

? fYi nZU\ fh! 6cca ' &\$&) . ' ' +ž+ 'A]``]cbYb
DUggU[]YfY 'i bX '? f]h]_ 'Ua ' ? `]a U°

8]Y '? fYi nZU\ fhVfUbWXY 'Yfk UfhYh' &\$&) 'a]h' ' +ž+ 'A]``]cbYb
DUggU[]YfYb 'Y]bYb 'FY_cfX" 'I a k Y 'hVYXYb_Yb 'i bX 'bYi Y
HYW bc`c []Yb ']a ' : c_i g"



6 Yf`]bž' 8 Yi hgW\ `UbX ' ! ' 8 Yf']bhYfbUh]cbU`Y
? fYi ngW\]ZZU\ fhgj YfVUbX ' 7]U` \Uh ZØf' X Ug ` \f' &\$&) `Y]bY
FY_cfXnU\ `]j cb' ' +ž+ 'A]``]cbYb 'DUggU[]YfYb 'dfc [bcgh]n]Yfhž'k Ug
Y]bYa ' 5bgh]Y []j cb 'fi bX ' - i ']a ']Yf [`Y]W\ 'ni a ']c f' U\ f' Ybhgd f]W h'
8]YgY ' 9bhk]W_ 'i b ['k]fX 'Xi fW 'XYb ' 9]bgUhn' [fØ» YfYf' GW]ZY 'Xi fW
X]Y ' FYYXYfY]Yb 'VY [Øbgh] [h" ' a ' \f' &\$& ' ' gh]Y ['X]Y 'DUggU[]YfnU\ `k
Y`hk Y]h' i a ' - ž i ' 'Ui Z' (ž* 'A]``]cbYbž'a]h'Y]bYa 'VYgcbXYfg
\c\Yb' `bhYfYggY 'Ub 'FY]gYb ']b'X]Y '? Uf]V_žX]Y'a]h'bU\Yni ' %
A]``]cbYb'; `AghYb 'XUg'k]W h] [ghY 'FY]gYn]Y`XUfghY`hž [YZc` [hij ca
A]hY'a Yf'a]h'Yhk U') ž 'A]``]cbYb 'DUggU[]YfYb"' 8 UVY]'ghUa a hYb
&\$ž) 'A]``]cbYb 'DUggU[]YfY 'Ui g' BcfXUa Yf]_U'i bX', ž('A]``]cbYb 'Ui g
9i fcdU" ' 8]Y'dcdi `ÀfghYb 'FYYXYfY]Yb 'i a ZUggYb ' 5]XU' 7 fi]gYgž'Hi]
7 fi]gYg'i bX 'A G7 ' 7 fi]gYgž'X]Y 'U`YgUa h'A]h [`]YXYf'XYg' 7]U'g]bXž

XYf'k Y'hk Y]h[fÖ» hYb'J YfY]b][i b['j cb'?fYi nZU\ fhi bhYfbY\ a Yb"

6YgcbXYfg'\Yfj cfni \YVYb']gh'XUg'?fYi nZU\fhgWk]ZZ' 8]gbYm
5Xj Ybhi fY ž'XUg'ja '5df]'&\$&' ']b'K]ga Uf'Ui g[YXcW_h'k i fXY"'9g
]gh'XUg'[fÖ» hY'?fYi nZU\fhgWk]ZZ'XUg'Ya U'g']b'8Yi hgWk`UbX
[YVUi h'k i fXYž'i bX'V]YhYh'D`Uhn'ZØf'* +\$ \$'F Y]gYbXY"'9]b'k Y]hYfYg
VYa Yf_Ybgk YfhYg'GWk]ZZ']gh'X]Y' l hcd]U'cZ'h\Y'GYUg ž'X]Y'V]g'ni
) ** , 'DUggU[]YfY'Ui ZbY\ a Yb'_Ubb"'8Yf'7']U!8Yi hgWk`UbX!7\YZ
; Ycf['9\fa Ubb'\YVh'\Yfj cfž'XUgg'a]h'X]YgYb'bYi Yb'GWk]ZYb
Ui Wk`bYi Y'N]Y'[fi ddYb'YfgWk`cggYb'k YfXYb"

I a k Y`hVYXYb_Yb'i bX'?f]h]_

8]Y'?fYi nZU\fhVfUbWkY'g]Y\h'g]Wk`YXcWk`Ui Wk`Yf\Ö\hYb
<YfUi gZcfXYfi b[Yb'ja '<]bV']W'_Ui Z?']a U! 'i bX' l a k Y`hgWk i hn
[Y[YbØVYf"' l a k Y`hgWkØhYf'Ài » Yfb'ni bY\ a YbX'?f]h]_Ub'XYb
bY[Uh]j Yb'5i gk]f_i b[Yb'j cb'?fYi nZU\fhYb"'8Yf
BUhi fgWk i mj YfVUbX'BUVi 'VYnY]Wk`bYh'X]YgY'U'g' i bhfU[VUf'ZØf
']a Užl a k Y`hi bX'; Ygi bX\Y]h "'DfcZYggcf'Jc`_Yf'E i UgWk]b[
j cb'XYf'<cWk`gWk i 'Y'ZØf'HYWk]_ i bX'K]fhgWk UZh']b'6Yf']b'\Uh
YffYWk`bYhž'XUgg'Y]bY'%(!hÀ[] [Y'?Uf]V]__fYi nZU\fh'Y]bYb
']a UgWk`UXYb'j cb'Yhk U'gYWk`g'HcbbYb'?c\`YbX]cl]X'j Yfi fgUWk`h"

6YgcbXYfg'VYXYb_']Wk`]gh'XYf'9]bgUhn'Zcgg]'Yf'?fUZhghc ZYž'X]Y
k Y]hYf\]b'Yf\YV']Wk`Y'HfY]V\Ui g[UgYa]gg]cbYbž'XUfi bhYf'7C&'i bX
A Yh\Ubž'j Yfi fgUWk`Yb"'GWk`UXghc ZY'k]Y'GWk`k YZY`i bX'Gh]W_c l]XY
gWk`AX][Yb'ni XYa 'X]Y'; Ygi bX\Y]h'XYf'5bk c\`bYf']b
'ØghYbYf[]cbYb"@Ui h'XYa 'B56l !?'fYi nZU\fhfUb_]b['&\$&('nY][Yb
Y]b][Y'FYYXYfY]Yb'nk Uf': cfhgWk`f]hY']b'6Yni ['Ui Z
'fUZhghc ZY]bgdUfi b[Yb'i bX'i a k Y`hZfYi bX']Wk`Y'HYWk`bc`c []Ybž
XcWk`V'Y]Vh'X]Y'N]Y'a Uf_Y'XYf'?]a UbYi hfU']hÀh'ZØf'j]Y'Y
l bhYfbY\ a Yb'bcWk`]b'k Y]hYf': YfbY"'5'UWk`h'hY']bY\ a YbXYb
l bhYfbY\ a Yb'ghfYVYb'Yfgh'V]g'&\$) \$'?]a UbYi hfU']hÀh'Ubž'k Ug
\]bhYf'XYb'bUh]cbU'Yb'?]a Un]Y'Yb']b'8Yi hgWk`UbX'ni fØW_V'Y]Vhž
X]Y'HfY]V\Ui g[UgYbYi hfU']hÀh'V]g'&\$ () 'ZYgh[Y'Y[h'\UVYb"

⇒b bcj Uh]cbYb'i bX'Ni _i bZhgdYfgdY_h]j Yb

8]Y' ? fYi nZU\ fh]bXi ghf]Y`nY][h`Y]b][Y`j]Y`j YfgdfYW\ YbXY`5bgÅhnY
 ni f`J YfVYggYfi b[`]\fYf`l a k Y`hV]`Ubn" HI =7fi]gYg`d`Ubh`XYb
 BYi VUi `j cb` A Y]b`GW\]ZZ+ `a]h`A Yh\ Ubc`VYhf]YVž`k Å\ fYbX`X]Y
 Bi hni b[`j cb`@UbXghfca `]b`< UZYbghÅXhYb`k]Y`< Ua Vi f[ž?]Y`i bX
 FcghcW_`5V[UgY`k Å\ fYbX`XYf`@]Y[YnY]hYb`fYXi n]YfYb`_ÖbbhY""8Yf
 9]bgUhm`j cb`6UhhYf]Ybž`YbYf[]YgdUfYbXYf`6Ui k Y]gY`i bX
 `Ub[gUa Yf` : U\ fh`g]bX`A U» bU\ a Ybž`X]Y`ØVYf`) \$ı
 9]bgdUfi b[gdchYbn]U`V]YhYb"

8]Y`6fUbW\Y`a i gg`YXcW\`k Y]hYf\]b`Ub`XYf`5V\Åb[][_Y]hj cb
 GW\k YfÖ`i bX`Zcgg]`Yb`6fYbbghcZZYb`UfVY]hYb""8Yf`B UVi
 VYf]W\hYhž`XUgg`X]Y`< YfUi gZcfXYfi b[Yb`]a `6YfY]W\`?`]a U!`i bX
 l a k Y`hgW\i hm`U`Yg`UbXYfY`U`g`ØVYfk i bXYb`g]bX`i bX`XUgg`X]Y
 l a ghY`i b[`Ui ZYfbYi YfVUfY`?FUZhghcZZYž`k]Y`[fØbYf`K UggYfghcZZ
 Xf]b[YbX`YfZcfXYf`]W\`]ghž`i a `X]Y`?fYi nZU\ fhgW\]ZZU\ fh
 ni _i bZhgZÅ\][`ni `a UW\Yb""8]Yg`k]fX`i a gc`k]W\h][Yfž`XU`X]Y`NU\`
 XYf`F Y]gYbXYb`k Y]hYf\]b`UbghY][h`i bX`X]Y`B UW\ ZfU[Y`bUW\
 ?fYi nZU\ fhYb`i b[YVfcW\Yb`V`Y]Vh"

8]Y`? fYi nZU\ fhVfUbW\Y`ghY\h`U`gc`Ub`Y]bYa `GW\Y]XYk Y[ž`Ub`XYa
 g]Y`gck c\`XYb`5bgdfØW\Yb`]fYf`?i bXYb`[YfYW\h`k YfXYb`U`g
 Ui W\`i a k Y`hVYk i ggh`U[]YfYb`a i gg" `6`Y]Vh`UVni k UfhYbž`k]Y
 gW\by`g]W\`X]Y`FYYXYfY]Yb`UbdUggYb`i bX`k Y`W\Y`æbcj Uh]cbYb
 X]Y`6fUbW\Y`]b`XYb`_ca a YbXYb`Å\ fYb`W\UfU`hYf]g]YfYb`k YfXYb"
 : Øf`a Y\ f`æZcfa Uh]cbYb`ni `XYb`HfYbXg`]a `?fYi nZU\ fhci f]ga i g
 `YgYb`G]Y`X]Y`6Yf]W\hY`j cb`6]`X`i bX`B 5 6 l "

8YhU]`g	
C fh	6Yf`]bž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "V]`X"XY • k k k "bUVi "XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY