

FY]gYk Ufbi b[Yb'&\$&).'K]WXh][Y'H]ddg ZØf'g]WXYfY'I f`Ui Vn]Y`Y°

♣ Zcfa]YfYb 'G]Y 'g]WX 'ØVYf'U_hi Y``Y 'FY]gYk Ufbi b[Yb 'ZØf &\$&) "'G]WXYf\Y]hg\]bk Y]gY i bX 'DfÀj Ybh]cbga U» bU\a Yb 'ZØf FY]gYbXY']a '5i g`UbX"



BU\Yf`CghYbž`FY[]cbYb`!`FY]gYb`]gh`&\$&) `Y]b`VY`]YVhYg`H\Ya Už XcW\XUVY]`a ØggYb`! f`Ui VYf`a Y\f`XYbb`Y`Ui Z`X]Y
G]W\Yf\Y]hg`U[Y`]b`]\fYb`N]Y``ÀbXYfb`UW\hYb"`@Ui h`Y]bYa `6Yf]W\h
j cb`: BD`g]bX`FY]gYk Ufbi b[Yb`]b`X]YgYa `&U\f`ZØf`j]Y`Y`@\AbXYf
j cb`6YXYi hi b["'I a `g]W\Yfni ghY``Ybž`XUgg`X]Y`FY]gY`b]W\h`ni
Y]bYa `i bYfk ØbgW\hYb`5VYbhYi Yf`k]fXž`]gh`Yg`k]W\h][ž`g]W\`]a
J cfUi g`ØVYf`X]Y`U_hi Y``Yb`G]W\Yf\Y]hgVYX]b[i b[Yb`j cf`Cfh`ni
]bZcfa]YfYb"

8 Ugʻ5i gk Àfh][Yʻ5a hʻ]ghʻ\]YfʻY]bYʻnYbhfUʻYʻ±bZcfa Uh]cbgei Yʻ`Y"'9g
[]VhʻfY[Y`a À»][ʻG]W\Yf\Y]hg\]bk Y]gYʻi bXʻFY]gYk Ufbi b[Yb
\YfUi gžʻi a 'FY]gYbXYbʻX]YʻVYgha Ò[`]W\YʻCf]Ybh]Yfi b[ʻni 'V]YhYb"
FY]qYk Ufbi b[Ybʻk YfXYbʻUi q[YqdfcW\Ybž'k YbbʻYqʻ_cb_fYhY

; YZU\fYb'ZØf'@Y]V'i bX'@YVYb'[]Vh"'\=b'gc`W\Yb': À``Yb'k]fX'XUni Ui Z[Yfi ZYbž'j cb'FY]gYb']b'XUg'VYhfcZZYbY'; YV]Yh'UVni gY\Yb"'8]Yg f]W\hYh'g]W\'gck c\``Ub'Ui gfY]gYbXY'Hci f]ghYb'U`g'Ui W\'Ub XYi hgW\Y'GhUUhgUb[Y\Of][Y']a '5i g`UbX"

F]g]_Yb'i bX'<YfUi gZcfXYfi b[Yb'ZØf FY]gYbXY

CVk c\`XYfnY]h'_Y]bY'_cb_fYhYb'<]bk Y]gY'Ui Z'Y]bY'; YZÀ\fXi b[
XYi hgW\Yf' \(\) hYfYggYb']a '5i g`UbX'VYghY\Ybž'_\ObbYb'XYi hgW\Y
GhUUhgUb[Y\\Of][Y'cXYf'9]bf]W\hi b[Yb'XYbbcW\'N]Y`
hYffcf]gh]gW\Yf'; Yk U`hhUhYb'k YfXYb"'A \(\)[`]W\Y'5bgW\`U[gn]Y`Y
g]bX'CfhY'a]h'Gma Vc`W\UfU_hYfž'k]Y'GY\Ybgk \(\Of\X\)f[_Y]hYb'cXYf
FY[]Yfi b[g[YVÀi XYž'gck]Y'JYf_Y\fg]bZfUghfi _hi fYbž'K]fhgW\UZhg!
i bX'Hci f]ga i gnYbhfYbž'<chY`g'i bX'[fO`» YfY
A YbgW\YbUbgUa a `i b[Yb"

Jcfg]WX hga U» bU\a Yb ZØf FY]gYbXY

8]Y'6YXfc\ib[g`U[Y'j Uf]]Yfh'j cb'@UbX'ni '@UbXž'k cVY]'Yg']b @AbXYfbž'X]Y'j cb'k]YXYf\c`hYb'5bgW\`A[Yb'cXYf'gW\k UW\Yb G]W\Yf\Y]hgj cf_Y\fi b[Yb'VYhfcZZYb'g]bXž'VYgcbXYfg'[YZÀ\f`]W\]gh"'8U\Yf'gc``hYb'FY]gYbXY'g]W\'ghYhg'XYf'; YZU\fYb'VYk i ggh'gY]b i bX'g]W\Yf\Y]hgVYk i ggh'\UbXY`b"'K]W\h][Y'A U»bU\a Yb i a ZUggYb.

• Gcf[ZÀ`h][Y'±bZcfa Uh]cbYb'ØVYf'X]Y'JYf\À`hb]ggY']a FY]gY`UbX'j cf'i bX'k À\fYbX'XYf'FY]gY'Y]b\c`Yb"

- JYfZc`[Yb'Òfh`]W\Yf'ibX']bhYfbUh]cbU`Yf'AYX]Yb"
- A Y`Xi b['j YfXÀW\h][Yf'Jcf[Àb[Y'Ub'Dc`]nY]! 'cXYf
 G]W\Yf\Y]hgVY\ÔfXYb"

: Øf VYfY]hg [YVi Wk hY FY]gYb _ ObbYb FY]gYbXY i bhYf I a ghÀbXYb
Y]bY '9fghUhhi b[']\fYg H]W_Yhg [Y`hYbX a UWkYbž ZU``g Y]bY FY]gY
Ui Z[fi bX XYf VYghY\YbXYb ; YZU\fYb b]Wk h Ub[YhfYhYb k YfXYb
_Ubb" +b X]YgYa '? cbhYl h]gh Y]bY dfcU_h]j Y +b Zcfa Uh]cbggi Wk Y
j cb [fO`> hYf 6YXYi hi b[ži a 'a O[`]Wk Y F]g]_Yb ni 'a]b]a]YfYb i bX
Y]bY i bVYgWk k YfhY FY]gY ni '[Yk A\f`Y]ghYb"

: Øf'k Y]hYfY' ±bZcfa Uh]cbYb' ØVYf'X]Y'U_hi Y``Yb'FY]gYk Ufbi b[Ybi bX'G]WXYf\Y]hg`U[Y'_Ubb'X]Y'K YVgY]hY'XYg'5i gk Àfh][Yb'5a hg' Ui gk UYfh][Yg!Ua h"XY'_cbgi `h]Yfh'k YfXYb"'Ni gÀhn`]WXY'8YhU]`gi bX'9a dZY\`i b[Yb'Z]bXYb'q]WX'Ui Z': BD'i bhYf'Zbd"XY"

8 YhU]`g	
Cfh	BU\Yf^CghYbž^FY[]cbYb
EiY``Yb	• k k k "Zbd"XY
	• k k k "Ui gk UYfh][Yg!Ua h"XY

6Ygi WXYb G]Y i bg Ui Z Y]bY!fY]gY "XY