

F Yj c`i h]cb`]a`GU]gcbUfVY]hgfYWX h. `B Yi Y
7 \ Ub WX b`ZØf`B]WX h! 9I !5 fVY]hYf°

8 Yf`5fh]_Y`Yf`Ài hYfh`X]Y`bYi Yb`FY[Y`i b[Yb`ZØf
GU]gcbUfVY]hYf`Ui g`B]WX h! 9I !@ÀbXYfb`]a`Hci f]ga i gž[Ø`h]
UV`&\$&) žY]bgWX`Y»`]WX`5fVY]hgVYX]b[i b[Yb`i bX
5i ZYbh\U`hgfYWX hYb"



8 Yi hgWX`UbX`!`a`F U\`a Yb`XYf`dUf`Ua YbhUf]gWX Yb`6YfUhi b[Yb
ni a` ; "8"%"() #&\$&(`k i fXY`Y]bY`k]WX h[Y`fYWX h]WX Y`A Ò[`]WX`_Y]h
[YgWX UZYbž`X]Y`X]Y`5bghY`i b[`j cb`GU]gcb a]hUfVY]hYf.]bbYb`Ui g
B]WX h! 9I !@ÀbXYfb`VYhf]Zh`K]Y`gk n"]h`VYf]WX hYhž`VYn]Y\`h]g]WX`X]Y
5VÀbXYfi b[`XYg`5fh]_Y`g`&(ž`5VgUhn`%\$ž; J 8`&, * #%-`- , `Ui ZX]Y
6YZf]ghi b[`i bX`X]Y`5bghY`i b[`X]YgYf`5fVY]hg_fÀZhY`]a`Hci f]ga i g
i bX`]b`XYf`@UbXk]fhgWX UZh`B Yi `]ghž`XUgg`GU]gcb a]hUfVY]hYf.]bbYb
bi b`X]Y`A Ò[`]WX`_Y]h`Yf\`U`hYbž`Ui WX`]b`UbXYfYb
K]fhgWX UZhggY`_hc`fYb`hÀh][`ni`k`YfXYb"

8]YgY`J YfÀbXYfi b[Yb`V]YhYb`Y]bYb`fYWX h]WX Yb`F U\`a Ybž`XYf`Yg
Yfa Ò[`]WX`hž`5fVY]hg_fÀZhY`ZYI]V`Yf`Y]bni gYhnYb`i bX`gca]h`XYb
6YXØfZb]ggYb`XYf`6fUbWX`Y`VYggYf`[YfYWX h`ni`k`YfXYb" 8]Yg`]gh
VYgcbXYfg`fY`Yj`Ubh`]b`NY]hYbž`]b`XYbYb`X]Y`B UWX`ZFU[Y`b`UWX

5fVY]hg_fÅZhYb`j]b`XYb`gU]gcbUV\Åb[][Yb`6fUbWkYb`Å\`f]Wk
gWk Ub_Yb`_Ubb"

F Y[Y`i b[Yb`ZØf`GU]gcbUfVY]hYf`Ui g
8 f]hhghUUhYb

GU]gcbUfVY]hbY\ a Yf`Ui g`8 f]hhghUUhYb`a ØggYb`gdYn]Z]gWkY`9! !
J cfgWk f]ZhYb`ZØf`\fY`9]b fY]gY`i bX`]\fYb`5i ZYbh\U`h`VYUWk hYb`
@Ui h`Yi fcdU"Yi` [Yk Å\`f`Y]ghYb`X]YgY`J cfgWk f]ZhYb`ž`XUgg
GU]gcb a]hUfVY]hYf.]bbYb`ZU]fY`5fVY]hgVYX]b[i b[Yb`i bX`Y]bY
Ub[Ya YggYbY`i bhYf`_i bZh`Yf\U`hYb`"Ni XYa`a ØggYb`g]Y
[`Y]Wk VY\UbXY`h`k YfXYb`k]Y`GhUUhgUb[Y\Øf][Y`XYf`9! ž`k Ug`Y]bY
k]Wk h][Y`A U»bU\ a Y`ni f`J Yf\]bXYfi b[`j cb`A]ggVfUi Wk`i bX
5i gVYi hi b[`XUfghY`h"

8]Y`J cfgWk f]ZhYb`VY]b\U`hYb`Ui Wk`A U»bU\ a Yb`k]Y`fY[Y`a Å»][Y
, VYfk UWk i b[`i bX`ϕgdY`_h]cbYb`gck]Y
6YgWk YfXYa YWk Ub]ga Yb`"6Y\ØfXYb`_ØbbYb`GUb`_h]cbYb
j Yf\Åb[Yb`ž`k Ybb`J YfghØ»Y`[Y[Yb`X]Y`F Y[Y`b`ZYgh[YghY`h
k YfXYb`"GU]gcbUfVY]hYf.]bbYb`XØfZYb`V]g`ni`bYi b`A cbUhY`]b`XYf
9! `V`Y]VYb`ž`a ØggYb`YXcWk`j cf\Yf`Y]bYb`5bhfU[`Ui ZY]bY
5fVY]hgYf`Ui Vb]g`cXYf`GU]gcbUfVY]hgYf`Ui Vb]g`ghY`Yb"

K]Wk h][Y`J cfUi ggYhni b[Yb`ZØf`X]Y
5bghY`i b[

8]Y`J cfUi ggYhni b[Yb`ZØf`X]Y`9fhY]i b[`Y]bYf
GU]gcbUfVY]hgYf`Ui Vb]g`g]bX`_`Uf`XYZ]b]Yfh`8Uni`[Y\ØfYb`Y]b
[Ø`h][Yf`F Y]gYdUggž`BUWk Y]gY`ØVYf`Y]bY`?fUb_Ybj Yfg]Wk Yfi b[
gck]Y`Y]b`5fVY]hgj YfhfU[ž`XYf`gdYn]Z]gWkY`ϕZcfa Uh]cbYb`ØVYf`C fhž
5fh`XYf`5fVY]hž`8Ui Yfž`; Y\U`hž`5fVY]hgnY]hYb`i bX`i f`Ui V`Ybh\Å`h"
8]Y`6Y\ØfXYb`\UVYb`- \$`HU[Y`NY]hž`i a`ØVYf`gc`WkY`5bhfÅ[Y`ni
YbhgWkY]XYb"

9]b`k YgYbh]Wk Yf`Di b`_h]ghž`XUgg`GU]gcbUfVY]hYf.]bbYb
j Yf[`Y]Wk VUfY`5fVY]hgVYX]b[i b[Yb`k]Y`]b`ÅbX]gWkY`5fVY]hbY\ a Yf
Yf\U`hYb`a ØggYb`"<]YfVY]`g]bX`A]bXYgh`Ø\ bYž`5fVY]hgnY]hYb`i bX

; Ygi bX\Y]hgghUbXUfXg'ni 'VYUW hYb" 'Gc 'Yf\À'h'VY]gd]Y`gk Y]gY`X]Y
a c`XUi]gWY`GU]gcbUfVY]hYf]b`@]bU`]b`8Yi hgW`UbX`XYbgY`VYb
@c`b`k]Y`Y]b`XYi hgWYf`5fVY]hbY\ a Yfž`k À`fYbX`9`c`]`b
: fUb_fY]W`X]Y`[`Y]WYb`I bZU`j Yfg]WYfi b[g`Y]ghi b[Yb`k]Y
ZfUbnÒg]gWY`GhUUhgUb[Y\Òf][Y`U`h"

I bhYfVf]b[i b[gghUbXUfXg'i bX`9]b\U`hi b[
XYf`J c fgW f]ZhY b

9]b`k Y]hYfYf`k]W h][Yf`5gdY`_hig]bX`X]Y`J cf[UVYb`ni f
I bhYfVf]b[i b[`j cb`GU]gcbUfVY]hbY\ a Yf.]bbYb``8]YgY`a ØggYb
ØVYf`Y]bY`Ub[Ya YggYbY`I bhYf`_i bZhj YfZØ[Ybž`X]Y`Ybhk YXYf
gY`Vgh`cf[Ub]g]Yfh`cXYf`j ca `5fVY]h[YVYf`VYfY]h[YghY`h`k YfXYb
_Ubb``9g`]gh`YfZc`XYf`]W ž`Y]bYb`A]Yhj YfhfU[`cXYf`Y]b`A`b`]WYg
8c`_i a Ybhj cfn`i`Y[Yb``8]Y`A]YhY`XUfZ`b]W h`ØVYf\Ò`h`igY]bž`i bX
X]Y`I bhYf`_i bZh`a i gg`g]WYfž`gUi VYf`i bX`XYb
; Ygi bX\Y]hgghUbXUfXg`Ybhgd`fYWYb"

6Y]gd]Y`Y`ZØf`Ub[Ya YggYbY`I bhYfVf]b[i b[`g]bX`Y]b
K Y]bVUi VYhf]YV`]b`GdUb]Ybž`XYf`K c`b`Y]a Y`a]h[Ya Y]bgUa Yb
F`Ài a Yb`UbV]YhYhž`cXYf`Y]b`<chY`]b`≠U`]Ybž`XUg`K c`b`i b[Yb`a]h
g]bbj c``Ya `DfY]g!`i bX`5i gghUhi b[gb]j YUi `a]YhYh`B`Uh]cbU`Y
6Y\ÒfXYb`g]bX`XUZØf`j YfUbhk c`fh]W ž`X]Y`9]b\U`hi b[`X]YgYf
J c fgW f]ZhYb`ni `ØVYfk UWYb``≠gdY`_hc`fYb`U`UVYb`Ni [Ub[`ni
5fVY]hgd`À`h`nYb`i bX`I bhYf`_ØbZhYbž`i a `X]Y`9]b\U`hi b[`ni
[Yk À`f`Y]ghYb"

K YfXYb`X]Y`J c fgW f]ZhYb`b]W h`Y]b[Y\U`hYbž`_Ubb`X]Yg`ni a
9b`hni [`XYf`GU]gcbUfVY]hgYf`Ui Vb]ggY`i bX`ni `Z]bUbn]Y`Yb
GUb`_h]cbYb`ZØ`fYb``GU]gcbUfVY]hbY\ a Yf.]bbYb`U`UVYb`ni XYa `X]Y
A Ò[`]W`_Y]hž`]\fY`9f`Ui Vb]g`ni `j Yf`Àb[Yfbž`gc`Ub[Y`X]Y
<ÒW ghXUi Yf`b]W h`ØVYfgW f]hYb`k]fX`i bX`X]Y`[YgYh`]WYb
6Ygh]a a i b[Yb`VYUW hYh`k YfXYb"

≠g[YgUa h[YghU`hYb`X]Y`bYi Yb`FY[Y`i b[Yb`X]Y`5bghY``i b[`j cb
GU]gcbUfVY]hbY\ a Yf.]bbYb`Ui g`B]W h!9I !@AbXYfb`hfUbgdUfYbhYf
i bX`[YfYW hYf`i bX`hfU[Yb`XUni `VY]ž`X]Y`5fVY]hga] [fUh]cbgdc`]h]_
]bbYf\U`V`XYf`9I `ni `j YfVYggYfb"

8YhU]`g	
Cfh	8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none">• gk n"]h• Yi fcdU"Yi

6Ygi WYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY