

Gca a Yfi f`Ui V`]b`5Z[\ Ub]ghUb. : fUi Yb
_Àa dZYb`ZØf` : fY]fÀi a Y`i bX`Gdcfh

5Z[\ Ub]ghUb`cW`h`a`]h` : fUi Yb!Hci fYb`i bhYf`HU`]VUbž`i a
8Yj`]gYb`ni` `[Yk`]bbYb`"9]bV`]W`_]b`XUg`j YfÀbXYfhY
F Y]gYYf`YVb]g`&\$&)"



? UVi`ž`5Z[\ Ub]ghUb`!`b`5Z[\ Ub]ghUb`Z]bXYh`Y]b
VYa Yf`Ybgk YfhYf`K UbXY`]a`6YfY]W`Hci f]ga`i g`ghUhz`hfc`hn`XYf
Ub`U`hYbX`ghfYb[Yb`dc`]h]gW`Yb`6YX]b[i b[Yb`i bhYf`XYf`HU`]VUb!
F Y[]Yfi b["Gca UmU`A cb]fmž`Y]bY`UZ[\ Ub]gW`Y
Hci f]ga`i gi bhYfbY`a Yf]bž`ghUfhYh`]fY`Hci f`j cf`Y]bYf`Y`V`Ui Yb
<Ui ghØf`i bX`nY][h`Ui g`ÀbX]gW`Yb`Hci f]gh]bbYb`X]Y`GY]hYb`XYg
@UbXYgž`X]Y`cZij`cb`XYf`k Ygh`]W`Yb`6Yf]W`hYfghUhi b[`ØVYf`U[Yfh
k YfXYb`" Æf`Dfc[fUa`a`i a ZUggh`i bhYf`UbXYfYa`HUY`_k cbXc!
HfU]b]b[ž[Y`Y]hYh`j`cb`Y]bYf`UZ[\ Ub]gW`Yb`HfU]bYf]bž`]b`Y]bYf
Hi fb`U`Y`ž`]b`XYf`nk`Ubn][`4 b[Y` : fUi Yb`U`_h]j`g]bX`"8]YgY` : fUi Ybž
X]Y`HUY`_k cbXc!5bnØ[Y`i bX`?cdZnØW`Yf`hfU[Ybž`ghY`Yb`Y]b
[Yk`]ggYg`A U»`Ub`GY`VghVYgh]a`a`i b[`XUfž`Ui W`k Ybb`XYf` : fUi Yb!
i bX`A`ÀW`Yb!Gdcfh`]b`5Z[\ Ub]ghUb`ghUf`_Y]b[YgW`fÀb`_h`]gh`

: 5N"bYh'VYf]W hYhž'XUgg'A cb]fmX]Y'; YbY\ a][i b['XYg
Hci f]ga i ga]b]ghYf]i a g]b'?UVi ``Y]b[Y\c`h\Uhž'i a `gc`WXY`Hci fYb
ni `cf[Ub]g]YfYbž'k Ug`Y]bYb`YfghUi b`]WXYb`GWf]hh'XUfghY`h"

8]Y`HU`]VUb`k c``Yb`Xi fW`X]Y': ÒfXYfi b[`XYg`Hci f]ga i g'gck c\`
8Yj]gYb`]bg`@UbX`Vf]b[Yb`U`g`Ui W`]\f`]bhYfbUh]cbU`Yg`a U[Y
j YfVYggYfb``5i g`ÀbX]gWXY`Hci f]gh]bbYb`k YfXYb`Ua `: `i [\UZyb`a]h
Y]bYa `K]``_ca a Yb`]b`5Z[\Ub]ghUb `Ya dZUb[Ybž'a ØggYb`g]W
`YXcW`VY]a `; Y\Y]a X]Ybgh`fY[]ghf]YfYb``A cb]fm`\Uh`XYb`A i hž`\fY
<Y]a Uh`ni `nY][Ybž'i bX`V]YhYh'9]bV`]W_Y`]b`XUg`@YVYb`UVgY]hg`j cb
?cbZ]_hYb``8Uni `[Y\Òfh`Ui W`XYf`6Ygi W`Y]bYg`<Y`][YbgW`fY]bgž
k c`: fUi Yb`Ub`: fUi YbhU[Yb`ni gUa a Yb`_ca a Yb"

Gdcfh'ZØf': fUi Yb`i bX`A`ÀXWXYb

8]Y`G]hi Uh]cb`ZØf': fUi Yb`i bX`A`ÀXWXYb`]b`5Z[\Ub]ghUb`V`Y]Vh
`YXcW`_f]h]gW``B UW`XYf`A UW`hØVYfbU\ a Y`XYf`HU`]VUb`g]bX
: fUi Yb`j ca `Gdcfh`k Y]h[Y\YbX`Ui g[YgW`cggYb``Gc`hfU]b]YfhiX]Y
UZ[\Ub]gWXY`A`ÀXWXYb!: i »VU``bUh]cbU`a UbbgW`UZh]bnk]gWXYb`]b
Dcfhi [U`ž`bUW`XYa `X]Y`Gd]Y`Yf]bbYb`]a `GYdhYa VYf`&\$&%`a]h
]\fYb`: Ua]]Yb`Ui g`5Z[\Ub]ghUb`[YfYhhYh`k i fXYb"

8Yi hgW`UbXZi b`_Yf`Ài hYfž'XUgg`XUg`b`hYfbUh]cbU`Y
C`ma d]gWXY`?ca]hYY`f€ 7`XYf`HU`]VUb!F Y[]Yfi b[`Ui ZYf`Y[h`Uhž
k Y]V`]WXY`5h`YhYb`ni `i bhYfghØhnYbž`UbXYfbZU`g`Xfc\Y`XYf
5i ggW`i gg`5Z[\Ub]ghUb]g`j cb`]b`hYfbUh]cbU`Yb`K`YhVYk`YfVYb``
: f]VU`F`YnUmY`Yž`X]Y`YfghY`UZ[\Ub]gWXY`C`ma`d]cb]_]bž`n]Y\h`]b`]YfY
?f]h]_`Y]b`\UfhYg`: Un]h`ØVYf`X]Y`B UW`g]W`h`XYg`€ 7`i bX`ZcfXYfh
Y]bYb`gcZcfh][Yb`5i ggW`i gg"

8]Y`HU`]VUb`Yf`Ui VYb`k Y]hYf\]b`A`ÀbbYfb`XYb`Ni [Ub[`ni `Gdcfhž
k`À`fYbX`: fUi Yb`]b`X]YgYf`<]bg]W`hghUf`_VYbUW`hY][]h]g]bX``: Øf
j]Y`Y`UZ[\Ub]gWXY`: fUi Yb`k]fX`Gdcfh`U`g`YVYbg[YZ`\f`]W
Ub[YgY\Ybž`k Ug`Yg`bcW`gW`k YfYf`a UW`hž`gcn]U`Y`: fY]f`Ài a Y`ni
Z]bXYb``9]b][Y`5h`Yh]bbYb`\UVYb`XUg`@UbX`j Yf`UggYbž`k`À`fYbX
UbXYfY`j cb`]YfYa `Gdcfh!HU`Ybh`b]W`hg`a Y\f`\UVYb`k c``Yb`i bX
]\fY`5i gnY]W`bi b[Yb`j YfVfUbbh`\UVYb``A cb]fm`\]b[Y[Yb`[]Vh`XYb
: fUi Yb`a]h`]YfYb`Hci fYb`i bX`5b[YVchYb`Y]bYb`FUi a žg]W`ni
nY][Yb`i bX`U_h]`ni`gY]bž`Ui W`k Ybb`XYf`Ni [Ub[`ni`DUf`_g`i bX

: fY]nY]hc fhYb`ghUf_`Y]b[YgWÅ fÅb_`h]gh"

8]Y': ÷ 5`ghY\`h]b`XYf`? f]h]_ž`k Y]`g]Y`_Y]bYb`GÅ f]hh`i bhYfb]a a hž
i a`XYb`5i ggWÅ`i gg`XYf': fUi YbZ » VU`a Ub bgWÅ UZh`ni`j Yf\]bXYfb"
: fUi Yb`XØfZYb`]b`5Z[\Ub]ghUb`_Y]bY`B Uh]cbU`dUf_g`i bX
GY\Ybgk ØfX][`_Y]hYb`VYgi WÅYbž`k Å\ fYbX`Hci f]ghYb`Ui g`XYa
5i g`UbX`k]`_ca a Yb`g]bX""Hfch`U`Yf`K]Xf][`_Y]hYb`g]bX`X]Y
6Ya Ø\i b[Yb`j]Y`Yf`UZ[\Ub]gWÅYf': fUi Ybž`\ fY`F YWÅ hY`ni
j Yfk]f_]WÅYbž`i bYf\ Øfh`ghUf_ž`i bX`A cb]fm`[]Vh`XYb`Yb][Yb`i bhYf
]\bYbž`X]Y`XYbbcWÅ`Y]bYb`GÅ f]hh`bUWÅ`j cfb`a UWÅYb`a ØWÅ hYbž
Y]bY`Gh]a a Y`i bX`G]WÅ hVUf_`Y]h`8]Y`ghY][YbXYb`6Ygi WÅYfnU\`Yb
i bhYf`XYb`Ui g`ÅbX]gWÅYb`Hci f]ghYb`i` ; (`(`ja` `đ\ f`&\$&(ž`k Ug
Y]bYb`5bgh]Y[`ja` `J Yf[`Y]WÅ`ni`XYb`J cf`U\ fYb`XUfghY`h` `nY][Ybž
XUgg`Yg` ð hYfYggY`Ub`XYf`_i` `hi fY`Yb`J]Y`ZU`h`5Z[\Ub]ghUb g`[]Vhž
gY`Vgh`i bhYf`XYb`[Y[Ybk`Åfh][Yb`dc`]h]gWÅYb`F YU`]hÅ hYb"

8]Y`G]hi Uh]cb`]b`5Z[\Ub]ghUb`V`Y]Vh`_ca`d`YI`"5_h]j Y`Gh]a a Yb`k]Y
X]Y`j cb`Gca UmU`A cb]fm`i bX`i: f]VU`F YnUmY`Y`g]bX`Yb hgWÅY]XYbXž
i a`gck c\`XYb`]bhYfbUh]cbU`Yb`8]U`c[`Ui ZfYWÅ hni Yf\U`hYb`U`g
Ui WÅ`XYb`[YZc fXYfhYb`F Ui a`ZØf`6]bbYbU_h]j]hÅ hYb`j cb`i: fUi Yb`ni
gWÅ UZZYb`"

8 YhU]`g	
C fh	? UVi`ž`5Z[\Ub]ghUb
E i Y`Yb`	<ul style="list-style-type: none">• k k k "ZUn"bYh• k k k "XYi hgWÅ`UbXZi b_"XY

6Ygi WÅYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY