

; Yfa Ubm'GU]`; D'HYUa ' _Äa dZh'a]h
GhUfhdfcV`Ya Yb. 'D`Uhn`Y`Z`]b`Dcfhga ci h\` °

8 Ug; Yfa Ubm'GU]`; D'HYUa ' _Äa dZhY`]b`Dcfhga ci h\` a]h
GhUfhgWk]Yf][_Y]hYb`i bX`D`Uhn`%"`BYi gYY`UbX`ZY]YfhY`XYb
G]Y[" `BÄW ghYg`9j Ybh`]b`GUggb]hn"



Dcfhga ci h\` ž; fc» Vf]hUbb]Yb`!`5a`&% " ' † `]' &\$&) `Yf`YVhY`XUg
:) \$!: c]`Yf!FYbbYb`]b`Dcfhga ci h\` Y]bY`XfUa Uh]gWkY`K YbXi b[ž
X]Y`U`Yb`hY]`bY`a YbXYb`HYUa gž`]bgVYgcbXYfY`XYa `; Yfa Ubm
GU]`; D'HYUa ž`gWk Yf`ni`gW`UZYb`a UW`hY`"8 Ug`HYUa`Ui`g
8 Yi hgW`UbX`_Äa dZhY`Ub`U`hYbX`a]h`GhUfhgWk]Yf][_Y]hYbž`k Ug
g]Wk`bY[Uh]j`Ui`Z`\fY`; YgUa`hY]ghi`b[`Ui`gk`]f`_hY`"9f]`?cgY[UfhYb!
<Y]ž`Y]bYf`XYf`U\fyfž`Äi » YfhYž`XUgg`X]YgY`DfcV`Ya Y`g]Y`ja
`Yk`Y]][Yb`FYbbYb`j]Y`_cghYhYbž`cV`k c`\`g]Y`g]Wk`]bbYf`U`V`XYg
; YgWY`Ybg`k c`\`ZØ`hYb`"8]Y`GWk]Yf][_Y]hYb`VY]a`GhUfh
i a ZUgghYb`gd`ÄhY`i bX`ni`ZfØ`Y`GhUfhgž`X]Y`XUni`ZØ`fhYbž`XUgg`g]Y
cZiØVYf`c`h`k i fXYb`i bX`gW`i ggYbX`]W`Ua`9bXY`XYg
K cWYbYbXYg`YX][`]W`XYb`Y`ZhYb`D`Uhn`YffY]W`hYb"

5a `YfghYb`F`YbbhU[`VY`Y[hY`XUg`HYUa `bcW`XYb`j`]YfhYb`D`Uhm"
8cW`Ua`nk`Y]hYb`HU[`Ui`ZXYa`K`UggYf`[UV`Yg`nk`Uf`Y]b][`Y
dcbg]hj`Y`A`ca`YbhYž`]bg[`YgUa`h`fY]W`hY`Yg`YXcW`b]W`h`ZØf`Y]bY
J`YfVYggYfi`b[`"BUW`g]YVYb`j`cb`nk`Ø`Z`9j`Ybhg`XYf`GU]gcb`VY`Y[`h
XUg`;`Yfa`Ubm`iGU]`;`D`HYUa`k`Y]hYf`b]X`Yb`Y`ZhYb`D`Uhm`ja
GU]gcb`_`UggYa`Ybhž`di`b`h[`Y]W`bi`f`j`cf`XYa`i`G!HYUa`ž`XUg
di`b`h`c`g`XUg`GW`i`gg`]W`h`V`]X`Yh`"

< YfUi`gZc`fXYfi`b[`Yb`i`bX`J`c`fZ`À``Y

8]Y`Dfc`V`Ya`Y`XYg`XYi`hgW`Yb`HYUa`g`g`YhnhYb`g]W`a`j`Yf`Ui`Z`XYg
F`Ybb`Ybg`Zc`fh`"Gc`k`i`fXY`XUg`HYUa`b]W`h`bi`f`ZØf
K`Y[`YfYW`hgj`Yf`Yhni`b[`Yb`VYghfUZhž`gcb`XYfb`Yf`YVhY`ja`Y`hnhYb
F`Ybb`Yb`Ui`W`Y]bY`<`c`f`c`f`!G]hi`Uh]cb`"`<]Yf`V`]YV`XYf
:)`\$!F`Ybb`_`UhUa`Uf`Ub`k`À`fYb`X`Y]bYf`Hcbb`Ybfi`bXi`b[`a`h`Y]bYa
:`c`]b`XYf`5b`Yf`Y]bY`Y]bYf`Hcbb`Y`ghYW`Ybž`k`Ug`XUg`F`Ybb`Yb
UVfi`dh`VYYb`XYhY`"9f]_`<Y`]VYgW`f]YV`X]Y`G]hi`Uh]cb`U`g`Ài`»`Yfgh
VYXYb`_]W`ž`XU`g]Y`VY`ZØf`W`hYhYbž`XUgg`X]Yg`ni`GW`ÀXYb`Ua`i`c]`!
?`UghYb`ZØ`fYb`_`Øbb`hYž`X]Y`Y]bY`Ub[`k`]Yf][`Y`F`Yd`Uf`Uhi`f`b`UW`g]W`
n]Y`Yb`k`Øf`XYb`"

8]Y`Vf]h]gW`Yb`HYUa`g`UhhYb`[`Ya`]gW`hY`;`Y`ZØ`Y`BUW`XYb
: `YYhfUW`g`k`UfYb`g]Y`Gd]hnYb`fY]hYfž`j`Yf`c`fYb`YXcW`ja`i`:]bU`Y
[`Y[`Yb`X]Y`BYi`gYY`Àb`XYf`i`bX`X]Y`GW`k`Y]n`K`À`fYb`X`XUg
bYi`gYY`Àb`X]gW`Y`HYUa`i`fYb`nk`Y]hYb`9j`Ybh!G]Y[`XYf`GU]gcb
ZY]YfhYž`UhhYb`X]Y`GW`k`Y]nYf`ja`i`:]bU`Y`hYW`b]gW`Y`Dfc`V`Ya`Yž`X]Y
g]Y`nk`Ub[`Ybž`Ui`Zni`[`YVYb`"8`Ug`Zf`Ub`n`Øg]gW`Y`HYUa`i`b[`Y[`Yb
gW`UZhY`Yg`b`UW`Y]bYa`i`:Ø[`Y`Vfi`W`ja`HfU]b]b[`ž`XUb`_
b`ÀW`h]W`Yf`F`Yd`Uf`Uhi`fa`U`b`U`a`Yb`Ua`nk`Y]hYb`F`Ybb`hU[
YfZc`[`fY]W`hY]ni`bY`a`Yb`i`bX`k`]W`h][`Y`Di`b`hY`ni`g]W`Yfb`"

6`]W`_`bUW`j`c`f`b

:`Øf`XUg`;`Yfa`Ubm`iGU]`;`D`HYUa`ghY`h`VYfY]hg`X]Y`b`ÀW`ghY
<`YfUi`gZc`fXYfi`b[`]bg`<`Ui`g`8`Yf`i`c`_i`g`]Y[`h`XUfUi`Zž`X]Y
GhUfhdfc`V`Ya`Y`ZØf`XUg`b`ÀW`ghY`9j`Ybh]b`GUgg]hnž`XUg`Ua`i`%`*`"i`bX
%+`"5i`[`i`gh`&`\$`&)`ghUhhZ]b`XYb`k`]fXž`ni`VY`YVYb`"G]Y`UVYb`Y]bY`Hc!
8c!`@]ghY`ZØf`X]Y`J`c`f`VYfY]hi`b[`]Ui`Z`]f`<Y]a`gd]Y`YfghY`hž`]b`XYf`"

<cZbi b[žX]Y`DYfZcfa UbW`ni`j YfVYggYfb" `b`XYf
 ; YgUa hk Yfhi b[`g]bX`g]Y`bi b`ZYgh`YbHgW`cggYbž`g]W`]a
 GU]gcbj Yf`Ui Z`k Y]hYf`ni`ghY][Yfbž`[Ubn`[`Y]W`ž`k]Y
 \YfUi gZcXfYfbX`X]Y`?cb_i ffYbn`Ui W`gY]b`a U["

⊖g[YgUa hj YfnY]W`bYhY`XUg`9j Ybh]b`Dcfhga ci h\`fi bX`&\$"\$\$\$
 Ni gW`Ui Yfž`X]Y`X]Y`VYY]bXfi W`YbXYb`K Yh_`Aa dZY`Ub`XYf`?ØghY
 a]hj YfZc`[hYb" `9]b`gdUbbYbXYf`6`]W`f]W`hYh`g]W`bi b`Ui Z`X]Y
 _ca a YbXYb`9j YbHgž`Y]bgW`]Y» `]W`XYf`GhUh]cbYb`]b`Gh" HfcdYnž
 ; YbZ`7UXÉ`i bX`5Vi`8\UV]ž`X]Y`U`Y`]a`HYfa]b_U`YbXYf`ghY`Yb"

8YhU]`g	
Cfh	Dcfhga ci h\ž; fc» Vf]hUbb]Yb
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "mUW`h"XY • k k k "nXZ\Yi hY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY