

⇒bWfYUgYX`7Ui h]c b`Zcf`I G5`HfUj Y`.
G]W\Yf\Y]hgf]g]_Yb`]a` : c_i g°

5_hi Y`Y`FY]gYk Ufbi b[`Z0f`X]Y`I G5. `?Y]bY`cZZ]n]Y`Y
K Ufbi b[žUVYf`Yf\0\hY`J cfg]W\h`Ya dZc\`Yb`k Y[Yb
HYffcf[YZU\`f`i bX`?f]a`]bU`]hÅh"



I G5`!`8]Y`U_hi Y`Y`@U[Y`Z0f`FY]gYbXY`]b`X]Y`I G5`gc f[h`Z0f
5i ZgY\Yb`i bX`8]g_i gg]cb" CVk c\`XUg`XYi hgW\Y`5i gk Åfh][Y`5a h
_Y]bY`cZZ]n]Y`Y`FY]gYk Ufbi b[`YfUi g[Y[YVYb`\Uhž`k]fX`Y]bY
Yf\0\hY`J cfg]W\h`Ya dZc\`Yb"8]YgY`J cfg]W\hga U» bU\`a Y`]gh`Ui Z
X]j YfgY` : U_hcfYb`ni f0W_ni Z0\`fYbž`XUfi bhYf`X]Y`ghY][YbXY
5bgW`U[g[YZU\`f`i bX`dc`]h]gW\Y` ; Yk U`h`]b`Y]b][Yb` ; fc» ghÅXhYb"
5`Y]b`]b`i fVUbYb` ; YV]YhYb`]gh`Y]b`5bgh]Y[`XYf`?f]a`]bU`]hÅh`ni
j YfnY]W\`bYbž`Y]bgW`]Y»`]W`8]YVghÅ\`Ybž`5i hcY]bVf0W\Yb`i bX
VYk UZZbYhYb` , VYfZÅ`Yb"8]Yg\`Uh`XUni` [YZ0\`fhž`XUgg`XUg`I G!
5i »Yba`]b]ghYf]i a`8Yi hgW`UbX`a`]h`G]W\Yf\Y]hgghi ZY`&ž`U`gc
9f\0\hY`J cfg]W\h`ž`Y]b[Yghi Zh`\Uhž`\Ui dhgÅW`]W`Ui Z[fi bX`XYf
HYffcf[YZU\`f`i`a`]Yf[`Y]W`XUni`k`i fXY`X]Y`GW`k`Y]n`a`]h`Y]bYf
b]YXf][YfYb`G]W\Yf\Y]hgghi ZY`j cb`%ž` Bcfa U`Y`J cfg]W\h`ž`

j YfgY\Yb"8]YgY'I bhYfgW]YXY'fi ZYb'G_Ydg]g'ØVYf'X]Y'G]WYf\Y]h
XYf'I G5'U'g'F Y]gY'UbX'\Yfj cf"

Ni gÅhn'W\ _f]h]g]YfYb'Y]b][Y'F Y]gYYI dYfhYb'X]Y'ghf]_hY
A][fUh]cbgdc`h]_XYf'I G5ž'X]Y'gWÅfZYfYb'9]bFY]gY_cbhfc`Yb
gck]Y'6Yf]W'hY'ØVYf'k]`_Øf`W]Y' ð\UZh]Yfi b[Yb'Ui g`ÅbX]gWYf
F Y]gYbXYf"5i W'X]Y' [YgY`gW UZh]W]Y'Dc`Uf]g]Yfi b['i bX
ÖZZYbh'W] [YÅi » YfhY'F Y []Yfi b[gUb`Y] [Yb'gcf [Yb'ZØf'j Yfa Y\fhY
6YXYb_Yb'i bhYf'dchYbn]Y`Yb'I f'Ui VYfb" ð'XYf'? cbgYei Ybn']gh
Y]b'F ØW_[Ub['XYf'F Y]gYVi W]i b[Yb']b'X]Y'I G5'ni 'j YfnY]W]bYb"
Dfc [bcgYb'XYi hYb'XUfUi Z\]bž'XUgg'X]Y'I G!F Y]gYVfUbW]Y']b
X]YgYa ' ð\ f'V]g'ni '%&ž) 'A]`UfXYb'8c`Uf'j Yf`]YfYb'_ØbbhYž'k Ug
Y]bYa 'F ØW_[Ub['j cb'Yhk U'+i 'Ybhgdf]W]h" ðgVYgcbXYfY
6i W]i b[Yb'Ui g'8Yi hgW`UbX'g]bX'i a '&, i ' [Ygi b_Yb"

G]W]Yf\Y]hgUgdY_hY'i bX'F Y]gYYa dZY\`i b[Yb

8 Ug'5i gk Åfh][Y'5a hYf'Åi hYfh'Ui W'X]Y'; fØbXY'ZØf'X]Y
9a dZY\`i b['ni f'Yf\ Ò\hYb'K UW]gUa _Y]h"HYffcf]gh]gW]Y
5bgW`À [Y'g]bX'a Ò[`]W]ž'i bX'X]Y'Ni bU\ a Y'XYf
; Yk U'h_f]a]bU`hÅh']b'Ua Yf]_Ub]gW]Yb'; fc» ghÅXhYb']gh'b]W]h'ni
][bcf]YfYb" F Y]gYbXY'gc`hYb'g]W]ni XYa 'ØVYf'X]Y'F]g]_Yb']a
6Yni ['Ui ZBUhi f_UhUghfcd\Yb']bZcfa]YfYb"K Å\fybX'XYf'GU]gcb
ZØf'6i gW]! 'i bX'K U`XVfÅbXY'j cb'ž b]V]g'8YnYa VYfž']gh
]bgVYgcbXYfY']b'?U`]Zcfb]Yb'i bX'CFY [cb'J cfg]W]h' [YVchYb"5i W
X]Y'<i ff]_Ub!GU]gcb'j cb'A U]V]g'Bcj Ya VYf']b'XYb'gØX`]W]Yb
6i bXYgghUUhYb'i bX'X]Y'A Ò[`]W]_Y]h]j cb'9fXVYVYb']b'gY]ga]gW
U_h]j Yb'NcbYb'k]Y'?U`]Zcfb]Yb'i bX'5`Ug_U'ghY`Yb'k Y]hYfY
<YfUi gZcfXYfi b[Yb'XUf"

8]Y' [Ygi bX\Y]h]W]Yb'F]g]_Yb'gc`hYb'YVYbZU`g'VYUW]hYh'k YfXYb"
A YX]n]b]gW]Y'BchZÅ`Y']b'XYb'I G5'g]bX'_cghgd]Y`][ž'k Yg\U'V'Y]bY
i a ZUggYbXY'F Y]gYj Yfg]W]Yfi b['Ub[YfUHyb'k]fX"9g'k]fX
YVYbZU`g'Ya dZc\Ybž'g]W]ØVYf'9]bFY]gYVYgh]a a i b[Yb'ni
]bZcfa]YfYb'i bX'ghYhg'U_hi Y`Y'B UW]f]W]hYb'gck]Y'K YhhYfVYf]W]hY
k Å\fybX'XYg'5i ZYbh\U'hg'ni 'j YfZc` [Yb" F Y]gYbXY'gc`hYb'XUfUi Z
[YUW]hYh'k YfXYbž'b]W]h'bi f'ØVYf'U`Y'YfZcfXYf`]W]Yb'8c_i a YbhY
ni 'j YfZØ [Ybž'gcbXYfb'Ui W'F Y []ghf]Yfi b[Yb']b

?f]gYbj cfcgcf[Y`]ghYb`j cfni bY\ a Yb"

DfU_h]gWY`F Y]gY]bZcfa Uh]cbYb

: Øf`X]Y`9]bfY]gY`]bg`@UbX`]gh`Y]b`F Y]gYdUgg`gck`]Y`Y]b`9GH5`cXYf`
J]gi a`bchk`YbX][`"6Y]`XYf`9]bfY]gY`ØVYf`? UbUXU`cXYf`A`YI`]_c`]gh`
YVYbZU`g`Y]b`[`Ø`h][`Yg`9GH5`cXYf`J]gi a`YfZcfXYf`]W`"F Y]gYbXY`
gc`h`Yb`g]W`ni`XYa`XUfØVYf`]a`?`UfYb`gY]b`ž`XUgg`Yg`ghfYb`[`Y`
;`YgYhn`[`YVi`b`[`Yb`ni`H\Ya`Yb`k`]Y`5`_c`c`ž`8fc`[`Yb`i`bX`
5VhfY]Vi`b`[`[`]Vhž`i`bX`X]Y`B]W`hY]b`U`hi`b`[`X]YgYf`;`YgYhnY`
gW`k`Yfk`]Y`[`YbXY`?`cbgYei`YbnYb`U`VYb`_`Ubb"

⊖`GUWYb`⊖`ZfUghfi`_`hi`f`_`ÖbbYb`6Ygi`W`Yf`j`cb`XYb`[`i`h`
Ui`g`[`YVUi`hYb`J`Yf`_`Y`f`gbYhnYb`dfc`Z]h]YfYb`ž`gc`h`Yb`Y`XcW`Ui`W`
VYXYb`_`Yb`ž`XUgg`X]Y`J`Yf`_`Y`f`gfY`[`Y`b`j`cb`XYbYb`]b`8Yi`hgW`U`bX`
UVk`Y]W`Yb`_`ÖbbYb`"8]Y`NU`i`b`[`j`cb`A`Ui`h`[`YVØ`fYb`i`bX`X]Y`
6YUW`hi`b`[`j`cb`GhfUZnYhY`b`g]bX`YVYbZU`g`k`]W`h][`Y`Di`b`_`hY`ž`X]Y`
VYUW`hY`hik`YfXYb`a`ØggYb"

5VgW`]Y`»`YbX`k`]fX`F Y]gYbXYb`Ya`dZc`\`Yb`ž`g]W`i`a`ZUggYbX`ni`
]bZcfa`]YfYb`i`bX`Y`[`]W`Y`9b`hk`]W`_`i`b`[`Yb`]b`6Yni`[`Ui`Z`]\`fY`F Y]gYb`
]b`X]Y`I`G5`ni`j`YfZc`[`Yb`"J`Yf`Ägg`]W`Y`⊖`Zcfa`Uh]cbgei`Y`Y`b`g]bX`
i`bhYf`UbXYfYa`XUg`5i`gk`Äfh][`Y`5a`hi`bX`XUg`I`G!`
5i`»`Yba`]b]ghYf]i`a`ž`X]Y`U`_`hi`Y`Y`A`Y`Xi`b`[`Yb`i`bX`<`]bk`Y]gY`
VYfY]hghY`Y`b`"K`Yf`X]Y`G]W`Yf`Y`h`k`Ä`fYbX`gY]bYg`5i`ZYbh`U`hg`
Yfbgh`b]a`a`hž`_`Ubb`XYb`bcW`Y]bY`YfZc`[`fY]W`Y`F Y]gY`]b`X]Y`
J`YfY]b][`hYb`GhUUhYb`UbhfYhYb"

: Øf`XYhU]`YfhY`⊖`Zcfa`Uh]cbYb`g]bX`X]Y`@]b`_`g`ni`XYb`Yk`Y`][`Yb`
6Yf]W`hYb`\`Yf`Y]b`[`YVYhYh`Ghi`hh[`UfhYf`B`UW`f]W`hYb`i`bX`
5i`gk`Äfh][`Yg`5a`h"

8YhU]`g	
Cfh	I`G5
Ei`Y`Yb	<ul style="list-style-type: none"> • k k k "ghi`hh[`UfhYf`!`b`UW`f]W`hYb`"XY • k k k "Ui`gk`UYfh][`Yg`!`Ua`h`"XY

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'Y]bY!fY]gY"XY