

G]fa]cbY`Ua `; UfXUgYY.
Hci f]ghYbUbghi fa `ZcfXYfh`XfUgh]gW\Y
A U» bU\ a Yb`

G]fa]cbY`Ua `; UfXUgYY`d`Ubh`A U» bU\ a Yb`ni f`FY[i `]Yfi b[
XYg`A UggYbhci f]ga i g.`9]bhf]hgg[YVØ\ fYb`i bX
FYgYfj]Yfi b[ggmghYa Y`]a `: c_i g"



G]fa]cbYž`hU`]Yb`!`G]fa]cbY`Ua `; UfXUgYY`]gh`Y]b`VY_UbbhYg
Hci f]ghYbn]Y`žXUg`]b`XYb`YhnhYb`š\ fYb`Ui Z[fi bX`gY]bYg
]Xm`]gW\Yb`7\UfU_hYfg`i bX`XYf`\]ghc f]gW\Yb`Gh`hhYb`Y]bYb
a Ugg]j Yb`5bghi fa `j cb`6Ygi W\Yfb`Yf`YVh`\Uh`6YgcbXYfg`ni a
`Ub[Yb`A U]k cW\YbYbXY`k i fXYb`X]Y`DfcV`Ya Yž`X]Y`a]h`XYa
A UggYbhci f]ga i g`Y]b`Yf[Y\Ybž`cZZYbg]W\h]W`"8]Y`Y]bn][Y
Ni Z\ fhgghfU» Y`ni f`\]ghc f]gW\Yb`5`hghUXh`k Uf`ØVYf`nk Y`]Ghi bXYb
V`cW_]Yfhž`k Ug`b]W\h`bi f`X]Y`9]b`Y]a]gW\Ybž`gcbXYfb`Ui W
FYhhi b[gZU\fnYi [Y`VYhfUZ`8]Yg`\Uh`ni `Y]bYf`U`Ufa]YfYbXYb
G]hi Uh]cb`[YZØ\ fhž`X]Y`bi b`A U» bU\ a Yb`ni f`FY[i `]Yfi b[`XYf
Hci f]ghYbghf`Òa Y`bchk YbX][`a UW\h`8]Y`GhUXhj Yfk U`hi b[`]gh

XYg\U`V`[YZcfXYfhzi a `X]Y`G]WXYf\Y]hi bX`XYb`@YVYbgghUbXUfX
XYf`6Øf[Yf`ni `[Yk `À`f`Y]ghYbžk `À`fYbX`g]Y`[`Y]W`nY]h][`X]Y
5hfU`_hj]h`h`ZØf`Hci f]ghYb`VY]VY\`À`h`8]Y`6Øf[Yfa Y]ghYf]b`j`cb
G]fa]cbYž`@]gU`@Uj Y``ž`VYhcb`h`Ui Z`X]YgYa `<]bhYf[fi bXž`XUgg`X]Y
Ni ZU\fh`ni f`GhUXh`nk Uf`[Yk `À`f`Y]ghYh`V`Y]VYb`gc``ž`Y`XcW
fY[i `]Yfh`k YfXYb`a i ggž`i a `XYf`ØVYfa `À»][Yb`6Y`Ughi b[
Ybh[Y[Ybni k]f`_Yb"

B UW`XYa `6Ygi WXYfUbg`hi fa `Ua `%`A U]!K cWXYbYbXY`k i fXY
XYi h`]Wž`XUgg`X]Y`GhUXh`j Yfk U`hi b[`< UbX`i b[gVYXUfZ`g]Y`h`
, VYf`Y[i b[Yb`ni f`9]bZØ\fi b[`j`cb`9]bhf]hg[YVØ\fYb`ZØf
HU[YgVYgi WXYfž`À`b`]W`k]Y`]b`J YbYX][ž`ghY`Yb`Ui Z`XYf`5[YbXU"
`b`XYb`Y`h`hYb`XfY]: Y]YfhU[Yb`k i fXYb`(\$`\$\$\$`a Y`f`:`U`fnYi [Y
fY[]ghf]Yfh`U`g`]a `J`c`f`U`fž`k Ug`X]Y`VYfY]hg`ØVYfZØ`hYb
Ni [Ub[gk Y[Y`k Y]hYf`VY`UghYh`i bX`ni `G]WXYf\Y]hgVYXYb`_Yb
ZØ\fhY"

A U» bU\ a Yb`ni f`F Y[i `]Yfi b[`XYg`Hci f]ga i g

I a `XYb`a Ugg]j Yb`5bghi fa `ni `VYk `À`h][Ybž`k]fX`_cb`fYh`ØVYf`Y]b
F YgYfj]Yfi b[ggmghYa `ZØf`Gd]hnYbhU[Y`X]g`_i h]Yfh"
G]WXYf\Y]hgVYUi ZhfU[hYf`A Ugg]a c`DUXcj Ub`\Uh`X]YgY`≠YY
j`c`f[YVfUW`hž`i a `g]WXYfni ghY`Ybž`XUgg`F Yhi b[gk Y[Y`ZFY]`V`Y]VYb
i bX`Hci f]ghYbghf`Òa Y`VYggYf`[YghYi Yfh`k YfXYb`_ØbbYb``8]YgY
A U» bU\ a Yb`g]bX`Y]bY`F YU`_h]cb`Ui Z`X]Y`ni bY\`a YbXYb
GW`k]Yf][_Y]hYbž`X]Y`g]W`Ui g`XYa `A UggYbhci f]ga i g`Yf[YVYb"
@c`_U`Y`<`chY`]Yfg`ZcfXYfb`YVYbZU``g`fUgW`Y`A U» bU\ a Yb`ni f
6Y[fYbni b[`XYf`6Ygi WXYfnU\`Ybž`i a `X]Y`@YVYbgei U`]h`h`]b
G]fa]cbY`ni `g]WXYfb"

- 9]bYf`XYf`J`c`fgW`À[Y`]ghY]b`j`YfdZ]W`hYbXYg
F YgYfj]Yfi b[ggmghYa `ZØf`XYb`5`hghUXhni [Ub[`Ub
Gd]hnYbhU[Yb"
- 9]bhf]hgh]W`_Yhg`ZØf`HU[Yg[`ÀghY`ghY`Yb`YVYbZU``g`ni f
8YVUhhY"
- 8]Y`GhUXh`d`Ubh`ni XYa `X]Y`9]bZØ\fi b[`Y]bYf
Hci f]ghYbghYi Yf`j`cb`&ž+\$`9i fc`dfc`DYfgcb`i bX`BUW`hž`X]Y
&\$&) `]b`?`fUZh`hfYhYb`gc``"

G]fa]cbY`nÀ\`h`Yhk U; "\$\$\$`9]bk c\bYfž`Yf\`À`h`YXcW\`À\`f`]W\`%ž`*
A]`]cbYb` , VYfbUW\hi b[Yb"8]Yg`j YfXYi h`]W\h`XUg
I b[`Y]W\ [Yk]W\h`nk]gW\Yb`XYb`gh`ÀbX][`k UW\gYbXYb
Hci f]ghYbnU\`Yb`i bX`XYf`VY[fYbnhYb`? UdUn]h`Àh`XYf`GhUXh"9]b
k Y]hYfYg`NY]W\Yb`ZØf`X]Y`k UW\gYbXY`6Y`]YVh\Y]h`VY]`XYi hgW\Yb
Hci f]ghYb`]ghž`XUgg; * `DfcnYbh]j cb`]bYb`g]W\`j c fghY``Yb`_`ÒbbhYbž
XUi Yf\UZh]b`G]fa]cbY`ni ``YVYb"

8]Y`GhUXh`\Uh`VYfY]hg`&\$%, `Y]b` : U\ fj YfVch`ZØf`5i hcg`i bX
: U\ ff`ÀXYf`]a `GhUXhnYbhfi a `Yf`UggYbž`k cVY]`5i gbU\`a Yb`ZØf
5bk c\bYfž`<chY`[`ÀghY`i bX`DYfgcbYb`a]h`5fVY]hgd`Uhn`]a
NYbhfi a `[Y`hYb"8]YgY`A U» bU\`a Yb`n]Y`Yb`XUfUi Z`UVž`XYb
\]ghc f]gW\Yb`7\UfU`hYf`XYf`GhUXh`ni `VYk U\`fYb`i bX`[`Y]W\`nY]h][
X]Y`G]W\Yf\Y]h`ni `Yf\`Ò\Yb" `G]fa]cbY`ghY\`h`bi b`Ub`Y]bYa
_f]h]gW\Yb`Di b`_hž`Ub`XYa `Yg`XUfi a `[Y\`hž`X]Y`6U`Ub`W`nk]gW\Yb
; Ughž`fYi bX`gW\UZh`i bX`B`UW\`U`h][`_Y]h`ni `Z]bXYbž`i a `X]Y
GW\`Òb\`Y]h`X]YgYf`DYf`Y`Ua `; UfXUgYY`ni `VYk U\`fYb"

A Y\`f`÷Zcfa Uh]cbYb`ni `XYb`9bhk]W\`i b[Yb`]b`G]fa]cbY`Z]bXYb`G]Y
VY]`A Yf`_i f`i bX`? cga c"

8YhU]`g	
C fh	G]fa]cbYž`hU`]Yb
E i Y``Yb	<ul style="list-style-type: none">• k k k "a Yf`_i f"XY• k k k "_cga c"Uh

6Ygi W\Yb`G]Y`i bg`Ui Z. `Y]bY`!fY]gY"XY