

< Y]a Uhi f`Ui V`Vcca h. `8 Yi hgW\ `UbXg
? ØghYb`i bX`6Yf[Y`]a `F Y]gYZc`_i g°

9bhXYW_Yb`G]Y`X]Y`bYi YghYb`F Y]gYhfYbXg`]b`8 Yi hgW\ `UbX.
↳`UbXgi f`Ui VY`[Yk`]bbYb`Ub`6YXYi hi b[ž`k`À`fYbX
5i g`UbXgfY]gYb`hYi fYf`k`YfXYb"



GW\ `Ygk`][!< c`ghY]bž`8 Yi hgW\ `UbX`!`8]Y`XYi hgW\ Yb`F Y]gYbXYb
nY][Yb`Y]b`ghUf`_Yg`↳hYfYggY`Ub`i`f`Ui`V`]b`XYf`<Y]a`Uh`8Yf
<chY`j`YfVUbX`8Yi`hgW\`UbX`f↳`5E`À`Uh`ZYgh[YghY`hž`XUgg`X]Y
6i`W`i`b[Yb`Ub`XYi`hgW\`Yb`?ØghYb`i`bX`]a` ; YV]f[Y`UbghY][Yb`"≠`5!
; YgW\`ŽhgZ0`fYf`HcV]Ug`K`UfbYW`_Y`VYgh`Àh][hž`XUgg`X]Y`DUbXYa`]Y
XUni`VY][YhfU[Yb`À`Uhž`XUgg`j`]Y`Y`8Yi`hgW\`Y`]\fY`<Y]a`Uh`bYi
YbhXYW`_hYb`"7Ua`d]b[d`À`hY`i`bX` : Yf]Ybk`c`bi`b[Yb`À`UVYb
VYgcbXYfg`k`À`fYbX`X]YgYf`NY]h`d`fc`Z]h]Yfh`i`bX`YfZfYi`Yb`g]W\
k`Y]hYf`]\b`[fc» Yf`6Y`]YVh`Y]h"

Ni`g`À`h`]\W\`k`]fX`Ui`Z`XYb`HfYbX`Ui`Za`Yf`_gUa` `[Ya`UW\`hž`XUgg
ghY][YbXY`HYa`dYfUhi`fYb`i`bX`FY`_cfX!Gca`a`Yf`]b`9i`fcdU
I`f`Ui`VYf`XUni`j`Yf`Y]hYbž`j`ca` `0VYf`Ui`ZYbYb`A`]hY`a`YYf`]b`_Ø`À`YfY

F Y []cbYb`Ui gni k Y]W\Yb" K UfbYW_Y`dfc[bcgh]n]Yfh`Y]bY`XYi h]W\Y
J YfgW\]YVi b[`XYf`F Y]gYn]Y`Y`]b`F]W\hi b[`XYf`? ØghYbfY[]cbYb
8 Yi hgW\`UbXgž`XYb`B]YXYf`UbXYb`i bX`Dc`Yb" `a a Yf`a Y\`f
A YbgW\Yb`YbhgW\Y]XYb`g]W\`ZØf`i f`Ui V`]a`Y][YbYb`@UbXž
hY]`k Y]gY`U`g`F YU`_h]cb`Ui Z`X]Y`c`Yb`?cghYb`ZØf`:`i [fY]gYb`i bX
XYb`F ØW`_ [Ub[`XYg`7C `!:`i » UVXfi W`_g`VY]YfX[YVi bXYbYa`F Y]gYb"

6Y`]YVhY`F Y]gYn]Y`Y`i bX`D`Ubi b[

9]b`6`]W`_Ui Z`X]Y`ghU]gh]gW\Yb`8 UhYb`nY][hž`XUgg`ØVYf`+) i`XYf
;`ÀghY`]b`XYi hgW\Yb`< chY`g`b`ÀbXYf`g]bX" `Hfchn`Y]bYg
dfc[bcgh]n]YfhYb`Bi`k UW\ghi a`g`XYf`XYi hgW\Yb`K]fhgW\UZh]gh`X]Y
Hci f]ga`i`g]bXi ghf]Y`ZØf`X]Y`_ca`a`YbXY`Gca`a`YfgU]gcb
cdh]a`]gh]gW\`@Ui hi`5`UVYb`(\$i`XYf`8 Yi hgW\Yb`VYfY]hg`]Yb
Gca`a`Yfi f`Ui V`[YVi W\hž`k`À`fYbX`j`]Y`Y`bcW\`i`bYbhgW\`cggYb
g]bX" `J YfUbghU`hYf`V]YhYb`ni XYa`j`Yfa`Y`fh`@Ugh!A]bi hY!5b[YVchY
ZØf`DUi`gW\U`fY]gYb`Ub"

8]Y`ghY][YbXYb`DfY]gY`ZØf`5i`g`UbXgfY]gYbž`]bgVYgcbXYfY`]b`XYf
HØf`_Y]ž`i bX`X]Y`ni`Yfk`UfhYbXYb`F Y`_cfXnU\`Yb`ZØf`A U`c`fWU
hfU[Yb`VYbZU`g`ni`f`9bhgW\Y]Xi b[`VY]ž`]b`8 Yi hgW\`UbX`i f`Ui V`ni
a`UW\Yb" `8]Y`VY`]YVhYghYb`F Y]gYn]Y`Y`]b`8 Yi hgW\`UbX`g]bX`bUW\
k`]Y`j`cf`X]Y`B`cfX!`i`bX`C`ghgY`ž`6UmYfbž`X]Y`6cXYbgYfY[]cb`i`bX
XYf`GW\k`Ufnk`U`X" `5i`W\`XUg`A]hY`[YV]f[Y`[Yk`]bb`h`ni`bY`a`YbX
Ub`6Y`]YVh`Y]h"

I f`Ui Vgj Yf`U`hYb`]a`K UbXY`

9]bY`h]YZfY`5bU`mgY`XYg`i f`Ui Vgj Yf`U`hYbg`XYf`8 Yi hgW\Yb`Xi fW\
X]Y`:`c`fgW\i b[g[Ya`Y]bgW\UZh`i f`Ui V`i bX`F Y]gYb`fi`I`F`nY][hž`XUgg
I f`Ui VgfY]gYb`X]Y`nk`Y]hk`]W\h][ghY`?`cbgi`a`df]cf]h`h`XYf
8 Yi hgW\Yb`g]bXž`bi`f`bUW\`XYb`5i`g[UVYb`ZØf`@YVYbga`]hY`" `8]Y
A Y\`f`Y]h`XYf`6Y`ZfU[hYb`d`Ub`hž`&\$&(`[YbUi`gc`j`]Y`ZØf`i f`Ui V
Ui gni [YVYb`k`]Y`]a`J`cf`U`fž`k`À`fYbX`%+i`VYfY]hg]bXž`a`Y\`f
Ui gni [YVYb" `HfU[]gW\Yfk`Y]gY`Ài`»`YfhYb`(`i`XYf`6Y`ZfU[hYb
I`bni`Zf]YXYb`Y]h`ØVYf`X]Y`c`Yb`DfY]gY`]a`i f`Ui V"

K]W\h][Y`i f`Ui Vga`ch]j`Y`ZØf`&\$&)`g]bX`j`cf`U`Ya`Gca`a`Yf`i`bX

K Āfa Yž'5VghUbX'ni a '5`hU[ž'GdU» ž'9bhgdUbbi b['i bX
 BUhi fYf'YVb]ggY""9]b'Yf\YV`]WXYf'HY]'`XYf'8Yi hgWXYb'n]Y\h]a a Yf
 bcW`FY]gYb']bg'5i g`UbX'j cf/+*i 'XYf'i f`Ui VgfY]gYb']a 'ſ\ f
 &\$&' 'k UfYb']bg'5i g`UbXž'k cVY]'GdUb]Yb'XUg'VY`]YVhYghY
 FY]gYn]Y`V`Y]Vh"

8Yf'FØW_[Ub['XYf': 'i [fY]gYb']a 'ſ\ f'&\$&' 'nY][hž'XUgg'j]Y`Y
 FY]gYbXY'ni bY\ a YbX'XUg'5i hc'cXYf'K c\ba cV]'Y'bi hnYb"
 8YbbcW`V`Y]VYb'<chY`g`X]Y`VYj cfni [hY'I bhYf_i bZž'k Ā\fYbX'bi f
 'YXYf'J]YfhY`]b'Y]bYb': Yf]Yb\Ui g'cXYf'Y]bY': Yf]Ybk c\bi b[
 ØVYfbUW`hYh"DUi gW`U`fY]gYb'g]bX'k Y]hYf\]b'gY\ f' [YZfU[hž'XU'g]Y
 XYb'FY]gYbXYb'?ca Zcfhi bX'G]WXYf\Y]h'V]YhYb"

≠g[YgUa h'nY][Yb'X]Y'9bhk]W_`i b[Yb']b'XYf'XYi hgWXYb
 Hci f]ga i g`UbXgW`Už'XUgg'X]Y'6fUbW`Y'k Y]hYf\]b'cdh]a]gh]gW`]b
 X]Y'Ni _i bZn'V`]W_hž'hfc'm'XYf'<YfUi gZcfXYfi b[Ybž'X]Y'a]h
 ghY][YbXYb'DfY]gYb'i bX'Y]bYa 'k YW`gY'bXYb'FY]gYj Yf\U`hYb
 j YfVi bXYb'g]bX""8Yf': c_i g'Ui ZBUW`U'h][_Y]hi bX'X]Y'Gi WXY
 bUW`dfY]gk YfhYb'5b[YVchYb'k]fX'ZØf'j]Y`Y'FY]gYbXY']b'XYb
 _ca a YbXYb'ſ\ fYb'j cb'[fc» Yf'6YXYi hi b['gY]b"

8YhU]`g	
C fh	GW`Ygk][!<c`ghY]bž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "gi YXXYi hgW`Y"XY

6Ygi WXYb'G]Y'i bg'Ui Z.'Y]bY!fY]gY"XY