

? f]gYbj c fgc f[Y ``Y]W\ h'[Ya UW\ h. '5 dd
9@9: 5 B 8 'Z0f 'g]W\ YfY '5i g`Ub XgfY]gYb

9fZU\ fYb 'G]Yž'k]Y`X]Y '5dd'9@9: 5B8 'XYi hgW\ Y`FY]gYbXY`]b
? f]gYbg]hi Uh]cbYb`i bhYfgh0hnh'i bX`k Ufi a `X]Y`FY []ghf]Yfi b[
k]W\ h][`]gh"



8 Yi hgW\ `Ub X`!`8]Y`G]W\ YfghY``i b[`XYf`Y][YbYb`G]W\ Yf\Y]h`ja
5i g`Ub X` [Yk]bbh`Z0f`j]Y`Y`FY]gYbXY`ni bY\`a YbX`Ub`6YXYi hi b["
8 U\`Yf`Ya dZ]Y\`h`XUg`5i gk Åfh][Y`5a h`XYi hgW\ Yb`GhUUhgV0f[Yfb
X]Y`Bi hni b[`XYf`5dd` 9@9: 5B8 `ni f`? f]gYbj c fgc f[Y`VY]`FY]gYb
]bg`5i g`Ub X``8]Y`5ddž`X]Y`gY]h`XYa `%"`đ b]`&\$&(`Z0f
Ga Ufhd\`cbYg`i bX`HUV`Yhg`j YfZ0[VUf`]ghž`gc``Y]bY`Y]bZUW\ Y
FY []ghf]Yfi b[`i bX`5`_hi U`]g]Yfi b[`j cb`FY]gYXUHyb`Yfa Ò[`]W\ Yb"
8]Y`Bi hni b[`]gh`_cghYb`cg`i bX`g]Y]gh`gck c\`Z0f`5bXfc]X`U`g`Ui W\
]CG`Yf\`Å`h`]W\ ``8 Ua]h`_0bbYb`FY]gYbXY`ja `? f]gYbZU``gW\ bY`Yf
<`]ZY`Yf\`U`hyb"

9@9: 5B8 `ghY\`h`Z0f` 9`Y`_hfc b]gW\ Y`9fZUggi b[`j cb`8 Yi hgW\ Yb`ja
5i g`Ub X` `i bX`V]YhYh`X]Y`A Ò[`]W\ _Y]hž`dYfg0b`]W\ Y`8 UhYb`gck]Y

F Y]gY! ꞑZcfa Uh]cbYb`k]Y`?cbhU_ha Ò[`]W_X]hYbž`F Y]gYn]Y`Y`i bX
5i ZYbh\U`hgcfhY`ni `]bhYf`Y[Yb`"8]YgY` ꞑZcfa Uh]cbYb`g]bX
YbhgW_X]XYbXž`ZU`g`]a`?f]gYbZU`<]ZY`VYbÒh][h`k]fXž`XU`X]Y
6Y\ÒfXYb`gc`k]ggYbž`k`c`g]W_X]Y`VYhfcZZYbYb`DYfgcbYb
Ui Z\U`hYb`"Bi hnYf`\UVYb`ni XYa`X]Y`Cdh]cbž`a`Y`fYfY
F Y]gYhUddYbž`ni`a`6Y]gd]Y`VY]`?fYi`nZU`fhYbž`Y]bni [YVYb`"

K]W_X h][_Y]h`XYf`F Y[]ghf]Yfi b[

8 Ug`5i`gk`Àfh][Y`5a`h`Ài`»Yfh`Y]bY`_UfY`K`Ufbi`b[`.?f]gYbZ`Y`
_ÒbbYb`ØVYffUgW_XYbX`Y]bhYhYbž`i`bX`X]Y`VYghY`YbXY
ꞑZfUghfi`_hi`f`_Ubb`ØVYf`UghYh`cXYf`VYgW_X]X][h`gY]b`"8U`Yf`]gh`Yg
j`cb`Yb`hgW_X]XYbXYf`K`]W_X h][_Y]hž`g]W_X`j`c`f`6Y[]bb`Y]bYf`F Y]gY`]b
X]Y`?f]gYbj`c`fgcf[Y`]ghY`Y]bni`hfU[Yb`"8]Yg`Yfa`Ò[`]W_X h`Y]bY
gW_X bY`Y`6YfY]ghY`i`b[`j`cb`ꞑZcfa Uh]cbYb`i`bX`i`bhYfghØhni`b[`]a
9fbghZU`"8]Y`F Y[]ghf]Yfi`b[`_Ubb`i`b`_ca`d`n]Yfh`ØVYf`X]Y`
K YVg]hY`cXYf`X]fY`_h]b`XYf`9@9: 5B8!5dd`YfZc`[Yb`"

8]Y`9]bhfÀ[Y`]b`XYf`?f]gYbj`c`fgcf[Y`]ghY`k`YfXYb`bUW_X`F Y]gYbXY
Ui`hca`Uh]gW_X`[Y`ÒgW_X`h`"5`YfX]b[`g`_Ubb`XYf`5W_X`i`bh`ZØf
ni`_ØbZ]h][Y`F Y]gYb`k`]YXYfj`Yfk`YbXYh`k`YfXYb`"8]Y`5dd`Yf`Ui`Vh
YVYbZU`g`XUg`<]bhYf`Y[Yb`j`cb`BchZU`_cbhU`hYbž`X]Y`]a`?f]gYbZU`
k`]W_X h][`gY]b`_ÒbbYb`"

? ca`a`i`b]_Uh]cb`]b`?f]gYb`g]hi`Uh]cbYb

æa`:`U`Y`Y]bYg`?f]gYbYfY][b]ggYg`V]YhYh`9@9: 5B8`X]Y`A`Ò[`]W_X _Y]hž
XUgg`6Y\ÒfXYb`X]Y`fY[]ghf]YfhYb`Bi`hnYf`gW_X bY`i`bX`YZZ]n]Ybh
YffY]W_X Yb`_ÒbbYb`"8Uni`Yf`U`hYb`Y]b[Y`c[[hY`Bi`hnYf
@UbXg`Yi`hYVf]YZY`a`]h`k`]W_X h][Yb`ꞑZcfa Uh]cbYb`dYf`9!A U]`cXYf
GA`G`"9]b`?cbgi`UhZ]bXYf`]b`XYf`5dd`nY][h`XYb`ni`gh`ÀbX][Yb
XYi`hgW_X Yb`5bgdfYW_X dUfhbYf`]a`5i`g`UbX`Ub`"Ni`XYa`k`]fX`[YfUhYbž
Ui`W_X`ZØf`XUi`Yf`UZh]a`5i`g`UbX`YVYbXY`8Yi`hgW_X`Y`fY`Yj`UbhY
ꞑZcfa Uh]cbYb`ni`6i`bXYghU[g!`i`bX`9i`fcdUk`U`Yb`]b`XYf`5dd`ni
VYfØW_g]W_X h][Yb`"

9g]gh`k`]W_X h][`ni`VYhcbYbž`XUgg`Yg`_Y]bY`A`Y`XYdZ]W_X h`ZØf
8Yi`hgW_X`]a`5i`g`UbX`[]Vhž`X]Y`F Y[]ghf]Yfi`b[`YXcW_X`Xf]b[YbX

Ya dZc\`Yb`k]fXž i a `]b`?f]gYb!`i bX`?UhUghfcd\`YbZÀ`Yb
cbgi`Uf]gWXY`<]`ZY`]b`5bgdfi W\`bY\`a Yb`ni``ÒbbYb``8]Yg`gW`Y»h
Ui W\`X]Y`9]bhfU[i b[`]b`X]Y`?f]gYbj c fgc f[Y`]ghY`Y]bž`i bUV\`Àb[]
j cb`F Y]gY`UbX`i bX`G]WYf\`Y]hg`U[Y"

5VgW`Y»YbX`UddY``YfYb`X]Y`J YfUbhk cfh]WYb`XYg`5i gk`Àfh][Yb
5a hg`Ub`U`Yž`g]W`j cf`Y]bYa`5i g`UbXgUi ZYbh\`U`h`ni`fY[]ghf]YfYb"
5b[Yg]W`hg`XYf`Y]b[YgW`f`Àb`_hYb`ϕhYfbYhj YfZØ[VUf`_Y]h`b
?f]gYb[YV]YhYb`_Ubb`X]Y`5dd`]b`gc`WYb`G]hi Uh]cbYb`Y]bY
k]W`h][Y`E i Y`Y`ZØf`i bhYfghØhni b[`i bX`ϕZcfa Uh]cbYb`XUfghY`Yb"

: Øf`k Y]hYfY`ϕZcfa Uh]cbYb`i bX`ni f`FY[]ghf]Yfi b[`VYgi WYb`G]Y
V]hY`X]Y`GY]hYb`A Yf`_i f`i bX`5i gk`Àfh][Yg`5a`h"

8YhU]`g	
C fh	8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Yf`_i f"XY• k k k "Ui gk UYfh][Yg!Ua`h"XY

6Ygi WYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY