

GYci `]a `Gca a Yf'&\$&) . `8]Y `Hcd `+
; Y\Y]a h]ddg `ZØf `XY]bYb `dYfZY_hYb
I f`Ui V°

9bhXYW_Yb `G]Y `X]Y `Hcd!Gca a YffY]gYn]Y `Y `]b `GYci ` `&\$&) ž
j cb `i `hi fY `Yb `<][\ `][\ hg `V]g `ni `YbhgdUbbYbXYb `DUf_g `i bX
: fY]nY]hUhhfU_h]cbYb"



; mYcb[Vc_[i b[!DU`Ughž`GYci `ž`GØX_c fYU! : Øf`F Y]gYbXYž
X]Y `]a `Gca a Yf'&\$&) `GYci ` `Yf_i bXYb `a ØW hYbž[]Vh`Yg `Y]bY
J]Y `nU\ `VYY]bXfi W_YbXYf `C fhYž `X]Y `g]Y `b]W h]j YfdUggYb `gc `hYb"
Ni `XYb `Hcd!8Ygh]bUh]cbYb `nÄ `h`XYf; mYcb[Vc_[i b[!DU`Ughž
XYf[fØ» hY `i bX `YfghY ` _Øb][`]W X `DU`Ugh? cfYUgžXYf `k Ä `fYbX `XYf
ægYcb!8mbUgh]Y `YfVUi h`k i fXY" `A]h`gY]bYf; YgW]W hYž `X]Y `V]g `]bg
š\ `f`%` -) `ni fØW_fY]W hž `ghY `h; mYcb[Vc_[i b[`Y]b `nYbhU`Yg
K U\fnY]W Yb `GYci `g `XUf" `6YgcbXYfg `VYa Yf_Ybgk Yfh]g]bX `X]Y
V`Ø\YbXYb `@chi gV `i a Ybž `X]Y `]a `Gca a Yf`Y]bYb `VYgcbXYfYb `F Y]n
Ui gghfU\ `Yb" `6Ygi W X Yf ` \ UVYb `X]Y `A Ø[`]W X _Y]hž `hfUX]h]cbY `Y
< UbVc_g `ni `a]YhYb `i bX `gc `bc W `h]YZYf `]b `X]Y ` _cfYUb]gW X Y `? i `hi f

Y]bni hUi W\Yb"8Yf'DU`Ugh;k]fX`Yf[`Abnh`Xi fW`XUg
BUh]cbU`dU`Ugha i gYi a `i bX`XUg`BUh]cbU`i: c`_`A i gYi a ž`X]Y`Ui Z
XYa `; Y`AbXY`ni `Z]bXYb`g]bX"

8Yf`i; mYcb[Vc_[i b[!DU`Ugh]gh`YXcW`b]W`h`bi f`ZØf`gY]bY
`]ghcf]gW`Y`6YXYi hi b[`VY`Ubbh"9f`fYdf`AgYbh]Yfh`Ui W`X]Y
Gci j Yf`Ab]h`h`XYf`æ`gYcb!8mbUgh]Y`i bX`U`h`bUW`XYb
JYfk Øghi b[Yb`k `A`fYbX`XYf`UdUb]gW`Yb`6YgUhi b[`j]Y`
5i Za Yf`gUa _Y]h]a `<]bV`]W`Ui Z`K]YXYfUi ZVUi `i bX
FYghUi f]Yfi b[`Yf`U`h`Yb"8Yf'DU`Ugh`U`h`Y]bY`6Yk Yfhi b[`j`cb`(`ž
j`cb`) `GhYfbYb`VUg]YfYbX`Ui Z`ØVYf`%\$"\$6Yk Yfhi b[Yb`ž`k Ug
gY]bY`6Y`YVh`Y]h`VY]`Hci f]ghYb`i bhYfghfY]W`h"

J]Y`Z`A`h][Y`5`hhfU`_h]c`b`Y`b`]b`GY`ci` `

GYci ``\U`h`bcW`j]Y`a Y`f`ni `V]YhYbž`XUg`XYb`Gca a YfVYgi W`ni
Y]bYa `i bj Yf[Ygg]W`Yb`9f`YVb]g`a UW`h"8Yf`GYci ``: cfYgh`DUf`_
]gh`Y]b`Ø`c`c []gW`Yf`DUf`ž`XYf`]XYU`ZØf`D]W`_b]W`g`i bX
YbhgdUbbYbXY`Ghi bXYb`]b`XYf`BUhi f`]gh" <]Yf`Z]bXYb`6Ygi W`Yf
k Y]h`Ai Z[Y`; fØbZ`AW`Ybž`a U`Yf]gW`Y`GYb`i bX`VYnUi VYfbXY
6]f`_Ybk `A`XYfž`X]Y`ZØf`i: chca Ø[`]W`_Y]hYb`VYghYbg[]Y][bYh`g]bX"

9VYbZU``g`gY`f`VY`YVh]gh`XYf`< Ub[Ub[`F]j Yf`DUf`ž`XYf`U`g
FØW`ni [gcfh`ZØf`9]b`Y]a]gW`Y`[]`hž`i a `XYf`Gca a Yf`]hnY`ni
YbhZ]Y`Yb"8]Y`6Ygi W`Yf`_ØbbYb`FUX`ZU`fYbž`[Yb]Y»Yb`i bX`g]W`
]b`fca Ubh]gW`Yf`5ha`cgd`A`fY`YbhgdUbbYbž`VYgcbXYfg`VY]
GcbbYbi bhYf[Ub["9]b`k Y]hYfYf`< Ø`Ydi b`_h]gh`XYf`@chY`K`cf`Xž
Y]b`[fc»Yf`J Yf[bØ[i b[gdUf`_`a]h`Y]bYa `ϕbYbVYfY]W`ž`XYf
nU`fY]W`Y`5`hhfU`_h]c`b`Y`b`V]YhYhi bX`VYgcbXYfg]a `5i »YbVYfY]W`
A U[]W`g`UbX `j]Y`Y`i: chca Ø[`]W`_Y]hYb`YfØZbYh"

? i `hi`fY``Y`9f`YVb]ggY

: Øf`?i`hi`f`YV`UVYf`]gh`XUg`=gYcb!Xcb[`<Ubc`_`J]``U[Y`Y]bY
k U`fY`9bhXYW`_i b["8]YgYg`bcghU`[]gW`Y`<Ubc`!8cfZ]gh`VY`Ubbh
ZØf`gY]bY`7UZ`A`gi bX`6ci`h]ei Yb`i bX`n]Y`h`VYgcbXYfg`↑ b[Y`@Yi`hY
Ubž`X]Y`X]Y`Zchc[YbY`?i`]ggY`gW`A`hnYb"8Yf`BUa`gUb`GYci``Hck`Yf
V]YhYh`XUfØVYf`\]bUi`g`Y]bYb`gdY`_hU`_i`A`fYb`DUbcfUa`UV`]W`_ØVYf`

X]Y`GhUXhi bX`]gh`Y]b`VY`]YVhYf`C fh`ZØf`DUUfYž`i a`@]YVYggW`ÒggYf
Ubni Vf]b[Ybž`k cVY]`X]Y`5i gg]W`h`VY]`B UW`h`VY`gcbXYfg`gW`Øb`]gh"

9]b`a cXYfbYg`5fW`]hY`_hi fi`!`i bX`?`i`hi fnYbhfi a`]gh`XUg`
8cb[XUYa`i b`8Yg][b`D`UnU`fB`8Dž`XUg`cZh`J YfUbghU`hi b[gcfh`ZØf`
: Ygh]j U`g`i bX`B UW`ha`Àf`_hY`]gh`i bX`Y]bY`[fc»Y`5bn]Y`i b[g_fUZh`
Ui Z`?`i bgh`i`i bX`8Yg][b`]YV`UVYf`Ui gØVh`"8]YgY`j`]Y`Z`À`h][Yb`
5hhfU`_h]cbYb`a UW`Yb`GYci`ni`Y]bYa`gdUbbYbXYb`Gca`a Yfn]Y`ž`
XUg`gck c`h`fUX]h]cbY`Y`U`g`Ui W`a`cXYfbY`9fZU`fi b[Yb`V]YhYh"

GYci`a`a`\f`&\$&)`k`]fX`XUa`]h`ni`Y]bYa`Ui ZfY[YbXYb`9f`YVb]gž`
XUg`U`Y`g`V]YhYh`j`cb`g`hcf]gW`Yb`9]bV`]W`Yb`ØVYf`
BUhi fgW`Øb`Y]hYb`V]g`b`ni`i`hi fY`Yb`<][`][`hg"

8YhU]`g	
C fh	; mYcb[Vc_[i b[!DU`Ughž`GYci`ž`GØX`cfYU
E i Y`Yb	<ul style="list-style-type: none">• k k k "j]YhbUa "j b• Yb[`]g`"j]g]hgYci`"bYh

6Ygi W`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY