

Hci f]ga i g! <][\ `][\ h. '6UX'5]V`]b[
[YbYf]Yfh'+('A]``]cbYb'9i fc']a ' >U\ f°

9]bY'bYi Y'Ghi X]Y'nY][hž'k]Y'XYf'Hci f]ga i g'6UX'5]V`]b[
'Ä\ f]W\'+('A]``]cbYb'9i fc'Vf]b[hž'5fVY]hgd`ÄhnY'gW UZZhi bX
X]Y'F Y[]cb'ghÄf_h"



6UX'5]V`]b[ž'8 Yi hgW\`UbX'! '9]bY'bYi Y'Ghi X]Y'nY][h'X]Y
nYbhfU'Y'Fc`Y'XYg'Hci f]ga i g'ZØf'6UX'5]V`]b['Ui Z''6Y]'Y]bYf
J YfUbghU'hi b['ja ' ?i f\Ui gž'X]Y'j cb'8f''H\ca Ug; YddYfhž'XYa
Hci f]ga i g!'i bX'K]fhgW\UZhgfYZfYbYb'XYf'GhUXh'6UX'5]V`]b[ž
[Y'Y]hY'h'k i fXYž'k i fXYb'U_hi Y`Yb'NU\`Yb'i bX'9b'hk]W_`i b[Yb
dfÄgYbh]Yfh"@Ui h'X]YgYf'Ghi X]Y'Vf]b[h'XYf'Hci f]ga i g'Ä\ f]W\`
Yhk U'+(ž 'A]``]cbYb'9i fc']b'X]Y'GhUXhi bX'gW UZZh'nU\`fY]WY
5fVY]hgd`ÄhnY"

8f"; YddYfhi bhYfghf]W`X]Y'6YXYi hi b['XYg'Hci f]ga i g'ZØf'X]Y
_ca a i bU'Yb'GhYi YfY]bbU\`a Ybž'_f]h]g]YfhY'`YXcW\`[`Y]W\`nY]h][
X]Y'ni bY\`a YbXY'Z]bUbn]Y`Y'6Y'Ughi b['XYf'GhÄXhY""9f'VYhcbhYž
XUgg'XYf'?fYi ni b[gdi b_h'ink]gW\Yb'XYf'9f'YVb]gei U']hÄh'ZØf'; ÄghY

i bX`XYf`@VYbgei U`hAhZØf`9]b\Y]a]gWXY`Y]b`nYbhfU`Yf`5gdY_h
gY]žk]Y`Ui W`DfcZ`8f`< UfU`X`DYW`UbYf`]b`gY]bYa `6Y]hfU[
\Yfj cf[Y\cVYb`U`h"

I a gUhn`i bX`6YgW`ÀZh][i b[`]a `Hci f]ga i g

8]Y`Ghi X]Yž`dfÀgYbh]Yfh]j cb`<Y]_c`F U]bYf`j cb` Xk]Z]7cbgi `h]b[
; a V< žVYgW`fY]Vhž`XUgg`6UX`5]V`]b[`]a `]U\`f`&\$&(`]bg[YgUa h
%ž%) `A]`]cbYb`5i ZYbh`U`hghU[Y`j YfnY]W`bYb`_cbbhY`8 Ug
; Ugh[Yk YfVY`dfcZ]h]YfhY`Ua `a Y]ghYb`j ca `Hci f]ga i g`a]hY]bYa
I a gUhn`j cb` - ž+`A]`]cbYb`9i fc`5i W`UbXYfY`GY`hcfYb`k]Y`XYf
9]bnY`\UbXY`i bX`8]YbghY]ghi b[Yb`Yfk]fhgW`UZhYhYb`VYUW`h]W`Y
9fhfÀ[Y.`%&ž) `A]`]cbYb`9i fc`fYgdY_h]j Y`&&ž%`A]`]cbYb`9i fc`

6YfY]W

I a gUhn`f]b`A]`]cbYb`9i fc`

; YgUa hi a gUhn	+ (ž
; Ugh[Yk YfVY	' - ž+
9]bnY`\UbXY`	%&ž)
8]YbghY]ghi b[Yb	&&ž%

Ni gÀhn`]W`Yfn]Y`hYb`%`\$) \$`DYfgcbYb`]a `I a Z`X`XYg`Hci f]ga i g
Y]b`Xi fW`gW`b]h]W`Yg`Df]a `ÀfY]b`_ca`a Yb`j cb` +`&%`9i fc`dfc
]U\`f`HU[Yg[`ÀghY`[YVYb`]a `G`W`b]h]&-`9i fc`dfc`HU[`Ui gžk `À\`fYbX
[Yk YfV`]W`Y`6Yhf]YVY`Xi fW`gW`b]h]W`%+(`ž`\$`9i fc`i bX
Df]j Uhj Yfa]Yhi b[Yb`-`ž(\$`\$`9i fc`Ui g[YVYb`5i W`]a
7Ua`d]b[VYfY]W`]Y[h`XYf`6YhfU[`VY]) - ž-`\$`9i fc`

< YfUi gZcfXYfi b[Yb`i bX`5i gV`]W`Y

8Yf`DfÀg]XYbh`XYg`Hci f]ga i gj YfVUbXYg`C VYfVUmYfbž?`Ui g
Gh`ÒhbYfž`a U`W`hY`Ui ZX]Y` , VYf`Ughi b[`XYf`?ca`a i bYb
Ui Za Yf_gUa žX]Y`Xi fW`ghUUh]W`Y`J cf[UVYb`i bX`cZ`hYi fYfY
_ca`a i bU`Y`6Ui dfc`Y`_hY`j Yfi fgUW`h`k]fX`"; `Y]W`nY]h][`ZcfXYfhY`Yf
Y]bY` , VYfd`fØZ] b[`X]YgYf`J cf[UVYb`8]Y`8]g_i gg]cb`ØVYf`X]Y
bY[Uh]j Yb`5i gk]f_i b[Yb`j cb`GdUfa U»bU`a Yb`]a `Hci f]ga i g
V`Y]Vh`k Y]hYf\]b`Y]b`k]W`h][Yg`H`Y`a`U`

≠`XYf`J Yf[Ub[Yb`Y]h`k Uf`XYf`Hci f]ga i g]b`6UX`5]V`]b[`Y`X`c`W`

ghUf_j cb`XYf`7cfc bU!DUbXYa]Y`VYhfcZZYb"@Ui h`XYa `6Yf]W`hj cb
?i fX]fY_hcf`H\ca Ug`đ\`b`a Y`XYhY`X]Y`GhUXhY]bYb`F`ØW_[Ub[`XYf
; YgUa hnU\`XYf`; ÅghY`j cb`%\$- "\$%, `]a `đ\`f`&\$%- `Ui Z) ("%) &]a
đ\`f`&\$&\$"8]Y`, VYfbUW`hi b[Yb`gUb_Yb`]a `[`Y]W`Yb`NY]hfUi a
j cb` ` +&"- %- `Ui Z`&%+"\$+" ` `Y]b`F`ØW_[Ub[`j cb`(`&Dfc`nYb`h`

8]Y`GW`Y`Y»i b[`j cb`F`Y\U!`?`]b]_Yb`i bX`X]Y`ghfYb[Yb
F`U\`a YbVYX]b[i b[Yb`ZØf`J`YfUbghU`hi b[Yb`ZØ\`fhYb`ni `Y]bYa
XfUgh]gW`Yb`F`ØW_[Ub[`XYf`NU\`Yb"8Yb`bcW`[UV`Yg
6YghfYVi b[Yb`ž`XYb`Hci f]ga i g`Ui ZfYW`hni Yf\U`hYb`ž`n"6"Xi fW`XUg
bYi Y`H]W_YhgmghYa `ZØf`X]Y` I a gcbgh/`8fUi »Yb!GU]gcb`i bX
j YfgW`]YXYbY`A`Uf_Yh]b[U_h]cbYb`

8]Y`GhUXhYf\]Y`h`YfbYi h`XUg`DfÅX]_Uh` <Y]`VUX`i bX`d`Ubhi bhYf
UbXYfYa `Y]b`bYi Yg`A`ccfVUXY\Ui g"Ni XYa`k`i fXYb`X][`]hU`Y
Dfc`Y`hY`k`]Y`XYf` `; Ygi bX\Y]hgZ]bXYf`bYi `]bg`@VYb`[Yfi ZYb`ž`i a
XYb`A`Uf_h`ni`ghÅf_Yb`

8Yf`6i bXYghU[`d`Ubh`ž`X]Y`Ua Vi `UbhY`6UXY_i f`bUW`DUfU[fUd\
&`#&`XYg`ZØb`ZhYb`Gcn]U`[YgYhnVi W`Yg`k`]YXYf`ni f`DZ]W`h`Y]ghi b[
ni `a`UW`Yb"8Ua]h`k`YfXYb`gck`c\`X]Y`c_U`Y`; ÅghY`Ub`nU\`U`g
Ui W`XYfYb`[Ygi bX\Y]h]W`Y`J`Yfgcf[i b[gei U`]hÅh
j YfVYggYfh`**fcgYb\Y]a &(`VYf]W`hYh`ž`XUgg`Yg`k`]W`h][`]ghž`
ni`_i bZhgcf]Ybh]YfhY`@Øgi b[Yb`ni`Z]bXYb`ž`i a`XYb`Hci f]ga i g`]b
6UX`5]V`]b[`k`Y]hYfni Yb`hk`]W_Y`b`**

Ni gUa`a`YbZUggYbX`Åggh]g]W`gU[Yb`ž`XUgg`hfch`n`XYf
<YfUi gZcfXYfi b[Yb`ž`X]Y`X]Y`DUbXYa]Y`a]h]g]W`VfUW`hY`ž`6UX
5]V`]b[`ØVYf`[i hY`J`cfUi ggYhni b[Yb`j`YfZØ[hž`i a`XYb`Hci f]ga i g
bUW`U`h][`ni`ZØfXYfb`i bX`d`cg]h]Y`a`di`gY`ZØf`X]Y`GhUXh`ni
gYhnYb`**cj V!cb`]bY`Yf[Åbnhž`[`Y]W`nY]h][`X]Y`Xf]b[YbXY
B`ch`k`YbX][`_Y]hž`X]Y\U`hi b[`i bX`_ØbZh][`Y`@Øgi b[Yb`Ubni`dUW_Yb`**

8YhU]`g	
C`f`h	6UX`5]V`]b[`ž`8Yi`hgW`U`b`X
E`i`Y`Y`b	<ul style="list-style-type: none">• k k k "fcgYb\Y]a &("XY• k k k "cj V!cb`]bY"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY