

J Yf\ UbX`i b[Yb`ØVYf`i _fU]bY! ? f]Y[.
8 fi W_`Ui Z`Di h]b`]b`=ghUbVi ` `ghY][h`

J Yf\ UbX`i b[Yb`ØVYf`XYb`i _fU]bY! ? f]Y[`]b`=ghUbVi ` `A Yfnž
GY`Ybg_m^i bX`XYf`8 fi W_`Ui Z`Fi gg`UbX``: cfhgWkf]hY
i b[Yk]gg"



=ghUbVi `ž`HØf_Y]`!`b`=ghUbVi ``_ØbbhYb`]b`X]YgYf`K cWY
YbhgWkY]XYbXY`J Yf\ UbX`i b[Yb`ØVYf`Y]b`a`Ö[`]WYg`9bXY`XYg
I _fU]bY! ? f]Y[g`ghUhhZ]bXYb``8Yf`? fYa`gdFYWkYf`8a`]hf`DYg_ck`U
VYghÅh][hž`XUgg`Y]bY`fi`gg]gWkY`8Y`Y[Uh]cb`Ua`8cbbYfghU[`]b`X]Y
hØf_]gWkY`A`Yhfc`dc`Y`fY]gYb`k`]fXž`XcW`]ghi`b`_Ufž`cV`DfÅg]XYbh
K`UX]a`]f`Di`h]b`gY`Vgh`Ub`fY]gYb`k`]fX``8]YgY`I`b[Yk`]gg`Y]h`k`]fZh
: fU[Yb`ØVYf`X]Y`6YfY]hgWkUZh`Fi`gg`UbXg`Ui`Zž`Ub`Yfbgh`UZhYb
; Ygd`fÅWkYb`hY]`ni`bY`a`Yb``K`Å`fYb`XXYggYb`VYfY]hY`h`g]Wk`XYf
i _fU]b]gWkY`DfÅg]XYbh`K`c`cXma`mf`GY`Ybg_m^Ui`Z`Y]bYb`6Ygi`Wk`]b
XYf`HØf_Y]`j`cfž`i`a`ni`bÅWk`gh`a`]h`XYa`hØf_]gWkYb`DfÅg]XYbhYb
FYWd`HUmm]d`9fXc[Ub`ni`gdFYWkYb"

GY`Ybg_m^`U`h`VYhcbhž`XUgg`Di`h]b`Ub`XYb`J Yf\ UbX`i b[Yb

hY]`bY\`a Yb`a i ggž`XU`Yf`X]Y`YbhgW`Y]XYbXYb`9bhgW`Y]Xi b[Yb`]b
6Yni [`Ui Z`XYb`?`f]Y[`hf]Z`h" `Dc`]h]_k]ggYbgW`UZh`Yf`H\`ca Ug`À[Yf
ca a Ybh]Yfhž`XUgg`XYf`8fi W`Ui Z`Fi gg`UbX`XYfnY]h`YX][`]W`
j YfVU`]gh`i bX`X]Y`9]b`Y]h`XYf`Yi fcd`À]gW`Yb`DUf`hb`Yf`ZØf`Fi gg`UbX
b]W`h]j cb`6YXYi hi b[`gY]"`5bXf]m`M`fa U_ž`XYf`GhUV`gW`YZ]j cb
GY`Ybg_mž`Yf`_`Àfhž`XUgg`X]Y`5V`k YgYb`Y]h`Di h]bg`]b`XYf`HØf`_Y]`U`g
G][bU`j Yfgh`Ub`XYb`k YfXYb`_Øb`bhYž`XUgg`Fi gg`UbX`b]W`h`Ub`Y]b`Yf
6YYbX][i b[`XYg`?`cbZ]_hg`]bhYfYgg]Yfh`]gh"

8 f]b[`]W`_Y]h`XYf` ; Ygd f`À`W`Y

6i bXYg`_`Ubn`Yf` : f]YXf]W`A`Yfn`f78I Łi bX`Yi fcd`À]gW`Y`DUf`hb`Yf
\UVYb`Fi gg`UbX`a]h`Y]b`Ya`i`h]a Uhi`a`i`bhYf`8fi W_`[YgYhnhž
k`Y`W`Yg`Y`XcW`][bcf]Yfh`k`i`fXY" `A`Yfnž`XYf`g]W`j`cf[Ybca`a`Yb
\Uhž`8Yi hgW`_`UbX`Y]b`Y` : Ø\fi b[gfc`Y`]b`9i fcd`U`ni`fØW`_ni [YVYbž
nY][hY`g]W`_`U`h]j`_`Ub`X]d`ca`Uh]gW`Yb`_`h]Uh]j`Yb`ni`f`6YYbX][i b[
XYg`i`_`fU]b`Y]`?`cbZ]_hg`VYhY]`][h"9f`\Uh`ni`XYa`Y]b`Y`a`Ø[`]W`Y
G]hni b[`XYg`9i`!`F`Uhg`ni`f`i`_`fU]b`Y`]b`5i`gg]W`h`[YghY`h" `_`h`nk`]gW`Yb
Ài » Yfh`J`YfhY]X][i b[ga`]b]ghYf`6cf]g`D]ghc`f]i`g`fGD8`Ł`Nk`Y]ZY`Ua
J`Yf`\`UbX`i`b[gk`]`Yb`Fi`gg`UbX`g`i`bX`\`YVh`\`Yfj`cfž`XUgg`XUg`@`UbX
k`Y]hYf\`]b`a`]`]h`Àf]gW`Y`5`[[fYgg]cbYb`j`cfUb`hfY]Vh"

8]Y`i`G!F`Y`[Yfi b[`j`Yfgi`W`h`YVYbZU`gž`U`g` : f]YXYbgj`Yfa`]h`Yf`ni
U[]YfYb" `i`G!5i » Yba`]b]ghYf`A`UfW`_`Fi`V]c`Ài » Yfh`Y`XcW`
DYgg]a`]ga`i`g`ØVYf`X]Y` ; Ygd f`À`W`Y`]b`_`ghUbVi`" `9f`[`Ui`Vh`b]W`hž
XUgg`Y]b`8i`fW`Vfi`W`a`Ø[`]W`]g`hž`gc`Ub[Y`g]W`Hfi`a`d`i`bX`Di`h]b
b]W`h`d`Yfg`Øb`]W`h`fY`ZYb" `9]b`k`Y]hYfYg`VYgc`f[b]gYffY[YbXYg
NY]W`Yb`]ghž`XUgg`X]Y`fi`gg]gW`Y`5fa`YY`Ub`a`Y`fYfYb
 : fcb`hUV`gW`b]h`hYb`]a`C`ghYb`XYf`i`_`fU]b`Y`j`cfUb`_ca`a`hž`k`Ug`X]Y
8 f]b[`]W`_Y]h`XYf`J`Yf`\`UbX`i`b[Yb`i`bhYfghfY]W`h"

=bhYfbUh]cbU`Y`F`YU`_h]cbYb

=b`XYb`_ca`a`YbXYb`HU[Yb`g]bX`hf`]UhYfU`Y`HfY`ZYb`a`]h
5i » Ybdc`h]gW`Yb`6YfUhYfb`Ui`g`8Yi`hgW`_`UbX`ž : fUb`_fY]W`ž
 ; fc» Vf]hUbb]Yb`i`bX`Dc`Yb`[Yd`Ubh" `A`Yfn`c`Vh`GY`Ybg_m`^`ZØf`gY]b`Y
F`Y]gY`]b`X]Y`HØf`_Y]ž`k`À`fYbX`Di`h]b`UV`gU[h"K`À`fYb`XXYggYb
ZcfXYfh`XYf`Vf]h]gW`Y`J`YfhY]X][i b[ga`]b]ghYf`_`_`b`<`YU`Y`m`k`Y]hYfY

GUb_h]cbYb' [Y[Yb'Di h]bži a ']\b'ni 'J Yf\UbX'i b[Yb'ni 'VYk Y[Yb"
A Yfn'\Uh'YXcW'G_Ydg]g']b'6Yni ['Ui ZX]Y'Bi hni b['Y]b[YZfcfYbYf
fi gg]gWYf'; i h\UVYb'ni f': ÖfXYfi b['XYg': f]YXYbg:[YÄi » Yfh"

8]Y'J Yf\UbX'i b[Yb'bUW'XYa ' &("': YVfi Uf'&\$&&ž'XYa 'HU['XYf
fi gg]gWYb' ðj Ug]cb']b'X]Y' l _fU]bYž'g]bX'j cb'XYb'ghÀbX][Yb
?Àa dZYb' [YdfÀ[h"9]b'fi gg]gWYg'?Ua dZZi [nYi ['XfUb['Øb[gh]b
XYb '@ ZhfUi a '9gh'UbXg'Y]bž'k Ug'U'g'Yfbgh\UZhY'6YXfc\i b[
Y]b[Yghi Zh'k]fX" BFK ! ðbYba]b]ghYf'FYi 'k Ufbh'ni XYa 'j cf
Ui g[Yk Y]hYhYf'Gd]cbU[YhÀh][_Y]h'Xi fW'F i gg'UbX" Hfchn'XYf
'YVYbgk]W'h][Yb'; Ygd fÀWY'V'Y]Vh'X]Y '@U[Y'Ub[YgdUb bž'i bX'X]Y
]bhYfbUh]cbU'Yb'DUfhbYf'a ØggYb'Yb hgWY]XYbXY': cfhgWf]hhY
Yfn]Y'Ybž'i a 'Y]bYb'bYi Yb'F ØW_gW'U[']b'XYf' l _fU]bY'ni
j Yf\]bXYfb"

8]Y'HØf_Yb'UddY''YfYb'Ub'VY]XY'GY]hYbž'?ca dfca]ggY
Y]bni [Y\Ybž'k À\fybX'XYf'9I !6chgW UZhYf']b'A cg_Ui 'Y]bY
VYX]b[i b[g'cgY'K UZZYbfi \Y'ZcfXYfh"9g'V'Y]Vh'UVni k UfhYbž'cV'X]Y
; Ygd fÀWY']b' ðghUbVi 'g][b]Z]_UbhY': cfhgWf]hhY'Vf]b[Yb'k YfXYb"

8YhU]`g	
Cfh	ðghUbVi `ž'HØf_Y]
Ei Y`Yb	<ul style="list-style-type: none">• k k k "a Yf_i f"XY• k k k "hU[Yggd]Y[Y`"XY

6Ygi WYb'G]Y'i bg'Ui Z.'Y]bY!fY]gY"XY