

9bhXYW\_Y`X]Y`GY\Ybgk ØfX][\_Y]hYb`]b  
N]hhUi .`9]b`F Y]gYZØ\ fYf

9bhXYW\_Yb`G]Y`N]hhUi .`9]b`F Y]gYZØ\ fYf`N]hhUi`]gh`Y]b`gWÅ ÒbYf  
C fh]b`GUWÅ gYbž`XYf`g]WÅ`ZØf`Y]bYb`6Ygi WÅ`c\`bh`A ]h`gY]bYb  
a U`Yf]gWÅ Yb`@UbXgWÅ UZhYb`i bX`gY]bYb`j ]Y`Yb  
GY\Ybgk ØfX][\_Y]hYb`]gh`Yg`Y]b`dYfZY`hYg`N]Y`ZØf`Y]bY`F Y]gY`  
b`X]YgYa`F Y]gYZØ\ fYf`YfZU\ fYb`G]Y`a Y\`f`ØVYf`X]Y  
GY\Ybgk ØfX][\_Y]hYb`]b`N]hhUi`i bX`k Ug`Yg`ni`Yf`YVYb`[ ]Vh`  
N]hhUi Yf`5`hghUXh`8 ]Y`N]hhUi Yf`5`hghUXh`]gh`Y]b`VY`]YVhYg`N]Y`  
ZØf`Hci f]ghYb`"8 ]Y`5`hghUXh`]gh`Y]b`n][ Ufh][`i bX`V]YhYh`Y]bYb  
9]bV`]W\_]b`X]Y` ; YgWÅ ]WÅ hY`XYf`GhUXh`< ]Yf`Z]bXYb`G]Y`j ]Y`Y  
\]ghc f]gWÅ Y` ; YVÅi XY`i bX`GY\Ybgk ØfX][\_Y]hYbž`XUfi bhYf  
XUg`F Uh\Ui gž`X]Y`A Uf]Yb\_]fWÅ Y`i bX`XUg`N]hhUi Yf`GWÅ`cgg`  
5i WÅ`X]Y`j ]Y`Yb`7UZÅg`i bX`F YghUi fUbhg`XYf`5`hghUXh  
/ Ua d^Y`d/



9bhXYW\_Yb`G]Y`N]hhUi .`9]b`F Y]gYZØ\ fYf

N]hhUi`]gh`Y]b`gWÅ ÒbYf`C fh]b`GUWÅ gYbž`XYf`g]WÅ`ZØf`Y]bYb`6Ygi WÅ  
`c\`bh`A ]h`gY]bYb`a U`Yf]gWÅ Yb`@UbXgWÅ UZhYb`i bX`gY]bYb`j ]Y`Yb

GY\Ybgk ØfX][\_Y]hYb`]gh`Yg`Y]b`dYfZY\_hYg`N]Y`ZØf`Y]bY`F Y]gY" `b  
X]YgYa `F Y]gYZØ\fyf`YfZU\fyb`G]Y`a Y`f`ØVYf`X]Y  
GY\Ybgk ØfX][\_Y]hYb`]b`N]hhUi `i bX`k Ug`Yg`ni `Yf`YVYb`[ ]Vh"

## N]hhUi Yf`5`hghUXh

8]Y`N]hhUi Yf`5`hghUXh`]gh`Y]b`VY`]YVhYg`N]Y`ZØf`Hci f]ghYb" `8]Y  
5`hghUXh`]gh`Y]bn][ Ufh][ `i bX`V]YhYh`Y]bYb`9]bV`]W\_`]b`X]Y  
; YgW]W`hY`XYf`GhUXh" < ]Yf`Z]bXYb`G]Y`j ]Y`Y`\"ghcf]gW`Y` ; YV`Ai XY  
i bX`GY\Ybgk ØfX][\_Y]hYb`žXUfi bhYf`XUg`F Uh`Ui gž`X]Y  
A Uf]Yb\_]fW`Y`i bX`XUg`N]hhUi Yf`GW`cgg"

5i W`X]Y`j ]Y`Yb`7UZ`Ag`i bX`F YghUi fUbhg`XYf`5`hghUXh`g]bX`Y]bYb  
6Ygi W`k Yfh" < ]Yf`\_ØbbYb`G]Y`Y]bY`DUi gY`a UW`Yb`i bX`X]Y`c\_U`Y  
?ØW`Y`[ Yb]Y» Yb" `Ni XYa `V]YhYb`Y]b][ Y` ; YgW`AZhY`]b`XYf`5`hghUXh  
gY`hYbY`i bX`Y]bn][ Ufh][ Y` ; YgW`Yb\_Y`Ubž`X]Y`G]Y`a ]h`bUW` < Ui gY  
bY`a Yb`\_ØbbYb"

## N]hhUi Yf` ; YV]f[ Y

8 Ug`N]hhUi Yf` ; YV]f[ Y`]gh`Y]b`VY`]YVhYg`5i gZi [ gn]Y`]b`XYf`F Y[ ]cb"  
9g]gh`Y]b`HY`]XYg`9fn[ YV]f[ Yg`i bX`V]YhYh`Y]bY`J ]Y`nU`j cb  
K UbXYfk Y[ Yb`i bX`5i gg]W`hgd`i b`hYb" < ]Yf`\_ØbbYb`G]Y`X]Y  
a U`Yf]gW`Y`@UbXgW`UZh`VYk`i bXYfb`i bX`Ub`j YfgW`]YXYbYb  
5\_h]j ]h`hYb`hY]`bY`a Ybž`XUfi bhYf`K UbXYfbž`F UXZU`fYb`i bX  
G\_]ZU`fYb"

5i W`XYf`VY`\_UbbhY`N]hhUi Yf` ; fYbnk Y[ `ZØ\fh`Xi fW`XUg` ; YV]f[ Y"  
8Yf`K Y[ `]gh`Y]b`VY`]YVhYg`K UbXYfn]Y`i bX`V]YhYh`Y]bY  
UhYa VYfUi VYbXY`5i gg]W`h`Ui Z`X]Y`i a `]Y[ YbXY`@UbXgW`UZh"

## 6chUb]gW`Yf` ; UfhYb`N]hhUi

8Yf`6chUb]gW`Y` ; UfhYb`N]hhUi `]gh`Y]b`k Y]hYfYg`VY`]YVhYg`N]Y`]b  
XYf`F Y[ ]cb" `8Yf` ; UfhYb`VY`YfVYf[ hY]bY`J ]Y`nU`j cb`DZUbnyb  
i bX`6`i a Ybž`XUfi bhYf`gY`hYbY`i bX`YI ch]gW`Y`5fhYb" < ]Yf`\_ØbbYb  
G]Y`X]Y`BUhi f`VYk`i bXYfb`i bX`g]W`ØVYf`X]Y`J ]Y`ZU`h`XYf

DZUbnYbk Y`h]bZcfa ]YfYb"

5i W\`XYf'; UfhYb`gY`Vgh`]gh`Y]bY`GY\Ybgk ØfX][`\_Y]h"9f`]gh`a ]h  
Y]bYf`J]Y`nU\`j cb`G\_i`dhi`fYb`i bX`?i bghk`Yf`\_Yb`[ YgW\`a ØW`hž`X]Y  
XYb`; UfhYb`ni`Y]bYa`Y]bn][`Ufh][`Yb`C`fh`a UW\Yb"

## A i gYYb`i bX`; U`Yf]Yb

N]hhUi`i]gh`Ui W\`Y]b`NYb`hfi`a`ZØf`?i bghi`bX`?i`hi`f"9g`[ ]Vh]`]Y`Y  
A i gYYb`i bX`; U`Yf]Ybž`X]Y`Y]bYb`6Ygi W\`k`Yfh]g]bX"9]b][`Y`XYf  
VY`\_Ubb`hYghYb`A i gYYb`g]bX`XUg`N]hhUi`Yf`A i gYi`a`ZØf`?i bghi`bX  
?i`hi`fž`XUg`N]hhUi`Yf`A i gYi`a`ZØf`<Y]a`Uh[`YgW\`]W\`hY`i bX`XUg  
N]hhUi`Yf`A i gYi`a`ZØf`D\`c`hc`[`fUd`\]Y"

5i W\`X]Y'; U`Yf]Yb`V]YhYb`Y]bY`J]Y`nU\`j cb`?i bghk`Yf`\_Ybž  
XUfi`bhYf`A`U`YfY]Ybž`G\_i`dhi`fYbž: c`hc`[`fUZ]Yb`i bX`a`Y\`f" <]Yf  
\_ØbbYb`G]Y`X]Y`?i bgh`XYf`F`Y[ ]cb`Yb`hXYW`\_Yb`i bX`X]Y`J]Y`ZU`h`XYf  
?i`hi`f`Yf`YVYb"

## ?`c`bnYfhY`i bX`J`YfUbghU`hi`b`[`Yb

N]hhUi`i`V]YhYh`Ui W\`Y]bY`J]Y`nU\`j cb`J`YfUbghU`hi`b`[`Yb`i bX  
?`c`bnYfhYb"9]b][`Y`XYf`VY`Y]VhYghYb`J`YfUbghU`hi`b`[`Yb`g]bX`XUg  
N]hhUi`Yf`A i g]\_ZYgh]j`U`ž`XUg`N]hhUi`Yf`U`nnZYgh]j`U`i`bX`XUg`N]hhUi`Yf`  
K`Y]bZYgh" <]Yf`\_ØbbYb`G]Y`X]Y`A i g]\_i`bX`?i`hi`f`XYf`GhUX`h`Yf`YVYb  
i`bX`g]W\`a`]h`UbXYfYb`A`YbgW\`Yb`Ui`g`XYf`F`Y[ ]cb`j`YfV]bXYb"

## :`Un]h

N]hhUi`i]gh`Y]b`k`i`bXYfVUfYf`C`fhž`XYf`j`]Y`Y`GY\Ybgk`ØfX][`\_Y]hYb  
i`bX`5`\_h]j`]h`hYb`ni`i`V]YhYb`\`Uh"CV`G]Y`X]Y`5`hghUX`h`Yf`\_i`bXYbž`XUg  
;`YV]f[`Y`Yf`\_]a`a`Yb`cXYf`Ub`Y]bYf`J`YfUbghU`hi`b`[`hY]`bY\`a`Yb  
a`ØW\`hYbž`N]hhUi`i]gh`XYf`d`YfZY`\_hY`C`fh`ZØf`Y]bYb`6Ygi`W\`"

6Ygi WYb'G]Y'i bg'Ui Z'Y]bY!fY]gY"XY