

9bhXYW_Yb`G]Y`X]Y` ; Y\Y]a b]ggY`XYg
; UfXUgYYg. ` <] [\ `] [\ hgž`X]Y`G]Y
j YfdUggYb` °

9bhXYW_Yb`G]Y`X]Y` ; Y\Y]a h]ddg`i bX`<] [\ `] [\ hg`fi bX`i a
XYb` ; UfXUgYY. `GY\Ybgk ØfX][_Y]hYbž`?i `]bUf]_`i bX`VYghY
F Y]gYnY]hYb`ZØf`&\$&) "



; UfXUgYYž` ðU`]Yb`!`8Yf`; UfXUgYYž`XYf`[fØ» hY`GYY` ðU`]Ybgž
YfghfYW_h]g]W`ØVYf`Y]bY` : `ÀWY`j cb` + \$`E i UXfUh_]`ca YhYfb`i bX
nY]W`bYh]g]W`Xi fW`Y]bY`VYY]bXfi W_YbXY`I ZYfdfca YbUXY`j cb
) \$`?`]`ca YhYfb`Ui g` ðÀ\`f]W`n]Y\`h`Yf`A]`]`cbYb
, VYfbUW`hi b[g[ÀghY`Ubž`XUfi bhYf`j]Y`Y`8Yi hgW`Yž`X]Y`X]Y
GW`Øb\Y]hi bX`J]Y`ZU`h`X]YgYf`F Y[]cb`YbhXYW_Yb`a ØW`hYb`"
6UXYb&(`VYf]W`hYhž`XUgg`X]Y`VY`]YVhYghY`F Y]gYnY]h`ZØf`XYb
; UfXUgYY`j cb`A U]`V]g`GYdhYa VYf`"Y[hž`k cVY]`ž`]`i bX`5i [i gh`X]Y
<Ui dha cbUhY`XUfghY`"Yb"

8]Y`5bfY]gY`ni a` ; UfXUgYY`[YghU`hYh]g]W`i b_ca`d`n]Yfh"

6Ygi WXYf`Ui g`8Yi hgW`UbX`YffY]WXYb`X]Y`F Y []cb`]b`k Yb][Yb
Ghi bXYb`a`]h`XYa` `5i hc`" `5`hYfbUhj]`ghY`Yb` : `Ø[Y`bUW`A U`UbX
cXYf`J YfcbU`ni f`5i gk U`l`ž`k c`@Y]`k U[Yb`Ya` dZc`Yb`k YfXYb`ž`i a
X]Y`l a [YVi b[`ZYI]VY`Yf`_i bXYb`ni ` _`ÖbbYb"

GY`Yb`gk` ØfX][`Y]hYb`i` bX`5`_h]j`]h`ÄhYb`

F i bX`i a` `XYb` ; UfXUgYY`Yfk UfhYb`X]Y` ; ÄghY`nU`fY]WXY
GY`Yb`gk` ØfX][`Y]hYb`" `6YgcbXYfg`XYf`7]Wc`d]ghU`XY` ; UfXUž`Y]b
FUX`!`i` bX` :` i` »`k` Y [`ž`XYf`)` \$`A`YhYf`ØVYf`XYa` `K` UggYfgd]Y[`Y`
j`Yf`Äi` Zh`V]YhYh`UhYa` VYfUi` VYbXY`5i` gV`]W`Y`Ui` Z`XYb`GY`Y`
HfUi` a` \`UZhY`Ghf`ÄbXYž`k`]Y`XYf`Ja` U]WU`GhfUbX`]b`G]fa`]cbYž`c`W`Yb
a`]h`_f]ghU` _`UfYa` `K` UggYf`i` bX`gØXgYY`Ä`b`]WXYa` :` `U]f`" `8`]Y`J`U`Y`
XY]`@U[` \]`ghY]bY`fi` \] [Y`F`Y []cbž`X]Y`g]WXY`]XYU` `ZØf`Yb`hgdUbbhY`
l`f`Ui` VY`Y][` bYh`"

8 Ug`j`]Y`Z`Ä`h][` Y` :` fY]nY]hUb[` YVch`gW`Y]Y`»` h`Ui` W`X`Yb` ; UfXU`UbX
DUf`_ž`XYb` [` f`Ö`»` hYb` :` fY]nY]hdUf`_` `#U`]Ybgž`gck`]Y`VYY]bXfi` W`YbXY
BUhi` fYf`YVb]ggY`k`]Y`X]Y`7`UgWUhU`XY`J`UfcbYž`Y]bYb`VY`]YVhYb
K` UggYfZU`ž`Y]b`" :` Øf`gdcfh]WXY`5`_h]j`]h`ÄhYb`]gh`X]Y`F`Y []cb`fi` bX`i` a
F`j` U`XY` ; UfXU`]XYU`ž`VY`_Ubb`h`U`g`gdcfh]WXYg`DUfUX]Ygž`k` c
K` UggYfgdcfh`i` bX`F`UXZU`fYb`]a` `J`cfXYf[` fi` bX`gh`Y`Yb`"

B]W`h`ni` `j`Yf[` YggYb`g]bX`X]Y`W`Ufa` UbhYb`C`fhgW`UZhYb`fi` bX`i` a
XYb` ; UfXUgYY`" `Gc`VY[`Y]ghYfh`@]a` cbY`gi` ; UfXU`a`]h`gY]bYb
N]hfc`bYb` \U]bYb`i` bX`Y]bYf`Vi` bhYb`5`hghUXhž`k` Ä`fYbX`HfYa` cg]bY
UhYa` VYfUi` VYbXY`DUbcfUa` Yb`V]YhYh`" `#`@Un]gY`i` bX`6`UfXc`]bc
 \b[`Y[`Yb`_`ÖbbYb`X]Y` ; ÄghY`Xi` fW`a`]hY`U`hYf`]WXY`5`hgh`Ä`XhY
gW`YbXYfb`i` bX`fY[]cbU`Y`K`Y]bY`[`Yb]Y`»`Yb`"

DfY]gY`i` bX`l` bhYf`_i` bZh`

8]Y`DfY]gY`Ua` ; UfXUgYY`ghY][`Yb`ghYh][`ž`VYX]b[`h`Xi`fW`X]Y` \c` \Y
BUW`ZfU[`Y`i` bX`X]Y`UhhfU`_h]j`Y`@U[`Y`" `Ni`X`Yb`hYi`YfghYb`C`fhYb
 [Y` \`ØfYb`@Un]gYž`6`UfXc`]bcž`F`j`U`XY` ; UfXU`i` bX`G]fa`]cbYž`k`c`Yg
gc[`Uf`@`l`i`g!`F`Yggc`fhg`[]Vhž`X]Y`dfc` ,`VYfbUW`hi`b[`V]g`ni``%`\$`")` \$\$
9i`fc`_`cghYb`_`ÖbbYb`" `9g`k`]fX`Ya` dZc`Yb`ž`l` bhYf`_`Øb`ZhY`fYW`hnY]h][`
ni`Vi`W`Ybž`]bgVYgcbXYfY`k` Ä`fYbX`XYf`<`c`W`gU]gcb`"

8]Y`FY[]cb`V]YhYh`Y]bY`J]Y`nU\`j cb
 , VYfbUW`hi b[ga `O[`]W\`_Y]hYbž`j cb`Y]bZUW`Yb`< chY`g`V]g`\]b`ni
 `i | i f]ÖgYb`l bhYf_`ØbZhYbž`gcXUgg`ZØf`^XYb`; Y`XVYi hY`Yhk Ug
 XUvY]`]gh"

: Øf`Y]bYb`fca Ubh]gW`Yb`5i gZi [`V]YhYh`g]W\`Y]b`6Ygi W\`]b`J YfcbU
 Ubž`XUg`bi f`Y]bY`_i fnY`FY]gY`j ca `; UfXUgYY`YbhZYfbh`]gh" <]Yf
 _`ÖbbYb`X]Y`6Ygi W\`Yf`X]Y`VYfØ`a hY`GW\`][YfVi f[`i bX`X]Y
 hfUi a \`UZhYb`H\`Yfa U`ei Y`Yb`]b`G]fa]cbY`Yf`_i bXYb"

Æg[YgUa h`]gh`XYf`; UfXUgYY`a]h`gY]bYf`a U`Yf]gW`Yb`@UbXgW`UZž
 XYa `j]Y`ZÄ`h[Yb`: fY]nY]hUb[YVchi bX`XYb`_i `hi fY`Yb`<][\`][\`hg
 Y]b`]XYU`Yg`FY]gYn]Y`ZØf`U`Yž`X]Y`Y]bYb`i bj Yf[Ygg`]W`Yb`l f`Ui V`]b
 BcfX]hU`]Yb`j YfVf]b[Yb`a `ÖW`hYb`"i f`Ui VghfUW`_Yf`ZØ`fh
 nU\`fY]W`Y`k Y]hYfY`H]ddg`Ui Z`X]Y`XYb`5i ZYbh\`U`h`bcW\`VYfY]W`Yfb
 _`ÖbbYb"

8YhU]`g	
C fh	; UfXUgYYž`#U`]Yb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "VUXYb&("XY • k k k "i f`Ui VghfUW`_Yf"XY

6Ygi W\`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY