

›]gh. 'Hci f]gh! ðZcfa Uh]cbYb 'YfbYi h'ZØf
6Uff]YfYZfY]\ Y]h'nYfh]Z]n]Yfh°

9fZU\ fYb 'G]Yž'k]Y 'X]Y 'Hci f]gh! ðZcfa Uh]cbYb 'Ui Z'›]gh
VUff]YfYZfY]'nYfh]Z]n]Yfh'k i fXYb 'i bX'k Y'WXY 'J YfVYggYfi b[Yb
]b': fUb_Z] fhi a [YgYhnh'k YfXYb"



›]ghž'8Yi hgW\ `UbX '! '5a ' &&"A U] &\$&) 'k i fXYb 'X]Y 'Hci f]gh!
ðZcfa Uh]cbYb]a 'FUh\Ui gi bX'ja ' < UZYb 'XYf' ðgY '›]gh]a
FU\ a Yb 'XYg'Dfc[fUa a g' FY]gYb 'ZØf'5`Y 'YfbYi h'nYfh]Z]n]Yfh'
8]YgY 'VY]XYb 'GhUbXcfhY 'nÀ\ 'Yb'ni 'XYb'Ua ' \Ài Z][ghYb
ZfYe i Ybh]YfhYb 'hci f]gh]gW\Yb '5b'Ui Zdi b_hYb 'Ui ZXYf' ðgY '°6Yb]hU
A Ufh]bž'X]Y 'HYUa 'Y]hYf]b 'XYf'Hci f]gh! ðZcfa Uh]cbYbž'Ài » YfhY'g]W\
YfZfYi h'ØVYf'X]Y '9fbYi Yfi b['XYf'NYfh]Z]n]Yfi b[ž'X]Y 'ZØf'Y]bYb
NY]hfUi a 'j cb'XfY] '›\ fYb '[]'h'N]Y 'XYf' ð]h]Uh]j Y']gh'Ygž'X]Y
ð_'i g]cb'ni 'ZØfXYfb' i bX'Y]bY 'VUff]YfYUfa Y'5i gghUhi b['ni
[Yk À\ f'Y]ghYb"

6YgcbXYfg'dcg]hj ' \Yfj cf[Y\cVYb'k i fXYb'X]Y'ghi ZYb`cgYb
Ni [Àb[Y']b'XYb'Hci f]gh! ðZcfa Uh]cbYb'gck]Y'Y]bY'HØfVfY]hY'j cb

a]bXYghYbg' - \$`Wá ž`X]Y`XYb`Ni [Ub [`ZØf`A YbgWXYb`a]h
A cV]`h`hY]bgWf`Äb`_i b [Yb`Yf`Y]W`hYf`h" `8 UfØVYf`\\]bUi`g`g]bX
K Y [VYgW]`XYfi b [Yb`i bX`_`Uf` [YghU`hYhY` ðZcfa Uh]cbYb`j`cb
[fc» Yf`6YXYi hi b [`ZØf`X]Y`NYfh]Z]n]Yfi b ["I a `X]Y`j`YfgW]YXYbYb
5bZcfXYfi b [Yb`ni`YfZØ`Ybž`a i gg`a]bXYghYbg`Y]b`A]hUfVY]hYf`XYf
Hci f]gh! ðZcfa Uh]cb`Y]bY`gdYn]Y`Y`GW`i`i b [`ni`f`6Uff]YfYZfY]`Y]h
UVgc`j`Yfh`\\UVYb"

? f]h]_di b_hY`i bX`J YfVYggYfi b [gj`c`fgW`Ä [Y

Hfchn`XYf`dcg]h]j Yb`6Yk Yfhi b [` [UV`Yg`k`Ä`fYbX`XYf`DfØZ] b [Yb
Ui W`Y]b][Y`? f]h]_di b_hY" `Gc`k`i`fXY`Ub [Ya`Yf`_hž`XUgg
ðZcfa Uh]cbYb`]b`@Y]W`hYf`GdfUWXY`gcck]Y`]b`6fU]`YgW`f]Zi`ZY`\\`Yb
i bX`XUgg`_Y]bY`cdh]gWXYb`K`Ufbg][bU`Y`j`cf`\\UbXYb`g]bX" `8]Y
? i fj`Yfk`U`hi b [`ž`]gh`\\Uh`Ub [Y`_ØbX][hž`X]Y`5bfY [i b [Yb`ni`f
J YfVYggYfi b [`ni`d`fØZYb" `9]b`6`]W`_Ui`Z`X]Y`NU`\\`Yb`nY][hž`XUgg`]b
8Yi`hgW`_UbX`Yhk`U`%\$`A`j`]cbYb`A`YbgWXYb`Y]bY`6Y`\\]bXYfi b [
\\UVYbž`j`cb`XYbYb`%\$`i`_Ui`Z`VUff]YfYZfY]Y`ðZcfa Uh]cbYb
Ub [Yk`]YgYb`g]bX" `K`Y]hYfY`(` \$`i`_Ya`dZ]bXYb`X]YgY`U`g`k`Yfhj`c`Yb
Ni`gUhn"

8]Y`?`i`fj`Yfk`U`hi b [`ž`]gh`\\Uh`VYfY]hg`ðZcfa Uh]cbYb`ni`f
6Uff]YfYZfY]`Y]h`Ui`Z`\\`fYf`K`YVg]hY`VYfY]h[YghY`hž`i`a`VYhfc`ZYbYb
DYfgcbYb`X]Y`D`Ubi b [`]`\\`fYf`F`Y]gYb`ni`Yf`Y]W`hYf`b" `F`Y]gYb`ZØf
5`Y`_ghY`h`X]Y`YfghY`Vi`bXYgk`Y]hY`?`Yb`bnY]W`bi b [`ZØf
VUff]YfYZfY]Y`hci`f]gh]gWXY`5b [YV`chY`]b`8Yi`hgW`_UbX`XUf" `8]Y
? f]hYf]Yb`ZØf`X]Y`NYfh]Z]n]Yfi b [`Yb`hghUbXYb`Xi`fW`Y]bY`Yb [Y
Ni`gUa`a`YbUfVY]h`nk`]gWXYb`j`YfgW]YXYbYb`hci`f]gh]gWXYb
5_hYi`fYb`i`bX`J`YfV`Ä`bXYb`j`cb`A`YbgWXYb`a`]h`6Y`\\]bXYfi b [Yb"

6Uff]YfYZfY]`Y]h]b`:`fUb`_Zi`fh

DUFU`Y`ni`XYb`9bhk`]W`_i b [Yb`Ui`Z`ž`]gh`\\Uh`Ui`W`X]Y`GhUXh
: fUb`_Zi`fh]a`F`U`a`Yb`XYf`ð]h]Uh]j`Y`F`Y]gYb`ZØf`5`Y`
i`a`ZUb [fY]WXY`A`U»`bU`a`Yb`ni`f`J`YfVYggYfi b [`XYf`6Uff]YfYZfY]`Y]h
Yf [f]ZYb" `8]Y`Hci`f]ga`i`gž`7`cb [fYgg`;`a`V`<`]b`:`fUb`_Zi`fh`Ua`A`U]b
V]YhYh`VYfY]hg`ðZcfa Uh]cbYb`ni`VUff]YfYZfY]Yb`F`Y]gYUb [YV`chYb`]b
XYf`GhUXh`Ub" : fUb`_Zi`fh`k`i`fXY`c`Z]n]Y`U`g`Hci`f]ga`i`gc`fh

6Uff]YfYZfY]\Y]h[YdfØZh `Ui g[YnY]Wk bYhž`bUWkXYa `a]bXYghYbg
 &%hci f]gh]gWkY`5b[YVchY`gck]Y`Y]bY`Hci f]gh! ðZcfa Uh]cb
 nYfh]Z]n]Yfh`k i fXYb" `A]h`Yfk Y]`Y`hfU[Yb`ØVYf" \$`5b[YVchY`]b
 : fUb_ž fh`XUg`YbhgdFYWkYbXY`G]Y[Y`"

8 Ug`GmghYa ` FY]gYb`ZØf`5`Y `k i fXY`]a `5i ZhfU[`XYg
 6i bXYgk]fhgWkUZhga]b]ghYf]i a g`Y]b[YZØ\fh`i bX`]b
 Ni gUa a YbUfVY]h`a]h`J YfVÅbXYb`j cb`A YbgWkYb`a]h
 6Y\]bXYfi b[Yb`Yb`hk]W_Y`h`6Y]`XYf`NYfh]Z]n]Yfi b[`k YfXYb
 gmghYa Uh]gWk`ðZcfa Uh]cbYb`ni f`6Uff]YfYZfY]\Y]h[YgUa a Y`h"
 ; YgWk i`hY`9f\YVYf]bbYb`i bX`9f\YVYf`bY\`a Yb`X]YgY`8UhYb`X]fY_h
]b`XYb`6Yhf]YVYb`Ui Z`gcXUgg`U`Y`bchk YbX][Yb`ðZcfa Uh]cbYb
 cb`]bY`UVfi ZUf`g]bX"8]Yg`gc`XYb` ; ÅghYb`\Y`ZYbž`X]Y`9][bi b[
 XYf`5b[YVchY`ZØf`]\fY`6YXØfZb]ggY`Y]Wk hYf`ni `YbhgWkY]XYb"

8]YgY`9bhk]W_`i b[Yb`nY][Ybž`XUgg`gck c`\`ž]gh`U`g`Ui Wk` : fUb_ž fh
 VYghfYVh`g]bXž`Y]bY`]b_`i g]j Y`hci f]gh]gWkY`I a [YVi b[`ni`gWkUZZYbž
]b`XYf`YXYf[YfbY`fY]gh`i bX`X]YgY`CfhY`[Yb]Y» Yb`_Ubb"8]Y
 NYfh]Z]n]Yfi b[Yb`g]bX`Y]b`GWk f]h`i]b`X]Y`f]Wk h][Y`F]Wk hi b[`i bX
 hfU[Yb`XUni `VY]ž`X]Y`6Uff]YfYZfY]\Y]h[]b`8Yi hgWk`UbX`k Y]hYf`ni
 j YfVYggYfb"

8YhU]`g	
C fh	ž]ghž`8Yi hgWk`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "i]ghbYk g"XY • k k k "j]g]hZfUb_ž fh"hfUj Y`

6Ygi WkYb`G]Y`i bg`Ui Z. `Y]bY!fY]gY"XY