

GØXh]fc`i bhYf'8fi W_. 'A UggYbhci f]ga i g
VYXfc\h'BUhi f'i bX'; Ya Y]bXYb°

I a k Y'hj YfVÅbXY'_f]h]g]YfYb'XYb'A UggYbhci f]ga i g]b
GØXh]fc`'FY[]Yfi b[Yb'd'UbYb'A U»bU\ a Yb'ni f'6Y[fYbni b[
XYf'6Ygi WYfnU\`Yb"



J U\ fbž' hU`Yb'!'8Yf'GØXh]fc`Yf'Hci f]ga i g'g]Y\h'g]W\ j YfghÅf_hYf
?f]h]_j cb'l a k Y'hj YfVÅbXYb'Ui g[YgYhnh''8Yf'8UWj YfVUbX'ZØf
BUhi f!i bX'l a k Y'hgW\i hm'gck]Y'XYf'<Y]a UhdZY[Yj YfVUbX
GØXh]fc`k YfZYb'XYa 'A UggYbhci f]ga i g'j cfž'ZØf'X]j YfgY
A]ggghÅbXY`]b'XYf'FY[]cb'j YfUbhk cfh]W\ ni 'gY]b"' ðgVYgcbXYfY
X]Y'5i gk]f_i b[Yb'Ui ZX]Y'l a k Y'hi bX'X]Y'@YVYbgei U`hÅh'XYf
Y]b\Y]a]gWYb'6Yj Ò`_Yfi b['ghY\Yb']a ': c_i g'XYf'8]g_i gg]cb"

ð`Y]bYf'cZZ]n]Y`Yb'FYU_h]cb`\Uh'XYf'<chY`]Yfg!'i bX
; Ughk]fhYj YfVUbX'fk; J Ł'Y]bY'DfYggYUi ggYbXi b['j YfÖZYb'h]W\ hž
]b'XYf'X]YgY'?f]h]_ni fØW_[Yk]YgYb'k]fX''8Yf'J YfVUbX'VYhcbh'X]Y
6YXYi hi b['XYg'Hci f]ga i g'ZØf'X]Y'fY[]cbU'Y'K]fhgW\UZhž
]bgVYgcbXYfY'XU'X]YgYf'Yhk U'%& 'ni f'K YfhgW\ÖdZi b['j]b'GØXh]fc`

VY]hfÅ[h"

A UggYbhci f]ga i g'i bX'6Ygi WXYfnU\`Yb

8Yf'DfU[gYf'K]XgYY']b'XYb'8c`ca]hYb']ghini`Y]bYa`gma`Vc`]gWXYb
6Y]gd]Y`Z0f`X]Y`<YfUi`gZcfXYfi`b[Yb'[Yk`cfXYbž`X]Y`XYf
A UggYbhci f]ga i g'a]hig]WXY`Vf]b[h" `b`XYb`Gca`a`Yfa`cbUhYb'[Y`hYb
ghfYb[Y`Ni`ZU\`fhgVYgWXYfÅb`_i`b[Yb" `6Ygi`WXYf`a`ØggYb`]a`J`cfUi`g
H]W`Yhg`Vi`WXYb`i`bX`g]bX`Ub[Y\U`hYbž`ÖZYb`h]WXY`J`Yf`Y\fga`]hhY`
ni`bi`mYbž`a`]hXYa`i`U\ffUX`ni`ZU\`fYb`cXYf`ni`i`»`ni`[Y\Yb"
8]YgY`A`U»`bU\`a`Yb`n]Y`Yb`XUfUi`Z`UVž`X]Y`5bnU\`XYf`;`ÅghY`ni
]a`]h]YfYbž`X]Y`]b`XYb`Y`hYb`Y\`fYb`ghUf`_`Ub[Ygh]Y[Yb`]gh"

Nk]gWXYb`&\$\$`i`bX`&\$%-`U`h`g]WXY`X]Y`NU\`XYf`VYfbUW`hi`b[Yb
bU\Yni`j`YfXcddY`hž`j`cb`_`bUdd`&(`A`j`)cbYb`Ui`Z`ZUgh`(`A`j`)cbYb`
9g]gh`_Y]b`K`i`bXYfž`XUgg`5bk`c\`bYfi`bX`l`ak`Y`hgW`ØhnYf
6YXYb`_Yb`[Y[Yb`X]Y`ØVYfa`Å»][Y`6Ygi`WXYfnU\`Åi`»`Yfbž`X]Y
gck`c\`X]Y`BUhi`f`U`g`Ui`WXY`X]Y`b`ZfUghfi`_`hi`f`XYf`F`Y[]cb`VY`UghYh"

Dc`h]gWXY`A`U»`bU\`a`Yb`i`bX`ni`_ØbZh][Y D`ÅbY

8]Y`GØXh]fc`Yf`@UbXYgfY[]Yfi`b[U`h`Y]b
@UbXYghci f]ga i gYbhk]W`_i`b[g`_`cbnYdhj`cf[Y`Y[hž`XUg`X]Y
B`chk`YbX][_Y]h`Y]bYg`l`a`XYb`_Ybg`]a`l`a`[Ub[`a`]h`XYa`Hci f]ga i g
\`Yfj`cf\`YVh" `Gc`gc`X]Y`NU\`XYf`VYfbUW`hi`b[gd`ÅhnY`Ui`Z`XYa
GhUbX`j`cb`&\$%-`Y]b[YZfcfYb`k`YfXYb";`Ughfcbca`Yb`i`bX`<`chY`]Yfg
a`ØggYb`X]Y`5bnU\`j\`fYf`6YhhYb`a`Y`XYbž`i`a`Y]bY`Z`bX]YfhY
8UhYb[fi`bX`U[Y`ni`gW`UZZYb"

8YbbcW`k`]fX`XYf`D`Ub`XYg`6YhhYbghcddg`j`ca`8UW`j`YfVUbX`Z0f
BUhi`f!`i`bX`l`ak`Y`hgW`i`h`U`g`i`bni`fY]WXYbX`_f]h]g]Yfh" `8Yf`<;`J
k`]YXYfi`a`g]Y\`h`X]Y`A`U»`bU\`a`Yb`_f]h]gW`ž`XU`b]W`h`U`Y
;`Ya`Y]bXYb`[`Y]W`ghUf`_`hci`f]gh]gW`[YdfÅ[h`g]bX" `9]bY`VYgc`bXYfY
<YfUi`gZcfXYfi`b[`ghY`h`X]Y`;`Ya`Y]bXY`J`U\`fb`XUfž`k`c
6YghfYVi`b[Yb`VYghY\`Ybž`XUg`hci`f]gh]gW`Y`5b[YV`ch`ni`Yfk`Y]hYfb"

8]Y'@UbXYgfY[]Yfi b['d`Ubh'Ui W\`5i gbU\`a YfY[Y'i b[Yb`ZØf
k Yb][Yf'hci f]gh]gW`YfgW`cggYbY'; Ya Y]bXYb'i bX`ZØf`c_U`Y
6Ui Yfb\`ÖZY" `K `À\`fYbXXYggYb`ZcfXYfb`l a k Y`hgW`ØhnYf`YXcW
XYi h]WYfY`i bX`XfUgh]gWYfY`A U» bU\`a Yb`[Y[Yb`XYb
A UggYbhci f]ga i g" `@UbXYgfUh`5fbc`X`GWi `Yf`\Uh`b]W`h
Ui g[YgW`cggYbž`XUgg`fUX]_U`YfY`A U» bU\`a Yb`ni f`FY[i `]Yfi b[
XYf`6Ygi W`YfnU\`Yb`]b`XYf`Ni _i bZi]b`6YhfUW`h[Ync[Yb`k YfXYb
a ØggYb"

8]Y`5i gY]bUbXYfgYhni b[`i a `XYb`A UggYbhci f]ga i g`]b`GØXh]fc`
V`Y]Vh`Ub[YgdUbbh" `9]b`l a XYb`_Yb`gWY]bh`i bYf`Ägg`]W`ž`i a `X]Y
6U`UbW`nk]gW`Yb`k]fhgW`UZh`]W`Yb``b`hYfYggYb`i bX`l a k Y`hgW`i hn
ni `Z]bXYb"

8 YhU]`g	
C fh	J U\`fbž`hU`]Yb
E i Y`Yb	<ul style="list-style-type: none"> • gk n"]h • k k k "Xk "Wca

6Ygi W`Yb`G]Y`i bg`Ui Z. `Y]bY!fY]gY"XY