

D\i 'MYb. ; Y\Y]a h]ddg'ZØf'bUW\ U`h][Yb
Hci f]ga i g`ja `< YfnYb`J]YhbUa g°

D\i 'MYb`dfÄgYbh]Yfh'gY]b`Hci f]ga i gdchYbn]U`i bX`ghÄf_h`X]Y
J YfV]bXi b[`ni `@cb[`5b`ZØf'bUW\ U`h][Yb`Hci f]ga i g`]b
J]YhbUa "



D\i 'MYbž`J]YhbUa `!`8]Y`Dfcj]bn`D\i 'MYb`Ub`XYf`GØX_ØghY
J]YhbUa g`\Uh`_Øfn`]W`Y]b`ghUf`Yg`G][bU`ZØf`X]Y`GhÄf`i b[`]\fYf
Hci f]ga i gVfUbW`Y`[YgYbXYh`8]Yg`[YgW`U\`]a `FU`a Yb`Y]bYf
?cbZYfYbnž`Ui ZXYf`X]Y`c`U`Yb`Hci f]ga i gdchYbn]U`Y`i bX`GhÄf`Yb
j cf[YghY`h`k i fXYb`8]Y`6chgW`UZh`XYf`J YfUbgH`U`hi b[`k Uf`_`Uf.

D\i 'MYb` `UhfU_h]j Yg`i bX`ZfYi bX`]W`Yg`F Y]gYn]Y` ž`k]Y`
**j]YhbUa "j b`VYf]W`hYh`J cfZØ\fi b[Yb`ni f`J YfUfVY]hi b[`j cb
A YfYgh\i bZ]gW`k UfYb`HY]`XYg`Dfc[fUa a gž`XUg`XUfUi Z`UVn]Y`hYž
X]Y`5hhfU_h]j]hÄh`XYf`F Y[]cb`ni `i bhYfghfY]W`Yb`J ca `&&"V]g`&)" "
A U]`Z]bXYb`ni XYa `k Y]hYfY`5_h]j]hÄhYb`ni f`l bhYfgi W`i b[`i bX
J YfbYhni b[`hci f]gh]gW`Yf`DfcXi `_hY`Ub`j YfgW`]YXYbYb`GhUbXcfhYb
ghUhh"**

B [i mYb`@Y`J i ž`ghY`j YfhfYhYbXYf`8]fY`hc`f`XYg`A]b]ghYf]i a g`ZØf

?i`hi fž'Gdcfhi bX`Hci f]ga i gj cb`D\i`M'bz`cV`X]Y`ghfUHY[]gWXY
@U[Y`j cb`@cb[`5b`Yfj cfž`X]Y`Ub`XYf`GW`b]hhghY`Y`nk]gWXYb`XYf
GØXcghfY[]cb`i bX`XYa`A`Y`cb[XY`hU`Y[h`8]YgY`F`Y[]cb`]gh
6YghUbXhY]`XYf`bUh]cbU`Yb`Hci f]ghYbfc i hY`j cb`<c!7\!A]b\!GhUXh
ni a`A`Y`cb[XY`hU`i bX`V]f[h`ØVYf`%&\$`j YfgW]YXYbY`]\]ghcf]gWXYž
_i`hi fY`Y`ž`UfW]hY`_hcb]gWXYž`_ØbghYf]gWXYž`UbXgW`UZh]WXY`i bX
UfW`Àc`c[]gWXY`F`Y`_hY"

J]Y`ZÀ`h][Yg`hci f]gh]gWXYg`5b[YV`ch

D\i`M'b`ØVYfnYi [h`Xi fW`]\fY`Ui » Yf[Yk`Ø`b`]WXY`[Yc[fUZ]gWXY
@U[Y`nk]gWXYb`XYa`7i`A`cb[`DUgg]a`B`cfXYb`i bX`XYa`7U`DUgg
]a`GØXYb`"8]YgY`Dfcj]bn`Z`b[]Yfh`U`g`bYi Yf`9]b[Ub[`ni a
C`gha`Yf`ZØf`X]Y`nYbhfU`Yb`<cW`UbXdfcj]bnYb`"8Ug`HYffU]b`]gh
j]Y`ZÀ`h][ž`Y]bgW`Y]»`W`6Yf[Yž`<Ø[Y`ž`9VYbYb`i bX`?ØghYbž`k`Ug
Y]b`Ybcfa`Yg`DchYbn]U`ZØf`X]Y`9bhk]W`_i b[] YfgW]YXYbYf
Hci f]ga i gUfhYb`XUfghY`hž`k]Y`d`i`m`Y`b`h`c`i`f]ga`"[`c`j`]"`j`b`Yf`Ài`hYfh"

8]Y`?ØghYb`]b]Y`j cb`D\i`M'b`YfghfYW`h`g]W`ØVYf`%,`-`?`]`ca`YhYf
i bX`i a`ZUggh`nU`fY]WXY`6i`W`hYb`i bX`@U[i bYbž`XUfi`bhYf`X]Y`7i
A`cb[`@U[i bY`i bX`X]Y`C`@`Ub`@U[i bYž`X]Y`U`g`bUh]cbU`Yf
GW`Øb`Y]hgd i b`_h[]`h`Ni`XYb`k`Y]hYfYb`VYXYi`hYbXYb
;`Yk`ÀggYfZÀW`Yb`n`À`Yb`J`i b[`F`c`6Um`i bX`X]Y`Li`Ub`8U]`6Umž`X]Y
]\]ghcf]gWXY`6YXYi`hi b[`hfU[Yb`"8Yf`8U`8]U`F`YYZ]gh`VYgcbXYfg`ZØf
gY]bY`Y]bn][`Ufh][`Yb`[Yc`c[]gWXYb`A`Yf`_a`U`Y`VY`_Ubbhž`k`À`fYbX
A`cb`6YUW`i bX`8]Yb`7UdYž`U`g`XYf`Øgh]W`ghY`Di`b`_h`J]YhbUa`gž
Yfj`cffU[YbXY`A`Ø[`]W`_Y]hYb`ZØf`F`Ygcfh`i bX`Gdcfhci f]ga i g
V]YhYb"

?i`hi fY`Y`F`Y]W`hØa`Yf`i`bX`b`UW`\`U`h][`Y` 9bhk]W`_i b[

D\i`M'b`]gh`b]W`h`bi`f`ZØf`]\fY`B`Uhi`f`VY`_Ubbhž`gcbXYfb`Ui`W`ZØf
]\fY`_i`hi`fY`Y`J]Y`ZU`h`8]Y`F`Y[]cb`j`YfY]bh`j]YhbUa`Yg]gWXY`i bX
7`Ua`!9]bZØggYž`g]W`hVUf`]b`]\]ghcf]gWXYb`Gh`hhYb`k`]Y`XYa`B`\Ub!
Hi`fa`i bX`XYf`<c!N]hUXY`Y`"8]Y`H`Ud`B`\Ub`?i`hi`fYfVY!Gh`hhY
k`i`fXY`&\$%-`U`g`bUh]cbU`Yg`5fW]hY`_hi`fXYb`_a`U`_UbYf`_Ubbhž`i bX

XYf; Ub\`8U`8]U`gck]Y`XYf`8U`6]U`6Yf[`g]bX`U`g`bUh]cbU`Y
 @UbXgW\UZhYb`UbYf_Ubbh"9]b: cfgW\i b[gdfc`Y`_h`n]Y`h`XUfUi ZUVž
 Y]bYb; `cVU`; YcdUf_`i a ; Ub\`8U`8]U`ni `YhUV`YfYb"

9]b\Y]a]gW\Y: YghY`k]Y`XUg`7Ui `B[i !: Ygh] U`ž`XUg`XYb: Ub[`j cb
 :]gW\Yb`ZY]Yfhž`i bX`c`_U`Y`<UbXk Yf_g_`i bgh`a]h`hfUX]h]cbY`Yb
 ; Yf]W\hYb`k]Y:]gW\gc»Y`i bX;]fX`Y!`?`i W\Yb`hfU[Yb`ni f
 `i `hi fY`Yb`≠Ybh]h`h`X`Y`f`F`Y[]cb`VY]"`8Ub`]\fYf`fY]W\Yb
 ; YgW\]W\hY`i bX`]\fYf`bUhØf`]W\Yb`F`Yggci fW`b`]gh`D\i `M`b`Ui Z
 XYa `VYghYb`K Y[žY]b`VY`]YVhYg`N]Y`ZØf`]b!`i bX`Ui g`ÀbX]gW\Y
 ÷j Yghc`fYb`i bX`6Ygi W\Yf`ni `k YfXYb"

8YhU]`g	
Cfh	D\i `M`bž`J]YhbUa
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "j]YhbUa "j b • d\i mYbhci f]ga "[c j "j b

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY