

GUW gYb 'fi Zh. '7Ua d]b['Vcca h' 'B Uhi f
i bX ' ? i `hi f 'ZØf '9bhXYW_Yf°

GUW gYb 'ZØfXYfh'XYb '7Ua d]b[hci f]ga i g'a]h'bYi Yb
5b[YVchYb'i bX '5hfhU_h]cbYbž'k À\ fYbX 'X]Y
, VYfbUW hi b[gnU\ `Yb 'ghY][Yb"'9bhXYW_Yb 'G]Y 'X]Y
GÀW g]gW Y 'GW k Y]n°



GUW gYb ž'8 Yi hgW `UbX '!8]Y'gÀW g]gW Y 'F Y []Yfi b[` \Uh[fc» Y
D`AbY 'ZØf'XYb '7Ua d]b[hci f]ga i g']b'XYf'F Y []cb"'G]Y 'a ÒW hY
GUW gYb 'U'g; Y\Y]a h]dd 'ZØf' ÆX]j]Xi U'fY]gYbXY 'VYk YfVYb'i bX'X]Y
NU\ `XYf'7Ua d]b[hci f]ghYb 'ghY][Yfb"'Hci f]ga i ga]b]ghYf]b
6UfVUfU'? `YdgW 'f78 I Ł\ YVh'X]Y 'j]Y`ZÀ'h][Yb
9bhXYW_i b[ga Ò[`]W_Y]hYb '\Yfj cfž'X]Y '7Ua d]b[!'i bX
K c\ba cV][ÀghYb ']b'GUW gYb '[YVchYb 'k YfXYb"

&\$&('gh]Y['X]Y 'NU\ `XYf', VYfbUW hi b[Yb 'Ui Z'7Ua d]b[d`ÀhnYb ']b
GUW gYb 'Ui Z'%ž\$, 'A]`]cbYbž'k Ug'Y]bYf'VYY]bXfi W_YbXYb
GhY][Yfi b['j cb '&, 'DfcnYbh]a 'J Yf['Y]W 'ni ' &\$%- 'Ybhgd]f]W h"
6YgcbXYfg'VY`YVh'g]bX'X]Y 'C VYf'Ui g]hn'i bX'X]Y 'GÀW g]gW Y
GW k Y]nž'X]Y 'Yk Y]g'Y]b '8f]hhY `XYf'; ÀghY 'Ubn]Y\Yb "'8YbbcW
'Y][h'XYf'5bhY]'XYf', VYfbUW hi b[Yb 'Ui Z'gÀW g]gW Yb

7Ua d]b[d`ÀhnYb`a]h) ž(`DfcnYbh`i bhYf`XYa `Vi bXYgk Y]hYb
8i fWgWb]hhj cb`, ž* `DfcnYbh`J cb`XYb`7Ua dYfb`]b`GUWgYb
_ca a Yb`UW`h`DfcnYbh`Ui g`XYa `5i g`UbXž`Yhk U`X]Y`<`À`ZhY`XUj cb
Ui g`XYb`B]YXYf`UbXYb"

K UWgghi a `]a `7Ua d]b[hci f]ga i g

8Yf`A Uf_h`ZØf`7Ua d]b[ž`7UfUj Ub]b[`i bX`K c`ba cV]`Y`nY][h]b
GUWgYb`Y]bY`dcg]hhj Y`9bhk]W`i b[ž`k cVY]`X]Y`Ni k`ÀWgY`]a `]U`f
&\$(`XYi h]W` `Ø`Yf`k UfYb`U`g]a `Vi bXYgk Y]hYb`8i fWgWb]hh`
8Ug`A]b]ghYf]i a `d`Ubh`ni XYa `XYb`5i gVUi `XYg`FUX`hci f]ga i gž
Y]bgW`Y]Y` `]W`bYi Yf`A ci bhU]bV]_Y!HfU]`g`i bX`XYf`A cXYfb]g]Yfi b[
VYghY`YbXYf`GhfYW`Yb`"Hfch`X]YgYf`dcg]hhj Yb`HfYbXg`Ài »Yfh`XYf
A]hhY`XYi hgW`Y`J YfVUbX`XYf`7Ua d]b[!`i bX`K c`ba cV]`k]fhgW`UZh
Y]bY`X]ZYfYbn]YfhY`G]W`hk Y]gY`ni f`6fUbW`Y"

J YfVUbXgW`YZ`>bg`K "`6c`[Y`k Ufbhj`cf`k YhhYfVYX]b[hYb
GWk Ub`_i b[Yb`i bX`Ai »YfhY]bY`ni fØW`U`hYbXY`9fk Ufhi b[`ZØf
X]Y`_ca a YbXY`GU]gcb`"9f`Yfk`À`bh`Ui W`<YfUi gZcfXYfi b[Yb`k]Y
ghY][YbXY`9bYf[]Y`_cghYbž`c`Y`@YVYbga]hhY`dfY]gY`i bX
[Ygh]Y[YbY`; Y`À`hYfž`X]Y`X]Y`6fUbW`Y`VY`UghYb`"8UfØVYf` `]bUi g
VYhcbh`6c`[Yž`XUgg`GUWgYb`_Y]bY`?ØghYbFY[]cb`]ghž`YXcW
Xi fW`Y]bY`: Ø`Y`UbXYfYf`5hfU`_h]cbYb`k]Y`GYYbž`6Yf[Y`i bX
_i`hi fY`Yb`5b[YVchYb`VYgh]W`h"

⇒ZfUghfi _hi f`i bX`F Y[]cbU`Y

6Ygc bXYf`Y]hYb

8]Y`⇒ZfUghfi _hi f`]a `7Ua d]b[hci f]ga i g`Y]XYh`i bhYf`6Ui ghY`Ybž
]bgVYgcbXYfY`Ui ZXYf`5i hcVU`b` (ž`k Ug`U`g`Y]bY`XYf`<ØfXYb`ZØf
XYb`c`_U`Yb`Hci f]ga i g`Ub[YgY`Yb`k]fX`"⇒`GUWgYb`[]Vh`Yg`Yhk U
%\$\$`7Ua d]b[d`ÀhnY`i bX`%) \$`GhY`d`ÀhnY`ZØf`K c`ba cV]`Yžj]Y`Y
XUj cb`k YfXYb`j cb`: Ua`]]YbVYhf]YVYb`[YZØ`fh"

⇒gVYgcbXYfY`X]Y`GÀW`g]gW`Y`GWk Y]n`V]YhYh`Y]b
VYY]bXfi W`_YbXYg`BUhi fYf`YVb]gž`Y]b[YfU`a`hj`cb
UhYa VYfUi VYbXYb`: Y`gZcfa Uh]cbYbž`K`À`XYfb`i bX`Y]bYa

i a ZUb[fY]WYb`K UbXYfk Y[YbYhn"7Ua d]b[a Ò[`]W_X]hYb
 fY]WYb`j cb`NY`hd`ÀhnYb`ØVYf`K c\ba cV]Y`V]g`\]b`ni
 6]k U_i bhYf_ØbZhYbž`X]Y`@U[YfZYi Yffca Ubh]_i bX`Y]bYb`_`UfYb
 GhYfbYb\]a a Y`j YfgdfYWYb"

B Uhi f!`i bX`?`i `hi f`YV\UVYf`Z]bXYb`]b`XYf`BÀ\Y`j cb`8fYgXYbž`XUg
 cZi`Ui W`U`g` 9`VZcfYbn`VYnY]WbYh`k]fXž`k Y]hYfY`<][\`][\hg"8]Y
 GhUXh]gh`i a [YVYb`j cb`GUbXghY]bVYf[Yb`i bX`K Y]bVYf[Yb`i bX
 V]YhYh`a U`Ygh`h]gWY`6Ui k Yf`_Y`k]Y`X]Y` : fUi Yb_]fWYž`X]Y
 GYa dYfcdYf`i bX`XYb`Nk]b[Yfž`X]Y`X]Y`6Ygi WYf`]b`]\fYb`6Ubb
 n]Y\Yb"

8YhU]`g	
C fh	GUW`gYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "gi YXXYi hgW`Y"XY • k k k "gUW`gYb!hci f]ga i g"XY

6Ygi WYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY