

B UWX \ U`h][Yf`Hci f]ga i g. `9l dYfhYb
X]g_i h]YfYb `X]Y `Ni _i bZh`Ui Z`A U``cfWU°

9ghfY``U`8 ÉUn`gdf]WX h`VY]a `Y: cfi a `&\$&) `]b`DU`a U`ØVYf
bUWX \ U`h][Yb`Hci f]ga i g`i bX`]bbcj Uhj] Y`8 UhYbghfUhY []Yb`ZØf
FY [YbYfUh]cb"



DU`a U`XY`A U``cfWUž`GdUb]Yb`!`8]Y`<YfUi gZcfXYfi b[Yb`XYg
Hci f]ga i g`ghY`Yb`]a `: c_i g`XYf`VYj cfghY`YbXYb`Y: cfi a
&\$&) !?cbZYfYbn`Ui Z`A U``cfWU" `5a `%"`'ž b]`k]fX`X]Y`DfcZYggcf]b`ZØf
A Uf_Yh]b[`i bX`A Uf_hZc fgW i b[ž`9ghfY``U`8 ÉUnž`\fYb`J cfhfU[`a]h
XYa `H]hY`` , VYf`XUg`FY]gYn]Y``\]bUi g. `B UWX \ U`h][_Y]h`]a
Hci f]ga i gž`HYWXbc`c[]Y`i bX`8 UhYba UbU[Ya Ybh`]a `X][]hU`Yb
NY]hU`hYf``]a `A i gYi a `9g`6U`i UfX`]b`DU`a U`XY`A U``cfWU` \ U`hYb`"
8]Y`nk Y]hÅ[] [Y`?cbZYfYbn`Vf]b[h`9l dYfhYb`Ui g`XYb`6YfY]WX Yb
l a k Y`hž`YfbYi YfVUfY`9bYf[]Ybž`Hci f]ga i g`i bX`bUWX \ U`h][Y
5fW]hY`_hi f`ni gUa a Ybž`i a `ØVYf`]bbcj Uhj] Y`5bgÅhnY`ni f
: ØfXYfi b[`Y]bYf`bUWX \ U`h][Yb`Hci f]ga i gYbhk]W`_i b[`ni
X]g_i h]YfYb`"@Ui h`A U``cfWU`A U[Un]b`k]fX`X]Y`Fc`Y`j cb
HYWXbc`c[]Y`i bX`8 UhYb`\Yfj cf[Y`cVYbž`i a `X]Y`9Z]n]Ybn`]a

Hci f]ga i ggY_hcf'ni 'ghY][Yfb'i bX'FY]gYn]Y`Y`bUW\U'h][Yf'i bX
k]XYfghUbXgZ\][Yf'ni '[YghU`hYb"

8 Ún`VYhcbhž`XUgg`XYf'ni _ØbZh][Y`Hci f]ga i g`b]W`h'bi f`Ui Z
k]fhgW`UZh]W`Y`5gdY`hY`Zc_i gg]Yfh'gY]b`gc`hYž`gcbXYfb`Ui W`
I a [YVi b[Yb'fY[YbYf]YfYb'i bX`XUg`K c`\`VYZ]bXYb`XYf`A YbgW`Yb
ZØfXYfb`a i gg" `FY[YbYfUh]j Yf`Hci f]ga i g`k]fX`U`g`?cbnYdh
j cf[YghY`hž`XUg`dcg]h]j Y`5i gk]f_i b[Yb`k]Y`X]Y
K]YXYf\YfghY`i b['j cb`² _cgmghYa Yb'i bX`X]Y`GhÅf_i b[``c_U`Yf
; Ya Y]bgW`UZhYb`UbghfYVh"

F Y[YbYfUh]j Yf`Hci f]ga i g`U`g`GW`ØggY`

8]Y`6U`YUfYb`gc`Yb`Y]b`A cXY`ZØf`XYb`fY[YbYfUh]j Yb`Hci f]ga i g
gY]bž`VY]`XYa`XYf`c_U`Y`?cbgi a`[YZØfXYfhi bX`XYf`Hci f]ga i g
Yb[`a]hXYb`K YfhYb`XYf`FY[]cb`j YfVi bXYb`k]fX" `Bchk YbX][Y
J YfÅbXYfi b[Yb`ZØf`Y]b`n]f_i `ÅfYfYg`Hci f]ga i ga cXY`VY]b`U`hYb
X]Y`BYi [YghU`hi b[`XYg`hci f]gh]gW`Yb`5b[YVchg`a]h[Yf]b[Yf
I a k Y`hVY`Ughi b[ž`X]Y`hY[fUh]cb`c_U`Yf`5bV]YhYf`gck]Y`X]Y
: ØfXYfi b[`bUW\U`h][Yf`J Yf`Y`fga]hY`i bX`XYb`VYk i gghYfYb
I a [Ub[`a]h`bUhØf`]W`Yb`FYggci fW`b" `A]h`Y]bYa`5bgh]Y['j cb`&) |
XYf`Hci f]ghYb`ja`NY]hfUi a`'j cb`&\$%, `V]g`&\$&' ž`k Ug`ØVYf`%*
A]`cbYb`6Ygi W`Y`dfc`J\`f`VYXYi hYhž`g]Y`h`g]W`A U`c`fWU`Y`XcW`
Ui W`a]h`Yfbgh\UZhYb`DfcV`Ya Yb`_cb`Zfcbh]Yfhž`k]Y`ØVYfZØ`hYb
GhfU» Yb'i bX`Y]bYf`VY`UghYhYb`K UggYfj Yfgcf[i b[ž`X]Y`X]Y
Bchk YbX][_Y]h`bUW\U`h][Yf`@Øgi b[Yb`i bhYfghfY]W`Ybž`k]Y`
Hci fcVg`VYf]W`hYh"

æa`Ni [Y`XYg`_ VYfhci f]ga i g`k]fX`ni bY`a YbX`bUW`bUW\U`h][Yb
i bX`fY[YbYfUh]j Yb`DfU_h]_Yb`[Ygi W`hž`i a`XYb`8fi W`Ui Z
ØVYf`Ui ZYbY`FY]gYn]Y`Y`ni `a]bXYfb" `DfchYghY`]b`GhÅXhYb`k]Y
6UfW`cbUž`k c`6Øf[Yf`[Y[Yb`X]Y`bY[Uh]j Yb`5i gk]f_i b[Yb`XYg
Hci f]ga i g`XYa`cbghf]YfYbž`j YfXYi h]W`Yb`X]Y`8f]b[`]W`_Y]h`X]YgYg
K UbXY`g" `K Å`fYbX`6UfW`cbU`d`Ubhž`X]Y`J Yfa]Yhi b['j cb
: Yf]Ybk c`bi b[Yb`V]g`9bXY`&\$&, `ni`ghcddYbž`i a`X]Y
K c`bi b[gbch`ni`VY`_Åa`dZYbž`dfÅgYbh]Yfh`A U`c`fWU`Y`VYbZU`g
< YfUi gZcfXYfi b[Ybž`X]Y`]bbc] Uh]j Y`5bgÅhnY`ni f`@Øgi b[
YfZcfXYfb"

HYW\bc`c []Y`i bX`8UhYb`ZØf`bUW\ U`h][Y
DfU_h]_Yb

8]Y`5bZcfXYfi b[`Ub`Hci f]ga i gXYgh]bUh]cbYbž`U_h]j Y`5_hYi fY`XYf
Ö_c`c[]gWYb`i bX`gcn]U`Yb`FY[YbYfUh]cb`ni `k YfXYbž`k]fX`]a a Yf
Xf]b[`]WYf" `a `FU`a Yb`X]YgYg`K UbXY`g`gd]Y`h`X]Y`8][]hU`]g]Yfi b[
Y]bY`nYbhfU`Y`Fc`Y"8]Y`Bchk YbX][_Y]h`Y]bYf`fcVi ghYb`X][]hU`Yb
`bZfUghfi _hi f`k]fX`]b`XYa `Dfc`Y`_h` Ga Ufh`Hci f]ga `8Ygh]bUh]cbg
_`Ufž`XUg`Ui Z`_cbh]bi]Yf`]WY` `b`bcj Uh]cb`i bX`X]Y`J Yfk YbXi b[]cb
8UhYb`ni f`Cdh]a]Yfi b[`XYf`FYggci fW`bbi hni b[`UVn]Y`h"

`bg[YgUa h`nY][Yb`X]Y`9b`k]W`_i b[Yb`Ui Z`A U``cfWU`i bX`UbXYfYb
8Ygh]bUh]cbYbž`XUgg`Y]bY`Ui g[Yk c[YbY`6U`UbW`nk]gWYb`XYb
`bhYfYggYb`XYf`Hci f]ghYb`i bX`XYb`6YXØfZb]ggYb`c_U`Ub`g`g] [Yf
; Ya Y]bgW`UZhYb`[Y`Øgh`k YfXYb`a i gg"8]Y`9f[YVb]ggY`XYg
fY[YbYfUh]j Yb`Hci f]ga i g`_Öb`bhYb`YbhgW`Y]XYbX`gY]bž`i a `X]Y
<YfUi gZcfXYfi b[Yb`XYg` , VYf`hci f]ga i g`ni `VYk `À`h][Yb`i bX`X]Y
fY[]cbU`Yb` ; Ya Y]bgW`UZhYb`ni `gh`Àf`_Yb"

8YhU]`g	
Cfh	DU`a U`XY`A U``cfWUž`GdUb]Yb
EiY`Yb	<ul style="list-style-type: none">• k k k "a U``cfWUa U[Un]b"W`a• V`c["hci fcVg"W

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY