

B UhU`]U`6fmUb h'ghUfhYh`Ub`XYf`I G7.`9]b
J Yfa`ÀW`hb]g`k`]fX`YVYbX][`°

B UhU`]U`6fmUb h'd`Ub h`\f`Ghi X]i a`Ub`XYf`I G7`U`g
: cfhgYhni b[`XYg`9fVYg`\fYg`J UhYfg`?cVY`6fmUb h'i bX
]bgd]f]Yfhj`]Y`Y"



@cg`5b[`Y`Ygž`I G5`!`8]Y`K`Y`h`Yf]bbYfh`g]W`k`Y]hYf\]b`Ub`?cVY
6fmUb hž`XYf`Ua`'&*"`>]bi`Uf`&\$&\$`j`Yfg hcfVYb`]gh`"GY]b`HcX`"ÒghY
k`Y`hk`Y]h`HfUi`Yf`Ui`g`i`bX`\]bhYf`]Y»`Y]bY`[`fc»`Y`@ØW`Y`]b`XYf
6Ug`_YhVU`"k`Y`h`"?cVY`k`Uf`b]W`h`bi`f`Y]bY`@Y`[`YbXY`Ui`Z`XYa
Gd]Y`ZY`Xž`gcb`XYfb`Ui`W`Y]b`Gma`Vc`"ZØf`<]b[`UVY`i`bX`<c`Zbi`b[`" `đ
X]YgYa`";`Y]ghY`hf]h`h`bi`b`gY]bY`À`hYghY`HcW`hYfž`B UhU`]U`6fmUb hž`]b
gY]bY`i`»`ghUdZYb"

B UhU`]U`\Uh`_Øfn`]W`Ub[`Y`_ØbX][`hž`Ub`XYf`I`b]j`Yfg]hmicZGci`h\Yfb
7U`]Zcfb]U`fI`G7`É`ni`'ghi`X]YfYb`"8]YgY`9bhgW`Y]Xi`b[`k`]fX`U`g
K`Y]hYfZØ`fi`b[`XYg`9fVYg`\fYg`J`UhYfg`VYhfUW`hYh`i`bX`gd]Y[`Y`h`X]Y
Yb[`Y`J`YfV]bXi`b[`nk`]gW`Yb`J`UhYf`i`bX`HcW`hYf`k`]XYf`"J]Y`Y`gY`Yb
]b`]fYf`F`Y]gY`Y]bY`đgd]fUh]cbgei`Y`Yž`X]Y`ZØf`F`Yg]`]Ybn`i`bX`GhÀf`_Y

ghY\h"8]Y'6fmUbjh: Ua]]Y'nY][h'gY]h?cVYg'HcX'Y]bY
VYa Yf_Ybgk YfhY'9]b\Y]h]b']\fYf'HfUi Yf'i bX'XYf'9\fyž'X]Y'g]Y
gY]bYa 'JYfa ÅW hb]g'ni hY]'k YfXYb''UggYb"

B UhU`]Ug'9fZc`[Y'i bX'D`ÀbY

⇒ a 'š\ f'&\$&) '\Uh'B UhU`]U']\fYb'5VgW`i gg'Ub'XYf'I G7'a]h'Y]bYa
7i a '@ji XY]b':]a '[Ya UW h"8]YgY '@Y]ghi b[]gh'Y]b'NY]WYb'Z0f
]\fY'\UfhY'5fVY]h'i bX'9bhgW`cggYb\Y]h"G]Y]gh'&&š\ fY'U'h'i bX
]gh'ghc`n'XUfUi Z'HY]'XYf'5VgW`i gg_'UggY'&\$&) 'XYf'GW`cc`cZ
7]bYa Uh]W5fhg'ni 'gY]b"'I a '\fYf '@Y]XYbgW`UZh'bUW`ni [Y\Ybž[UV
g]Y']\fY'gdcfh]WY' ? Uff]YfY'U'g'J c`YmVU`gd]Y'Yf]b']b'XYf'<][\
GW`cc`Ui Z'zi a 'g]W`Ui Z']\f'Ghi X]i a 'i bX']\fY'Ui ZghfYVYbXY
? Uff]YfY'U'g'A cXY`ni '_cbnYbhf]YfYb"'⇒ b'XYf'K cWY']\fYf
; fUXi]Yfi b['ZUbX'Y]b'U_hi Y`Yg': chc g\cch]b['Z0f'Y]b'A U[Un]b
ghUhhž'XUg'ni gÅhn`]WYg '@]W`h'Ui Z']\f'HU'Ybhi'bX']\fY'J]Y'gY]h][_Y]h
k]fZh"

B UhU`]U'dcghYh'Y]b'6]`X']b'Y]bYa 'Y`Y[UbhYb'k Y]» Yb'?'Y]X'i bX
ghfU\`hY'j cf': fYi XY"'⇒ fY'A i hhYf'J UbYggU'6fmUbjh'nY][hY'g]W
YVYbZU`g'ghc`n'i bX'hY]'hY'Y]bY'\Yfn`]WY'B UW`f]W`h'gck]Y'Y]b': chc
Ui Z'⇒ ghU[fUa "'BYVYb']\fYa 'Ghi X]i a 'i bX'A cXY`_Uff]YfY
j YfVf]b[h'B UhU`]U'Ui W`j]Y`NY]h'a]h']\fYf': Ua]]Yž']bgVYgcbXYfY
a]h']\fYf'A i hhYf'i bX']\fYb'0b[YfYb'GW`k YghYfbž'6]Ub_U'f] 'š\ fYł
i bX'7Udf]f) 'š\ fYłž'Z0f'X]Y'g]Y'Y]bY'k]W`h][Y'6Yni [gdYfgcb']gh"

9]b '@]W`h]b'XYf'8i b_Y`\Y]h

B UhU`]Ug'5b_0bX][i b['0VYf']\f'Ghi X]i a 'i bX'XYf'YfZc`[fY]WY
5VgW`i gg'Ub'XYf'I G7'gma Vc`g]YfYb'Z0f'j]Y'Y'Y]bYb'BYi UbZUb[ž
XYf'a]h'<YfUi gZcfXYfi b[Yb'i bX'dYfg0b`]WYa 'K UW`ghi a
j YfVi bXYb']gh"'?cVYg'9]bZi gg`YVh'Xi fW`gY]bY': Ua]]Y'k Y]hYfž
i bX'B UhU`]U']gh'YbhgW`cggYbž'XUg'J Yfa ÅW hb]g']\fYg'J UhYfg'ja
:]a VYfY]W`Zcfhni gYhnYb"'8]Y'K Y'h'gW`Ui h[YgdUbbhni ž'k Å\ fYbX
g]Y'g]W`Ui Z']\fY'bYi Y'F Y]gY'j cfVYfY]hYh'i bX'X]Y'K YfhYž'X]Y']\f
J UhYf'j Yfa]hY'h'\Uhž']b']\f'ni _0bZh][Yg '@YVYb']bhY[f]Yfh"

8]Y'6]bXi b['nk]gW`Yb'B UhU`]U'i bX']\fYf': Ua]]Y']gh'ghUf_'i bX'k]fX

Xi fW`X]Y`HfUi Yf`i a`?cVY`bi f`bcW`k Y]hYf`j Yfgh`Åf`h"BUhU`]U
 6fmUbhV`Y]Vh`Y]b`Yi W`hYbXYg`6Y]gd]Y`ZØf`XYb`A i hi bX`X]Y
 Gh`Åf`Yž`X]Y`]b`XYf`Ua`]Y`j YfUb`_Yfh`g]bXž`i bX`i\fy`FY]gY`k]fX`j cb
 hfYi Yb`: Ubg`i bX`i bhYfghØhnYfb`Ui Za Yf_gUa` j YfZc`[h"

: Øf`k Y]hYfY` ðZcfa Uh]cbYb`ni`BUhU`]Ug`5b_ØbX][i b[`i bX`i\fyb
 @Y]ghi b[Ybž`VYgi W`Y`A c hc fWmWY Gd c fhg`i bX`Gd c fhg
 ⇒`i ghfUhYX"

8YhU]`g	
C fh	@cg`5b[Y`Ygž`l G5
E i Y`Yb	<ul style="list-style-type: none"> • a c hc fWmWY gd c fhg"bYh • k k k "g]"Wt a

6Ygi W`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY