

HfUi a \ UZhY `K]bhYf_fYi nZU\ fhYb `UV
< Ua Vi f[. `A G7 `DcYg]U`gYhnh`bYi Y
A U» ghÀVY °

9f`YVYb`G]Y`k]bhYf`]WXY`?fYi nZU\ fhYb`a]h`XYf`A G7 `DcYg]U`UV
< Ua Vi f[`&\$&) #&\$&* . `dfÀW h][Y`?UV]bYbž`J c`dYbg]cb`i bX
6cfX[i h\UVYb`°



< Ua Vi f[ž`8Yi hgW\ `UbX`!`8]Y`A G7 `DcYg]U`k]fX`]a`K]bhYf
&\$&) #&\$&* `Z0f`Y]bk 0W\][Y`?fYi nZU\ fhYb`UV`i bX`V]g`< Ua Vi f[
Y]b[YgYhnh`8]Yg`V]YhYh`F Y]gYbXYb`X]Y`A 0[`]W\`_Y]hž`Y]bY`J]Y`nU\`
j cb`8Ygh]bUh]cbYb`ni`Yf`_i bXYbž`k À\fybX`g]Y`Ub`6cfX`X]YgYg
a cXYfbYb`?fYi nZU\ fhgW\]Zg`YbhgdUbbYb`_0bbYb``8]Y`DfY]gY`dfc
DYfgcb`VY]`8cddY`VY`Y[i b[`VY[]bbYb`VY]) (- `9i fc`Z0f`Y]bY
≠bYb`_UV]bYž`*(- `9i fc`Z0f`Y]bY`5i »Yb`_UV]bY`i bX`+(- `9i fc`Z0f
Y]bY`6U`_cb`_UV]bY``5`Y]bY]gYbXY`nU\`Yb`Z0f`Y]bY`≠bYb`_UV]bY
*, , `9i fc"

≠`XYa`F Y]gYdfY]g`g]bX`Y]bY`F Y]\Y`j cb`5bbY`a`]W\`_Y]hYb

Ybh\U'hYb"8Uni '[Y\ÖfYb'Jc`dYbg]cb]a`<Ui dhl'i bX
6i ZYhfYghUi fUbh'gck]Y '[UbnhÄ[][Y'; YhfÄb_Y'k]Y'K UggYfž? UZZYŽ
HYY'i bX'A]\W\]a`6i ZYhVYfY]W\''5i »YfXYa`g]bX'Hf]b_[Y'XYf'ZÖf
X]Y'6YgUhni b[ga]h[`]YXYf'VYfY]hg`]bVY[f]ZZYbž'YVYbgc'k]Y'X]Y
Bi hni b['XYf'a Y]ghYb'6cfXY]bf]W\hi b[Yb": Öf'BYi Vi W\i b[Yb'V]g
ni a`' '%`ž`]&\$&) `ghY\Yb'UhfU_h]j Y'6cfX[i h\UVYb'ni f
JYfZÖ[i b[.) \$'9i fc'VY]`bYb!'cXYf'5i »Yb_UV]bYbž%'\$\$'9i fc'VY]
6U`_cb_UV]bYb'i bX`&\$`\$'9i fc'ZÖf'Gi]hYb'cXYf'MUW\h'7'i V'Gi]hYb"

? fYi nZU\ fh! 8 YhU]`g'i bX`F Y]gYfci hY

9]bY'6Y]gd]Y'fci hY'ZÖf'X]Y'5VZU\fh'Ua`'%("'8YnYa VYf'&\$&)
i a ZUggh'a Y\fyfY'gdUbbYbXY'Ghcddg]b`BcfXYi fcdU.`<Ua Vi f[ž
FchYfXUa ž'NYVfi [[Yž'@Y'<Uj fY'i bX'Gci h\Ua dhcbž'a]h
GYYhU[Yb'ZÖf'YbhgdUbbYbXY'5i gV`]W_Y'Ui ZXUg'A Yf'"8]Y'5b_i bZh
]b'<Ua Vi f['YfZc`[h'Ua`'&%"8YnYa VYf'i a`'\$+.\$\$'i \f"

: Öf'X]Y'9]bY]gY'bUW\ ; fc»Vf]hUbb]Yb'k]fX'Y]b[Ø'h[Yf'F Y]gYdUgg
VYbÖh[h''Ni XYa`]gh'gY]h'XYa` - "'5df]'&\$&) `Y]bY'Y'Y_hfcb]gW\Y
9]bY]gY[YbY\ a] [i b['fÖH5Ł'YfZc'fXYf`]W\ž'X]Y'Yhk U`%*`DŽ bX
ffi bX`%-`9i fcŁ`_cghYh"

8 Ug`GW\]ZZ'A G7`DcYg]U

8]Y'A G7`DcYg]Už'Y]b`?fYi nZU\fhgW\]ZZ'XYf'FYYXYfY]'A G7
?fYi nZU\fhYbž'k i fXY`&\$\$, `]b'8]Ybgh[YghY`h'A]h'Y]bYf'@Äb[Y'j cb
&- ('A YhYfb'i bX'Y]bYf'6fY]hY'j cb'' &'A YhYfb'_Ubb'XUg'GW\]ZZV]g
ni`&")) \$'DUggU[]YfY'VY\YfVYf[Yb'i bX`\Uh'_bUdd`%"\$\$\$\$
6YgUhni b[ga]h[`]YXYf'"9g[Y\Öfh'ni f'A i g]WU!?'UggY'i bX'VYg]hnh
nU\`fY]W\Y`?UV]bYb'i bX'Gi]hYb']b'j YfgW\]YXYbYb'?UhY[cf]Yb"

5b'6cfX'XYf'A G7`DcYg]U'k UfhYb'j]Y`Y
I bhYf\U'hi b[ga Ö[`]W\ _Y]hYb'Ui Z'X]Y'; ÄghY"
A chc fgdcfhVY[Y]ghYfhY`_ÖbbYb'Y]b':]hbYggghi X]cž'Y]bYb
6Ug_YhVU`d`Uhn'i bX'HYbb]gUb`U[Yb'bi hnYbž'k Ä\fybX'g]W\
K Y`bYggZUbg']a`GdU!6YfY]W\`a]h'GUi bU'i bX'8Ua dZVUX
YbhgdUbbYb'_ÖbbYb": Öf'X]Y`_Y]bghYb'DUggU[]YfY[]Vh'Yg
gdYn]Y`Y'?]bXYfWi Vg'gck]Y`bXccf!'i bX'C i hXccfgd]Y'VYfY]W\Yž

X]Y`hY]`k Y]gY`a]h8]bcgUi f]YfXUi Yfb`XY`cf]Yfh'g]bX""5VYbXg
_ÒbbYb`X]Y` ; ÀghY`A i g]WU`g`i bX`6Ø\bYbg\ck g]a `H\YUHYf
[Yb]Y»Yb"

8]Y`[Ughfc bca]gWXYb`C dh]cbYb`g]bX`j]Y`ZÀ`h][`i bX`VY]b`U`hYb`XUg
<Ui dhfYghUi fUbh`≡`DU`UX]c`gck]Y`XUg`6i ZZYh!F YghUi fUbh`J]`U
Dca dY]UbU`i bX`Y]b`GhYU`_`Ui g""9g`ghY\Yb`nU`\fY]WXY`6Ufg`ni f
J YfZØ[i b[ž`XUfi bhYf`X]Y` ;]UXU`6Uf`i bX`X]Y`NYVfU`6Ufž`X]Y`XUg
[YgY`][Y`6Y]gUa a YbgY]b`i bhYfghfY]WXYb"

8]Y`6cfXY]bf]W`hi b[Yb`g]bX`_`Uf`Ui Z`X]Y`6YXØfZb]ggY`XYf
F Y]gYbXYb`Ui g[Yf]W`hYhi bX`V]YhYb`Y]b`i a ZUb[fY]WXYg`5b[YVch
Ub`: fY]nY]hU`_hj]hÀhYb""J cb`A Y\fnk YW_gdcfhd`ÀhYb`ØVYf`A]b][c`Z
V]g`\]b`ni `Y]bYa `CdYb!5]f!]?bc`Ui ZXYa `GcbbYbXYW`_]gh`ZØf
`YXYb`Yhk Ug`XUVY]"Ni XYa `gcf[Yb`A YbØ`UfhYb`i bX
HU[Ygdfc[fUa a Y`]b`a Y`fYfYb`GdfUWXYbž`]b`_`i gj Y`8Yi hgW`ž
XUZØfž`XUgg`g]W`X]Y`]bhYfbUh]cbU`Yb` ; ÀghY`VYghYbg`cf]Ybh]YfYb
_ÒbbYb"

A G7`DcYg]U`j Yfgdf]W`h`Xi fW`]\fY`j]Y`gY]h][Yb`5b[YVchY`i bX`X]Y
nYbhfU`Y`@U[Y`]b`<Ua Vi f[`Y]b`i bj Yf[Ygg`]WXYg
?fYi nZU`fhYf`YVb]g]a `K]bhYf`&\$&) #&\$&*"": Øf`k Y]hYfZØ`fYbXY
≠Zcfa Uh]cbYb`i bX`6i W`i b[ga Ò[`]W`_Y]hYb`_ÒbbYb`≠hYfYgg]YfhY
X]Y`5b[YVchY`j cb`**HfUj Y`8YU`n`gck]Y`**GYYfY]gYX]Ybgh`**bi hYb"**

8YhU]`g	
C fh	<Ua Vi f[ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• hfUj Y`!XYU`n"XY• k k k "gYYfY]gYX]Ybgh"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY