

GØXh]fc` `Vcca h. 'F Y_c fXØVYfb UW hi b[Yb
i bX`j YfghYW_hY` ; Y\Y]a h]d dg`YbhXYW_Yb`°

9bhXYW_Yb`G]Y`GØXh]fc`g`VYY]bXfi W_YbXYb
Hci f]ga i gUbgh]Y[ž`VY`]YVhY`F Y]gYn]Y`Y`i bX`U_hi Y`Y`HfYbXg
ZØf` Æ fYb`bÀW ghYb`l f`Ui V"



BYi a Uf_hž`hU`]Yb`!`GØXh]fc`YfZYi hg]W`U`g`l f`Ui VgfY[]cb
]a a Yf`[fØ» YfYf`6Y`]YVh\Y]hi bX`\Uh]g]W`ni`Y]bYa`XYf`Hcd!
8Ygh]bUh]cbYb`]b`hU`]Yb`Ybhk]W_Y`h`A]h`a U`Yf]gW`Yb
6Yf[`UbXgW`UZhYbž`_Øgh]W`Yb`K`Y]bUbVUi [YV]YhYb`i bX
hfUX]h]cbY`Yb`A U\`nY]hYb`k]Y`? bØXY`i bX`? U]gYfgW`a Uffb`n]Y\h
X]Y`F Y[]cb`]a a Yf`a Y\`f`6Ygi W`Yf`Ub`"@Ui h`XYa`@UbXYg]bgh]hi h
ZØf`GhUh]gh]_`f5GH5HĚ`gh]Y[`X]Y`5bnU\`XYf`;`ÀghY`]b`GØXh]fc`j`cb
Yhk U`' '\$"\$\$\$]a` Æ\`f`%-`)`\$`Ui ZØVYf`;`ž`+`A`j`]cbYb`]a` Æ\`f`&\$&(`ž
k Ug`Y]bYa`VYY]bXfi W_YbXYb`5bgh]Y[`j`cb`fi bX`&`)`\$\$`DfcnYbh
Ybhgd]W`h`5i W`X]Y` ,`VYfbUW`hi b[gnU\`Yb`\UVYb`Y]bYb
g][b]Z]UbhYb`5bgh]Y[`j`cb`%ž` &`A`j`]cbYb`]a` Æ\`f`%-`)`\$`Ui Za`Y\`f`
U`g`" `+`A`j`]cbYb`]a` Æ\`f`&\$&(`Yf`YVhž`k Ug`Y]bYa`D`i`g`j`cb`%`-` '\$
DfcnYbh`Ybhgd]W`h`8]Yg`nY][`hž`k]Y`ghUf`_`XUg`hci f]gh]gW`Y

hYfYggY`Ub`XYf`FY[]cb`[Yk UW`gYb`]ghz`]bgVYgcbXYfY`]b`XYb`
`YhnhYb`d\fnY\bhYb`"

9]bY`5bU`mgY`XYf`, VYfbUW`hi b[gnU`\Yb`gY]h`&\$\$`nY][hz`XUgg`X]Y`
5b_i bZgnU`\Yb`gW`bY`Yf`ghY][Yb`U`g`X]Y`, VYfbUW`hi b[Yb`zk Ug`
Ui Z`_0fnYfY`5i ZYbh`U`hY`\]bk Y]gh": f0\Yf`k Uf`A YfUb`XUg`
VY`]YVhYghY`i f`Ui Vgn]Y`]b`XYf`FY[]cb`z`XUg`%-) \$`fi bX`") "\$\$\$`
, VYfbUW`hi b[Yb`j YfnY]W`bYhY`i bX`&\$i`U`Yf`, VYfbUW`hi b[Yb`]b`
G0Xh]fc`Ui ga UW`hY`8cW`X]YgY`NY]hYb`g]bX`j cfVY], `A YfUb`k i fXY`
]b`XYb`%- - \$Yf`d\fyb`j cb`K c`_YbghY]b`]b`; f0XYb`0VYf`c`h`z`
[YZc`[hij cb`? UghY`fi h`z`XUg`gY]h`XYb`&\$\$\$Yf`d\fyb`X]Y: 0fi b[
0VYfbca a Yb`\Uh`i bX`&\$(`Y]bYb`FY`cfXk Yfh`j cb`%z+, `A]`]cbYb`
, VYfbUW`hi b[Yb`YffY]W`hY`"

5_hi Y`Y`FY`cfXY`]a`Hci f]ga i g

8 Ug`Hci f]ga i g`U`f`&\$\$&#&'`gYhnhY`bYi Y`A U`gh`VY`za`]h`0VYf`, z`
A]`]cbYb`; `AghYb`z`X]Y`a`]bXYghYbg`Y]bY`, VYfbUW`hi b[]b`G0Xh]fc`
[YVi W`h`\UVYb`" `bg[YgUa`h`k i fXYb`X]Y`, VYfbUW`hi b[gnU`\Yb`Ui Z`
0VYf`" * `A]`]cbYb`Ub[Y`cVYb`zk Ug`Y]bYb`k Y]hYfYb`FY`cfX`
XUfghY`h`5_hi Y`V]YhYb`%%"+(+`6Y`YfVYf[i b[gVYhf]YVY`&(`%*`&(`
6YhYb`Ub`zk cVY]*(`i`XYf`6YhYb`]b`[Ugh[Yk YfV`]W`Yb`i bX`" * i`
]b`b]W`h`[Ugh[Yk YfV`]W`Yb`6Yhf]YVYb`ni`Z]bXYb`g]bX`"8]Y`
, VYfbUW`hi b[Yb`gck c`\`Ui g`XYa` `b`UbX`f`\$z`* `A]`]cbYb`E`U`g`
Ui W`Ui g`8Yi hgW`UbX`f`+z(`A]`]cbYb`E`g]bX`g][b]Z]Ubh`[Ygh]Y[Yb`"

6YgcbXYfg`\Yfj cfni`YVYb`]gh`? UghY`fi h`z`XUg`a`]h`Y]bYa`
6YhYbUb[YVch`j cb`- "(, +`X]Y`[f0`» hY`5i gk U`\`V]YhYh`Ni XYa`
nY][h`XYf`E i U]h`h]bXYi`Z0f`G0Xh]fc`a`]h`Y]bYa`K Yfh`j cb`(`z`
Y]bYb`dcg]h]j Yb`HfYbX`"8Yf`<Ui dhUbhY]`XYf; `AghY`_ca a h`bUW`
k]Y`j cf`Ui g`8Yi hgW`UbX`za`]h`(`, z`i`XYf`
; YgUa`h0VYfbUW`hi b[Yb`"5i W`]bYfbUh]cbU`[]Vh`Yg`Y]b`ghUf`_Yg`
K UW`ghi a z`]bgVYgcbXYfY`VY]; `AghYb`Ui g`5g]Yb`z`XYb`i G5z`hU`]Yb`z`
G`ck Yb]Yb`i bX`UbXYfYb`@AbXYfb`"

< YfUi gZc fXYfi b[Yb`i bX`DfY]gXmbUa]_

8cW`bYVYb`XYb`YfZfYi`]W`Yb`NU`\Yb`[UV`Yg`]a`j Yf[Ub[YbYb`

&U\`f`Ui W\`<YfUi gZcfXYfi b[Ybž`k]Y`ni a `6Y]gd]Y`Y]bY
 DfY]gYI d`cg]cb`VY]a `?`cdUd]Yfž`X]Y`ZØf`I ba i hi bhYf`XYb
 6Yk c\`bYfb`gcf[hY`"8]Yg`Āggh`j Yfa i hYbž`XUgg`b]W\`h`bi f`X]Y
 Hci f]ga i gVfUbW\`Yž`gcbXYfb`Ui W\`X]Y`c`_U`Y`6Yj Ò`_Yfi b[`a]h
 k]fhgW\`UZh]W\`Yb`8fi W_g]hi Uh]cbYb`_Āa dZYb`a i gg" K Ā\`fYbX
 BYi a Uf`_h`nk]gW\`Yb`%- - \$`i bX`&\$&(`Y]bYb`F ØW_[Ub[`XYf
 , VYfbUW\`hi b[gnU\`Yb`i a `) &ž&`DfcnYbhj YfnY]W\`bYhYž`V`Y]Vh
 UVni k UfhYbž`k]Y`g]W\`X]Y`6fUbW\`Y`]b`XYb`_ca a YbXYb`&U\`fYb
 Yb`hk]W_Y`b`k]fX"

&g[YgUa h`Āggh`g]W\`ZYgh\`U`hYbž`XUgg`GØXh]fc`Y]bYg`XYf`Ua
 gW\`bY`ghYb`k UW\`gYbXYb`Hci f]ghYbn]Y`Y`]b`&U`Yb`]ghž`XUg`gck c\`
 a]h`gY]bYb`Y]ba U`][Yb`BUhi fYf`YVb]ggYb`U`g`Ui W\`Y]bYf
 j]Y`ZĀ`h][Yb`?`i `]bUf]_`di b`_hYh`"8]Y`F`Y`_cfXnU\`Yb`]b`XYb
 , VYfbUW\`hi b[Yb`nY][Ybž`XUgg`X]Y`F`Y`[]cb`hf`ch
 <YfUi gZcfXYfi b[Yb`bUW\`k]Y`j cf`gY\`f`UhhfU`_hj `]gh"

K Y]hYfY`&Zcfa Uh]cbYb`ni `XYb`9bhk]W_`i b[Yb`]a `Hci f]ga i g]b
 GØXh]fc`Z]bXYb`G]Y`VY]`XYfk YghYb`"XY`i bX`gi YXh]fc`bYk`g"]h"

8YhU]`g	
Cfh	BYi a Uf`_hž`&U`Yb
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "XYfk YghYb`"XY • k k k "gi YXh]fc`bYk`g"]h

6Ygi W\`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY`"XY