

A Uhh\]Ug'GWk Y][\ ÒZYf']a 'K Y`hU``. 'K Yf
]gh'XYf' bYi Y `5a VUggUXcf'HY[a Yb'3

A Uhh\]Ug'GWk Y][\ ÒZYf'gdf]W'h']b' / ei ch/9`]c/ ei ch'ØVYf
_fYUh]j Y'5b]a Uh]cb' i bX'gY]bYb'K i bgWž'X]Y'K Y'h'ni
VYfY]gYbž'k À\fybX'XYf':]`a 'Ua ' &\$" ' † b]'ghUfhYh"



A Y`Vci fbYž`5i ghfU`Yb`!`5a`%`-`" `đ b]`&\$&)`k`]fX`XYf`Ub[
Yfk UfhYhY`5b]a Uh]cbgZ]`a` `9`]c` `j`cb`D]l`Uf`5b]a Uh]cb`Ghi`X]cg`ZØf
K`U`h`8]gbYm]D]Whi`fYg`]b`X]Y`?]bcg`_ca`a`Yb`"8Yf`:]`a` `Yfn`Å`h`X]Y
;`YgW]W]hY`XYg`Y`Z`Å`f][`Yb`đ`b[`Yb`9`]c`Gc`]gž`XYf`bUW]`XYa` `HcX
gY]bYf`9`hYfb`gY]bY`≠Yb]h]h`Ahigi`W]Yb`i`bX`U`g`]bhYf[`U`U`h]gW]Yf
6`chgW]UZhYf`Ui`g[`Yk`Å`h`k`]fXž`bUW]XYa` `Yf`j`cb`5`]Ybg`]bg`K`Y`hU`
hfUb]gd]cfh]Yfh`k`]fX`"8]YgY`_fYUh]j`Y`≠YY`gc`"b]W]h`bi`f`gdUbbYbXY
5VYbhYi`Yf`V]YhYbž`gcbXYfb`Ui`W]`H`Y`a`Yb`k`]Y`9]bgUa`_Y]hi`bX
HfUi`Yf`VY`UbXY`bž`X]Y`k`Å`fYbX`XYf`DfcXi`_h]cb`a`]h`<`]ZY`j`cb
DgmW]c`c[`Yb`j`Yfh]YZh`k`i`fXYb`"8Ug`8fY`Vi`W]`ghUa`a`hj`cb`đ`]U
7`cž`A`Uf`_`<`Ua`a`Yf`i`bX`A`_Y`x`cbYgž`k`Å`fYbX`X]Y`FY[`]Y`j`cb
A`UXY`]bY`G`UfUZ]Ubž`8ca`YY`G`i`bX`5Xf]Ub`A`c`]bU`ØVYfbca`a`Yb
k`i`fX`"8UfØVYf`]bUi`g`]gh`X]Y`a`i`g]_U`]gW]Y`l`bhYfa`U`i`b[`j`cb
F`cV`G]a`cbgYb`_cbn]d]Yfh"

l`bhYf`XYb`Gh]a`a`Yb`XYf`hU`Yb]h]YfhYb`GW]Ui`gd]Y`Yf`Z]bXYh`g]W]
Ui`W]`A`Uh`h`]Ug`GW]k`Y][` \`ØZYfž`XYf`X]Y`F`c`"Y`XYg`Ui`»`Yf]fX]gW]Yb
K`YgYbg`5a`VUggUXcf`HY[`a`Yb`gdf]W]h`"đ`Y]bYa` `đ`hYfj`]Yk` `a`]h
XYa` `?`i`f]Yf`Åi`»`YfhY`GW]k`Y][` \`ØZYf`gY]bY`6Y[`Y]ghYfi`b[`ZØf`X]Y
5fVY]h`Ub`Ub]a`]YfhYb`:]`a`Ybž`X]Y`Yf`U`g`gdU»][`i`bX`_fYUh]j
VYgW]fY]Vh`"8]Yg`]gh`b]W]h`gY]b`YfghYg`Dfc`Y`_h]b`XYf
5b]a`Uh]cbgVfUbW]Y`/`Yf`U`h]g]W]`VYfY]hg`]b`j`YfgW]YXYbYb`F`c`"Yb
VYk`Å`fh`i`bX`Vf]b[`hj`]Y`9fZU`fi`b[`a`]h`"GW]k`Y][` \`ØZYf`nY][`h]g]W]
ØVYfnYi`[`hj`cb`XYf`9l`]ghYbn`j`cb`@VYb`Ui`Z`UbXYfYb`D`UbYhYbž`U`h
YXcW]`_Y]b`đ`hYfYggY`Ua` `K`Y`hfUi`a`hci`f]ga`i`g`cXYf`XUfUbž`gY`Vgh
]bg`5`ni`Z]Y[`Yb`"GhUhhXYggYb`a`ØW]hY`Yf`a`Y`f`NY]h`a`]h]gY]bYb
?]bXYfb`j`YfVf]b[`Yb`i`bX`X]Y`K`Y`h`VYfY]gYb"

7 \ UfU_hYf`i`bX`<`UbX`i`b`[

8]Y`<`UbX`i`b[`j`cb`9`]c` `XfY`h`g]W]`i`a` `X]Y`<`YfUi`gZc`fXYfi`b[`Ybž
XYbYb`g]W]`XYf`↑`b[`Y`<`Ui`dhW]UfU_hYf`[`Y[`YbØVYfg]Y`hž`k`Å`fYbX
Yf`6Yn]Y`i`b[`Yb`ni`j`YfgW]YXYbYb`U`]Yb`@VYbgZcfa`Yb`Ui`ZVUi`Yb
a`i`gg`"8Yf`:]`a` `h`Y`a`Uh]g]Yfh`b]W]h`bi`f`5VYbhYi`Yf`]b`Y]bYf`Z]_h]j`Yb
;`U`Ui`]Yž`gcbXYfb`V]YhYh`Ui`W]`Y]bY`h]YZfYž`Ya`ch]cbU`YfY
DYfgdY`_h]j`Y`Ui`Z`X]Y`Gi`W]Y`bUW]`Y]bYa` `D`Uhn`]b`XYf`K`Y`h`bUW]
dYfgØb`]W]Yb`J`Yf`i`ghYb`"Ni`XYa` `ghY][`h`XYf`YfZc`[`c`gY`J`Yfgi`W]ž
XYb`]bhYf[`U`U`h]gW]Yb`?`f]gYb`ni`VY[`Y[`bYbž`ni`a` `<`Ui`dh`cbZ]_h

XYf; YgW]W hY"

8 Yf:]`a ` \Uh`VYfY]hg`k `À\fybX`XYf`DfcXi nYbhYbd`Ubi b[`ZØf
5i ZgY\Yb`[Ygcf[h`9f`k i fXY`cZZ]n]Y``k `À\fybX`XYf`8&`9I dc`ja
GYdhYa VYf`&\$&&`Ub[Y_ØbX][h`i fgd fØb[`]W`ZØf`XYb`%`A `Àfn
&\$&(`[Yd`Ubhž`a i gghY`XYf`?]bcghUfh`Ui Z[fi bX`XYf`G5; !5: HF 5!
GhfY]_`i bX`UbXYfYf`DfcXi _h]cbgj YfnØ[Yfi b[Yb`Ui Z`XYb`&\$`ž b]
&\$&) `j YfgW`cVYb`k YfXYb``8]Y`5b]a Uh]cb`i bX`XUg`8Yg][b`XYg
:]`a g`gc``Yb`Xi fW`Y]bYb`Y]bn][Ufh][Yb`j]gi Y``Yb`Gh]`VYghYW`Ybž
XYf`j cb`a]_fcg_cd]gW`Yb`Cf[Ub]ga Yb`]bgd]f]Yfh]gh`i bX`X]Y
Bi hni b[`j cb`hfUbg`i W`bhYb`i bX`i a]bYgnYbhYb`9][YbgW`UZhYb
_ca V]b]Yfh"

6 YgYhni b[`i bX`DfcXi _h]cb

B YVYb`GW`k Y][\ØZYf`k YfXYb`Ui W`j]Y`Y`UbXYfY`dfca]bYbhY
Gh]a a Yb`ni ` \ØfYb`gY]bž`XUfi bhYf`McbUg`?]VfYUV`U`g`9`c`Gc`]gž
NcY`GU`XUÍ U`U`g`C`[U`Gc`]gž`FYa mi`9X[Yf`miU`g; `cfXcb`i bX
`Ja YY`U`Ja]`U`g`E i YghUž`i a `bi f`Y]b][Y`ni `bYbbYb``8Yf:]`a `]gh
XUg`YhnhY`Dfc`Y_h`XYg`DfcXi _h]cbgXYg][bYfg`<Uf`Ym`žggi dž`XYf
a]h`Y]bYa `: c_i`g`Ui Z`Y]bY`W]bYUgh]gW`Y`Y`gh`Yh]_ž`X]Y`Xi fW
UbUa`cfd`ch]gW`Y`@]bgYb`YffY]W`h`k]fXž`Ub`XYf; YghU`hi b[
VYhY]`][h`k Uf``5a`%`"ž b]`&\$&`k i fXY`XYf`YfghY`HYUgYf!HfU]Yf
j YfØZYbh`]W`hž[YZc`[hij`cb`k Y]hYfYb`HfU]Yfb`V]g`ni f`cZZ]n]Y``Yb
J YfØZYbh`]W`i b[`ja `A `Àfn`&\$&) "

A]h`9`c`k]fX`X]Y`Ni gUa a YbUfVY]h`nk]gW`Yb`XYb`hU`Ybh]YfhYb
A UW`Yfb`j cb`D]I Uf`YfbYi h`Ui Z`X]Y`DfcVY`[YghY`hž`i bX`Yg`V`Y]Vh
UVni k UfhYbž`k Y`W`Y`F`Ygcb`Ub`n`XYf:]`a `bUW`gY]bYf`DfYa]YfY
Yf`U`hYb`k]fX``ž`Y]bYf`NY]hž]b`XYf: Ua]`YbZ]`a Y`[YZfU[h`g]bXž
j Yfgdf]W`h`9`c`gck`c`\`i bhYf`U`hgUa Y`U`g`Ui W`Ya`ch]cbU`Y
6YghUbXhY]Yž`X]Y`XUg`Di`V`_i a `]b`gY]bYb`6Ubb`n]Y`Yb`gc``hYb"
B YVYb`XYa `VYj`cfghY`YbXYb`?]bcghUfh`k]fX`GW`k Y][\ØZYf`Ui W`j
k Y]hYfYb`Dfc`Y_h`Yb`[YgY`Ybž`i bhYf`UbXYfYa `]b`Y]bYf`GYf]Y`a]h
?U`Ym`7i`cW`"

8YhU]`g	
C fh	A Y`Vci fbYž'5i ghfU`Yb
E i Y`Yb	<ul style="list-style-type: none">• _i f]Yf"Uh• Yb"k]_]dYX]U"c f[

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY