

B Yi Yf`GWk i b[`]a `@Yb_!G]a a YbhU`.
Hci f]ga i g!J c fghUbX`i bX`Zf]gWY `⇒XYyb`

8]Y`@Yb_!G]a a YbhU`Hci f]ga i g`5; `Yfk Y]hYfh`XYb
J Yfk U`hi b[gfUhž`i a `XYb`5i ghUi gW`nk]gWYb
@UbXk]fhgWUZhi bX`Hci f]ga i g`ni `Z0fXYfb"



@Yb_ž`GWk Y]n`!`8Yf`@Yb_!G]a a YbhU`Hci f]ga i g`5; `f@GH`5; Ł
ghY\Yb`gdUbbYbXY`J YfÅbXYfi b[Yb`VYj cf`"A]h`XYf`K U\`j cb
7\`f]gh]Ub`6i f_\UfX`i bX`@`_Ug`NY`Yf`]b`XYb`J Yfk U`hi b[gfUh`gc`
XYf`5i ghUi gW`nk]gWYb`Hci f]ga i g`i bX`@UbXk]fhgWUZhi[YghÅf_h
k YfXYb`"Ni XYa`k i fXY`X]Y`6Ui Yfbj YfY]b][i b[`C VYfg]a a YbhU`
f6J C Ł`U`g`5_h]cbÅf]b`Ui Z[Ybca a Ybž`i a `X]Y`ϕhYfYggYb`XYf
@UbXk]fhgWUZhi]a `Hci f]ga i gVYfY]W`VYggYf`ni `]bhY[f]YfYb`
7\`f]gh]Ub`6i f_\UfXž`ghY`j YfhfYhYbXYf`J c fg]hnYbXYf`XYf
; YgW`ÅZh`Y]hi b[`]a `@Yb_Yf\cZ`F`Y`U]g/`7\`34YUi I `; ci fa Yh`GdU
F Ygcfhž`Zc`[h]a `J Yfk U`hi b[gfUh`Ui Z`Gh]`Yf`"@`_Ug`NY`Yf`k]fX`X]Y
6J C`j YfhfYhYbž`X]Y`Ui g`fi bX`%\$\$\$`A]h[`]YXYfb`VYghY`hi bX`X]Y
6Y`Ub[Y`XYf`@UbXk]fhgWUZhi`U_hj]`]b`XYb`Hci f]ga i ggY`_hc f
Y]bVf]b[Yb`k]`"hf`W`VYf]W`hYhž`XUgg`X]Y`6J C`VYfY]hg`]a `5df]`

VYgW`cggYb`UhžY]b`5_h]YbdU_Yh] cb`XYf`@GH`5; `ni`Yfk YfVYbž
k Ug`j ca`JYfk U`hi b[gfUh`[YbY`a][h`k i fXY"

8Yf`5i ghUi gW`nk]gWYb`XYa`hci f]gh]gWYb`GY_hcf`i bX`XYf
@UbXk]fhgWUZh`]gh`Y]b`nYbhfU`Yg`5b`]Y[Yb`XYf`@GH`5; ``9g`k i fXY
VYhcbž`XUgg`X]Y`6YXØfZb]ggY`XYf`@UbXk]fhgWUZh`]a
; Ubn`U`fYghci f]ga`i g`VYfØW_g]W]h[h`k YfXYb`gc``Yb```b`X]YgYa
Ni gUa`a Yb`U`b[`gc```Ui W`X]Y`A Uf`_Yh]b[`Y]hi b[`UV`5i [i gh] cb
Jc`_Yf`<Yfnc[`ØVYfbca`a Yb`k YfXYb``8 Ug``U`f`&\$&` `gW`cgg`a]h
Y]bYf`Ui g[Y[`]WYbYb`FYW`bi b[`UVžk`À`fYbX`X]Y`_ca`a Yfn]Y``Yb
@c[]Yfb`ÅW`hY`]a`JYf[`Y]W`ni a`Jcf`U`f`i a`VYY]bXfi W`YbXY`&+ž
DfcnYbhni [Ybca`a Yb`UVYb"

B Yi Y ; YgW`ÀZhgzØ`fi b[`i bX`GhfUHY []Y

9]b`k Y]hYfYf`VYXYi hYbXYf`GW`f]h`k i fXY`a]h`XYf`9fbYbbi b[`j cb
<Y`YbU`; U`UbU_]g`ni f`bYi Yb`; YgW`ÀZhgzØ`fYf]b[]YgY`hnh```ÀfY
i a ZUb[fY]WY`9fZU`fi b[ži bhYf`UbXYfYa`]a`GhUXha Uf`_Yh]b[`XYf
I B9G7C!K Y`h`i`hi fYfVYghUXh; cg`Uf`i bX`U`g`6YfY]W`g`Y]hYf]b`]b
?cbghUbnž`k]fX`YbhgW`Y]XYbX`gY]bž`i a`X]Y`@GH`5; `Ui Z?`i fg`ni
`U`hYb``; U`UbU_]gž`X]Y`Ua`%```ž`]&\$&(`]`fY`GhY``Y`UbhfYhYb`k]fXž
`Uh`ni XYa`Y]bYb`A UghYf`cZ`5fhg]b`Hci f]ga`UbX`8Ygh]bUh]cb
8Yj Y`cda Ybh`gck]Y`Y]bYb`@YUXYfg`d!`?i fg`Ub`XYf`<G;
UVgc`j]Yfh``8Yf`, VYf[Ub[`YfZc`[h]b`Ni gUa`a YbUfVY]h`a]h`5`VYfh
?fi _Yfž`i a`Y]bY`fY]Vi b[g`cgY`9]bUfVY]hi b[`ni`[Yk`À`f`Y]ghYb``
**g]a`a Yb`hU`nY]hi b["W` `YVh`Yfj cfž`XUgg`X]Y`Bchk YbX][`_Y]h] cb
<YfnV`i`hi bX`DfcZYgg]cbU`]h`h`ZØf`X]Y`YfZc`[fY]WY`I`a`gYhni b[`XYf
GhfUHY []Y`VYhcb`h`k i fXY"**

8]Y`@GH`5; `j YfZc`[h`Y]bY`Y`f[Y]n][Y`GhfUHY []Yž`i a`X]Y
GU]gcbU`]h`hYb`Ui Z` \$`\$`HU[Y]a``U`f`Ui gni XY`bYb``Ni`XYb
[Yd`UbhYb`A U`» bU`a Yb`[Y`ØfYb`Yfk Y]hYfhY
JYf`_Ui ZgUbghfYb[i b[Yb`i bX`Y]b`i a ZUggYbXYg
A U`» bU`a YbdU`_Yhž`XUg`XUfUi ZUVn]Y`hž`X]Y`5b[YVchY`XYf
8Ygh]bUh]cb`g]W`hVUfYf`ni`a`UW`Yb``8 Ug; YgW`ÀZhgzØ`U`f`&\$&(`k]fX
]a`8Ygh]bUh]cbgfUi a`nk]gWYb`9f`YbVUW`i bX`@Yb`_`a]h`Yhk U
, \$`\$`\$\$\$`@c[]Yfb`ÅW`hYb`dfc[bcgh]n]Yfh"

? i `hi fY`Y`5b[YVchY`i bX`=b]h]Uh]j Yb

A]h`XYa`GhUfh]j cb`&\$&) `k YfXYb`X]Y`_i`hi fY`Yb`5b[YVchY`ja`HU`
i bhYf`XYb`A chhcg` G]a a YbhU`Yf`?i`hi f`Gca a Yf`i bX
G]a a YbhU`Yf`?i`hi f`K]bhYf`[YVØbXY`h"8Yf`bYi`Y]b[YZØ\fhY
?i`hi f\ØW`gc`XYb`5i ghUi gW`i bhYf`?i`hi fgW`UZZYbXYb`ZØfXYfb
i bX`X]Y`Ni gUa a YbUfVY]h`a]h`XYf`Hci f]ga i gc f[Ub]gUh]cb
]bhYbg]j]YfYb"8]YgY`=b]h]Uh]j Ybž`ni gUa a Yb`a]h`XYa
k Y]hYfYbhk]W`Y`hYb`J Yfgi W`gVYhf]YV`A ci bhU]bV]_Y`5XY`VcXYb!
@Yb`_gck]Y`J YfVYggYfi b[Yb`XYf`K UbXYfk Y[Yž`gc`Yb`ni f
5hhfU`_h]j]h`h`XYf`F Y[]cb`VY]hfU[Yb"

8]Y`5b!`i bX`5VfY]gY`ZØf`; ÅghY`k]fX`UV`A U]`&\$&(`a]h`XYf
G]a a YbhU`7UfX]a`ØZZYbh]W`Yb`J Yf`_Y`f`UV#V]g`9f`YbVUW
]b`_i X]Yfh`gY]b"8]Y`@GH`5; `U`h]a`j Yf[Ub[YbYb`<YfVghni XYa
XUg`_i`]bUf]gW`Y`5b[YVch`a]h`XYb`K]`XYb`K cW`Yb`VYk cfVYbž
i a`X]Y`; ÅghY`Ubni n]Y`Yb`i bX`XUg[Ubny`U`f`ØVYf`Y]b`5b[YVch
ni`gW`UZZYbžXUg`gck c`X]Y`GW`k Y]nYf`5`d?i`hi f`k]XYfgd]Y[Y`h
U`g`Ui W`Yf`YVYbg!`i bX`[Ybi`ggk`Yfh]`gh"

8YhU]`g	
C fh	@Yb`_ž`GW`k Y]n
E i Y`Yb	<ul style="list-style-type: none"> • k k k "\ hf"W` • k k k "g]a a YbhU`nY]hi b["W`

6Ygi W`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY