

B Yi Yf'J Yf_Y\fga]b]ghYf'_ØbX][h') \$\$
A]``]UfXYb'ZØf'≠bZfUghfi _hi f!F Yj c`i h]c b
Ub °

DUhf]W_`GWb]YXYf`Y[h'U`g`bYi Yf'J Yf_Y\fga]b]ghYf'D`AbY'ZØf
Y]bY'a cXYfbY'J Yf_Y\fgdc`h]_`j cfž]b_`i g]j Y') \$\$'A]``]UfXYb
9i fc`GcbXYfj Yfa Ò[Yb`ni f'≠bZfUghfi _hi fYfbYi Yfi b[`]b
8 Yi hgW`UbX"



8 Yi hgW`UbX`! DUhf]W_`GWb]YXYf`f7 8 l Ł]gh`bYi Yf
6i bXYgj Yf_Y\fga]b]ghYf'i bX`\Uh`Yi hY`h]YZ[fY]ZYbXY
J Yf`AbXYfi b[Yb`]b`XYf'J Yf_Y\fgdc`h]_`Ub[Y_ØbX][h`GY]b`i c_`i g
`]Y[h'Ui ZY]bYf'gWbY`YfYb'D`Ubi b[`i bX`i YbY`a][i b[`j cb
≠bZfUghfi _hi fdfc`Y_hYb"l bhYf`XYa `; fi bXgUhn` 9f`U`hj cf
BYi VUi `k]fX`VYhc bž`XUgg`X]Y`GUb]Yfi b[`XYf'a UfcXYb
≠bZfUghfi _hi f`]b`8 Yi hgW`UbX` ÒW ghY`Df]cf]h`h`Uh`8 UZØf`gc`Yb
X]Y`≠j Ygh]h]cbYb`]b`X]Y`GW]YbY`Yf`Ò`h`k YfXYbž`i a `Y]bY
ni j Yf`Ägg][Y`≠bZfUghfi _hi f`ZØf`A cV]`]h`hž`K]fhgW`UZhi bX`XYb
?`]a UgW`i hn`ni `[Yk`À`f`Y]ghYb"9]b`k YgYbh`]W`Yf`HY]`X]YgYf
GhfUhy[]Y`]gh`XYf`5VVUi `XYg`GUb]Yfi b[gghUi g`VY]`GhfU» Ybž

6f0W_Ybž'Hi bbY`b`i bX`GWX]YbYb"

GWXb]YXYf`d`Ubh`X]Y`9]bZ0\fi b[`Y]bYg`Y]b\Y]h]WXYb
JYfZU\fybgfYWXhg`Z0f`#ZfUghfi _hi fdfc`Y_hYž`i a `8cddY`df0Zi b[Yb
ni`j`Yfa`Y]XYb`i`bX`:`f]ghYb`ni`j`Yf_0fnYb""9VYbgc`gc``XUg
JYfVUbXg_`U[YfYWXh`[YghfUZZh`k`YfXYb""8]Yg`g]bX`YbHgWXY]XYbXY
A U»bU\`a`Ybž`X]Y`b]W`h`bi`f`Z0f`a`Y`f`Ni`j`Yf`Àgg][`_Y]h`i`bX
D0b_h]W`_Y]h`i`a` `GWX]YbYbbYhn`gc`f[Yb`gc``Ybž`gcbXYfb`Ui`W`X]Y
B`ch`k`YbX][`_Y]h`j`cb`J`c``gdYffi`b[Yb`VY];`YbYfU`gUb]Yfi`b[Yb
0VYfXYb_Yb""9]b`nYbhfU`Yg`N]Y``V`Y]Vh`X]Y`Gh`Àf`_i`b[
_`]a`U`ZfYi`bX`]W`Yf`J`Yf`_Y`fgh`À[Yf"

:]bUbn]Y``Y` ; fi bX`U[Yb`Z0f`X]Y`I`a`gYhni`b[

9]b`k`]W`h][`Yg`#ghfi`a`Ybh`ni`f`I`a`gYhni`b[`j`cb`GWXb]YXYfg
D`Ubi`b[Yb`k`]fX`Y]b`j`cfUi`gg]W`h]W`Ua`:`fY]hU[`]a``6i`bXYgfUh
[YbY\`a`]][`hYg`GcbXYfj`Yfa`0[Yb`]b`<0\Y`j`cb`)`\$\$`A`]]UfXYb`9i`fc
gY]b""9i`dYfhYb`k`UfbYb`YXcW`ž`XUgg`ni`_0bZh][`Y`F`Y[]Yfi`b[Yb
X]YgYg` ; Y`X`a`0[`]W`Yfk`Y]gY`Ui`W`Z0f`GhfU»YbbYi`VUi`j`Yfk`YbXYb
_0bbhYbž`UbghUhh`Yg`Ui`ggW`Y]Y»`]W`]b`X]Y`GUb]Yfi`b[`i`bX`XYb
5i`gVUi`X`Yf`GWX]YbYb]bZfUghfi`_hi`f`ni`]bj`Ygh]YfYb""8]Y`8Yi`hgWXY
6U\`b`\Uh`VYfY]hg`Y]bYb`6YXUfZj`cb`%(,`A`]]UfXYb`9i`fc`Ui`g
X]YgYa`GcbXYfj`Yfa`0[Yb`Ub[Ya`Y`XYhž`k`À`fYbX`XYf
j`YfV`Y]VYbXY`F`Ygh`Ui`g`Ui`ZYbXYb`<Ui`g\U`hYb`Z]bUbn]Yfh`k`YfXYb
gc``"

8Ug`#j`Ygh]h]cbgVYXUfZ`XYf`8Yi`hgWXYb`6U\`b`Z0f`XYb`9f\U`h`XYg
GWX]YbYbbYhnYg`Y]Y[h`0VYf`-`\$`A`]]UfXYb`9i`fc""Ni`XYa`g]bX`Ui`h
6YfYWXbi`b[Yb`fi`bX`&\$\$`A`]]UfXYb`9i`fc`b`ch`k`YbX][`Z0f
9`Y`_hf]Z]n]Yfi`b[ž`8][`]hU`]g]Yfi`b[`i`bX`GhfYW_YbUi`gVUi`ž`i`a`X]Y
?`]a`UbYi`hfU`]h`Àh]a`J`Yf`_Y`f`ggY`_hc`f`V]g`&\$`(`) `ni`YffY]WXYb""8Yf
9f\U`hi`b[gVYXUfZ`XYf`6i`bXYgghfU»Yb`V]g`&\$`\$`k`]fX`Ui`Z`0VYf`%(`\$
A`]]UfXYb`9i`fc`[YgW`À`h`h""9]bY`Ghi`X]Y`XYg`XYi`hgWXYb`#gh]hi`hg
Z0f`I`fVUb]gh]_`VYn]ZYfh`XYb`GUb]Yfi`b[gUi`Zk`UbX`Z0f`6f0W_Ybž
GhfU»Yb`i`bX`Hi`bbY`V]g`&\$`\$`gc[Uf`Ui`Z`&`,`A`]]UfXYb`9i`fc"

9]bY`<YfUi`gZc`fXYfi`b[`Z0f`X]Y

⇒bZfUghfi _hi fd`Ubi b[

8 f]b[YbXY`6YXUFZY`VYghY\Yb`YXcW`Ui W`j]b`UbXYfYb`6YfY]WXYb
ÖZZYbh]WXYb`8 UgY]bgj c fgc f[Y`k]Y`? fUb_Yb\Äi gYfb`i bX`GWÄi`Yb"
8 U\Yf`Yfk UfhYh`8]f_ : `Y[Yž; YgWÄZhgZØ\fyf`XYg
⇒hYfYggYbj YfvUbXYg`5``]Ubn`dfc`GWÄ]YbYž[fc»Y
J YfhY]`i b[g_Äa dZY`i a`X]Y`A]hhY`XYg`GcbXYfj Yfa Ö[Ybg``Ni XYa
k UfbYb`? f]h]_Yfž`XUgg[Yd`UbhY`5i hcVU\bbYi VUi dfc`Y`hY`hfch
XYf`U_hi Y`Yb`< YfUi gZcfXYfi b[Yb`Zcfh[YZØ\fh`k YfXYbž`k Ug`j cb
6YfbX`F]YI]b[Yfžj Yf_Y\fgdc`]h]gWYf`GdfYWYf`XYf`@]b_Ybž
Ub[YdfUb[Yfh`k]fX``9f`g]Y\h`X]Y` ; YZU\fž`XUgg`XUg` ; Y`X
a Ö[`]WYfk Y]gY`ZØf`5i hcVU\bbYb`j YfgWk YbXYh`k]fXž`k Ä\fybX`Yg
Xf]b[YbX`ZØf`X]Y`GWÄ]YbY`YfZcfXYf`]WÄ`]gh"

8]Y`9]bf]WÄhi b[`Y]bYg`9l dYfhYbZcfi a g`ni f`ZfØ\nY]h][Yb
9]bV]bXi b[`j cb`K]ggYbgWÄUZhž`J YfvÄbXYb`i bX` : UWÄ`Yi hYb`_ÖbbhY
Y]b`GWÄf]h]`b`X]Y`f]WÄh][Y`F]WÄhi b[`gY]b`GWÄb]YXYf`k]``ni XYa`X]Y
J YfvYggYfi b[`XYf`J Yf_Y\fgg]WÄYf\Y]h]b`GhÄXhYb`i bX`Ui ZXYa
@UbX`j cfUbhfY]VYbž`k cVY]`X]Y`8][]hU`]g]Yfi b[`k Y]hYf\]b`Y]b
GWÄ`ØggY`ZU`hcf`ZØf`X]Y`D`Ubi b[gj YfZU\fyb`i bX`X]Y
J Yf_Y\fgghYi Yfi b[`V`Y]Vh`A cV]`]hÄ`h`k]fX`U`g` ; fi bX] cfUi ggYhni b[
ZØf`@YVYbgei U`]hÄ`hi bX`k]fhgWÄUZh]WÄYb`9fZc`[`VYhfUWÄhYh"

8 YhU]`g	
C fh	8 Yi hgWÄ`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fY]gYj cf- "XY • hUn"XY

6Ygi WÄYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY