

: `YbgVi f[`YbhXYW_Yb. `? i `hi fž; Ybi gg
i bX `B Uhi f `ZØf `F Y]gYbXY

9bhXYW_Yb`G]Y : `YbgVi f[. 7 \ Ufa UbhY `5 `hghUXhž `i `]bUf]gWXY
GdYn]U`hÀhYbž`gdUbbYbXY `B Uhi fUi gZØ[Y `i bX `i `hi fY ``Y
9f`YVb]ggY `Yfk UfhYb`G]Y `]b`X]YgYf`a Uf]h]a Yb`GhUXh`



K]``_ca a Yb`]b : `YbgVi f[žXYf`WXUfa UbhYb`GhUXh`Ub`XYf` ; fYbnY
ni `8`ÀbYa Uf`ž`X]Y`a]h`]\fYa `Y]bn][Ufh][Yb : `U]fg`i bX`j]Y`gY]h][Yb
5b[YVchYb`VY[Y]ghYfh`CV`Xi `Ui ZXYf`Gi WXY`bUW `]\ghcf]gWXYb
9bhXYW`i b[gfY]gYbž`i `]bUf]gWXYb ; YbØggYb`cXYf
UVYbhYi Yf`]WXYb`B Uhi fYf`YVb]ggYb`V]gh` : `YbgVi f[` \Uh`ZØf`YXYb
Yhk Ug`ni `V]YhYb``8]YgY`Y`Ya U`][Y`< UbXY`gghUXhž`VY`_Ubbh`ZØf
]\fYb`a U`Yf]gWXYb`< UZYb`i bX`X]Y [i h`Yf`U`hYbY`5`hghUXhž`ÀXh`X]W
Y]bž`]\fY`gW`a U`Yb ; UggYb`i bX`YV`UZH`Yb`D`ÀhY`ni `Yf`_i bXYb`` ð
X]YgYa `5fh]_Y`bY`a Yb`k]f`X]W`a]h`Ui ZY]bY`gdUbbYbXY`F Y]gY
Xi fW`X]Y`j YfgW]YXYbYb : UW`hYb : `YbgVi f[g``J`cb`XYb
_Øgh]WXYb`c`_U`Yb`GdYn]U`hÀhYb`V]g`]\b`ni `XYb`_i `hi fY``Yb
< Ò`Ydi b`_hYb`i bX`XYb`VYghYb`H]ddg`ZØf`XY]bYb`5i ZYbh`U`h` ``Ugg
X]W`]bgd]f]YfYb`i bX`YbhXYW_Yž`k Ufi a : `YbgVi f[`Y]b`UVgc`i hYg

A i gg'ZØf'YXYb'FY]gYbXYb']gh'

8]Y'WUfa UbhY'5'hghUXh'j cb':`YbgVi f[YbhXYW_Yb

8]Y'5'hghUXh'j cb':`YbgVi f['[`Y]W'h'Y]bYa`ZUgn]b]YfYbXYb'Di nn`Y
Ui g'; YgW]W'hY'i bX'5fW]hY_hi fž'XUg'XUfUi Z'k UfhYhž'Yf_i bXYh'ni
k YfXYb"A]h']\fYb'a U'Yf]gWYb'; UggYbž'Vi bhYb'<Ai gYfb'i bX
\]ghcf]gWYb'; YVÄi XYb'n]Y\h'g]Y'6Ygi WYf'Ui g'bU\`i bX'ZYfb'Ub"
<]Yf'Y]b'dUUF'<][\`][\hgž'X]Y'Xi`VY]XY]bYa`5'hghUXhfi bX[Ub[
b]W'hj YfdUggYb'gc`hYgh

- 8]Y'< UZYbdfca YbUXY.'6Y[]bbY'XY]bYb'GdUn]Yf[Ub[`Ub
XYf'< UZYbdfca YbUXYž'k c'Xi`X]Y`YV\UZhY'5ha cgd\ÄfY
XYf'GhUXh'gdØfYb'_Ubbgh"8]Y'j]Y`Yb'7UZÅg'i bX
FYghUi fUbhg`UXYb'XUni`Y]bž'Y]bY`HUggY'? UZZY`a]h'6`]W_
Ui Z'XYb'gW]b]hh[Yb'< UZYb'ni`[Yb]Y»Yb"
- 8]Y'Gh" B]_c`U]?]fWY.'8]YgY`ja dcgUbhY'?]fWY`]gh'Y]b
k Y]hYfYg'<][\`][\h" G]Y`VYY]bXfi W_h'a]h']\fYa`c\Yb
Hi fa`i bX'XYb'_i bghj c`Yb'5'hÄfYb"9]b'6Ygi W`c\bh'g]W
b]W'h'bi f'k Y[Yb'XYf'5fW]hY_hi fž'gcbXYfb'Ui W`k Y[Yb
XYg'UhYa VYfUi VYbXYb'6`]W_g'j cb'XYf'5i gg]W'hgd`UhhZcfa "
- 8Ug'5'hY`F Uh\Ui g.'8Ug'\]ghcf]gWY`F Uh\Ui gž'XUg`ja
FYbbU]ggUbW!Gh`YfVUi h'k i fXYž']gh'Y]b'UfW]hY`hcb]gWYg
A Y]ghYfk Yf_"<]Yf'_Ubbgh'Xi`X]Y`VYY]bXfi W_YbXY': UggUXY
VYk i bXYfb'i bX`V]bbYb'XYf'A Ui Yfb'X]Y'; YgW]W'hY
:`YbgVi f[g'bUW]j c`n]Y\Yb"

H\Ya Yb'k]Y'; YgW]W'hY'i bX'?i`hi f'k YfXYb`VYgcbXYfg`XYi h]Wž
k Ybb'a Ub'XYb'k Y]hYfYb'; UggYb'XYf'5'hghUXh'Zc`[h"8]Y
j YfVcf[YbYb'9W_Yb'a]h']\fYb'WUfa UbhYb'; YgWÄZhYb'i bX
6ci h]ei Yb`V]YhYb'X]Y`A Ò[`]W_Y]hž'Yhk Ug'9]bn][Ufh][Yg'ni
YbhXYW_Yb"

9]b'6Ygi W`]b'XYf'K UggYfhi fa ghfU»Y`]gh`VYgcbXYfg
Ya dZY`Yb'gk Yfh"8]YgY`GhfU»Y`nY]W]bYh'g]W`Xi fW
k i bXYfgW`ÖbY'5'hVUi hYb`ja`hmd]gW`bcfXXYi hgWYb'Gh`'Ui g"<]Yf
Z]bXYgh'Xi`U`Yg'j cb'A cXYVci h]ei Yb`V]g`\]b'ni`_`Y]bYb

?i bgh[U`Yf]Yb"8 Ug? cbnYdh 8]Y`U`hY`GhUXh`k]fX`\]Yf`]b`YXYa
8YhU]`g]W hVUf"

8]Y`GhUXh`]gh`YVYbZU`g`Z0f`]fY`Ui`g[YnY]W`bYhYb
; Ughfcbca]Ya 0[`]W`_Y]hYb`VY`_Ubbh"9bhXYW_Y`0VYfUi`g
Z0fXYf`]W`Y`_i`_]bUf]gW`Y`5b[YVchY`XYf`]Y`Yb`_Y]bYb
FYghUi`fUbhgZ`X]Y`hfUX]h]cbY`Y`i`bX`]bhYfbUh]cbU`Y`?0W`Y
gYfj`]YfYb"6YgcbXYfg`X]Y: `YbgVi`f[Yf`6fUi`YfY`]`Uh`]fY
Gdi`fYb`]b`XYf`5`hghUXh`\]bhYf`UggYb`_]Yf[]gg`b]W`hZ`Y]b`Zf]gW`
[YnUdZhYg: `YbgVi`f[Yf`D]`g`ni`dfcV]YfYb`"

9]b`k`Y]hYfYf`J`cfhY]`XYf`5`hghUXh`]gh`X]Y`@U[Y"; Ubni]b`XYf`B`A`Y
XYg`NYbhf`i`a`g`YfghfY`W`_h]g]W`XYf`G`W`c`ggd`Uf`_`; `0W`_gVi`f[Z`Y]b
dYfZY`_hYf`C`fh`Z0f`Y]bYb`YbhgdUbbhYb`GdUn]Yf[Ub[`bUW`_Y]bYa
HU[`j`c`Yf`9f`_i`bXi`b[Yb"8Yf`DUf`_V]YhYh`Y]bY`VYY]bXfi`W`_YbXY
?i`]ggY`Z0f: chc[fUZ]Y`i`bX`YbhgdUbbYbXY`A`ca`YbhY"

K`Ybb`Xi`Y]b: Ub`j`cb`A`Af`_hYb`V]ghZ`XUfZgh`Xi`XYb`k`0W`Ybh]W`Yb`
A`Uf`_h`Ua`_:]gW`d`Uhn`b]W`h`j`YfdUggYb"<]Yf`\Ugh`Xi`X]Y
; Y`Y[Yb`Y]hZ`c`_U`Y`DfcXi`_hY`ni`dfcV]YfYb": f]gW`Yf:]gW`Z
gdYn]Y`Yg`6fch`i`bX`\Ui`g[Ya`UW`hY`@Y`W`_YfY]Yb`UXYb`ni`a
J`Yfk`Y]Yb`i`bX`G`W`_Ya`a`Yb`Y]b"

9]b`k`Y]hYfYg`<][`\][`\h]gh`XUg`A`\f`]W`Y: `YbgVi`f[Yf`GhUXhZYgh"
9g`Vf]b[h`X]Y`5`hghUXh`ni`a`@YVYb`i`bX`V]YhYh`Y]bY`ZUgn]b]YfYbXY
A]gW`i`b[`Ui`g`A`i`g]_Z`?i`bgh`i`bX`?i`hi`f"8]Y`GhfU»Yb`k`YfXYb`j`cb
?0bgh`Yfb`Z`A`i`g]_Yfb`i`bX`?i`bgh`UbXk`Yf`_Yfb`VYj`0`_YfhZ`i`bX`X]Y
Vi`bhYb`Gh`AbXY`j`Yf`Y`\Yb`XYf`GhUXh`Y]bY`ZYgh]W`Y`5`ha`cgd`\AfY"

≠`XYf`5`hghUXh]`cb: `YbgVi`f[`[]Vh`Yg`U`gc`j`]Y`ni`YbhXYW`_YbZ`i`bX
YXYf`6Ygi`W`_Ubb`ni`Y]bYa`bYi`Yb`5VYbhYi`Yf`k`YfXYb"»XYf
G`W`f]h`Z0`f`h`X]W`_Xi`f`W`_Y]b`Gh`0W`_: YgW`]W`hY`Z`XUg`XUfUi`Z`k`UfhY`hZ
j`cb`X]f`YbhXYW`_h`ni`k`YfXYb"AY`\f`0VYf`X]Y`GhUXh`i`bX`]fY
5b[YVchY`Z]bXYgh`Xi`Ui`Z`XYf`c`Z]n]Y`Yb`K`YVgY]hY: `YbgVi`f["XY"

?i`]bUf]gW`Y`<][`\][`\hg.`: `YbgVi`f[Yf
GdYn]U`]h`AhYb`[Yb]Y»Yb

: `YbgVi f[ž`X]Y`bcfXXYi hgW`Y`GhUXh`Ub`XYf'; fYbnY`ni`8ÅbYa Uf_ž
]gh`b]W`h`bi f`VY`_Ubbh`ZØf`]\fY`a U`Yf]gW`Y`5`hghUXh`i bX`a Uf]h]a Yb
HfUX]h]cbYbž`gcbXYfb`Ui W`X`ZØf`]\fY`_i`]\bUf]gW`Yb`? Õgh`]W`_Y]hYb"
8]Y`FY[]cb`V]YhYh`Y]bY': Ø`Y`Ub`c`_U`Yb`DfcXi`_hYb`i bX'; Yf]W`hYbž
X]Y`XYb'; Ui a Yb`j Yfk Õ`bYb`i bX`Ui Z`YXYb': U`Y`]bYb`6Ygi W`
k Yfh]g]bX`"J cb`\Yfn`UZhYb'; Yf]W`hYb`V]g`\]b`ni`gØ» Yb`@YW_YfY]Yb
[]Vh`Yg`]b': `YbgVi f[`j]Y`ni`YbhXYW_Yb"

6Y[]bbYb`k]f`a]h`XYb`hfUX]h]cbY`Yb': `YbgVi f[Yf
:]gW`[Yf]W`hYb`"8]Y`@U[Y`Ub`XYf`C ghgYY`gcf[h`XUZØfž`XUgg
Zf]gW`Yf':]gW`ghYhg`Ui Z`XYa`GdY]gYd`Ub`ghY`h`"9]b`UVgc`i hYg`A i gg
]gh`XYf`A Uh`Ygž`XYf`]b`j YfgW`]YXYbYb`J Uf]UbhYb`gYfj]Yfh`k]fX`
j ca`_`Ugg]gW`Yb`A UhYgVfÕhW`Yb`V]g`\]b`ni`fUZZ]b]YfhYb`A UhYg!
GU`Uhj Uf]Uh]cbYb`"8]Y`?ca`V]bUh]cb`j cb`Zf]gW`Ya`]:]gW`a`]h
fY[]cbU`Yb`Ni hUhYb`a UW`h`X]YgY'; Yf]W`hY`ni`Y]bYa`<][\`][\h`ZØf
YXYb': Y]bgW`a`YW_Yf"

9]b`k Y]hYfYg`hmd]gW`Yg'; Yf]W`h`]gh`X]Y`GW`c`Y`ž`c`Zi]b`XYf`DZUbbY
[YVfUhYb`i bX`a]h`Y]bYa`Vi bhYb`GU`Uh`gYfj]Yfh`8 Ug`]gh`b]W`h`bi f
Y]bY[]Ygi bXY`C dh]cbž`gcbXYfb`Vf]b[h`Ui W`X`Ug`5fca U`XYg
BcfXYbg`X]fY`h`Ui Z`XYb`HY`Yf`"8]Y': `YbgVi f[Yf'; Ughfcbca]Y
gYmh`Ui Z`Zf]gW`Yž`gU]gcbU`Y`DfcXi`_hYž`X]Y`XYb`fY[]cbU`Yb
; YgW`a`UW`k]XYfgd]Y[Y`b"

: Øf`@YV`UVYf`j cb': `Y]gW`[Yf]W`hYb`[]Vh`Yg`YVYbZU`g`j]Y`ni
YbhXYW_Yb`"8]Y`gW`Y`Ygk][!\c`ghY]b]gW`Y`? ØW`Y`V]YhYh]]Y`Y
hc`Y`J Uf]Uh]cbYb`j cb`GW`k Y]b`i bX`F]bXž`c`Zi`ni VYfY]hYh`a]h
\Y]a]gW`Yb`? fÀi hYfb`i bX'; Yk ØfnYb`"8]Y'; f]`gdY]gYb`i bX`
< Ui ga Ub`bg`_c`gh`g]bX`gY`\f`VY`]YVhi bX`k YfXYb`]b`nU`\fY]W`Yb
F YghUi fUbhg`i bX`hfUX]h]cbY`Yb'; Ugh`Ài gYfb`gYfj]Yfh"

8cW`Ui W`X]Y`gØ» Yb`B UgW`YfY]Yb`gc`hYb`b]W`h`Ui » Yf`5W`h
[Y`UggYb`k YfXYb`"8]Y': `YbgVi f[Yf`F`UVUfVYf!HcfhY`]gh`Y]b
YW`hYf'; Y`Y]a`h]dd`"8]YgY`gU]gcbU`Y`GdYn]U`]h`hž`X]Y`Zf]gW`Yb
F`UVUfVYf`Ui g`XYf`F`Y[]cb`VY]b`U`hYhž`k]fX`c`Zi`ni`? UZZY`c`XYf
HYY`gYfj]Yfh`i bX`[]h`U`g`Y]b`UVgc`i hYg`A i gg`ZØf`GØ» a`Ài`Yf"

9]b`k Y]hYfYg`<][\`][\h`g]bX`X]Y': `YbgVi f[Yf`6]YfY`"8]Y`GhUXh]gh

<Y]a UhXYf': `YbgVi f[Yf'6fUi YfY]žX]Y'gY]hØVYf'%) \$:đ\ fYb`Y]b
 ZYghYf'6YghUbXhY]'`XYf'FY[]cb`]gh"8]Y`j YfgW]YXYbYb'6]YfgcfhYbž
 U`Yb`j cfUb`XUg`VYfØ\ a hY': `YbgVi f[Yf'D]'gYbYfž'`ÖbbYb`]b
 nU\`fY]W]Yb'6fUi YfY][Ughgh`hYb`j Yf_cghYh'k YfXYb""9g`c`b'h'g]W]ž
 Ub`Y]bYf'6]Yfj Yf_cghi b[`hY]'ni bY\ a Ybž' i a `X]Y`J]Y`ZU`hi bX`X]Y
 ; YgW]W]hY`XYg'6]Yfg]b`XYf'FY[]cb`b`A\Yf`_YbbYbni `YfbYb"

9a dZY\`Ybgk YfhY`F YghUi fUbhg`i bX`7UZĀg

⇒: `YbgVi f[[]VhYg`j]Y`Y`W]Ufa UbhY`F YghUi fUbhg`i bX`7UZĀgž`X]Y
 `c_U`Y`GdYn]U`]h`hYb`UbV]YhYb""<]Yf'g]bX`Y]b][Y`XYf
 Ya dZY\`Ybgk YfhYghYb`C fhY.

F YghUi fUbh#7UZĀ	6YgcbXYf\Y]hYb
6fYa Yf'<ÖZh	: f]gW]Yf':]gW]ž`fY[]cbU`Y`?ØW]Y
F YghUi fUbh'5`hY`Dcgh	HfUX]h]cbY`ž`bcfXXYi hgW]Y GdYn]U`]h`hYb
7UZĀ`6`i a	<Ui g[Ya UW]hY`HcfhYbž'? UZZY
6fUi \Ui g': `YbgVi f[F Y[]cbU`Y`6]YfYž'6]Yf[UfhYb

8 Ug`7UZĀ`6`i a `]gh`VYgcbXYfg`VY`Ubh`ZØf`gY]bY
 Ui g[YnY]W]bYhYb`HcfhYb`i bX`Y]bY`[fc»Y`5i gk U\`Ub
 ? UZZYj Uf]Uh]cbYb""9]b`dYfZY`_hid`Um]YfhYg`7UZĀž`i a `bUW]`Y]bYa
 GdUn]Yf[Ub[`Xi fW]`X]Y`GhUXh`ni `YbhgdUbbYb`i bX`X]Y`c_U`Y
 DUghYhY` GW]k UfnVfch`a]h`ZØ»][Yf`@YVYfk`i fgh`ni `dfcV]YfYb"

K Ybb`Xi `bUW]`Y]bYa `VYgcbXYfYb`C fh`gi W]ghž`Ya dZY\`Y`]W]`XUg`
 6fUi \Ui g': `YbgVi f[ž`k`c`Xi `b]W]h`bi f`Zf]gW]`[YVfUi hYg'6]Yfž
 gcbXYfb`Ui W]`XYZh][Y`6fUi \Ui g_ØW]Y`[Yb]Y»Yb`_Ubbgh"8]Y
 5ha cgd\`ÁfY`X]YgYg`@c_U`g`]gh`fi gh]_U`i bX`Y]b`UXYbX`i bX`XYf
 dYfZY`_hY`C fh`ZØf`[YgY`][Y`5VYbXY"

: `YbgVi f[g`_i`_]bUf]gW]Y`<][\`][\hg`g]bX`Ui W]`Y]bY`k`Y]hYfY
 ; Y`Y[Yb\Y]hž`X]Y`\Yfn`]W]Y'; UghZfYi bXgW]UZh`XYf'FY[]cb`ni
 Yf`YVYb""J]Y`Y`c_U`Y`F YghUi fUbhg`Y[Yb`[fc»Yb`K`Yfh`Ui Z
 FY[]cbU`]h`h`i bX`BUW]\U`h][_Y]hž`k Ug`g]W]`dcg]h]j`Ui Z`X]Y`E`i`U`]h`h
 XYf`GdY]gYb`Ui gk]f`_h"8UVY]'_ca`a`h`X]Y`b`AW]ghY`?UhY[cf]Y`XYf
 ?i`_]bUf]_`X]Y`A`Áf`_hY"

6Ygi W\hi bVYX]b[h'XYb'K cW\Yba Uf_hž'XYf'fY[Y'a Å»][']b'XYf
=bbYbghUXh'ghUhhZ]bXYh'<]Yf' []Vh'Yg'b]W\h'bi f'Zf]gW\Y'fY[]cbU'
dfcXi n]YfhY '@VYbga]hhY'ž'gcbXYfb'Ui W\X]Y'A Ò[']W\Y]hž'a]h
'c_U'Yb'DfcXi nYbhYb'ni 'gdfYW\Yb'i bX'k Yfhj c''Y'H]ddg'ZØf'X]Y
Ni VYfY]hi b['\Y]a]gW\Yf'; Yf]W\hY'ni 'VY_ca a Yb"

8]Y'_i '\bUf]gW\Yb'9f'YVb]ggY']b': 'YbgVi f['gd]Y[Y'b'XUg'6YghY'Ui g
XYf'fY[]cb'k]XYf'i bX''UXYb'XUni 'Y]bž'X]Y'J]Y'ZU'h'XYf'gW\Y'gk][!
\c`ghY]b]gW\Yb'?ØW\Y'\Ui hbU'\ni 'Yf'YVYb''9[U'ž'cV'VY]a '9ggYb
]a 'FYghUi fUbhž'VY]a '; Yb]Y»Yb']b'Y]bYa '7UZÅ'cXYf'VY]a 'GhØVYfb
ØVYf'XYb'A Uf_h'': 'YbgVi f[']gh'Y]b'GW\UfUZZYb'UbX'ZØf'YXYb
; Ui a Yb"

5VYbhYi Yf'B Uhi f. '8]Y'gW\ÒbghYb

5i gZi [gn]Y`Y']b'XYf'I a [YVi b[

: 'YbgVi f[ž'X]Y'W\Ufa UbhY'GhUXh'Ub'XYf'; fYbnY'ni '8ÅbYa Uf_ž]gh
b]W\h'bi f'ZØf'\fY'5'hghUXh'i bX'_i '\bUf]gW\Yb'?Øgh]W\Y]hYb
VY_Ubbhž'gcbXYfb'Ui W\ZØf'\fY'UhYa VYfUi VYbXY'B Uhi f'i bX'X]Y
J]Y'ZU'h'Ub'5i gZi [gn]Y`Yb']b'XYf'I a [YVi b["K Ybb'G]Y'Y]b
B Uhi fZfYi bX'g]bX'cXYf'Y]bZUW\bi f'Y]bYb'HU[']b'XYf'B Uhi f
j YfVf]b[Yb'a ØW\hYbž'\UVYb'G]Y']b'i bX'i a ': 'YbgVi f['Y]bY': Ø''Y
j cb'A Ò[']W\Y]hYb"

9]bYg'XYf'VY_UbbhYghYb'N]Y`Y']gh'XYf': 'YbgVi f[Yf': ØfXY''8]YgY
a U'Yf]gW\Y'6i W\h']gh']XYU'ZØf'Y]bYb'YbhgdUbbhYb'HU['Ua
K UggYf''C V'GY[Y'bž'GW\k]a a Yb'cXYf'Y]bZUW\bi f'Ua 'GhfUbX
YbhgdUbbYb' 'X]Y'A Ò[']W\Y]hYb'g]bX'j]Y'ZÅ'h]["J]Y`Y'_Y]bY
GhfÅbXY'k]Y'XYf'; 'ØW_gVi f['GhfUbX'cXYf'XYf'GhfUbX'j cb
K UggYfg'YVYb''UXYb'ni 'Y]bYa '6Ygi W\Y]b''<]Yf'_ØbbYb'G]Y'X]Y
GW\Òb\Y]h'XYf': ØfXY'[Yb]Y»Yb'i bX'j]Y''Y]W\h'gc[Uf'Y]b'dUUf
'fYVgY'cXYf'A i gW\Y'b'gUa a Y'b"

: Øf'K UbXYfZfYi bXY'V]YhYh'XYf'B Uh]cbU'dUf_'GW\Y'gk][!
<c`ghY]b]gW\Yg'K UhhYba YfYž'bi f'Y]bY'_i fnY'5i hcZU\fh
YbhZYfbhž'VYY]bXfi W_YbXY'9f'YVb]ggY''8]Y'Y]bn][Ufh][Y '@UbXgW\UZh
XYg'K UhhYba YfYg']gh'b]W\h'bi f'Y]b'I B9G7C!K Y'h_i 'hi fYfVYž
gcbXYfb'Ui W\<Y]a Uhj]Y'Yf'H]Yf!'i bX'DZUbnybUfhYb''A UW\Yb'G]Y

Y]bY [YZ\ fhY`K Uhhk UbXYfi b[i bX`YbhXYW_Yb`G]Y`X]Y
 ZUgn]b]YfYbXY: `cfUi bX: Ui bUž`X]Y`X]YgYg; YV]YhV]YhYh" `9g`]gh
 Y]bY; Y`Y[Yb\Y]hž`Yhk Ug`ØVYf`XUg`^ _cgmghYa`i bX`X]Y`H]Yfk Y`hini
 `YfbYb`i bX`[`Y]W`nY]h][`]a`9]b`_Ub[`a`]h`XYf`BUhi`f`ni`gY]b"

B]W`h`k`Y]h`YbhZYfbh]`cb: `YbgVi`f[`VYZ]bXYhg]W`X]Y`<`Ø`Yb`_U[`Y
 j`c`b`; `ØW`_gVi`f[`ž`X]Y`UhYa`VYfUi`VYbXY`5i`gV`]W`_Y`Ui`Z`X]Y: `ØfXY
 V]YhYh" `8]Y`K`UbXYfk`Y[`Y`V]Yf`g]bX`]XYU`ZØf`Y]bYb`YbhgdUbbhYb
 GdUn]Yf[`Ub[`cXYf`Y]bY`_`Àb[`YfY`K`UbXYfi`b[`Xi`fW`X]Y`@UbXgW`UZn"
 <`U`hYb`G]Y`5i`ggW`Ui`bUW`X`Yb`nU`fY]W`Yb`5i`gg]W`hgdi`b`_hYbž`X]Y
 ZØf`X]Y`VYghYb: `chca`ch]j`Y`gc`f[`Yb`" `8]Y`Zf]gW`Y`A`YYfYgVf]gY`i`bX
 X]Y`5i`gg]W`h`Ui`Z`X]Y`K`UggYfcVYfZ`ÀW`Y`gW`UZZYb`i`bj`Yf[`Ygg`]W`Y
 A`ca`YbhY"

5i`gZi`[`gn]Y`

5`_h]j`]h`ÀhYb

9bhZYfbi`b[`j`cb
 :`YbgVi`f[

:`YbgVi`f[`Yf: `ØfXY	GW`k`]a`_a`Ybž GY[`Y`bž GcbbYbVUXYb	\$`_a
B`Uh]cb`U`d`Uf`_`GW`_`Yg k`][`!`<`c`ghY]b]gW`Yg K`UhYba`YYf	K`Uhhk`UbXYfi`b[`Ybž J`c[`Y`VYc`VUW`hi`b[`Y b	&\$`_a
;`ØW`_gVi`f[K`UbXYfbž D]W`_b]W`_Yb	;%`_a
^`ghYfXU`Vm`K`U`X	K`UbXYfbž`F`UXZU`fYb	%)`_a

9]b`k`Y]hYfYg`VY`]YVhYg`N]Y`]gh`XYf`^`ghYfXU`Vm`K`U`Xž`XYf`g]W
]XYU`ZØf`YbhgdUbbhY`GdUn]Yf[`Àb[`Y`i`bX: `U`ffUXhci`fYb`Y][`bYh"
 <]Yf`_`ØbbYb`G]Y`X]Y`F`i`Y`XYf`BUhi`f[`Yb]Y»`Yb`i`bX`g]W`j`cb`XYb
 gW`ØbYb`K`_`XYfb`i`bX: `Yi`W`h[`YV]YhYb`]b]gd]f]YfYb`_`UggYb`" `8]Y
 j`YfgW`]YXYbYb`K`UbXYfk`Y[`Y`V]YhYb`i`bhYfgW`]YX`]W`Y
 GW`k`]Yf[`[_Y]hg[`fUXYž`gcXUgg`Yg`ZØf`YXYb`Y]bY`dUggYbXY`F`ci`hY
 [`]Vh`DUW`_Yb`G]Y`Y]b`D]W`_b]W`_Y]b`i`bX`[`Yb]Y»`Yb`G]Y`_`fY`A`U`nY]h
]a`G`W`UhYb`XYf`6`Ài`a`Y"

K`Ybb`G]Y`Yhk`Ug`5VYbhYi`Yf`]W`YfYg`gi`W`Ybž`_`ØbbYb`G]Y`XYb`L`!
 J`Yb`hi`fY`DUf`_]b`XYf`B`À`Y`j`cb; `ØW`_gVi`f[`VYgi`W`Yb`" `8]YgYf
 <cW`gY][`UfhYb`_`ca`V]b]Yfh`B`Yfj`Yb_]`hY`_`a`]h`UhYa`VYfUi`VYbXYb

5i gV`jW_Yb`i bX`V]YhYhj YfgWk]YXYbY`?`YhYfdUfWci fg`Z0f`U`Y
5`hYfg[fi ddYb`"9g`]gh`Y]bY`[fc» Ufh][Y`A 0[`]Wk_Y]hž`ÀfY` ; fYbnYb
ni`hYghYb`i bX`XUVY`X]Y`BUhi f`Ui Z`Y]bY`Ui ZfY[YbXY`K Y]gY`ni
Yf`YVYb`"

: 0f`X]Y`Yb][Ybž`X]Y`g]Wk`Z0f`K UggYfgdcfh`]bhYfYgg]YfYbž`]gh`
: `YbgVi f[g`GY[Y`gWk`i `Y`XYf`f]Wk]h][Y`Cfh`8cfh`UVYb`G]Y`X]Y
A 0[`]Wk_Y]hž`GY[Y`_i fgY`ni`UVgc`j]YfYb`cXYf`Y]bZUWk`Y]b`6cc`hni
a]YhYbž`i a`X]Y: 0fXY`]b`ÀfYa`Y][YbYb`HYa`dc`ni`Yf`_i bXYb`"9g
[]Vh`nU\`fY]Wk`Y`A 0[`]Wk_Y]hYbž`XUg`K UggYf`ni`[Yb]Y»Yb` `j`ca
GhUbX`! d!DUXX`]b[`V]g`\]b`ni a`?`U`U_ZU`fYb`"

GWk`Y»`]Wk`gc`hYb`BUhi f`]YV\UVYf`XYb`BUhi fYdUf`_`5i`_fi [
b]Wk`hj`YfdUggYb`"9]b`V]ggWk`Yb`k`Y]hYf`j`cb`: `YbgVi f[`YbhZfYbž`
UVYf`XYZ]b]h]j`Y]bYb`6Ygi`Wk`k`Yfhž`]gh`X]YgYf`DUf`_]XYU`Z0f`Ub[Y
K`UbXYfi`b[Yb`i`bX`: U\ffUXhc`i`fYb`Xi`fWk`i`bVYf0`fhY`BUhi f`"8Yf
DUf`_`\Uh`nU\`fY]Wk`Y`[i`h`a`Uf_]YfhY`K`Y[Yž`X]Y`G]Y`Xi`fWk`]Xm`]gWk`Y
@UbXgWk`UZhYb`Z0\`fYbž`i`bX`V]YhYh[Y`YVhY`BUhi fYf`YVb]ggYž`X]Y`G]Y
b]Wk`hj`Yf[YggYb`k`YfXYb`"

CV`G]Y`Ua`GhfUbX`Yb`hgdUbbYb`cXYf`X]Y`\0[Y`][Y`@UbXgWk`UZh
Yf`_i`bXYb`a`0Wk`hYbž`: `YbgVi f[`i`bX`gY]bY`l`a`[YVi`b[`V]YhYb
nU\`fY]Wk`Y`A 0[`]Wk_Y]hYbž`i`a`X]Y`GWk`0b`Y]h`XYf`BUhi f`ni
[Yb]Y»Yb`"DUW_Yb`G]Y`ÀfY`K`UbXYfgWk`i`\Y`Y]bž`gWk`bUddYb`G]Y
g]Wk`i`ÀfY`?`Ua`YfU`i`bX`a`UWk`Yb`G]Y`g]Wk`VYfY]h`Z0f`i`bj`Yf[Ygg`]Wk`Y
9f`YVb]ggY`]b`X]YgYf`Y]bn][Ufh][Yb`f`Y`[]cb`"

: `YbgVi f[g`a`Uf]h]a`Y`; YgWk`]Wk`hY`. `J`cb
GWk`]ZZU`fh`i`bX`HfUX]h]cbYb`

: `YbgVi f[ž`Y]bY`GhUXh`]a` `c`\Yb`BcfXYb`8Yi`hgWk`UbXgž`\Uh`Y]bY
ZUgn]b]YfYbXY`a`Uf]h]a`Y`; YgWk`]Wk`hYž`X]Y`Yb[`a`]h`XYf`GWk`]ZZU`fh
i`bX`XYa` `<UbXY`j`Yf`_b0dZi]gh`"8]Y`GhUXh`]Y[h`a`U`Yf]gWk`Ub`XYf
: `YbgVi f[Yf`: 0fXYž`i`bX`]\fY`@U[Y`k`Uf`gWk`cb`]a` `A`]hY`U`hYf`j`cb
[fc»Yf`6YXYi`hi`b[`"]B]Wk`h`bi`f`Z0f`:]gWk`Yf`i`bX`<`ÀbX`Yfž`gc`bXYfb
Ui`Wk`Z0f`GYY`Yi`hYž`X]Y`\]Yf`Y]bYb`g]Wk`YfYb`<`UZYb`ZUbXYb`"

8]Y`YfghYb`Xc`_i`a`Ybh]YfhYb`<]bk`Y]gY`Ui`Z`X]Y`<`UZYbghUXh`

ghUa a Yb`Ui g`XYa`%' " `>U\ f\ i bXYfh": `YbgVi f[`Ybhk]W_Y`hY`g]W
gWbY``ni `Y]bYa `VYXYi hYbXYb`< UbXY`gnYbhfi a " `&gVYgcbXYfY
XYf`< UbXY`a]h`8`AbYa Uf_`i bX`UbXYfYb`g_UbX]bUj]gWYb
@AbXYfb`V`0\hY`Ui Z``8]Y`nU\`fY]WYb`@U[Yf\`Ai gYf`i bX`dfAW`h][Yb
?Ui Za Ubbg\`Ai gYf`]b`XYf`5`hghUX`h`g]bX`NYi [b]ggY`X]YgYf
[`c`ffY]WYb`NY]h"

9]b`VYXYi hYbXYg`9fY][b]g`]b`XYf`a Uf]h]a Yb`; YgW]W`hY
: `YbgVi f[g`k Uf`X]Y`; f0bXi b[`XYf`:`YbgVi f[Yf`K YfZh]a `>U\ f
%, +%z`X]Y`a U» [YV`]W`ni a `k]fhgW`UZh]WYb`5i ZgW`k i b[`XYf
GhUX`h`VY]hfi [" `8]YgY`K YfZh`k Uf`VY`_Ubbh`Z0f`XYb`6Ui `j`cb
GY[Y`gW]ZZYb`i bX`gd`AhYf`Ui W`j`cb`8`Ua`d`ZgW]ZZYb" < Yi hY`g]bX
X]Y`F`Y`_hY`X]YgYf`NY]h`bc`W`g]W`hV`Uf`z`XU`Y]b][Y`XYf`\`]ghc`f]gWYb
; YV`Ai XY`U`g`A i gYb`i bX`?i`hi`fgh`AhYb`[Ybi`mh`k YfXYb"

8]Y`:`YbgVi f[Yf`:`0fXY`gY`Vgh`gd]Y`h`Y]bY`nYbhfU`Y`F`c`Y`]b`XYf
a Uf]h]a Yb`?i`hi`f" `A]h`]\`fYb`hfUi a `UZhYb`@UbXgW`UZhYb`i bX`XYf
W`Ufa`UbhYb`?0ghYb`]b]Y`n]Y`h`g]Y`b]W`h`bi`f`Hci`f]ghYb`Ub`z`gcbXYfb
Ui W`j`]Y`Y`GY[`Yf" `GY[Y`!`i bX`A`chc`fV`cchY`g]bX`\`]Yf`[Ub`n`A`f][
i`bhYfk`Y[g`zi`bX`nU\`fY]WY`F`Y[UhhYb`Z]bXYb`\`]Yf`fY[Y`a`A»][
ghUhh"

&`XYf`GhUX`h`[]Vh`Yg`nU\`fY]WY`A i gYb`z`X]Y`X]Y`a Uf]h]a Y
; YgW]W`hY`:`YbgVi f[g`Xc`_i`a`Ybh]YfYb" `6YgcbXYfg
\`Yfj`cfni` \`VYb`]gh`XUg`GW]ZZU\`fhga`i`gYi`a`z`XUg`g]W`]b`Y]bYa
\`]ghc`f]gWYb`?Ui`Za`Ubbg\`Ui`g`VYZ]bXYh" <]Yf`_0bbYb`6Ygi`W`Yf
a`Y`f`0VYf`X]Y`6Ui [YgW]W`hY`XYf`GW]ZZY`z`X]Y`6YXYi`hi`b[`XYg
< UbXY`g`gck]Y`X]Y`9bhk]W`_i`b[`XYf`GY`YZU\`fh`YfZU\`fYb" `9i`dcbUhY
fY]WYb`j`cb`U`hYb`B`Uj][Uh]cbg]bghfi`a`YbhYb`V]g`\`]b`ni
A`cXY`gW]ZZYb`z`X]Y`X]Y`@YVY`ni`f`GY`YZU\`fh`k]XYfgd]Y[Y`b"

GY\Ybgk 0fX][_Y]h	6YgW`fY]Vi`b[6YgcbXYf\Y]h
GW]ZZU\`fhga`i`gYi`a	<]ghc`f]gW`Y`GW]ZZY i`bX`a`Uf]h]a`Y 5fhY`ZU`hY	GW]ZZU\`fhg[YgW]W hY`j`cb`XYf`5bh]_Y`V]g \`Yi`hY
: `YbgVi f[Yf`< UZYb	6YY]bXfi`W_YbXYf < UZYb`a`]h`j`]Y`Yb 6cchYb	F`Y[Y`a`A»][Y J`Yf`UbghU`hi`b[Yb i`bX`F`Y[UhhYb

GY\Ybgk ØfX][_Y]h	6YgWfY]Vi b[6YgcbXYf\Y]h
?Ud]hÅbgj]YfhY`	7\Ufa UbhY`5`hghUXh	<]ghcf]gWXY
	a]h'a Uf]h]a Yb	5fW]hY`_hi f`Ui g`XYa
	9]bZØggYb	%- " `>U\ f\i bXYfh

9]b`k Y]hYfYg`<][\`][\h]gh`XUg`? Ud]hÅbgj]YfhY`žVY`_Ubbh`ZØf
gY]bY`\]ghcf]gWXYb`<Åi gYfž`X]Y`Y]bghj`cb`? Ud]hÅbYb`i bX
k c\`UVYbXYb`?Ui ZYi hYb`VYk c\`bh`k i fXYb``<Yi hY`UXYb`X]Y
Yb[Yb`; UggYb`i bX`gW`ØbYb`; UggUXYb`ni a`i`6i a`a Y`b`i bX
J Yfk Y]`Yb`Y]b``<]Yf`Z]bXYb`Ui W`fY[Y`a`À»][`A`Åf`_hY`i bX`; YghY
ghUhhž`X]Y`XYf`a`Uf]h]a`Yb`HfUX]h]cb`XYf`GhUXh`[Yk`]Xa`Yh`g]bX`"

>XYg`>U\ f`k]fX`]b`; `YbgVi f[`XUg`GW`Ygk][!<c`ghY]b`A`i`g]_
: Ygh]j`U`[YZY]Yfhž`XUg`Ui W`a`Uf]h]a`Y`?`Åb[Y`i`bX`H\Ya`Yb
Ui Z[fY]Zh`8]Y`A`i`g]_j`YfUbghU`hi`b[Yb`n]Y\Yb`nU\`fY]WY`6Ygi`WYf
Ubž`i`bX`Y]b][Y`?`cbnYfhY`Z]bXYb`X]fY`_h]Ua``K`UggYf`ghUhhž`k`Ug`Y]bY
k`i`bXYfj`c``Y`5ha`cgd\`ÅfY`gW`UZZh`"

Ni`gÅhn`]W`f]W`hY`h`X]Y`GhUXh]j`]Y`Y`;`YghY`i`bX`9j`Yb`hg`Ui`gž`X]Y`Ui`Z
X]Y`a`Uf]h]a`Y`;`YgW]W`hY`i`bX`?`i`hi`f`Y]b[Y\Yb``9]b`6Y]gd]Y`gh
XUg`;`Y`b`g`Vi`f[Yf`<`UZY`b`ZY`ghž`XUg`6Ygi`W`Yf`Ui`g`b`U\`i`bX`ZYfb
Ubn]Y\`h``<]Yf`[]Vh`Yg`@]j`Y!`A`i`g]_ž`_i``]bUf]gWY`?`Øgh]W`_Y]hYb`i`bX
5i`gghY``i`b[Yb`ž`X]Y`g]W`i`a`X]Y`GW]ZZU\`fh`XfY\Yb`"

:`Y`b`g`Vi`f[`]gh`Ui`W`ghc`n`Ui`Z`gY]bY`HfUX]h]cb`Yb`ž`X]Y`k`Y]h`ØVYf`X]Y
fY]bY`GW]ZZU\`fh`\]bUi`g[Y\Yb``;`YghY`k`]Y`XUg`;`]gW`a`Uf`_h`i`bX
XUg`?`ØghY`b`ZY`gh`ZY]YfhYb`X]Y`a`Uf]h]a`Yb`K`i`fnY`b`i`bX`X]Y
J`YfV]bXi`b[`ni`f`C`ghgY`Y``8]YgY`J`YfUbghU`hi`b[Yb`UXYb`Y]bž`X]Y
`c`_U`Y`?`ØW`Y`ž`?`i`bgh`i`bX`<`Ub`X`k`Yf`_ni`Yf`YVYbž`i`bX`g]bX`Y]bY
<`ca`a`U[Y`Ub`X]Y`a`Uf]h]a`Y`?`i`hi`f`XYf`GhUXh`"

≠g[YgUa`h`gd`Øfh`a`Ub`X]Y`a`Uf]h]a`Y`;`YgW]W`hY`;`Y`b`g`Vi`f[`g`]b
`Y`XYf`9W`_Y`XYf`GhUXh``C`V`Yg`XUg`F`Ui`g`W`Yb`XYf`K`Y``Yb`]ghž`XUg]b
XYf`@`Zh`]Y[hž`X]Y`hc``Yb`<`UZY`b`Ub]g]W`hYb`c`XYf`X]Y`ZfYi`bX`]W`Yb
;`Yg]W`hYf`XYf`9]b\Y]a`]gW`Yb`;`Y`b`g`Vi`f[`]gh`Y]b`C`fhž`XYf`gY]bY
a`Uf]h]a`Yb`HfUX]h]cb`Yb`Ui`Z`]YVYj`c``Y`K`Y]gY``YVh`i`bX`VYk`U\`fh`
K`Yf`;`Y`b`g`Vi`f[`VYgi`W`hž`gc``hY`g]W`X]Y`NY]h`b`Y\`a`Yb`ž`i`a`]\]b`hYf
X]Y`?`i`]ggYb`XYf`a`Uf]h]a`Yb`?`i`hi`f`ni`V]W`_Yb`i`bX`X]Y`;`YgW]W`hY`

X]YgYf'k i bXYfVUfYb`GhUXh`Ui hbU\`ni`Yf`YVYb"

? i `hi fY`Y`9f`YVb]ggY. `A i gYYb`i bX

J YfUbghU`hi b[Yb`]b` : `YbgVi f[

: `YbgVi f[`V]YhYh`Y]bY`fY]WXY`i bX`j]Y`Z`h[Y`?i`hi fgnYbYž`X]Y
gck c\`9]b\Y]a]gWXY`U`g`Ui W`6Ygi WXYf`VY[Y]ghYfh`8]Y`GhUXh]gh
ghc`n`Ui Z`\fY`nU\`fY]WXYb`A i gYYbž`X]Y`Y]b`VfY]hYg`GdY`hfi a`Ub
H\Ya Yb`UVXYW`Ybž`j cb`XYf`a Uf]h]a Yb`; YgW]W`hY`V]g`ni
nY]h[Yb`0gg]gWXYf`?i bgh`Ni XYa`Z]bXYb`XUg`[Ubny`X\`f`ØVYf
nU\`fY]WXY`J YfUbghU`hi b[Yb`ghUhhž`X]Y`XUg`_i`hi fY`Y`@YVYb
VYfY]WXYfb`i bX`9]bV`]W`Y`]b`X]Y`\]Yg][Y`HfUX]h]cb`i bX`@YVYbgUfh
Yfa`0[`]WXYb"

A i gYYb`]b` : `YbgVi f[

8]Y`A i gYYb`]b` : `YbgVi f[`g]bX`k U\`fY`GW`Uhn`Ua`a Yfb`XYg
K]ggYbg`i bX`XYf`b`bcj Uh]cb`"X`XYg`A i gYi a`Yfn`A\`h`gY]bY`Y][YbY
; YgW]W`hY`i bX`X`h`Xi fW`]bhYfU`_h]j Y`5i gghY`i b[Yb`XUni`Y]bž
h]YZf`]b`X]Y`A UhYf]Y`Y]bni hUi WXYb`"<]Yf`g]bX`Y]b][Y`XYf
VYa Yf`_Ybgk YfhYghYb.

- GW]ZZZU\`fhga i gYi a` : `YbgVi f[.`8]YgYg`A i gYi a`]gh
Y]b`UVgc`i hYg`A i gg`Z0f`U`Yž`X]Y`g]W`Z0f`X]Y`a Uf]h]a Y
; YgW]W`hY`XYf`GhUXh]bhYfYgg]YfYb`"9g`nY][h
VYY]bXfi W`YbXY`GUa`a`i b[Yb`a Uf]h]a Yf`9i dcbUhYž
XUfi bhYf`GW]Zzga cXY`Y`i bX`a Uf]h]a Y`?i bghk Yf`_Y"
- : `YbgVi f[Yf`6fUi YfY]!A i gYi a` .`9f`YVYb`G]Y`X]Y
HfUX]h]cb`XYf` : `YbgVi f[Yf`6]YfVfUi`_i bgh`\Ui hbU\`"8 Ug
A i gYi a` i []Vh`Y]bYb`gdUbbYbXYb`9]bV`]W`]b`X]Y
; YgW]W`hY`XYg`6]YfVfUi Ybg]b`XYf`FY[]cb`i bX`V]YhYh
gY`Vghj Yfgh`AbX`]W`Ui W`?cghdfcVYb`Ub"
- GhUXh[YgW]W`h`]W`Yg`A i gYi a` .`8]YgYg`A i gYi a`
df`AgYbh]Yfh`X]Y`9bhk]W`_i b[: `YbgVi f[g`ØVYf`X]Y
X\`f\`i bXYfhY`"J cb`XYf`GhUXh[f0bXi b[`V]g`ni f`a cXYfbYb
NY]h`k]fX`X]Y; YgW]W`hY`Ub`gW`Ui`]W`XUf[YghY`h"
- ? i bghj YfY]b` : `YbgVi f[.`9]b`k]W]h[Yf`Cfh`Z0f
nY]h[Yb`0gg]gWXY`?i bghž`XYf`k YW`gY`bXY`5i gghY`i b[Yb

`c_U`Yf'gck]Y`]bhYfbUh]cbU`Yf'? Øbgh`Yf`V]YhYh"

? i `hi fY`Y`J YfUbghU`hi b[Yb

8]Y`?i`hi fgnYbY`]b':`YbgVi f[`k]fX`Xi fW`Y]bY`J]Y`nU`j cb
J YfUbghU`hi b[Yb`VYfY]W`Yfhž`X]Y`XUg`[Ub`nY`š\`f`ØVYf`ghUhhZ]bXYb"
6YgcbXYfg`VYa`Yf`_Ybgk`Yfh`g]bX.

- : `YbgVi f[Yf`K`Y]\`bUW`hga`Uf`_h.`#`XYf`5Xj`YbhgnY]h`
YfghfU`h`X]Y`5`hghUXh]b`k`Y]\`bUW`h]W`Ya`";`Ub`n"8Yf`
A`Uf`_h`V]YhYh`\`UbXk`Yf`_]W`Y`DfcXi`_h`ž`_i`_]bUf]gW`Y`
?`Øgh]W`_Y]hYb`i`bX`Y]b`UVk`YW`g`i`b[`gfY]W`Yg`
F`U`a`Ybdfc[`fUa`a`a`]h`A`i`g]_`i`bX`H\YUhYf"
- : `YbgVi f[`šUnn`:`Ygh]j`U`.`9]b`<][`\`][`\h`ž`
A`i`g]_`]YV`\UVYfž`XUg`š\`f`]W`nU`\`fY]W`Y`šUnn`Øbgh`Yf`Ui`g`
U`Yf`K`Y`h`Ub`n]Y`\`h"@]j`Y!`?`cb`nY`fhY`Z]bXYb`]b`j`YfgW`]YXYbYb`
@cW]h]cbg`]b`XYf`GhUXh`ghUhh"
- #bhYfbUh]cbU`Y`?i`fnZ]`a`k`c`W`Y.`8]YgYg`:`Ygh]j`U`f]W`hYh`
g]W`gck`c`\`Ub`:`]a`_]YV`\UVYf`U`g`Ui`W`Ub`:`]a`Ya`UW`Yf`
i`bX`nY][`hY]bY`J]Y`nU`j`cb`?i`fnZ]`a`Yb`Ui`g`
j`YfgW`]YXYbYb`;`Yb`fYg`i`bX`@AbXYfb"
- ?i`hi`f`:`Ygh]j`U`.`9]b`š\`f]W`Yg`9fY][`b]gž`XUg`?i`bghž`
A`i`g]_`ž`H\YUhYf`i`bX`HUb`n`ni`gUa`a`YbVf]b[`hi`bX`X]Y`
J]Y`ZU`h`XYf`_fYUh]j`Yb`GnYbY`:`YbgVi`f[`g`ZY]Yfh"

6YgcbXYfY`C`fhY`XYf`?i`hi`f`

:`YbgVi`f[`j`Yfž`[`h`ØVYf`Y]bY`J]Y`nU`j`cb`C`fhYbž`X]Y`]XYU`Y`
?i`]ggYb`ž`f`_i`hi`fY`Y`9f`YVb]ggY`V]YhYb.

- 8]Y`:`YbgVi`f[`Yf`<`UZ`Y`b`gd]hnY.`9]b`a`U`Yf]gW`Yf`C`fhž`
]XYU`ž`f`J`YfUbghU`hi`b[`Yb`i`bX`:`YghY" `<]Yf`Z]bXYb`c`Z`h`C`d`Y`b`!
5]f!`?`cb`nY`fhY`i`bX`?i`bghUi`gghY`i`b[`Yb`ghUhh"
- H\YUhYf`:`YbgVi`f[`.`8`Ug`gh`š`Xh]gW`Y`H\YUhYf`VY[`Y]ghYfh`
a`]hY]bYa`UVk`YW`g`i`b[`gfY]W`Yb`Dfc[`fUa`a`Ui`g`
GW`Ui`gd]Y`ž`A`i`g]_`i`bX`HUb`n"
- ?i`hi`fnYb`hfi`a`5`D`9`L.`9]b`YVYbX][`Yf`C`fh`ž`f`?`cb`nY`fhY`ž`
DU`fhmg`i`bX`?i`bghUi`gghY`i`b[`Yb`ž`XYf`_fYUh]j`Y`?`Ød`ZY`

ni gUa a YbVf]b[h"

? i `hi fY`Y`<] [\ `] [\ hg`ZØf` : Ua]`Yb

: `YbgVi f [`]gh`b]Wk`h`bi f`ZØf`9fk UWk`gYbY`Y]b`_i `hi fY`Y`g`DUfUX]Yg`
5i Wk` : Ua]`Yb`_ca a Yb` \]Yf`Ui Z] \ fY`? cghYb.

- 9I dYf]a YbhY`]a `K]ggYbgWk UZhgnYbhfi a .`?]bXYf`
_ØbbYb`gd]Y`Yf]gWk`YfbYb`i bX`YI dYf]a Ybh]YfYb` `XYf`
]XYU`Y`Cfh`ZØf`↑ b [Y`9bhXYW`Yf"
- ?]bXYfZYghY`]a `GhUXhdUf_ .`FY [Y`a Å»] [`cf [Ub]g]YfhY`
JYfUbghU`hi b [Ybž`VY]`XYbYb`?]bXYf`Ui Z] \ fY`? cghYb`
_ca a Yb` `j cb`A U`U_h]cbYb`V]g`ni `A]ha UWk`!H\YUhYf"

D`Ubi b [`XYg`? i `hi fVYgi Wk`g

6Y]`XYf`D`Ubi b [`XY]bYf`_i `hi fY`Y`b`9bhXYW`_i b [ghci f`]b` : `YbgVi f [`c` \ bh]g]Wk`Y]b`6`]W`_]b`X]Y`cZZ]n]Y`Y`K`YVg]hY`XYf`GhUXh`
: `YbgVi f ["`<]Yf`Z]bXYgh`Xi`U`_hi Y`Y`ϕZcfa`Uh]cbYb`ØVYf`
5i gghY`i b [Ybž`JYfUbghU`hi b [Yb`i bX`²`ZZbi b [gnY]hYb`XYf`A`i`gYb`
I`a`Y]bYb`cd]a`U`Yb`6Ygi Wk`ni` [Yk`Å` \ f`Y]ghYbž`Ya`dZ] \ `h`Yg`g]Wk`ž`
]a`J`cf`Ui`g`H]W`_Yhg`ZØf`VY`]YVhY`JYfUbghU`hi b [Yb`cXYf`gdYn]Y`Y`
5i gghY`i b [Yb`ni`Vi`Wk`Yb"

H]ddg`ZØf`XYb`dYfZY`_hYb`5i ZYbh\U`h.

I`bhYf`_ØbZhY`i`bX` : fY]nY]hU`_h]j`]hÅhYb

: `YbgVi f [`V]YhYh`Y]bY`J]Y`nU\`j`cb` , VYfbUWk`hi b [ga`Ø [`]Wk`_Y]hYb`
i`bX` : fY]nY]hU`_h]j`]hÅhYbž`X]Y`YXYb`6Ygi Wk`i`bj`Yf [Ygg]Wk`a`UWk`Yb`
C`V`G]Y`XUg` \]ghcf]gWk`Y` : `U]f`XYf`5`hghUXh`cXYf`XYb`a`Uf]h]a`Yb`
7` \ Ufa`Y`XYg`<`UZYbg` [Yb]Y`»`Yb`a`ØWk`hYbž` \]Yf`Z]bXYb`G]Y`g]Wk`Yf`]Wk`
X]Y`dUggYbXY`I`bhYf`_i`bZh`i`bX`YXY`A`Yb [Y`gdUbbYbXY`
A`Ø [`]Wk`_Y]hYb`ni`f` : fY]nY]h [YghU`hi`b ["`

I`bhYf`_ØbZhY`]b` : `YbgVi f [

C`V`G]Y`Y]b`i`I`i`g`<`chY`ž`Y]b` [Ya`Øh]Wk`Yg`6YX` / `6fYU`_ZUghicXYf`Y]b`

ZUa]YbZfYi bX`WYg: Yf]Yb\Ui g'gi WYbž: `YbgVi f[`UhZØf`YXYb
; Y`XVYi hY`Yhk Ug'ni `V]YhYb"<]Yf'g]bX`Y]b][Y`Ya dZY`Ybgk YfhY
C dh]cbYb.

- < c hY`g. `8 Ug: `Ua]b[c"]gh`Y]b`a cXYfbYg`< c hY``ja
< YfnYb`XYf`GhUXhž]XYU`ZØf`; YgW`ÅZhgfY]gYbXY`i bX
Hci f]ghYb"
- DYbg]cbYb. `8]Y`DYbg]cb`BcfXZf]Yg`UbX`V]YhYh`Y]bY
[Ya Øh]WY`5ha cgd`ÅfY`i bX`dYfgØb`WY`6YhfY`i b[ž
]XYU`ZØf`Y]bYb`Åb[YfYb`5i ZYbh`U`h"
- : Yf]Ybk c`bi b[Yb. : Ua]`Yb`cXYf`; fi ddYb`k YfXYb`X]Y`
: Yf]Ybk c`bi b[Yb: `YbgVi f[``]YVYbž`k c`G]Y`X]Y
: fY]\Y]h`\UVYbž`ΔfY`Y][YbYb`A U\`nY]hYb`ni ni VYfY]hYb"
- < c ghY`g. `8 Ug`< c ghY``: `YbgVi f[``]gh`dYfZY`_hZØf`F Y]gYbXY
a]h`_Y]bYa`6i X[Yh"<]Yf`hfYZZYb`g]W`[`Y]W`[Yg]bbhY
5VYbhYi fYf"

: fY]nY]hU_hj]]hÅhYb`]b: `YbgVi f[

: `YbgVi f[`Uh`Y]bY: Ø`Y`j cb`5_hj]]hÅhYb`ni `V]YhYbž`X]Y`gck c`\`ZØf
5VYbhYi Yf`i gh][Y`U`g`Ui W`ZØf`?i`hi f]bhYfYgg]YfhY`[YY][bYh`g]bX"
<]Yf'g]bX`Y]b][Y`XYf`VYghYb: fY]nY]ha Ø[`]W`_Y]hYb.

5_hj]]hÅhYb`]a : fY]Yb

- GdUn]Yf[Åb[Y`Ub`XYf: ØfXY. : Yb]Y»Yb`G]Y`Y]bYb
a U`Yf]gWYb`GdUn]Yf[Ub[`Ybh`Ub[`XYf: `YbgVi f[Yf: ØfXY"
8Yf: ØfXYfk UbXYfk Y[`V]YhYh`UhYa VYfUi VYbXY
5i gV`]W`_Y`i bX`nU\`fY]WY`6Åb`_Y`ni a`J Yfk Y]`Yb"
- FUXZU`fYb. `8]Y`I a [YVi b[`j cb: `YbgVi f[``]gh]XYU`ZØf
FUXZU`fYfž`a]h[i`h`Ui g[YgW`]`XYfhYb`FUXk Y[Ybž`X]Y`V]g
bUW`GW`Ygk][!<c`ghY]b`ZØ`fYb"
- K UggYfgdcfh. `J Yfgi WYb`G]Y`g]W`]a`GY[Y`b`cXYf`GhUbX!
I d!DUXX`]b["J YfgW]YXYbY`5bV]YhYf`]b`XYf`GhUXh
j Yfa]YhYb`9ei]da Ybh"

? i`hi fY`Y`5_hj]]hÅhYb

- GhUXhZØ\ fi b[. 'BY\ a Yb 'G]Y 'Ub 'Y]bYa ' [YZØ\ fhYb
Fi bX[Ub['hY]'ž i a 'a Y\ f'ØVYf'X]Y'; YgW\W hY' i bX'X]Y
5fW\hY_hi f'XYf'GhUXh'ni 'YfZU\ fYb" 5bV]YhYf'k]Y'
: 'YbgVi f['GhUXhZØ\ fi b[Yb 'V]YhYb ']bhYfYggUbhY 'Hci fYb
Ub"
- H\YUhYfVYgi W\Y. '8 Ug 'H\YUhYf': 'YbgVi f['nY][hY]bY
J]Y'nU\ 'j cb'DfcXi _h]cbYbž'j cb '_Ugg]gW\Yb 'GhØW_Yb 'V]g
\b'ni 'a cXYfbYb 'əgnYb]Yfi b[Yb"
- ? i bgh' i bX' A i gY Yb. '8 Ug 'A i gY i a gVYf[': 'YbgVi f[
V]YhYh'Y]bY ']bhYfYggUbhY 'GUa a 'i b['ni f'GhUXh[YgW\W hY
i bX'nY]h[YbØgg]gW\Yb '? i bgh"

9j Yb hg' i bX': Ygh]j U`g

: 'YbgVi f[']gh'VY_Ubbh'ZØf'gY]bY 'YV\ UZhY 'J YfUbghU`hi b[g_i `hi f"
ə 'Gca a Yf'Z]bXYb'nU\ 'fY]W\Y': Ygh]j U`g'ghUhhž'XUfi bhYf.

: Ygh]j U`	8 Uhi a	C fh
: 'YbgVi f[Yf < UZYbgca a Yf	ž ']' '5i [i gh	< UZYb': 'YbgVi f[
: 'YbgVi f[Yf K Y]\bUW\hga Uf_h	9bXY 'Bcj Ya VYf' 8 YnYa VYf	5`hghUXh
: c`_i bX'6'i Yg : Ygh]j U`	GYdhYa VYf	GhUXhdUf_

; Ygi bX\Y]h' i bX'K Y`bYgg

B UW\ 'Y]bYa 'Ui ZfY[YbXYb'HU[']b'XYf'GhUXh'a ØW\hYb'j]Y'Y
6Ygi W\Yf'X]Y'A Ø[']W\ _Y]h'bi hnYbž'g]W\ 'ni 'YbhgdUbbYb" 'GdU! 'i bX
K Y`bYggUb[YVchY'g]bX']b': 'YbgVi f['YVYbZU`g`Y]W\h'ni 'Z]bXYb"
5bV]YhYf'k]Y'GdUg'i bX'K Y`bYgg'V]YhYb 'A UggU[Ybž
; Yg]W\hgUbK YbXi b[Yb' i bX'GUi bYb'Ubž'X]Y'ZØf'X]Y']XYU'Y
9f\c' i b['gcf[Yb"

əg[YgUa h'V]YhYh: 'YbgVi f['Y]bY 'J]Y'nU\ 'j cb' i bhYf_ØbZhYb' i bX
: fY]nY]hU_hj]hÅhYbž'X]Y' ə fYb'5i ZYbh\U`hi bj Yf[Ygg`]W\ 'a UW\Yb"
9[U'ž'cV'G]Y'X]Y'; YgW\W hY'XYg'C fhYg'Yf_i bXYb'cXYf'Y]bZUW\ 'bi f
YbhgdUbbYb'a ØW\hYbž': 'YbgVi f['\Uh'ZØf'YXYb'Yhk Ug'ni 'V]YhYb

i bX`gc f[h`XUZØfž`XUgg` ÆfY`F Y]gY`Y]b`[fc» Ufh][Yg`9f`YVb]g`k]fX"

8YhU]`g

6Ygi WX Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY