui ZG]Y"



: i bWk U`ž`Dcfhi [U`!`8]Y`? UbUfYbž`Y]b`VY`]YVhYg`N]Y`ZØf
GcbbYb\i b[f][Yž`ghY\Yb`cZi]a` : c_i g`XYf`F Y]gYbXYbž`X]Y`g]Wk
bUW`K`Àfa`Y`i`bX`9b`hgd`Ubbi`b[`gY\`bYb`"8`cW`9i`fcd`U`V]YhYh
nU\`fY]Wk`Y`5`hYfb`Uh]j`Ybž`X]Y`a`]bXYghYbg`YVYbgc`j`]Y`ni`V]YhYb
\UVYb`"K`A`B`VYf]Wk`hYhž`XUgg`]bgVYgcbXYfY`X]Y`5ncfYbž`NmdYfb
i`bX`X]Y`]hU`]Yb]gWk`Y`ϕgY`DfcW]XU`c\`bYbXY`C`dh]cbYb`XUfghY`Ybž
i`a`XYa`U`h`À[`]Wk`Yb`Hfi`VY`ni`Yb`hZ]Y\Yb`"

8]Y`? UbUf]gWk`Yb`ϕgY`b`g]bX`Yhk`U`j`]Yf`V]g`gYWk`g` : `i` [gh`i`bXYb`j`cb
8Yi`hgWk`U`bX`Yb`hZ]fb`h`i`bX`V]YhYb`[`Ubn`À`f][`U`b[`Yb`Y\`a`Y
l`f`Ui`Vga`Ø[`]Wk`_Y]hYb`"Ni`XYb`<`Ui`dh]bgY`b`n`À`\`Yb`@`Ubn`UfchYž
: i`YfhYj`Yb`hi`fUž` ;`fU`b`7`UbUf]Už`HYbYf]ZUž`@U` ;`ca`YfUž`@`DU`a`U
i`bX`9`<`]Yffc`"8`Yb`bcW`g]bX`U`hYfb`Uh]j`Y`F`Y]gYn]Y`Y`]b`À`b`]Wk`Yf
F`Y]gYnY]h`Ui`Z`XYa`J`cfa`UfgWk`ž`k`]Y`XUg`F`Y]gYa`U[`Un]b`
F`Y]gYfY`d`c`f`h`Y`f`\`Y`fj`c`f`\`Y`V`h`"

8]Y`5ncfYb` `ϕgY` : `cfYg`

8]Y`5ncfYb`V]YhYb`a`]h`XYf`ϕgY` : `cfYg`Y]bYb`XYf`UV[`Y`Y[`Yb`ghYb
Di`b`_`hY`9i`fcd`Ug`]a`5`h`Ub`h]_`"8`fUa`Uh]gWk`Y`GhY`]_ØghYb`i`bX`[`fØbY
@`UbX`gWk`U`ZhYb`d`f`À[`Yb`XUg`6]`X`X]YgYf`ϕgY`ž`X]Y`b]Wk`h`bi`f`Xi`fWk
]\`fY`gdY`_`hU`_i`À`fYb`K`UggYfZ`À`Y`VYgh]Wk`hž`gcbXYfb`Ui`Wk`Xi`fWk
fi`\][`Y`D`À`h`nYž`X]Y`d`YfZY`_`hY`F`ØW`ni`[`gc`fhY`ZØf`B`Uhi`f`]YV\`UVYf`g]bX`"
<`]Yf`Z]bXYb`g]Wk`nU\`fY]Wk`Y`A`Ø[`]Wk`_Y]hYb`ni`f`K`U`VYc`VUWk`hi`b[`ž
k`c`6Ygi`Wk`Yf`D`ch`k`U`Y`i`bX`8Y`Z]bY`]b`]\`fYf`b`Uh`Øf`]Wk`Yb
l`a`[`YVi`b[`Y`f`YVYb`_`Ø`b`Yb`"8]Y`5V[`YgWk`]YXYb\Y]h`XYf`ϕgY`ghY`h
Y]bYb`XYi`h]Wk`Yb`?`cb`hf`Ugh`ni`XYb`VY`YVhYb`?`UbUfYb`XUf`"

NmdYfb` `8]Y`ϕgY`XYf`@]YVY`

8]Y`Xf]hh`Uf[`Ygh`A`]hhY`a`YYf]bgY`ž`NmdYfbž`c`W`_`h`a`]h`Y]bYf
Y]bn][`Ufh][`Yb`A`]gWk`i`b[`Ui`g`a`YX]hYff`UbYa` : `U]fž`hfUi`a` \`U`ZhYb
Ghf`Ab`XYb`i`bX`Y]bYf`fY]Wk`Yb`_i`hi`fY`Yb`J]Y`ZU`h`9]b`6`]W`_`Ui`Z`XUg
Hfcc`Xcg! ;`YV]f[`Y`c`ZZYb`VUfh`6Yf[`X`Øf`ZYfž`X]Y`Yg`ni`Yf`_i`bXYb`[`]`h`
8]Y`[`YhY]`hY`<`Ui`dhgh`UX`h`B`_`cg]Už`X]Y`Y]bn][`Y`bcWk`VYghY\YbXY
;`fYbnY]b`9i`fcd`Už`V]YhYh`6Ygi`Wk`Yfb`Y]bYb`9]bV`]W`_`]b`X]Y`

; YgW]W\hY'i bX'?'i`hi f'XYf'FY[]cb"A]h') \$\$'GcbbYbghi bXYb
`A\`f]W`i bX'HYa dYfUhi fYbžX]Y'j cb'%' ; fUX`ja`'đbi Uf`V]g" &
; fUX`ja`'5i [i gh'fY]W\Ybž]gh'NmdYfb`Y]b`]XYU`Yg`N]Y`ZØf`Y]bYb
Yf\c`gUa`Yb`i`f`Ui`V`i`bX`]gh]b`Yhk`U`j`]Yf`Ghi`bXYb`j`cb`8Yi`hgW`UbX
ni`YffY]W\Yb"

DfcW]XU`'`hU`]Ybg`j`YfghYW`hYg`>`k`Y`

DfcW]XU`]gh`X]Y`_`Y]bghY`XYf`bYUdc`]hUb]gW\Yb`đgY`b`i`bX`V`Y]Vh
j`ca`'A`UggYbhci`f]ga`i`g`k`Y]h[`Y`YbX`i`bVYfØ`fh`'6i`bhY
:]gW\Yf\`Ai`gYf`i`bX`j`Yfk`]b`_`Y`hY`;`UggYb`j`Yf`Y]\`Yb`XYf`đgY`Y]bY
YbhgdUbbhY`5ha`cgd`\`AfY`"6YgcbXYfg`X]Y`a`U`Yf]gW\Y`A`Uf]bU
7c`ff]W`U`ž`a`]h`\`fYb`d`UghY`ZUfVYbYb`:`UggUXYbž`n]Y`h`6Ygi`W\Yf
Ub`"DfcW]XU`Y][`bYh]g]W`Y`f]`c`ffU[`YbX`ZØf`HU[`YgUi`gZØ[`Y`j`cb
BYUdY`ž`V]YhYh`UVYf`Ui`W`W`Ufa`UbhY`i`bhYf`_`Øb`žhY`ZØf`"Àb[`YfY
5i`ZYbh`U`hY`"8]Y`\]ghc]f]gW\Y`:`Yghi`b[`HYffU`A`i`fUhU`i`bX`X]Y
j`YfghYW`hYb`6i`W\hYb`g]bX`k`Y]hYfY`<`Ø`Ydi`b`_`hYž`X]Y`Yg`ni
YbhXYW`Yb`[`]`h"

K`Y]hYfY`5`hYfb`Uh]j`Yb`

BYVYb`X]YgYb`XfY]`5`hYfb`Uh]j`Yb`V]YhYh]g]W`Ui`W`A`UXY]fU`U`g
fY]nj`c`Y`g`i`f`Ui`Vgn]Y`Ub`"8]Y`dc`fhi`[`]Yg]gW\Y`đgY`]gh`VY`_`Ubbh`ZØf
]\`f`a`]`XYg`?`]a`Už`XUg`[`Ubn`A`f][`Y`5i`ZYbh`U`hY`Yfa`Ø[`]`W`h"
:`i`b`W`U`ž`X]Y`<`Ui`dhghUXhž`k`]fX`[`Ydf`À[`h]j`cb`VUfcW`Yb
GhUXhdU`ÀghYbž`VchUb]gW\Yb`:`ÀfhYb`i`bX`Y]bYa`di`g]YfYbXYb
A`Uf`_`hd`Uhn`"5i`W`X]Y`hi`bYg]gW\Y`đgY`"8`YfVUž`VY`_`Ubbh`ZØf`\`fY
`Ub[`Yb`GUbXghf`ÀbXYž`i`bX`X]Y`À[`mdh]gW\Y`Hci`f]ghYba`Yhfc`dc`Y
<`i`f[`\`UXU`Ua`F`chYb`A`YYf`k`UfhYb`a`]hi`bhYfgW]YX`]W\Yb
5`hfU`_`h]cbYb`Ui`Z"

FY]gYb`i`b`XYb`K`]bhYfa`cbUhYb`k`]fX`Xi`fW\`Y]b`[`fc`»`Yg`5b[`YVch`Ub
N]Y`Ybž`X]Y`Ub[`YbY`a`Y`HYa`dYfUhi`fYb`i`bX`j`]Y`GcbbY`V]YhYbž
UhhfU`_`h]j`"9[`U`ž`cV`G]Y`g]W`ZØf`X]Y`5ncfYbž`NmdYfb`cXYf`DfcW]XU
YbhgW\Y]XYbž`9i`fcdU`\`À`h]j`]Y`gY]h][`Y`5`hYfb`Uh]j`Yb`VYfY]hž`i`a
Y]bYb`i`bj`Yf[`Ygg`]W\Yb`i`f`Ui`V`ni`[`Yb]Y`»`Yb"

8YhU]`g	
Cfh	: i bW U`ž`Dcfhi [U`
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "k a b"XY • k k k "fY]gYfYdcfhYf"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY