

9bhXYW_Y`X]Y`GY\Yb gk ØfX][_Y]hYb`]b
?`Y]bV`]hhYfgXcfZ!`9]b`F Y]gYZØ\ fYf

9bhXYW_Y`X]Y`GY\Yb gk ØfX][_Y]hYb`]b`?`Y]bV`]hhYfgXcfZ`9]b
F Y]gYZØ\ fYf`?`Y]bV`]hhYfgXcfZ]gh`Y]bY`_`Y]bYž`UVYf`gW`ÖbY
GhUXh`]a`GUUf`UbX`"9g`]gh`Y]b`VY`]YVhYg`F Y]gYn]Y`ZØf
Hci f]ghYbž`X]Y`X]Y`gW`ÖbY`BUhi`f`i`bX`X]Y`j`]Y`Yb
GY\Yb gk ØfX][_Y]hYb`Yf`YVYb`a`ÖW`hYb`"÷`X]YgYa`5fh]_Y`
k`YfXYb`k`]f`Y]b][`Y`XYf`VY`]YVhYghYb`GY\Yb gk ØfX][_Y]hYb`]b
?`Y]bV`]hhYfgXcfZ`j`cfghY`Yb`i`bX`Yf`_`ÄfYbž`k`Ufi`a`g]Y`Y]bYb
6Ygi`W`k`Yfh`g]bX`"?"`Y]bV`]hhYfgXcfZYf`6i`f[`8]Y
?`Y]bV`]hhYfgXcfZYf`6i`f[`]gh`Y]bYg`XYf`VY`_`Ubb`hYghYb
K`U\fnY]W`Yb`XYf`GhUXh`"8]Y`6i`f[`]gh`Y]b`a`]hhY`U`hYf`]W`Yg
6Ui`k`Yf`_`ž`XUg`]a`%*"'>ł\`f`i`bXYfh`YfVUi`h`k`i`fXY`"G]Y`k`i`fXY
]a`@Ui`ZY`XYf`>ł\`f`i`bXYfhY`]a`a`Yf`k`]YXYf`fYghUi`f]Yfh`i`bX`]gh
\`Yi`hY`Y]b`VY`]YVhYg`5i`gZi`[`gn]Y`ZØf`Hci`f]ghYb`"8]Y`6i`f[
VY\YfVYf[`h`Y]b`A`i`gYi`a`ž]b`/`Ua`d`^`Y`]d/



?`Y]bV`]hhYfgXcfZ

9bhXYW_Y`X]Y`GY\Yb gk ØfX][_Y]hYb`]b

?`Y]bV`]hhYfgXcfZ.`9]b`F Y]gYZØ\ fYf

?`Y]bV`]hhYfgXcfZ]gh`Y]bY`_`Y]bYž`UVYf`gWÅ`ÖbY`GhUXh`ja`GUUf`UbX"
9g]gh`Y]b`VY`]YVhYg`F Y]gYn]Y`ZØf`Hci`f]ghYbž`X]Y`X]Y`gWÅ`ÖbY`BUhi`f
i`bX`X]Y`j`j]Y`Yb`GY\`Ybgk`ØfX][`_Y]hYb`Yf`YVYb`a`ÖW`hYb`" `b`X]YgYa
5fh]_`Y`k`YfX`Yb`k`j]f`Y]b][`Y`XYf`VY`]YVhYghYb`GY\`Ybgk`ØfX][`_Y]hYb
]b`?`Y]bV`]hhYfgXcfZ]`cfghY`Yb`i`bX`Yf`_`ÄfYbž`k`Ufi`a`g]Y`Y]bYb
6Ygi`WÅ`k`Yfh`g]bX"

?`Y]bV`]hhYfgXcfZYf`6i`f[

8]Y`?`Y]bV`]hhYfgXcfZYf`6i`f[`]gh`Y]bYg`XYf`VY`_Ubb`hYghYb
K`U\`fnY]WÅ`Yb`XYf`GhUXh`"8]Y`6i`f[`]gh`Y]b`a`]hhY`U`hYf`]WÅ`Yg
6Ui`k`Yf`_ž`XUg]`ja`%*`" `]U\`f\i`bXYfh`YfVUi`h`k`i`fXY`"G]Y`k`i`fXY`]`ja
@Ui`ZY`XYf`]U\`f\i`bXYfhY`]`ja`a`Yf`k`j]XYf`fYghUi`f]Yfh`i`bX`]gh`\`Yi`hY
Y]b`VY`]YVhYg`5i`gZi`[`gn]Y`ZØf`Hci`f]ghYb`"8]Y`6i`f[`]VY\`YfVYf[`h`Y]b
A`i`gYi`a`ž`]b`XYa`a`Ub`a`Y\`f`ØVYf`X]Y`;`YgWÅ]WÅ`hY`XYf`GhUXh
YfZU\`fYb`_Ubb`"5i`»`YfXYa`a`_Ubb`a`Ub`j`cb`XYf`6i`f[`]Ui`g`Y]bYb
k`i`bXYfgWÅ`ÖbYb`6`]W`_Ui`ZX]Y`GhUXh`i`bX`X]Y`i`a``]Y[`YbXYb
@UbXgWÅ`UZhYb`[`Yb]Y»`Yb"

?`Y]bV`]hhYfgXcfZYf`A`Uf`_hd`Uhn

8Yf`?`Y]bV`]hhYfgXcfZYf`A`Uf`_hd`Uhn`]gh`Y]b`VY`]YVhYf`HfY`Zdi`b`_h`ZØf
9]b`\`Y]`a`]gWÅ`Y`i`bX`Hci`f]ghYb`"<]Yf`Z]bXYh`a`Ub`j`]Y`Y`;`YgWÅ`ÄZhY`i`bX
F`YghUi`fUbhgž`]b`XYbYb`a`Ub`Y]b`_Ui`ZYb`i`bX`YggYb`[`Y\`Yb`_Ubb`"
8Yf`A`Uf`_hd`Uhn`]gh`Y]b`YVYbX][`Yf`C`fhž`Ub`XYa`a`Ub`X]Y`?`i`hi`f`i`bX
XYb`7\`Ufa`Y`XYf`GhUXh`Yf`YVYb`_Ubb`"9g`[`]Vh`Ui`WÅ`Y]b][`Y
GY\`Ybgk`ØfX][`_Y]hYb`]b`XYf`B`Ä`Y`XYg`A`Uf`_hd`UhnYgž`k`j]Y`ni`a
6Y]gd]Y`X]Y`GhUXhV]V`]ch\`Y`_ž`X]Y`U`hY`?`]fWÅ`Y`i`bX`XUg`F`Uh\`Ui`g"

?`Y]bV`]hhYfgXcfZYf`GWÅ`c`ggd`Uf`_

8Yf`?`Y]bV`]hhYfgXcfZYf`GWÅ`c`ggd`Uf`_]gh`Y]b`k`i`bXYfgWÅ`ÖbYf`DUf`_ž
XYf`g]WÅ`]b`XYf`B`Ä`Y`XYg`GWÅ`c`ggYg`VY`Z]bXYh`"8Yf`DUf`_]gh`Y]b
VY`]YVhYg`5i`gZi`[`gn]Y`ZØf`Hci`f]ghYb`i`bX`9]b`\`Y]`a`]gWÅ`Y`"<]Yf`_Ubb
a`Ub`X]Y`BUhi`f`i`bX`X]Y`gWÅ`ÖbY`l`a`[`YVi`b`[`[`Yb]Y»`Yb`"9g`[`]Vh`

Y]b][Y`K UbXYfk Y[Yž`X]Y`Xi fW`XYb`DUF_`ZØ\fyb`i bX`a Ub`_Ubb
Ui W`Y]b][Y`GY\Ybgk ØfX][_Y]hYb`k]Y`XUg`U`hY`GW`cgg`i bX`XYb
U`hYb`Hi fa`VYg]W`h][Yb`"

? `Y]bV`]hhYfgXcfZYf`6ÀXYfdUf_`

8Yf`?`Y]bV`]hhYfgXcfZYf`6ÀXYfdUf_`]gh`Y]b`VY`]YVhYg`5i gZi [gn]Y`
ZØf` : Ua]`Yb`"8Yf`DUF_`V]YhYh`Y]bY`J]Y`nU\`Ub` : fY]nY]hU_hj]h`hYbž
k]Y`ni a` `6Y]gd]Y`GW`k]a` a` V`ÀXYfž`Gd]Y`d`À`hYž`?`Y`hYfk`À`bXY`i`bX
j]Y`Yg`a` Y`f`"8Yf`DUF_`]gh`Y]b`gY`f`VY`]YVhYf`C`fh`ZØf` : Ua]`Ybž`X]Y
Y]bYb`HU[]`b`XYf`BU`hi`f`j`Y`fvf]b[Yb`a` Ø`W`hYb`"

? `Y]bV`]hhYfgXcfZYf`K` Y]bVYf[

8Yf`?`Y]bV`]hhYfgXcfZYf`K` Y]bVYf[]`gh`Y]b`k` Y]hYfYg`VY`]YVhYg
5i gZi [gn]Y`]b`XYf`GhUXh`"8Yf`K` Y]bVYf[]`gh`VY`_Ubb`h`ZØf`gY]bY
\`cW`k`Y`fh][Yb`K` Y]bY`i`bX`]gh`Y]b`VY`]YVhYg`N]Y`ZØf`K` Y]b`]YV\`UVYf`
<]Yf`_Ubb`a` Ub`j`Y`fgW`]YXYbY`K` Y]b`gc`fhYb`d`fc`V]Y`fYb`i`bX`a` Y`f
ØVYf`X]Y`K` Y]b`Y`fghY`i`b[`Y`fZU`fYb`"8Yf`K` Y]bVYf[]`gh`Ui`W`Y]b
gY`f`gW`Ø`bYf`C`fhž`Ub`XY`a` `a` Ub`X]Y`gW`Ø`bY`5i`gg]W`h`Ui`Z`X]Y
i`a` `Y][YbXYb`K` Y]bVYf[Y`i`bX`X]Y`GhUXh`[Yb]Y»Yb`_Ubb`"

: Un]h

? `Y]bV`]hhYfgXcfZ]`gh`Y]b`k` i`bXYfgW`Ø`bYg`F`Y]gYn]Y`ž`XUg`j]Y`Y
GY\Ybgk ØfX][_Y]hYb`ni`V]YhYb`\U`h`J`c`b`XYf`a`]hY`U`hYf`]W`Yb
6i`f[`ØVYf`XYb`6ÀXYfdUf_`V]g`\]b`ni`a`K` Y]bVYf[[]Vh`Yg`j]Y`ni
Yb`hXYW`_Yb`"K` Yb`b`G]Y`X]Y`GhUXh`VYgi`W`Yb`ž`gc`h`Yb`G]Y`g]W`Ui`Z
Y`XYb` : U`X]Y`NY]h`bY`a` Yb`ž`i`a` `Y]b][Y`X]Y`gYf
GY\Ybgk ØfX][_Y]hYb`ni`VYgi`W`Yb`"G]Y`k`Y`fXYb`b]W`h`Yb`h`h`i`gW`h
gY]b`°

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY