

? f]gY `]b `XYf `HØf_Y]. `I f`Ui VYf `[YfUhYb `]b
; YZU\ f` `>Y hnh`ghc fb]YfYb °

5_hi Y`Y `F Y]gY\]bk Y]gY `ni f`HØf_Y]. `DfchYghY ž
G]WYf\Y]hg`U[Y`i bX`Ghc fb]Yfi b[gh]ddg`ZØf`I f`Ui VYf
Ub[Yg]W hg`XYf`? f]gYbg]hi Uh]cb"



=ghUbVi `ž`HØf_Y]!`8]Y`dc`h]gWXY`@U[Y`]b`XYf`HØf_Y]`Uh]g]W`]b
XYb`Y hnhYb`K cWXYb`ni gd]hnYbX`Yb hk]W_Y`hž`k Ug`g]W`ghUf`_`Ui ZX]Y
Hci f]ga i gVfUbWXY`Ui gk]f`h`BUW`XYf`J Yf\UZh i b[`j cb`9_fYa
=a Ua c[`i žXYa `6Øf[Yfa Y]ghYf`j cb`=ghUbVi `ž`_Ua `Yg`ni `a Ugg]j Yb
DfchYghYb`i bX`I bfi `Yb`]b`a Y`fYfYb`Gh`XhYbž`XUfi bhYf`5b`_UfU
i bX`=na]f`5`Y]b`Ua `%`A U] &\$&` `k i fXYb`fi bX`(`\$\$`A YbgWXYb`]b
=ghUbVi ``ZYgh[Ybca`a Yb``8]YgY`i bg]WXYfY`G]hi Uh]cb`k]fX`Xi fW
Y]b`Øb[ghYg`9fXVYVYb`A]hY`5df]`&\$&` `j YfgW`ÅfZž`k Y`WXYg`X]Y
G]WYf\Y]hg`U[Y`ZØf`Hci f]ghYb`bcW`gWk]Yf][Yf`a UW`h`
J YfVfUi WXYfgW`ØhYf`F cb`DYfXi`gg`k Ufbh`FY]gYbXY`i bX
Ya`dZ]Y`hž`FY]gYb`]b`? f]gYbFY[]cbYbž`k]Y`X]Y`HØf_Y]ž`ni
ghc fb]YfYb``9f`i bhYfghfY]W`hž`XUgg`Ghc fb]Yfi b[Yb`ZØf`X]Y`HØf_Y]`c Zh
gWk]Yf][`g]bXž`XU`j]Y`Y`5bZfU[Yb`UV[Y`Y`b`h`k YfXYbž`i bX`V]YhYh
]b`Y]bYf`J]XYc!FY]\Y`H]ddg`ni f`FY]gYghc fb]Yfi b[`Ubž`i a

J YfVfUi W\Yfb`]b`X]YgYf`c\Yb`l bg]W\Yf\Y]h`VY]ni ghY\Yb`"

8 Yfk YghYb`VYf]W\hYh`

;`Y]W\NY]h][`k YfVYb`@AbXYf`k]Y`gUY`i bX`X]Y`i`_fU]bY`k Y]hYf\]b

i a`Hci f]ghYbž`cVkc`\`g]Y`g]W\`YVYbZU``g]a`?f]gYba`cXi`g

VYZ]bXYb``8]Y`ghUf`_Yf\`O\hYb`G]W\Yf\Y]hgf]g]_Yb`\UVYb`YXcW\

XUni`[`YZ\fhž`XUgg`j]Y`Y`i`f`Ui`VYf`j`cb`Y]bYf`FY]gY`]b`X]Y`HØf`_Y]

UVgY\Yb``8Ug`5i`gk`Åfh][`Y`5a`h`\Uh`ni`b`ÅW\gh`FY]gY!<]bk`Y]gY`ZØf`

X]Y`HØf`_Y]`j`Yf`OZZYb`h]W\hž`YXcW\`c\`bY`Y]bY`Yi`d`n]hY

FY]gYk`Ufbi`b[`Ui`gni`gdfYW\Yb``9g`V`Y]Vh`Ubni`a`Yf`_Ybž`XUgg`X]YgY

V`c»Yb`<]bk`Y]gY`b]W\h`Ui`gfY]W\YbX`g]bXž`i`a`Y]bY`_cgYbZFY]Y

Ghcfb]Yfi`b[`Y]bYf`[`YVi`W\hYb`FY]gY`ni`Yfa`O[`W\Yb``9]b][`Y

FY]gYj`Yf`UbghU`hYf`nY][`Yb`g]W\`U`YfX]b[`g`_i`Ub`hi`bX`V]YhYb

I`a`Vi`W\i`b[`Yb`Ub`"

G]W\Yf\Y]hg`U[`Y`i`bX`9a`dZY`\`i`b[`Yb

8]Y`U`_hi`Y``Y`G]W\Yf\Y]hg`U[`Y`]b`XYf`HØf`_Y]`YfZcfXYfh]`cb

FY]gYbXYb`Yf\`O\hY`5i`Za`Yf`_gUa`_Y]h``8f]b[`YbXY`FY]gYk`Ufbi`b[`Yb

[`Y`hYb`]bgVYgc`bXYfY`ZØf`X]Y`;`fYbn[`YV]YhY`ni``fU`_i`bX`Gmf]Ybž`k`]Y

X]Y`Dfcj`]bnYb`_`Ub`i`fZUž`A`UfX]bž`G`fbU`_i`bX`<`U`_3/4]``5i`W\`]b

[`fc»Yb`Gh`ÅXhYb`k`]Y`5b`_UfU`i`bX`ghUbVi```_`ÖbbYb`dc`h]gW\Y

DfchYghU`h]cbYb`ni`_`J`Yf`_Y`fgVY\]bXYfi`b[`Yb`i`bX`5i`gZ`Å`Yb`]a

ÖZZYb`h]W\Yb`B`U\j`Yf`_Y`f`ZØ`fYb``FY]gYbXY`gc``hYb

A`YbgW\Yb`Ub`gUa`a`i`b[`Yb`i`bX`8Ya`cbghfUh]cbYb`a`Y]XYbž`XU

X]YgY`dchYbn]Y``[`YZ`Å`f`]W\`gY]b`_`ÖbbYb`"

I`a`ZØf`_Y]fY`G]W\Yf\Y]h`ni`gc`f[`Ybž`Ya`dZY`\`h`XUg`5i`gk`Åfh][`Y`5a`hž

g]W\`]b`Y]bY`?f]gYbj`c`fgcf[`Y`]ghY`Y]bni`hfU[`Yb`i`bX`Ui`Z`U`_hi`Y``Y

B`UW\f]W\hYb`i`bX`K`YhYfVYf]W\hY`k`Å`fYbX`XYg`5i`ZYb`h`U`hg`ni

UW\hYb``9g`]ghfUhgUa`ž`ØVYf`Ui`gfY]W\YbXYb

FY]gY`_fUb`_Ybj`Yfg]W\Yfi`b[`ggW\i`hn`ni`_`j`YfZØ[`Yb`i`bX`g]W\`ØVYf`X]Y

9]bFY]gYVYgh]a`a`i`b[`Yb`VY]`ni`gh`ÅbX][`Yb`6Y\`ØfXYb`ni

]bZcfa`]YfYb```b`6Yni`[`Ui`ZX]Y`Z]bUbni]Y``Y`_`j`c`fg]W\h`k`Ufb`h`X]Y

6Y\`ØfXY`j`cf`Y]bYf`Ni`bU`a`Y`j`cb`:``Å`gW\i`b[`Yb`Ui`g`ÅbX]gW\Yf

6Ub`_bchYbž`j`cf`U``Ya`_`]b`ghUbVi`_`"

F`Y]gY]bZcfa`Uh]cbYb`i`bX

J Yf\ U`hYbg\]bk Y]gY

F Y]gYbXY`]b`X]Y`HØf_Y]`gc`hYb`g]W\`ni XYa`VYk`i`ggh`gY]bž`XUgg
XYi`hgW\Y`GhUUhgUb[Y\`Øf][Y`i`bhYf`I`a`gh`AbXYb`k`]`_Øf`]W\`
ZYgh[]Ybca`a`Yb`c`XYf`Ub`XYf`9]b`fY]gY`[Y\]b`XYfh`k`Yf`XYb`_ØbbYb`"
8]Y`\`Äi`Z][Y`6Y[fØbXi`b[`ZØf`gc`W\Y`:`YghbU\`a`Yb`]gh`XYf`J`Yf`XUW\`h
Ui`Zi`bhYf`ghØhni`b[`hYffcf]gh]gW\Yf`C`f[Ub]gUh]cbYbž`k`Ug`X]Y
G]W\Yf\`Y]hg`U[Y`k`Y]hYf`Ub`gd`Ub`b`h`6YhY`]][i`b[Yb`Ub`dc`]h]gW\Yb
5`_hj]]h`ÄhYb`]b`8Yi`hgW\`Ub`X`\`UVYb`]b`XYf`J`Yf[Ub[Yb\`Y]h`ni
DfcV`Ya`Yb`VY]`XYf`9]b`fY]gY`[YZØ\`fh`"

8]Y`?`f]a`]bU`]h`Ähg`fU`hY`]gh]a`5`[Ya`Y]bYb`[Yf]b[ž`U`YfX]b[g`gc`hYb
6Ygi`W\Yf`J`c`fg]W\`hj`c`f`HUgW\YbX]YVYb`i`bX`6Yhfi`[gZ`Ä`Yb`k`U`hYb
`UggYb`" `ϕ`gVYgc`b`XYfY`U`Y]b`fY]gYb`XY`:`fUi`Yb`VYf]W\`hYb`]`cb
gYi`i`Y`Yb``,`VYf[f]ZYbž`k`Ug`ni`g`Ä`h`n`]W\Y`J`c`fg]W\`h`Yf`Zc`f`XYfh`"8`i`fW\`
X]Y`[Yc[fUd\]gW\Y`@U[Y`]gh`X]Y`HØf_Y]`Ui`W\`j`cb
BUhi`f`_U`h`U`gh`f`c`d`Yb`VYh`f`c`ZYbž`k`]Y`9`f`X`V`Y`V`Y`b`i`b`X`K`U`X`V`f`Ä`b`X`Y`b`ž
X]Y`]b`XYb`Gca`a`Yfa`cb`UhYb`\`Äi`Z][`Ui`Zh`f`Y`h`Y`b`_ØbbYb`"8`Ug
5`i`gk`Ä`fh][Y`5`a`h`[]Vh`X`Y`h`U`]`Y`f`h`Y``ϕ`Zc`f`a`U`h]cbYb`ni`X]Y`g`Y`b
H\`Ya`Yb`i`b`X`Ya`d`Z]Y`\`h`ž`g]W\`Ub`c`_`U`Y`:`Yd`Z`c[Yb\`Y]h`Y`b`k`Ä`\`f`Y`b`X
XY`g`5`i`ZY`b`h`U`hg`Ub`ni`d`UggYb`"

8YhU]`g	
C`fh	ϕ`h`U`b`V`i`ž`HØf`_`Y]
E`i`Y`Y`b	<ul style="list-style-type: none">• k`k`k`"XYfk`YghYb`"XY• k`k`k`"Ui`gk`UYfh][Yg!`Ua`h`"XY

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`Y]bY`!`fY]gY`"XY