

≠bgc`j Ybn!GW cW_`ZØf`'i b[Y`F Y]gYbXY.
5Vm; a V<`ghY`h`j cf`XYa`'5i g°

≠bgc`j YbnYb`XYi hgWYf`F Y]gYj YfUbgU`hYf.`5Vm; a V<`i bX
K Y!:`mci f`VYhfc ZYb" `8 F G: `g]WYfh`F Y]gYbXY`i bX`gcf[h`ZØf
9bhgW`ÅX][i b[Yb"



Ÿ [mdhYbž`@UbX`!`8]Y`F Y]gYVfUbWXY`ghY`h`j cf`Yf`YV`]WXYb
<YfUi gZcfXYfi b[Ybž`XU`XYf`'i b[Y`F Y]gYj YfUbgU`hYf`5Vm; a V<
≠bgc`j Ybn`Ub[Ya Y`XYh`h`U"5a`'%) "'5df]'&\$&) `VYUbfU[hY`XUg
l bhYfbY`a Ybž`XUg`g]W`Ui Z`5V]!`i bX`5VgW`i ggZU`fhYb
gdYn]U`]g]Yfh`h`Už`c Z]n]Y`X]Y`NU`i b[gi bZ`Å][_Y]h`5`Y`bcW`b]W`h
Ub[YhfYhYbYb`F Y]gYb`k i fXYb`Ua`'%"`A U] &\$&) `UV[YgU[h`Ni a
NY]hdi b`h`XYf`≠bgc`j Ybn`VYZUbXYb`g]W`_Y]bY`F Y]gYbXYb`a Y`f`b
l f`Ui Vgn]Y`Ybž`gcXUgg`_Y]bY`i ba`]hY`VUFYb`5i gk`]f`_i b[Yb`Ui Z
VYfY]hg`j YffY]ghY`i f`Ui VYf`ni`j YfnY]W`bYb`g]bX"

l a`XYb`VYhfc ZYbYb`?i bXYb`XYbbcW`ni`h`Y`ZYbž`h`U`h`XYf
8Yi hgWY`F Y]gYj Yfg]WYfi b[gZcbXg`f`B F G: ĸ`ni [Yg]WYfhž`U`Y
DUi gWU`fY]gYbž`X]Y`VY]`XYf`5Vm; a V<`[YVi W`h`k UfYbž

UVni g]WYfb`i bX`X]Y`F Y]gYbXYb`YbhgdFYWYbX`ni`YbhgW`AX][`Yb`
8 Ug`l bhYfbY`a Ybž[Y[fØbXYh]a`đ\`f`&\$%, ž`UhhY`gY]bY
<Ui dhgU]gcb`nk`]gWYb`9bXY`5df)`i bX`A`]hhY`A U]ž`k Ybb`XUg
a Y]ghY`; YgW`AZh`bUW`XYb`5V]hi fdfØZ`b[Yb`[YbYf]Yfh`k i fXY`
5b[Yg]W`hg`XYf`Ub`U`hYbXYb`l b]g]WYf`Y]hYb`]b`XYf`6fUbW`Yž`hf`[h
X]Y`đgc`j Ybn`j cb`5Vm; a V<`ni f`VYgc f[b]gYffY[YbXYb`GhUh]gh]_
XYf`l bhYfbY`a Ybg]bgc`j YbnYb`]b`8Yi hgW`UbX`VY]"`

đgc`j YbnYb`Ui Z`Y]bYa`<`ÖW`ghghUbX`

8]Y`NU`X`XYf`:]fa`Yb]bgc`j YbnYb`]b`8Yi hgW`UbX`U`h]b`XYb
`YhhYb`đ\`fYb`U`Ufa`]YfYbX`ni`[Ybca`a Yb`"&\$&(`j YfnY]W`bYhY`XUg
@UbX`_bUdd`&&"\$\$\$`đgc`j YbnYbž`X]Y`ÖW`ghY`NU`X`gY]h`&\$%) "`a
YfghYb`E i UfhU`&\$&) `k i fXY`X]Y`ÖW`ghY`5bnU`U`Ub
l bhYfbY`a Ybg]bgc`j YbnYb`gY]h`XYf`:]bUbn!`i bX`K`]fhgW`UZh`g_]gY
&\$-\$`fY[]ghf]Yfh`6YgcbXYfg`VYhfc`ZYb`g]bX`k`]W`h[Y`GY`_hc`fYb`k`]Y
X]Y`đXi`ghf]Yž`XUg`6Ui`k YgYb`i bX`XYf`<`UbXY`ž`X]Y`Ui`h
9l dYfhYba`Y]bi`b[Yb`Y]bYb`UVgc`i hYb`<`ÖW`ghghUbX`YffY]W`h
`UVYb`"

DUFU`Y`ni f`đgc`j Ybn`j cb`5Vm; a V<`]gh`Ui W`X]Y`K`Y!:`mhc`i f
; a V<`ž`Y]b`k Y]hYfYf`XYi hgW`Yf`F`Y]gYj YfUbghU`hYfž`]b`X]Y
GW`U[nY]`Yb`[YfUhYb`"8]YgYg`l bhYfbY`a Yb`a Y`XYhY`đgc`j Ybn
Ubž`k Ug`%) \$\$`F`Y]gYbXY`VYhf]Zhž`XUfi bhYf`l f`Ui VYf`]b`Y[mdhYbž
XYf`HØf`_Y]i bX`A`U`c`fWU`"8]Y`đgc`j YbnUb`_ØbX][`i b[`YfZc`[hY`Ua
&) "`Bcj`Ya`VYf`&\$&(`ž`k Ug`ni`Ghcfb]Yfi b[Yb`U`Yf`F`Y]gYb`a`]h
F`Y]gYVY[]bb`V]g`Y]bgW`Y]Y`»`]W`&*"`Bcj`Ya`VYf`ZØ`fhY`"8Yf`8`FG:
k`]fX`Ui`W``Y]Yf`XYb`F`Y]gYbXYb`<`]ZY`V]YhYb`i bX`Y]bY`g]W`YfY
<Y]a`fY]gY`c`XYf`:]cfhgYhni b[`XYg`l f`Ui Vg`[Yk`A`f`Y]ghYb`"

<`]bhYf[fØbXY`XYf`đgc`j YbnYb`

8Yf`5bgh]Y[`XYf`đgc`j YbnYb``Aggh`g]W`Ui Z`j YfgW`]YXYbY
:]`U`_hc`fYb`ni fØW`ZØ`fYb`"8]Y`BUW`k`]f`_i`b[Yb`XYf`7`cfc`bU!
DUbXYa`]Yž`Y]bY`gW`k`AW`Y`bXY`6]bbYb`_cb`↑`b`_hi`fž`[Ycdc`]h]gW`Y
GdUbbi`b[Yb`i bX`[Ygh]Y[YbY`N]bgYb`gd]Y`Yb`Y]YfVY]`Y]bY
6YXYi`hi`b[""8Ug`YfghY`<`U`V`U`f`&\$&(`U`Y]b`j YfnY]W`bYhY`%*`&
đgc`j YbnYb`j`cb`; fc»i bhYfbY`a Yb`i bX`Y]bY`YfgW`fYW`YbXY`NU``

j cb`V]g`ni` "%%"\$\$\$\$` ðgc`j` YbnYb`VY]`_`Y]bYfYb`l` bhYfbY`a` Ybž`k` Ug
Y]bYa` 5bgh]Y[`j` cb`" ` \$`V]g`(` \$`DfcnYbh`i`a` `J`Yf[`Y]W`ni` a` `J`cf`U`f
Ybhgdf]W`h`"

8]YgY`9bhk`]W`_`i` b[`Yb`a` UW`Yb`XY`i` h`]W`ž`k`]Y`ZfU[`]`XYf`FY]gY!`i` bX
Hci`f]ga` i` ggY`_`hcf`[`Yk`cfXYb`]gh`"FY]gYfYdcfhYf`Ya` dZY`Yb
l`f`Ui` VYfbž`Ui` Z`Y]bYb`d`UggYbXYb`FY]gYj`Yfg]W`Yfi` b[`ggW`Y]b`ni
UW`hYbž`]bgVYgcbXYfY`]b`i` bg]W`YfYb`NY]hYbž`i` a` `]a` `: `U`Y`Y]bYf
ðgc`j` Ybn`VYgha` Ò[`]W`UV[`Yg]W`Yfhni` `gY]b`"

Ni`gUa` a` YbZUggYbX`j` YfXY`i` h`]W`Yb`X]Y` ðgc`j` YbnYb`j` cb`5Vm;` a` V<
i` bX`K` Y!:` `mhc`i`f;` a` V<`X]Y`U`_`hi` Y`Yb`<`YfUi` gZc`fXYfi` b[`Yb`]b`XYf
6fUbW`Y`i` bX`X]Y`B`chk`YbX][`Y]h`ZØf`FY]gYbXYž`[`i`h]bZcfa`]Yfhi` bX
UV[`Yg]W`Yfhni` `gY]b`"

:`Øf`a` Y`f` ðZcfa` Uh]cbYb.` **A`Yf`_`i`f`VYf]W`hYhž`XUgg`** `i` bX`:
cW`g`]bZcfa`]Yfh`ØVYf` "

8YhU]`g	
C`fh	Ÿ[`mdhYbž`@UbX
E`i`Y`Yb	<ul style="list-style-type: none">• k k k "a`Yf`_`i`f"XY• k k k "ZcW`g"XY

6Ygi` W`Yb`G]Y`i` bg`Ui` Z.`Y]bY!fY]gY"XY